FINANCIAL STATEMENTS AND SUPPLEMENTAL INFORMATION AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018



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Required Supplemental Information (Part I) Management's Discussion and Analysis West Carroll Parish Police Jury
Oak Grove, Louisiana
Management's Discussion and Analysis
December 31, 2018
(Unaudited)

As management of the West Carroll Parish Police Jury, we offer readers of the police jury's financial statements this narrative overview and analysis of the financial activities of the police jury for the year ended December 31, 2018. We encourage readers to consider the information presented here, in conjunction with the primary government financial statements, and the supplementary information provided in this report in assessing the efficiency and effectiveness of our stewardship of public resources.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the West Carroll Parish Police Jury's financial statements. The police jury's financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements and (3) notes to the financial statements. This report also contains other supplementary information in addition to the financial statements themselves.

Government-wide Financial Statements. The government-wide financial statements are designed to provide readers with a broad overview of the West Carroll Parish Police Jury's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the West Carroll Parish Police Jury's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the police jury is improving or deteriorating.

The statement of activities presents information showing how the police jury's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (tor example, earned but not taken annual leave).

Fund Financial Statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The West Carroll Parish Police Jury, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the current funds of the police jury are included in one category - governmental funds.

Governmental Funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government- wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

MANAGEMENT'S DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The West Carroll Parish Police Jury maintains thirteen individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the General Fund, Parish Wide Road Tax Fund, Solid Waste, Communications District, Miscellaneous Emergency and Section 8 special revenue funds, which are considered to be major funds. Data from the other funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining schedules in the other supplemental information section of the report.

West Carroll Parish Police Jury adopts an annual appropriated budget for the General Fund and all special revenue funds. Budgetary comparison schedules are provided in the Required Supplemental Information (Part II) for the major funds to demonstrate compliance with this budget.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the financial statements and accompanying notes, this report also presents certain other supplemental information concerning the West Carroll Parish Police Jury. The combining statements referred to earlier in connection with non-major governmental funds are presented immediately following the required supplemental information section.

The police jury issues primary government financial statements which means that only selected component units are included in the financial statements. Most component unit financial statements are available on the Louisiana Legislative Auditor's website.

Government-Wide Financial Analysis. As noted earlier, net position may serve over time as a useful indicator of a government's financial condition. At the close of the fiscal year, assets of the West Carroll Parish Police Jury exceeded liabilities by \$19,806,472. Of that amount, \$14,265,753 represents the police jury's investment in capital assets net of accumulated depreciation and debt associated with assets. These assets are not available for future spending. The remaining balance of net position is made up of bank balances and receivables. The tables below illustrate the changes in significant categories presented in the government-wide financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

Table 1 Net Position Governmental Activities

Governmental 11c		
	2018	2017
Current and other assets	\$ 8,513,385	\$ 8,699,248
Deposits held in trust	977,375	922,379
Capital assets (net)	14,265,753	13,399,933
Net Pension Asset	134,899	
Total assets	23,891,412	23,021,560
Deferred outflows	308,010	504,539
Long-term debt	55,314	439,769
Landfill closure/post closure payable	3,494,162	3,303,193
Other liabilities	437,315	412,102
Total liabilities	3,986,791	4,155,064
Deferred inflows	406,159	72,175
Net position:		
Net investment in capital assets	14,226,677	13,343,392
Restricted	977,375	922,379
Unrestricted	4,602,420	5,033,089
Total net position	\$19,806,472	\$ 19,298,860

MANAGEMENT'S DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

Table 2 Changes in Net Position Governmental Activities

	2018	2017		
Revenues				
Program revenues:				
Charges for services	\$ 2,483,028	\$	2,423,399	
Operating Grants	644,631		585,402	
Capital Grants	1,263,489		722,719	
General revenues:				
Property taxes	1,082,279		1,072,849	
Sales taxes	2,601,783		2,540,914	
Unrestricted grants and contributions	9,284		3,750	
Unrestricted investment earnings	60,272		1,418	
Restricted investment earnings	18		43,772	
Gain (loss) on capital assets	-		(75)	
Other general revenues	354,549		224,550	
Total revenues	8,499,333		7,618,698	
Program expenses	 _			
General government	803,100		847,467	
Public safety	574,188		616,884	
Public works	4,154,136		4,203,424	
Health and welfare	2,247,905		2,093,585	
Culture and recreation	1,242		1,242	
Economic development				
and assistance	181,617		180,398	
Transportation	29,531		28,956	
Total expenses	7,991,719		7,971,956	
Increase (decrease) in net position	\$ 507,614	\$	(353,258)	

MANAGEMENT'S DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

Table 3 Governmental Activities

	Total Cost	of Services	Net Cost of Services			
	2018	2017	2018	2017		
General government	\$ 803,100	\$ 847,467	\$ (859,635)	\$ (723,517)		
Public safety	574,188	616,884	435,550	470,650		
Public works	4,154,136	4,203,424	3,393,237	3,254,900		
Health and welfare	2,247,905	2,093,585	1,261,866	1,115,901		
Culture and recreation	1,242	1,242	1,242	1,242		
Economic development						
and assistance	181,617	180,398	181,617	180,398		
Transportation	29,531	28,956	(813,306)	(59,138)		
Totals	\$ 7,991,719	\$7,971,956	\$ 3,600,571	\$ 4,240,436		

Net position increased by 3% during 2018. Total revenues increased by 12% while expenses remained relatively unchanged, increasing \$19,413.

Capital grants increased \$540,770 due to fluctuations in the type and amount of projects in progress. Sales taxes increased \$60,869. Other revenues increased \$129,999.

Health and welfare expenses increased \$154,320, which is 7% from prior year. General government expenses decreased 5% and public safety expenses decreased 7%.

Financial Analysis of the Government's Funds.

West Carroll Parish Police Jury uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The focus of the governmental funds is to provide information on near-term revenue, expenditures, and balances of expendable resources. This information is used in assessing the financing requirements of the police jury. Unassigned fund balances may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of December 31, 2018, combined governmental fund balances of \$9,187,189 showed a decrease of \$147,101 over December 31, 2017. The General Fund's balance of \$1,466,440 showed a decrease of \$63,010 over the 2017 balance of \$1,529,451. The Solid Waste Fund increased \$46,964 to \$3,340,769 due to a decrease in expenditures and an increase in cash and deposits held in trust. The road fund decreased \$109,896 to \$2,429,591. There were no other significant changes in other major funds' fund balances.

MANAGEMENT'S DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

Budgetary Highlights

Differences in the General Fund between the original budget and the final budgeted numbers were mainly due to changes in anticipated grant activity.

Differences in the Parish Wide Road Tax and Solid Waste Funds between the original budgeted amounts and the final budgeted numbers were minor.

Differences in original and final budgets amounts in the Miscellaneous Emergency Fund were due to differences in hospital activity.

Capital Asset and Debt Administration.

Capital Assets. The West Carroll Parish Police Jury's net investment in capital assets for its governmental activities as of December 31, 2018, is \$14,265,753 (\$57,875,779 cost less \$43,610,026 depreciation). This investment includes land, buildings and improvements, infrastructure roads and bridges, and furniture and equipment. There were disposals of various heavy equipment. Additions included improvements to roads, a wash bay and several diesel tanks at the road barn, two bush hogs, and new scales at the landfill.

Long-Term Debt. At the end of the year, West Carroll Parish Police Jury had total long-term obligations of \$3,683,793, which consisted of Compensated Absences, Bank Loans, Net Pension Liability and Landfill Closure/Post Closure Care. During 2018, approximately \$14,133 was paid on the debt. Reductions for used or lost vacation totaled \$31,726. However, the increase in accrued compensated absences was a net \$8,978.

Economic Factors and Next Year's Budgets

The police jury's financial plan for this upcoming year is underway with the adoption of a realistic budget for 2019. No significant events or conditions are expected.

Requests for Information

This financial report is designed to be a summary of the West Carroll Parish Police Jury's finances. If there are any questions regarding any information, a request can be made in writing to the West Carroll Parish Police Jury, at P.O. Drawer 630, Oak Grove, Louisiana 71263. Our telephone number is (318) 428-3390.



Independent Auditor's Report

To the Honorable Members of the Police Jury and Ms. Angela Griffis, Secretary-Treasurer West Carroll Parish Police Jury Oak Grove, Louisiana

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of West Carroll Parish Police Jury, as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the basic financial statements of the West Carroll Parish's primary government as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *Louisiana Governmental Audit Guide*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

West Carroll Parish Police Jury Oak Grove, Louisiana Independent Auditor's Report December 31, 2018

Summary of Opinions

Opinion Unit	Type of Opinion
Governmental Activities	Unmodified
Aggregate Discretely Presented Component Units	Adverse
Governmental Fund - General Fund	Unmodified
Governmental Fund – ParishWide Road Tax Fund	Unmodified
Governmental Fund – Solid Waste Fund	Unmodified
Governmental Fund – Communications District Fund	Unmodified
Governmental Fund – Miscellaneous Emergency Fund	Unmodified
Governmental Fund – Section 8 Fund	Unmodified
Aggregate Remaining Fund Information	Qualified

Basis for Adverse Opinion on Aggregate Discretely Presented Component Units and Qualified Opinion on Aggregate Remaining Fund Information

The financial statements referred to above do not include financial data for the Police Jury's legally separate component units. Accounting principles generally accepted in the United States of America require financial data for those component units to be reported with the financial data of the Police Jury's primary government unless the Police Jury also issues financial statements for the financial reporting entity that include the financial data for its component units. The Police Jury has not issued such reporting entity financial statements. Because of this departure from accounting principles generally accepted in the United States of America, the assets, liabilities, net position, revenues, and expenses of the aggregate discretely presented component units are understated by the amount of assets, liabilities, net position, revenues, and expenses of the aggregate discretely presented component units. In addition, the assets, liabilities, fund balances, revenues, and expenditures of the aggregate remaining fund information would have increased by the amount of assets, liabilities, fund balances, revenues, and expenditures of the omitted component units. The amounts by which this departure would affect the financial statements are not reasonably determinable.

Adverse Opinion

In our opinion, because of the significance of the matter described in the "Basis for Adverse Opinion on Aggregate Discretely Presented Component Units and Qualified Opinion on Aggregate Remaining Fund Information" paragraph, the financial statements referred to above do not present fairly the financial position of the aggregate discretely presented component units of the Police Jury, as of December 31, 2018, or the changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Qualified Opinion

In our opinion, except for the matter described in the "Basis for Adverse Opinion on Aggregate Discretely Presented Component Units and Qualified Opinion on Aggregate Remaining Fund Information" paragraph, the financial statements referred to above present fairly, in all material respects, the financial position of the aggregate remaining fund information of the Police Jury as of December 31, 2018, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

West Carroll Parish Police Jury Oak Grove, Louisiana Independent Auditor's Report December 31, 2018

Unmodified Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Police Jury, as of December 31, 2018, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (pages 1-6), budgetary comparison information (pages 54-58), schedule of employer's proportionate share of net pension liability, and schedule of employer's contributions (page 59-60) be presented to supplement the financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the West Carroll Parish Police Jury's financial statements. The combining financial statements; the schedule of compensation paid to police jurors; and the schedule of compensation, reimbursements, benefits, and other payments to the secretary-treasurer are presented for purposes of additional analysis and are not a required part of the financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and is also not a required part of the financial statements.

The combining fund financial statements, the schedule of compensation paid to police jurors and the schedule of compensation, reimbursements, benefits, other payments to the secretary-treasurer, and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining financial statements, the schedule of compensation paid police jurors, and the schedule of compensation, reimbursements, benefits, other payments to the secretary-treasurer, and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the financial statements as a whole.

West Carroll Parish Police Jury

Oak Grove, Louisiana Independent Auditor's Report December 31, 2018

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 27, 2019, on our consideration of the West Carroll Parish Police Jury's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Police Jury's internal control over financial reporting and compliance.

BOSCH & STATHAM, LLC

Bosch & Statham

Ruston, Louisiana

June 27, 2019

Basic Financial Statements

GOVERNMENTAL ACTIVITIES STATEMENT OF NET POSITION AS OF DECEMBER 31, 2018

ASSETS		
Cash and cash equivalents	\$	7,147,515
Receivables	Ψ	1,365,870
Deposits held in trust		977,375
•		14,265,753
Capital assets, net of accumulated depreciation		
Net pension asset TOTAL ASSETS		134,899
TOTAL ASSETS		23,891,412
DEFERRED OUTFLOWS		
Pension related		308,010
LIABILITIES		
Accounts, salaries and other payables		303,571
Compensated absences		119,611
Certificates of indebtedness due within one year		14,133
Certificates of indebtedness due in more than one		24,943
Net pension liability		30,371
Landfill closure/post closure care		3,494,162
TOTAL LIABILITIES		3,986,791
		_
DEFERRED INFLOWS		
Pension related		406,159
NET POSITION		
Net investment in capital assets		14,226,677
Restricted for:		
Landfill closure/postclosure		977,375
Unrestricted		4,602,420
TOTAL NET POSITION	\$	19,806,472

GOVERNMENTAL ACTIVITIES STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2018

		Program Revenues					Ne	t (Expense)
		Charges	0	perating		Capital	Re	evenue and
		for	Gı	rants and	Gı	rants and	C	hanges in
	Expenses	Services	Con	tributions	Contributions		Net Position	
Governmental activities:								
General government	\$ 803,100	\$ 1,236,738	\$	104,617	\$	321,380	\$	859,635
Public safety	574,188	138,638		-		-		(435,550)
Public works	4,154,136	384,907		251,475		124,517		(3,393,237)
Health and welfare	2,247,905	697,500		288,539		-		(1,261,866)
Culture and recreation	1,242	-		-		-		(1,242)
Economic development								
and assistance	181,617	-		-		-		(181,617)
Transportation	29,531	25,245		-		817,592		813,306
Total governmental activities	7,991,719	2,483,028		644,631		1,263,489		(3,600,571)
	General revenue	es:						
	Taxes:							
	Ad valoren	n:						
	General g	government						359,526
	Public we	orks						722,753
	Sales and u	ise taxes:						
	General g	government						650,446
	Public we	orks						1,951,337
	Grants and co	ontributions not 1	restric	ted to speci	fic pro	grams		9,284
	Unrestricted investment earnings							60,272
	Restricted investment earnings							18
	Other revenues							354,549
	Total general revenues							4,108,185
	Change in net p	osition						507,614
	Net position at beginning of year							19,298,858
	Net position at o	end of year					\$	19,806,472

GOVERNMENTAL FUNDS - BALANCE SHEET AS OF DECEMBER 31, 2018

		PARISH WIDE		COMMUNI-	MIS CELLA-			
	GENERAL	ROAD TAX	SOLID WASTE	CATIONS DISTRICT	NEOUS EMERGENCY	SECTION 8	NONMAJOR	TOTAL
ASSETS	GE (ERRE	1111	VVII.0 112	District	ZAVIZATOZA (O 1	SECTION	1,01,11111011	
Cash and cash equivalents	\$1,195,970	\$ 1,841,978	\$2,240,402	\$ 417,166	\$ 519,468	\$ 28,829	\$ 903,702	\$ 7,147,515
Receivables	477,178	628,022	134,552	17,286	10,683	711	97,438	1,365,870
Deposits held in trust	-	-	977,375	-	-	-	-	977,375
TOTAL ASSETS	\$1,673,148	\$ 2,470,000	\$3,352,329	\$ 434,452	\$ 530,151	\$ 29,540	\$1,001,140	\$ 9,490,760
LIABILITIES, DEFERRED INFLOWS,	AND FUND B	ALANCES						
Liabilities:								
Accounts, salaries, and related payables	206,708	40,409	11,560	691	15,157	4,328	24,718	303,571
Total liabilities	206,708	40,409	11,560	691	15,157	4,328	24,718	303,571
Fund equity - fund balances:								
Restricted	-	2,429,591	3,340,769	433,761	514,994	25,212	976,422	7,657,739
Assigned	83,276	-	-	-	-	-	-	83,276
Unassigned	1,383,164	<u> </u>				_	<u> </u>	1,446,174
Total fund equity - fund balances	•			,		`		
(deficits)	1,466,440	2,429,591	3,340,769	433,761	514,994	25,212	976,422	9,187,189
TOTAL LIABILITIES, DEFERRED								
INFLOWS, AND FUND								
BALANCES	\$1,673,148	\$ 2,470,000	\$3,352,329	\$ 434,452	\$ 530,151	\$ 29,540	\$1,001,140	\$ 9,490,760

RECONCILIATION OF THE GOVERNMENTAL FUNDS' BALANCE SHEET TO THE STATEMENT OF NET POSITION FOR THE YEAR ENDED DECEMBER 31, 2018

Total fund balances - governmental funds	\$ 9,187,189
Amounts reported for governmental activities in the statement of	
net position are different because:	
Some assets are not financial resources.	
Capital assets	14,265,753
Net pension asset	134,899
Deferred items for pension related items are not reported in the fund	
statements:	200.010
Deferred outflows	308,010
Deferred inflows	(406,159)
Long-term liabilities are not due and payable in the current period and	
therefore are not reported in the fund statements.	
Compensated absences payable	(119,611)
Certificates of Indebtedness	(39,076)
Net pension liability	(30,371)
Landfill closure/post closure care	(3,494,162)
Net position of governmental activities	\$ 19,806,472

GOVERNMENTAL FUNDS - STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2018

	CENEDAL	PARISH WIDI ROAD	SOLID	COMMUNI- CATIONS	NEO US	CECTIONS	NONMA IOD	тоты
	GENERAL	TAX	WASTE	DISTRICT	EMERGENCY	SECTION 8	NONMAJOR	TO TAL
Revenues:								
Taxes:								
Ad valorem	\$ 359,526	\$ 626,233	\$ -	\$ -	\$ -	\$ -	\$ 96,520	\$ 1,082,279
Sales and use	650,446	650,446	1,300,891	-	-	_	-	2,601,783
Licenses and permits	62,859	-	-	-	-	_	-	62,859
Intergovernmental funds:	,							,
Federal funds	350,445	86,858	_	-	-	288,539	361,478	1,087,320
State funds:		ŕ				•	ŕ	
Severance taxes	9,284	-	_	-	-	_	-	9,284
State revenue sharing	-	-	_	-	-	_	53,293	53,293
Parish transportation	-	198,182	_	-	-	_	-	198,182
Fire insurance rebate	47,234	-	_	-	-	_	-	47,234
Other state funds	499,294	-	_	-	-	_	5,512	504,806
Fees, charges and commissions								
for services	22,672	-	374,242	132,260	1,132,534	_	200	1,661,908
Fines and forfeitures	-	-	-	-	-	_	6,378	6,378
Use of money and property	19,643	1,801	66,845	205	697,764	18	25,897	812,173
Other revenues	58,460	262,326	53	1	-	4,538	3,273	328,651
Total revenues	2,079,863	1,825,846	1,742,031	132,466	1,830,298	293,095	552,552	8,456,151
Exp enditures:								
Current:								
General government:								
Legislative	84,945	-	_	-	-	_	-	84,945
Judicial	83,159	-	_	-	-	_	-	83,159
Elections	34,255	-	_	-	-	_	-	34,255
Finance and administrative	232,341	-	-	-	-	-	-	232,341
Other general government	255,567	-	-	-	19,784	-	-	275,351
Public safety	393,143	-	_	89,068	-	_	53,501	535,712
Public works	29,559	1,556,134	1,654,914	-	-	-	166,632	3,407,239
Health and welfare	52,229	-	-	-	1,732,534	296,889	111,847	2,193,499
Economic development								
and assistance	30,946	-	-	-	-	-	-	30,946
Transportation	11,676	-	_	-	-	_	17,855	29,531

The accompanying notes are an integral part of these financial statements.

Debt service Capital outlay	7,466 926,514	- 385,108	- 47,393	- -	- 16,368	-	10,000 329,322	17,466 1,704,705
Total expenditures	2,141,800	1,941,242	1,702,307	89,068	1,768,686	296,889	689,158	8,629,150
Excess (deficiency) of revenues over expenditures	(61,937)	(115,396)	39,724	43,398	61,612	(3,794)	(136,606)	(172,999)
Other sources (uses):								
Operating transfers in	-	-	-	1,780	-	-	-	1,780
Proceeds from insurance	707	5,500	7,240	-	3,183	-	9,268	25,898
Operating transfers out	(1,780)	-	-	-	-	-	-	(1,780)
Total other sources (uses)	(1,073)	5,500	7,240	1,780	3,183	-	9,268	25,898
Net change in fund balances Fund balances at beginning of	(63,010)	(109,896)	46,964	45,178	64,795	(3,794)	(127,338)	(147,101)
year	1,529,450	2,539,487	3,293,805	388,583	450,199	29,006	1,103,760	9,334,290
Fund balances (deficits) at end of year	\$ 1,466,440	\$ 2,429,591	\$ 3,340,769	\$ 433,761	\$ 514,994	\$ 25,212	\$ 976,422	\$ 9,187,189
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RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2018

Net change in fund balances - total governmental funds	\$ (147,101)
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Capital outlay Depreciation expense	1,704,702 (838,882)
Governmental funds report the retirement of long-term debt as an expenditure. However, in the government-wide financial statements, that amount representing principal on long-term debt is not treated as an expense but is instead applied against outstanding long-term debt on the Statement of Net Position.	
Principal payments on debt	17,465
Governmental funds do not report increases in the landfill closure/post closure care liability as a current expenditure because it does not require the use of current financial resources. However, in the statement of activities, such expenses are recognized as they accumulate.	(190,969)
Some items reported in the statement of activities, such as a net decrease or increase in compensated absences, do not require the use of current financial resources, nor do they provide any, and therefore are not reported as expenditures or revenues in the governmental funds.	
Net change in compensated absences payable	(8,977)
Net change in net pension liability and deferred items	 (28,624)
Change in net position of governmental activities	\$ 507,614

FIDUCIARY FUNDS - AGENCY FUNDS STATEMENT OF NET POSITION AS OF DECEMBER 31, 2018

	AMB		FIRE			
	DIS	DISRICT			TOTAL	
ASSETS Receivables	\$	51,985	\$	51,985	\$	103,970
LIABILITIES						
Due to others	\$	51,985	\$	51,985	\$	103,970

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

Introduction

The West Carroll Parish Police Jury is the governing authority for West Carroll Parish and is a political subdivision of the State of Louisiana. The police jury is governed by five jurors representing the various districts within the parish. The jurors serve four-year terms which expire in January 2020.

Louisiana Revised Statute 33:1236 gives the police jury various powers in regulating and directing the affairs of the parish and its inhabitants. The more notable of those are the powers to make regulations for their own government, to regulate the construction and maintenance of roads and bridges, to regulate the construction and maintenance of drainage systems, to regulate the sale of alcoholic beverages, and to provide for the health and welfare of the poor, disadvantaged, and unemployed in the parish. Funding to accomplish these tasks is provided by ad valorem taxes, sales taxes, state revenue sharing, and various other state and federal grants.

In accomplishing its objectives, the police jury also has the authority to create special districts (component units) within the parish. The districts perform specialized functions, such as fire protection, library facilities, and health care facilities.

Reporting Entity

The police jury reporting entity consists of the various departments and activities that are within the control and authority of the police jury.

As required by GASB Statement No. 14, The Financial Reporting Entity, as amended by GASB Statement No. 39, Determining Whether Certain Organizations Are Component Units, a legally separate entity is considered a component unit of the police jury if at least one of the following criteria is met:

- The police jury appoints a voting majority of the organization's governing body and is either
 able to impose its will on the organization or there is a potential financial benefit/burden to the
 police jury.
- The entity is fiscally dependent on the police jury.
- The nature and significant of the relationship between the police jury and the entity is such that exclusion would cause the financial statements of the police jury to be misleading or incomplete.

Based on the previous criteria, the police jury has determined that the following component units are part of the reporting entity:

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

Reporting Entity (Continued)

eporting Enuty (Continueu)		
	Fiscal	Criteria
	Year End	Used
West Carroll Parish:		
Assessor	December 31	2 & 3
Sheriff	June 30	2 & 3
Clerk of Court	June 31	2 & 3
Kelly Airport Authority	December 31	1, 2 & 3
Library	December 31	1, 2 & 3
Fifth Judicial District Criminal Court (West Carroll Parish)	December 31	2 & 3
Kilbourne Fire District	December 31	1 & 3
Fiske-Union Fire District	December 31	1 & 3
Forest Fire District	December 31	1 & 3
Goodwill Fire District	December 31	1 & 3
Concord Fire District	December 31	1 & 3
Ward One Fire District	December 31	1 & 3
Ward Two Fire District	December 31	1 & 3
Oak Grove Fire District	December 31	1 & 3
Oak Grove Recreation District	December 31	1, 2 & 3
Emergency Communications District	December 31	1 & 3
Office of Emergency Preparedness	December 31	1 & 3
Ambulance Service District	December 31	1 & 3

Considered in the determination of component units of the reporting entity were the West Carroll Parish School Board, the District Attorney and Judges for the Fifth Judicial District, and the various municipalities in the parish. It was determined that these governmental entities are not component units of the West Carroll Parish Police Jury reporting entity because they have separately elected governing bodies, are legally separate, and are fiscally independent of the West Carroll Parish Police Jury.

GASB Statement No. 14 as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units* provides for the issuance of primary government financial statements that are separate from those of the reporting entity. However, the primary government's (police jury's) financial statements are not a substitute for the reporting entity's financial statements. The accompanying primary government financial statements have been prepared in conformity with generally accepted accounting principles as applied to governmental units.

The police jury has chosen to issue financial statements of the primary government (police jury) only; therefore, none of the previously listed component units, except as discussed in the following paragraph, are included in the accompanying primary government financial statements. These financial statements are not intended to and do not report on the West Carroll Parish reporting entity but rather are intended to reflect only the financial statements of the primary government (police jury).

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

Reporting Entity (Continued)

These primary government (police jury) financial statements include all funds, account groups, and organizations for which the police jury maintains the accounting records. The Kelly Airport Authority, the Emergency Communications District, and the Office of Emergency Preparedness, for which the police jury maintains the accounting records, are considered part of the primary government (police jury).

Financial statements of most component units can be found on the Louisiana Legislative Auditor's website.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The financial report consists of Management's Discussion and Analysis (MD&A), primary government financial statements, notes to the financial statements, and required supplementary information other than the MD&A. The MD&A provides an overview of the financial activities of the police jury. The financial statements include the government-wide financial statements, fund financial statements, and the notes to the financial statements.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The government-wide financial statements consist of a Statement of Net Position and a Statement of Activities. These statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Major revenues such as ad valorem taxes and sales taxes are assessed, collected and susceptible to accrual. Assets, liabilities, revenues, and expenses of the government are reported in the financial statements. The statements distinguish between the governmental and business-type activities of the police jury by reporting each in a separate column.

All capital (long-lived) assets, receivables, and long-term obligations are reported in the Statement of Net Position. The Statement of Activities reports revenues and expenses in a format that allows the reader to focus on the net cost of each function of the police jury. Both the gross and net cost per function, which is otherwise being supported by general government revenues, is compared to the revenues generated directly by the function. In the Statement of Activities, gross expenses, including depreciation, are reduced by related program revenues, which are comprised of charges for services, operating grants, and capital grants. Direct and indirect expenses are reported as program expenses for individual functions and activities. The program revenues must be directly associated with the function or a business-type activity. The types of transactions included in program revenues are licenses and permits, fines, lease income, court costs, and charges for mowing. The operating grants include operating-specific and discretionary (either operating or capital) grants, while the capital grants column reflects capital-specific grants.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Basis of Presentation (Continued)

The fund financial statements report the police jury as a collection of major and nonmajor funds presented on separate schedules by fund category – governmental, proprietary, and fiduciary funds. At this time, the police jury has no proprietary funds.

• The governmental fund statements include a balance sheet and a statement of revenues, expenditures, and changes in fund balances, with one column for the general fund, one for each of the other major funds, and one column combining all the nonmajor governmental funds. The statements are prepared using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period, generally considered sixty days after the end of the fiscal year. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest payments on general long-term liabilities which are recognized when due.

Although the financial statements presented in each of these three schedules contain "total" columns, they merely combine rather than consolidate the funds. Hence, interfund transactions that generate receivables and payables or transfers from one fund to another are not eliminated.

Major funds are those whose revenues, expenditures/expenses, assets, or liabilities are at least ten percent of the total for their fund category or type (governmental or enterprise) and at least five percent of the corresponding element total for all governmental and enterprise funds combined.

The data on the face of the three sets of financial statements must be accompanied by certain disclosures to ensure accurate information is presented in the form of a single set of notes to the financial statements.

The following funds are major funds:

The General Fund is the police jury's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Financial resources include ad valorem taxes and sales taxes. See notes on ad valorem taxes and sales taxes.

The Parishwide Road Tax Fund accounts for the maintenance of parish highways, streets, and bridges. Financing is provided by a specific ad valorem tax which was renewed for a ten-year period during 1994, proceeds from a one cent sales tax, and the State of Louisiana Parish Transportation Fund. The tax was continued until 2023 at an election held November 6, 2012.

The Solid Waste Fund accounts for the expenditures of a three-fourths per cent sales tax which is dedicated to construction, maintenance, and operation of facilities for the collection and disposal of solid waste. The tax is for a ten-year period and expires on June 30, 2015. However, at an election held November 4, 2014, voters approved a continuation of the tax for ten years beginning July 1, 2015.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Basis of Presentation (Continued)

The Communications District Fund was established for the purpose of establishing, maintaining, and operating the 911 emergency telephone systems for West Carroll Parish. Financing is provided by a five per cent service charge on local telephone service within the parish. The Fund also receives an eighty-five cent fee per subscriber per month for wireless services provided within the parish.

The Miscellaneous Emergency Fund was established to accumulate monies to be used in case of an emergency. Financing is provided by monthly lease payments from the rental of the hospital building.

The Section 8 Housing Fund provides housing assistance payments to participating owners on behalf of eligible tenants to provide decent, safe, and sanitary housing for very low income families at rents they can afford. Housing assistance payments are used to make up the difference between the approved rent due to the owner for the dwelling unit and the occupant family's required contribution towards the rent. Assisted families are required to contribute up to thirty percent of their adjusted family income towards rent. Funding is provided through the United States Department of Housing and Urban Development.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Assets, Liabilities, and Net Position, Equity, or Net Fund Balances

Cash and Investments

The Secretary-Treasurer pools those cash resources for which she is responsible and invests them accordingly. For purposes of the financial statements, the police jury considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents.

Investments are reported at fair value in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. Cash and investment earnings are recorded in the Fund that holds the investment.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Assets, Liabilities, and Net Position, Equity, or Net Fund Balances (Continued)

Receivables and Payables

Activity between funds that is outstanding at the end the fiscal year is referred to as either "due to or from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances." All internal balances are eliminated in the total primary government column. Receivables include all amounts susceptible to accrual that have not been collected at December 31, but will be collected soon enough after the end of the year to pay liabilities of that year. They include all amounts earned, but not collected at December 31. Receivables (net of any uncollectible amounts) and payables are reported on separate lines.

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied by the police jury in September or October, are actually billed on October 1, and are mailed to the taxpayers in November. Billed taxes become delinquent on January 1 of the following year. Revenues from ad valorem taxes are budgeted in the year they are billed. The West Carroll Parish Sheriff bills and collects the police jury's property taxes using the assessed value determined by the assessor of West Carroll Parish and approved by the State of Louisiana Tax Commission. For the year ended December 31, 2018, taxes of 17.33 mills were levied on property with assessed valuations totaling \$78,606,194, as follows:

	Authorized	Levied	
	Millage	Millage	Expiration
Parishwide taxes:		'	
General	4.00	5.81	Indefinite
Parishwide Road	10.13	10.12	2023
Drainage	1.40	1.40	2023

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Assets, Liabilities, and Net Position, Equity, or Net Fund Balances (Continued)

The difference between authorized and levied millage is the result of reassessments of taxable property within the parish as required by Article 7, Section 14 of the Louisiana Constitution of 1974. The following are the principal taxpayers for the parish and their 2018 assessed valuation:

	2018	Percent of
	Assessed	Total Assesse
	Valuation	Valuation
Trunkline Gas Company	\$15,981,430	20.33%
Energy Transfer Crude Oil Company, LLC	7,520,646	9.57%
Agspring Mississippi Region, LLC	2,242,508	2.85%
Southern Natural Gas Company	1,735,130	2.21%
Entergy Louisiana Holdings, Inc.	1,685,980	2.14%
Mueller, Inc.	1,405,953	1.79%
Energy Transfer Crude Oil Company, LLC	1,204,674	1.53%
A N R Pipeline Company	1,183,480	1.51%
Macquarie Commodities (USA), Inc.	1,114,967	1.42%
Northeast Louisiana Power Coop	900,240	1.15%
Total	\$34,975,008	44.49%

Sales Taxes

On March 8, 1988, the voters of West Carroll Parish passed a one per cent sales tax. One half of the sales tax is dedicated to operating expenditures of the General Fund while the remaining one-half is dedicated to the maintenance of roads, bridges, and drainage. The sales tax was for a five-year period and expired on May 1, 1993. The tax was renewed on October 5, 2002, for a ten-year period beginning May 1, 2003, and on November 6, 2012 for a ten-year period commencing May 1, 2013.

On January 20, 1990, voters of West Carroll Parish approved a three-fourths percent sales tax, which became effective on August 1, 1990. The sales tax expired on August 1, 1995. On November 8, 1994, the sales tax was renewed for a ten-year period beginning July 1, 1995. On November 2, 2004, the sales tax was renewed for a ten-year period beginning July 1, 2005. On November 4, 2014, the tax was renewed for a ten-year period beginning July 1, 2015. The tax is dedicated for the purpose of constructing, acquiring, maintaining, and operating facilities for collecting and disposing of solid waste for West Carroll Parish.

During 2012, the voters renewed a one-fourth percent sales tax, effective July 1, 2012. The sales tax is dedicated for the purpose of providing a solid waste recycling program for the parish. The sales tax is for a ten-year period and expires on June 30, 2021.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Assets, Liabilities, and Net Position, Equity, or Net Fund Balances (Continued)

On September 21, 1996, voters of West Carroll Parish approved a one-half per cent sales tax. The sales tax is dedicated for the purpose of providing fire protection in the eight fire protection districts in the parish through the acquisition, construction, improvement, operation and maintenance of equipment, property, and facilities to be used in providing such fire protection. The sales tax was last renewed on November 21, 2015, for a ten-year period beginning January 1, 2017.

On September 21, 1996, the voters of West Carroll Parish approved a one-half per cent sales tax to provide ambulance service to the public, including acquiring, improving, maintaining and operating facilities and equipment required in connection therewith and paying related personnel costs. The sales tax was last renewed on November 21, 2015, for a ten-year period beginning January 1, 2017.

Effective January 1, 1987, the jury entered into an agreement with the West Carroll Parish School Board whereby the school board provides collection services for a fee of two per cent of total collections plus two-thirds of the costs of supplies and postage.

Inventories and Prepaid Items

Inventories consisting of office supplies and road department supplies held for consumption are valued using the average cost method. The consumption method is used for financial reporting. Certain payments reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements, when present.

Restricted Assets

Restricted assets represent primarily cash and investments held separately and restricted according to bond indenture agreements.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Assets, Liabilities, and Net Position, Equity, or Net Fund Balances (Continued)

Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets, are reported in the governmental activities column in the government-wide financial statements. Capital assets are recorded as expenditures in each fund and capitalized at the government-wide level; fixed assets of enterprise funds are reported in the respective funds. The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend assets' lives are not capitalized. The Police Jury has a capitalization threshold of \$5,000. For reporting purposes, the West Carroll Parish Police Jury defines capital assets as follows:

- Land is an inexhaustible asset with no capitalization threshold and an unlimited useful life; therefore, it is not depreciated.
- Buildings are permanent structures erected above ground, while improvements are major repairs, renovations, or additions that increase the future service potential of the asset. Leasehold improvements are improvements made by the lessee to leased property. They are depreciated principally using the straight-line method with an estimated useful life typically of 40 years for structures and improvements and 10 to 20 years for depreciable land improvements. Leasehold improvements are depreciated using the straight-line method with an estimated useful life depending on the term of the lease. Construction-in-progress is not depreciated.
- Movable property (furniture, equipment, and vehicles) consists of assets that are not fixed or stationary in nature. The straight-line method of depreciation is used, which divides the historical cost by the estimated useful life of the asset, generally 5 to 10 years.
- Infrastructure assets include roads, bridges, tunnels, drainage systems, water and sewer systems, dams, and lighting systems. Infrastructure is depreciated using the straight-line method with an estimated useful life of 20 to 40 years.
- Purchased computer software is depreciated using the straight-line method over an estimated useful life of 3 years.
- Donated capital assets are recorded at their estimated fair value at the date of donation.

Compensated absences

Employees of the West Carroll Parish Police Jury receive from one to twenty days of vacation leave each year, depending on length of service. Vacation leave must be taken in the year earned or, with written approval, in the following year. Employees are paid for unused time at the end of each benefit year. Upon separation, employees are paid for any accrued vacation leave at the employee's current rate of pay. Additionally, police jury employees earn up to ten days of sick leave per year, depending on length of service. Sick leave can be accumulated without limitation. Upon retirement, a maximum of sixty days of sick leave may be paid to the employee at his or her average rate of pay for the last five years of service. The same sixty days may be carried into the retirement system at the employee's expense. Effective May 2014, the policy was amended to state that any days of accumulated sick leave above sixty days may be converted into additional retirement benefit credit pursuant to LRS 11:1927. Employees will not be compensated for sick leave upon termination or voluntary resignation.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Assets, Liabilities, and Net Position, Equity, or Net Fund Balances (Continued)

Employees of the criminal court earn ten days of vacation leave and seven days of sick leave each year. Vacation and sick leave are noncumulative and are forfeited if not taken in the year earned.

At December 31, 2018, employees of the police jury had accumulated and vested \$110,634 of employee sick leave benefits, computed in accordance with GASB Codification C60.

The entire compensated absence liability, determined in accordance with the provisions of GASB Codification Section C60, is reported on the government-wide financial statements. For governmental fund financial statements, the current portion of unpaid compensated absences is the amount that is normally expected to be paid using expendable available financial resources. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated leave are paid. The noncurrent portion of the liability is not reported in the governmental funds.

Long-Term Obligations

In the government-wide financial statements, long-term obligations are reported as liabilities in the governmental activities. Individual funds have been used to liquidate other long-term liabilities such as compensated absences, claims and litigation payable, etc. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds.

Fund Balance Classifications and Net Position

Fund balances are reported under the following fund balance classifications:

Non-spendable	Includes fund balance amounts that cannot be spent either because it is not in spendable form or are legally or contractually required to be maintained intact.
Restricted	Includes amounts that are constrained for specific purposes which are externally imposed by providers, such as creditors or amounts constrained due to constitutional provisions or enabling legislation.
Committed	Includes amounts that can only be used for specific purposes pursuant to constraints that are internally imposed by the government through formal action of the police jury and does not lapse at year-end.
Assigned	Includes amounts that are constrained by the police jury's intent to be used for specific purposes that are neither considered restricted or committed.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fund Balance Classifications and Net Position (Continued)

Unassigned

Includes amounts that have not been assigned to other funds and that have not been restricted, committed or assigned to specific purposes within the General Fund. Negative fund balances in other governmental funds can also be classified as unassigned.

The police jury has a general policy to first use restricted resources for expenditures incurred for which both restricted and unrestricted (committed, assigned, and unassigned) resources are available. When expenditures are incurred for which only unrestricted resources are available, the general policy of the police jury is to use committed resources first, followed by assigned, and then unassigned. The use of restricted/committed resources may be deferred based on a review of the specific transaction.

The difference between assets and liabilities is "net position" on the government-wide, proprietary, and fiduciary fund statements. Net position is segregated into three categories on the government-wide statement of net position:

Net investment in capital assets - Consists of capital assets including restricted capital assets net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted net position - Consists of net position with constraints placed on the use either by (1) external groups, such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislations. The Police Jury first uses restricted net position for expenses incurred when both restricted and unrestricted net position are available for use. The use of restricted net position may be deferred based on a review of the specific transaction.

Unrestricted net position – The balance of net position that does not meet the definition of "restricted" or "net investment in capital assets."

Reconciliation of Government-wide and Fund Financial Statements

The governmental fund balance sheet includes a reconciliation of the government-wide statements to the governmental fund financial statements. This reconciliation is necessary to bring the financial statements from the current financial resources measurement focus and modified accrual basis of accounting to the economic measurement focus and full accrual basis of accounting. Major items included in the reconciliation are capital assets, inventories and prepaids, long-term debt, accrued interest, long-term liabilities, and deferred inflows/outflows.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Budgets

Preliminary budgets for the ensuing year are prepared by the secretary/treasurer prior to November of each year. During November, the finance committee reviews the proposed budgets and makes changes as they deem appropriate. The availability of the proposed budgets for public inspection and the date of the public hearing on the budgets are then advertised in the official journal. During its regular December meeting, the police jury holds a public hearing on the proposed budget in order to receive comments from residents. Changes are made to the proposed budgets based on the public hearing and the desires of the police jury as a whole. The budgets are then adopted during the police jury's regular December meeting, and a notice is published in the official journal.

During the year, the police jury receives monthly budget comparison statements which are used as a tool to control the operations of the parish. The secretary/treasurer presents necessary budget amendments to the police jury during the year when, in her judgment, actual operations are differing materially from those anticipated in the original budget. The jury, during a regular meeting, reviews the proposed amendments, makes changes as considered necessary, and formally adopts the amendments. The adoption of the amendments is included in police jury minutes published in the official journal.

The police jury exercises budgetary control at the function level. Unexpended appropriations lapse at year end and must be reappropriated in the next year's budget to be expended.

For the year ended December 31, 2018, modified accrual-based budgets were adopted for the General Fund and all special revenue funds. Budgetary comparison schedules include the original budgets and all subsequent amendments.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates

NOTE 2 - CASH AND EQUIVALENTS

Custodial credit risk is the risk that in the event of a bank failure, the police jury's deposits may not be returned to it. The police jury's policy (not a formal policy but established by practice) to ensure that there is no exposure to this risk is to require each financial institution to pledge its own securities to cover any amount in excess of Federal Depository Insurance Coverage. Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the police jury that the fiscal agent bank has failed to pay deposited funds upon demand.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 2 - CASH AND EQUIVALENTS (CONTINUED)

Under state law, the police jury may deposit funds in demand deposits, interest bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having principal offices in Louisiana. At December 31, 2018, the police jury has cash and cash equivalents (book balances) totaling \$7,147,515 as follows:

Demand deposits	\$2,172,176
Time deposits	4,975,289
Petty cash	50
Total	\$7,147,515

These deposits are stated at cost, which approximates market. Under state law, these deposits, or the resulting bank balances, must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal or exceed the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties. As of December 31, 2018, \$6,826,228 of the police jury's bank balances of \$7,326,228 was exposed to custodial credit risk as follows:

Insured by FDIC	\$ 500,000
Uninsured and uncollateralized	-
Collateralized by pledged securities not in the Police Jury's name	 6,826,228
Total balances exposed to custodial credit risk	6,826,228
Total bank balances	\$ 7,326,228

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 3 - RECEIVABLES

The receivables of \$1,469,840 at December 31, 2018, are as follows:

				Due From Other			Fees,	Accounts			
	Taxes		Governments			Charges, and		and			
	A	d Valorem	Sales		Federal	State		Commissions		Other	Total
General	\$	327,442	\$ 51,985	\$	92,126	\$	-	\$	-	\$ 5,625	\$ 477,178
Parishwide Road Tax		570,348	51,985		-		-		-	5,689	628,022
Solid Waste		103,970	-				-		30,582	-	134,552
Criminal Court		-	-		-		-				-
Communications Dist.		-	-		-		-		-	17,286	17,286
Misc. Emergency		-	-		-		-		-	10,683	10,683
Section 8		-	-		-		711		-	-	711
Other governmental		78,902	-		-		18,022		-	514	97,438
Total governmental											
fun ds		1,080,662	103,970		92,126		18,733		30,582	39,797	1,365,870
Fiduciary funds		-	103,970		-		-		-	-	103,970
	\$	1,080,662	\$ 207,940	\$	92,126	\$	18,733	\$	30,582	\$ 39,797	\$ 1,469,840

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 4 - CAPITAL ASSETS

The following schedule presents changes in capital assets for the year ended December 31, 2018:

	Beginning Balance	Additions	Deletions	Ending Balance
Capital assets not being depreciated:	Durance	Traditions	Detetions	Durance
Land	\$ 936,927	\$ -	\$ -	\$ 936,927
Assets under capital lease	89,589	-	-	89,589
Construction in progress	444,747	1,554,200	(302,284)	1,696,663
Total capital assets not being depreciated	1,471,263	1,554,200	(302,284)	2,723,179
Capital assets being depreciated:				
Infrastructure:				
Roads	36,553,463	70,344	-	36,623,807
Bridges	1,644,448	-	-	1,644,448
Buildings and improvements	7,034,118	-	-	7,034,118
Improvements other than buildings	3,749,821	302,283	-	4,052,104
Office furniture and equipment	288,941	-	-	288,941
Heavy equipment	2,285,670	80,159	(6,000)	2,359,829
Other equipment	904,868	-	-	904,868
Vehicles	2,244,485			2,244,485
Total capital assets being depreciated	54,705,814	452,786	(6,000)	55,152,600
Less accumulated depreciation for:				
Infrastructure:				
Roads	(31,718,745)	(348,101)	-	(32,066,846)
Bridges	(1,084,678)	(35,594)	-	(1,120,272)
Buildings and improvements	(3,676,730)	(149,905)	-	(3,826,635)
Improvements other than buildings	(1,222,341)	(113,032)	-	(1,335,373)
Office furniture and equipment	(148,248)	(22,283)	-	(170,531)
Heavy equipment	(1,997,441)	(95,094)	6,000	(2,086,535)
Other equipment	(821,805)	(34,372)	-	(856,177)
Vehicles	(2,107,156)	(40,501)		(2,147,657)
Total accumulated depreciation	(42,777,144)	(838,882)	6,000	(43,610,026)
Total capital assets being depreciated, net	11,928,670	(386,096)		11,542,574
Total capital assets, net	\$ 13,399,933	\$ 1,168,104	\$ (302,284)	\$ 14,265,753

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 4 - CAPITAL ASSETS (CONTINUED)

Depreciation expense for the year was charged to the following governmental functions:

General government	\$ 46,192
Public safety	38,241
Public works	548,439
Health and welfare	54,097
Culture and recreation	1,242
Economic development and assistance	 150,671
	\$ 838,882

The West Carroll Parish Hospital is leased to West Carroll Health System. The lease expires on February 28, 2022. The lessee pays \$3,500 per month to the police jury, and is subject to certain other provisions of the lease agreement.

NOTE 5 – NET POSITION/FUND BALANCES

As of December 31, 2018, \$83,276 of fund balance in the General Fund was assigned to the parish's driver's license office. The remaining fund balance of the General Fund balance is unassigned. Fund balances of all special revenue funds except Miscellaneous Emergency Fund are restricted as they are funded by ad valorem taxes, sales taxes, or grants. The Miscellaneous Emergency Fund is assigned as described in Note 1.

NOTE 6 – RETIREMENT SYSTEMS

Parochial Employees' Retirement System of Louisiana (System)

Plan Description

The West Carroll Parish Police Jury contributes to the Parochial Employees' Retirement System of Louisiana (System) which is a cost sharing multiple employer defined benefit pension plan. All permanent employees working at least 28 hours per week are eligible to participate in the System. As of January 1997, elected officials, except coroners, justices of the peace, and parish presidents may no longer join PERS. Section 1901 through 2025 of Title 11 of the Louisiana Revised Statutes (La. R.S. 11:1901-2025) and other general laws of the State of Louisiana govern PERS.

The System is composed of two distinct plans, Plan A and Plan B, with separate assets and benefit provisions. All employees of the police jury are members of Plan A.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Parochial Employees' Retirement System of Louisiana (System) (Continued)

Any member of Plan A who was hired prior to January 1, 2007, can retire providing he/she meets one of the following criteria:

- 1. Any age after 30 years of creditable service.
- 2. Age 55 after 25 years of creditable service.
- 3. Age 60 after 10 years of creditable service.
- 4. Age 65 after seven years creditable service.

Eligibility for retirement for Plan A members hired on or after January 1, 2007 is as follows:

- 1. Age 55 after 30 years of creditable service.
- 2. Age 62 after 10 years of creditable service.
- 3. Age 67 after seven years of creditable service.

Generally, the monthly amount of the retirement allowance of any member of Plan A shall consist of an amount equal to three percent of the employee's final average compensation multiplied by his or her years of creditable service. However, under certain conditions as outlined in the statutes, the benefits are limited to specified amounts.

The System also provides death and disability benefits. Benefits are established or amended by state statute.

For the year ended December 31, 2018, the West Carroll Parish Police Jury's total payroll for all employees was \$1,344,963. Total covered payroll was \$1,111,375. Covered payroll refers to all compensation paid by the West Carroll Parish Police Jury to active employees covered by the Plan.

The System issues an annual publicly available financial report that includes financial statements and required supplementary information for the System. The report may be obtained by writing to the Parochial Employees Retirement System of Louisiana, 7509 Wrenwood Boulevard, Baton Rouge, Louisiana 70809, or by calling (225) 928-1361, or by visiting the System's website www.persla.org.

Contributions

According to state statute, contribution requirements for all employers are actuarially determined each year. For the year ended December 31, 2018, the actual employer contribution rate was 11.50% for Plan A, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. In accordance with state statute, the System receives ad valorem taxes and state revenue sharing funds. These additional sources of income are used as employer contributions and are considered support from non-employer contributing entities, but are not considered special funding situations.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Parochial Employees' Retirement System of Louisiana (System) (Continued)

Under Plan A, members are required by state statute to contribute 9.50% of their annual covered salary. The contributions are deducted from the employee's wages or salary and remitted by the West Carroll Parish Police Jury to the System monthly. The West Carroll Parish Police Jury's contributions to the System under Plan A for the year ending December 31, 2018 were \$127,809.

Pension Liabilities (Assets), Pension Expense (Revenue), Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions

At December 31, 2018, the Employer reported an asset of (\$134,899) for its proportionate share of the Net Pension Liability (Asset). The Net Pension Liability (Asset) was measured as of December 31, 2017 and the total pension liability (asset) used to calculate the Net Pension Liability (Asset) was determined by an actuarial valuation as of that date. The West Carroll Parish Police Jury's proportion of the Net Pension Liability (Asset) was based on a projection of the Police Jury's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At December 31, 2017, the Police Jury's proportion was 0.181744%, which was an increase of 0.00270% from its proportion measured as of December 31, 2016.

For the year ended December 31, 2018, the West Carroll Parish Police Jury recognized pension expense (revenue) of \$169,059 plus employer's amortization of change in proportionate share and differences between employer contributions and proportionate share of contributions, which was (\$126,501). Total pension expense for the West Carroll Parish Police Jury for the year ended December 31, 2018 was \$42,558.

At December 31, 2018, the West Carroll Parish Police Jury reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows	Deferred Inflows
	of Resources	of Resources
Differences between expected		
and actual experience	-	\$87,323
Changes in assumption	\$170,262	-
Net difference between		
projected and actual earnings on		
pension plan investments	-	\$311,655
Changes in employer's portion		
of beginning Net Pension		
liability (Asset)	\$1,059	\$158
Differences between employer		
contributions and proportionate		
share of employer contributions	\$64	\$938
Subsequent measurement		
contributions	\$127,809	-
Total	\$299,193	\$400,074

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Parochial Employees' Retirement System of Louisiana (System) (Continued)

Other amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense (revenue) as follows:

Year ended December 31,	
2018	\$20,154
2019	(\$20,651)
2020	(\$104,669)
2021	(\$123,524)

Actuarial Assumptions

A summary of the actuarial methods and assumptions used in determining the total pension liability (asset) as of December 31, 2017, are as follows:

Valuation Date	December 31, 2017
Actuarial Cost Method	Entry Age Normal
Actuarial	
Assumptions:	
Investment Rate of	6.75% (net of investment expense, including inflation)
Return	
Expected remaining	4 years
service lives	
Projected salary	5.25% (2.75% merit, 2.50% inflation)
increases	
Cost of Living	The present value of future retirement benefits is based on benefits
Adjustments	currently being paid by the System and includes previously granted
	cost of living increases. The present values do not include provisions
	for potential future increases not yet authorized by the Board of
	Trustees.
Mortality rates	RP-2000 Employee Sex Distinct Table was selected for employees.
	RP-2000 Healthy Annuitant Sex Distinct Tables were selected for
	annuitants and beneficiaries. RP-2000 Disabled Lives Mortality
	Table was selected for disabled annuitants.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Parochial Employees' Retirement System of Louisiana (System) (Continued)

The discount rate used to measure the total pension liability (asset) was 6.75% for Plan A and 6.75% for Plan B. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers and non-employer contributing entities will be made at the actuarially determined contribution rates, which are calculated in accordance with relevant statutes and approved by the Board of Trustees and the Public Retirement Systems' Actuarial Committee. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability (asset).

The long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.00% and an adjustment for the effect of rebalancing/diversification. The resulting expected long-term rate of return is 7.62% for the year ended December 31, 2017.

Best estimates of arithmetic real rates of return for each major asset class included in the System's target asset allocation as of December 31, 2017 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected	
		Real Rate of Return	
Fixed income	35%	1.24%	
Equity	52%	3.57%	
Alternatives	11%	0.69%	
Real Assets	2%	0.12%	
Totals	100%	5.62%	
Inflation		2.00%	
Expected arithmetic		7.62%	
nominal return			

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Parochial Employees' Retirement System of Louisiana (System) (Continued)

Discount Rate

The discount rate used to measure the total pension liability (asset) was 7.00%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that contributions from employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on Plan investments was applied to all periods of projected benefit payment to determine the total pension liability (asset).

Sensitivity of the West Carroll Parish Police Jury's Proportionate Share of the Net Pension Liability (Asset) to Changes in the Discount Rate

The following presents the West Carroll Parish Police Jury's proportionate share of the Net Pension Liability (Asset) calculated using the discount rate of 6.75%, as well as what the Police Jury's proportionate share of the Net Pension Liability (Asset) would be if it were calculated using a discount rate that is one percentage-point lower (5.75%) or one percentage-point higher (7.75%) than the current rate:

	1.0% Decrease	Current Discount	1.0% Increase
	(5.75%)	Rate (6.75%)	(7.75%)
Employer's			
proportionate share of			
Net Pension Liability			
(Asset)	\$665,100	(\$134,899)	(\$847,245)

Payables to the Pension Plan

These financial statements do not include a payable to the pension plan.

Plan Fiduciary Net Position

Detailed information about the Plan's fiduciary net position is available in the separately issued Parochial Employees' Retirement System of Louisiana Audit Report at www.persla.org.

Registrar of Voters Employees' Retirement System of Louisiana (System)

Plan Description

The West Carroll Parish Registrar of Voters contributes to the Registrar of Voters Employees' Retirement System of Louisiana (System) which is a cost sharing multiple employer defined benefit pension plan. The System was established on January 1, 1955 by Louisiana Revised Statute 11:2032, as amended, for registrars of voters, their deputies, and their permanent employees in each parish.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Registrar of Voters Employees' Retirement System of Louisiana (System) (Continued)

Any member of the Plan who was hired prior to January 1, 2013, can retire providing he/she meets one of the following criteria:

- 5. Age 55 after 20 years of creditable service.
- 6. Age 60 after 10 years of creditable service.
- 7. Any age after 30 years of creditable service.

Eligibility for retirement for members hired on or after January 1, 2013 is as follows:

- 4. Age 55 after 30 years of creditable service.
- 5. Age 60 after 20 years of creditable service.
- 6. Age 62 after 10 years of creditable service.

The monthly amount of the retirement allowance of any member hired before January 1, 2013, is calculated as 3.33% of the average annual earned compensation for the highest consecutive 60 months multiplied by the number of years of creditable service, not to exceed 100% of average annual compensation. Regular retirement benefits for members hired on or after January 1, 2013 are calculated at 3.00% of the average annual earned compensation for the highest consecutive 60 months multiplied by the numbers of years of creditable service, not to exceed 100% of average annual compensation.

The System also provides death and disability benefits. Benefits are established or amended by state statute.

For the year ended December 31, 2018, the West Carroll Parish Registrar of Voters' total payroll for all employees was \$17,852. Total covered payroll was \$17,852. Covered payroll refers to all compensation paid by the West Carroll Parish Registrar of Voters to active employees covered by the Plan.

The System issues an annual publicly available financial report that includes financial statements and required supplementary information for the System. The report may be obtained by writing to the Registrar of Voters Employees' Retirement System of Louisiana, Post Office Box 57, Jennings, Louisiana 70546, or by calling (800) 810-8515, or by visiting the System's website www.larovers.com.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Registrar of Voters Employees' Retirement System of Louisiana (System) (Continued)

Contributions

According to state statute, contribution requirements for all employers are actuarially determined each year. For the year ended December 31, 2018, the actual employer contribution rate was 17.00%, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. In accordance with state statute, the System receives ad valorem taxes and state revenue sharing funds. These additional sources of income are used as employer contributions and are considered support from non-employer contributing entities, but are not considered special funding situations.

Plan members are required by state statute to contribute 7.00% of their annual covered salary. The contributions are deducted from the employee's wages or salary and remitted by the West Carroll Parish Registrar of Voters to the System monthly. The West Carroll Parish Registrar of Voters' contributions to the System for the year ending December 31, 2018 were \$3,035.

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions

At December 31, 2018, the Employer reported a liability of \$30,371 for its proportionate share of the Net Pension Liability. The Net Pension Liability was measured as of June 30, 2018 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date. The West Carroll Parish Registrar of Voter's proportion of the Net Pension Liability was based on a projection of the Registrar of Voters' long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2018, the Registrar of Voters' proportion was 0.128676%, which was a decrease of 0.001655% from its proportion measured as of June 30, 2017.

For the year ended December 31, 2018, the West Carroll Parish Registrar of Voters recognized pension expense of \$6,960 plus employer's amortization of change in proportionate share and differences between employer contributions and proportionate share of contributions, which was (\$3,609). Total pension expense for the West Carroll Registrar of Voters for the year ended December 31, 2017 was \$3,351.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Registrar of Voters Employees' Retirement System of Louisiana (System) (Continued)

At December 31, 2018, the West Carroll Parish Registrar of Voters reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	1	
	Deferred Outflows	Deferred Inflows
	of Resources	of Resources
Differences between expected		
and actual experience	-	\$4,634
Changes in assumption	\$4,975	\$456
Net difference between		
projected and actual earnings on		
pension plan investments	\$1,824	-
Changes in employer's portion		
of beginning net pension		
liability	\$353	\$968
Differences between employer		
contributions and proportionate		
share of employer contributions	\$147	\$27
Subsequent measurement		
contributions	\$1,517	-
Total	\$8,816	\$6,085

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Registrar of Voters Employees' Retirement System of Louisiana (System) (Continued)

The \$1,517 reported as deferred outflows of resources related to pensions resulting from the West Carroll Parish Registrar of Voters contributions subsequent to the measurement date will be recognized as a reduction of Net Pension Liability in the year ended December 31, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year ended December 31,	
2019	\$1,064
2020	\$577
2021	(\$846)
2022	\$423

Actuarial Assumptions

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2018, are as follows:

Valuation Date	June 30, 2018
Actuarial Cost	Entry Age Normal
Method	
Actuarial	
Assumptions:	
Investment	6.50%, net of investment expense
Rate of Return	
Salary	6.00% (2.4% inflation, 3.6% merit)
increases	
Mortality rates	RP-2000 Combined Healthy Mortality Table for active members, healthy annuitants
	and beneficiaries
	RP-2000 Disabled Lives Mortality Tables for disabled annuitants
Expected	2018-5 years
remaining	2017-5 years
service lives	2016-5 years
	2015-5 years
Cost of Living	The present value of future retirement benefits is based on benefits currently being
Adjustments	paid by the System and includes previously granted cost of living increases. The
	present values do not include provisions for potential future increases not yet
	authorized by the Board of Trustees as they were deemed not to be substantively
	automatic.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Registrar of Voters Employees' Retirement System of Louisiana (System) (Continued)

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense, and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The resulting long-term rate of return is 8.39% for the year ended June 30, 2017. The best estimates of arithmetic real rates of return for each major asset class based on the System's target asset allocation as of June 30, 2017, were as follows:

Asset Class	Target Allocation	Real Return	Long-Term Expected
		Arithmetic Basis	Real Rate of Return
Domestic equities	40.0%	7.50%	3.00%
International equities	20.0	8.50	1.70
Domestic fixed			
income	12.5	2.50	0.31
International fixed			
income	10.0	3.50	0.35
Alternative			
investments	10.0	6.33	0.63
Real estate	7.5	4.50	0.34
Totals	100%		6.33%
Inflation			2.50
Expected arithmetic			
nominal return			8.83%

Discount Rate

The discount rate used to measure the total pension liability was 6.50%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PRSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 6 – RETIREMENT SYSTEMS (CONTINUED)

Registrar of Voters Employees' Retirement System of Louisiana (System) (Continued)

Sensitivity of the West Carroll Parish Registrar of Voters' Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the West Carroll Parish Registrar of Voters' proportionate share of the net pension liability calculated using the discount rate of 6.50%, as well as what the Registrar of Voters' proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage-point lower (5.50%) or one percentage-point higher (7.50%) than the current rate:

	1.0% Decrease (5.50%)	Current Discount Rate (6.50%)	1.0% Increase (7.50%)
Employer's			
proportionate share of net pension liability	\$46,583	\$30,371	\$16,468

Payables to the Pension Plan

These financial statements do not include a payable to the pension plan.

Plan Fiduciary Net Position

Detailed information about the Plan's fiduciary net position is available in the separately issued Registrar of Voters' Employees' Retirement System of Louisiana at www.larover.com.

NOTE 7 – INTERFUND BALANCES AND TRANSFERS

The following schedule presents interfund transfers for the year ended December 31, 2018:

			Transf	ers	Out	
		G	eneral		7	Γotal
Frans fers In	Communications District		1,780	•		1,780
ransf	Total	\$	1,780		\$	1,780

The General Fund transferred supplemental support to the Communications District.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 8 - BANK LOANS PAYABLE

During the year ended December 31, 2006, the police jury secured two zero interest bank loans to finance the purchase of a building for additional office space for the police jury and a fuel system for the airport. The amount of the first loan was \$112,000. The principal is due in semi-annual installments of \$3,333 through 2021. The amount of the second loan was \$100,000. The principal is due in semi-annual installments of \$3,733 through 2021. Loan payments are made from the General Fund and the West Kelly Airport Authority Fund.

The follow is a summary of future payments of bank loans and leases:

	Principal	Interest	Total
2019	14,133	-	14,133
2020	14,133	-	14,133
2021	10,810		10,810
Totals	\$ 39,076	\$ -	\$ 39,076

NOTE 9 - CHANGES IN GENERAL LONG-TERM OBLIGATIONS

The following is a summary of long-tern obligation transactions for the year ended December 31, 2018:

	Compens a Abs ence		Bank Loans	Net Pension ility (Asset)	_	Landfill osure/Post Closure Care	Total
Balance at beginning of year	\$ 110,63		56,541	\$ 397,363	\$	3,303,193	\$ 3,867,729
Additions	42,01	.5	-	-		190,969	232,984
Deductions	(31,72	26)	(17,465)	(501,889)		-	(551,080)
Adjustments	(1,31	2)	-	 -		-	(1,312)
Balance at end of year	\$ 119,61	1 \$	39,076	\$ (104,526)	\$	3,494,162	\$ 3,548,323
Due within one year		\$	14,133				

As discussed in note 1, upon separation from employment, employees are paid for accumulated leave at their current rate of pay. The adjustment is for the purpose of adjusting amounts for annual leave resulting from the differences between beginning and ending rates of pay and to reflect the maximum sixty days that can be paid at separation.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

The net pension liability (asset) includes the asset of (\$134,889) from the Parochial Employees' Retirement System less the net pension liability of \$30,373 from the Registrar of Voters' Retirement System.

NOTE 10 - RISK MANAGEMENT

The police jury is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; liability; and injuries to employees and others. To handle risk of loss, the police jury maintains commercial insurance covering; automobile liability; general liability; public official's liability; and worker's compensation and employer's liability. No claims were paid on any of the policies during the past three years which exceeded the policies' coverage amounts.

NOTE 11 – COMMITMENTS AND CONTINGENCIES

At December 31, 2018, the police jury has several contracts in progress that are funded at least in part by grant funds. Total contracts, expenditures to date, and contract balances remaining are \$3,338,021, \$1,696,662, and \$1,641,359.

At December 31, 2018, the police jury was not involved in any litigation.

NOTE 12 - LANDFILL CLOSURE AND POST-CLOSURE CARE COSTS

State and federal laws and regulations require the police jury to place a final cover on its Landfill when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. Although final closure and post closure care costs will be paid only near or after the date that the landfill stops accepting waste, the police jury reports a portion of those closure and post closure care costs in long-term debt on the Statement of Net Position, based on cumulative landfill capacity used as of December 31st of each year.

The \$3,494,162 reported as landfill closure and post closure care liability at December 31, 2018, represents 87.72 percent of the estimated capacity of the landfill. Of that amount, \$190,969 is attributable to operations of the current year. The police jury will recognize the remaining estimated cost of closure and post closure care of \$489,338 as the remaining capacity is filled. These amounts are based on what it would cost to perform all closure and post closure care in 2018. The police jury expects to close the landfill in 2030. Actual costs may be higher due to inflation, changes in technology, or changes in regulations. Actual closure costs will be incurred on an ongoing basis. Final cover will be completed for cells as they reach total capacity. Therefore, closure costs will be incurred as cells are filled and final closure costs will involve no more than five acres, which is the largest currently planned cell size.

To provide assurances that it will be financially able to pay all post closure care costs (financial assurance plan), the police jury, on April 3, 1998, entered into a Solid Waste Facility Trust Agreement. Under the terms of the agreement, the police jury transfers at least a minimum calculated amount per year into an irrevocable trust. Transfers must continue until the total amount in the trust is \$866,000. It is currently estimated that the total amount in the trust at the date of final closure, plus interest earnings over the thirty-year period of post closure care will provide sufficient funds to cover all post closure care costs. At December 31, 2018, the trust held \$977,375, which is reflected as restricted for post closure care on the Statement of Net Position.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 13 – SUBSEQUENT EVENTS

Management has evaluated subsequent events through June 27, 2019 the date on which the financial statements were available to be issued.

NOTE 14 – RELATED PARTY TRANSACTION

An airport authority board member participated as a subcontractor in a construction project to build a new hangar. The amount of the transaction is unknown.

NOTE 15 - NEW ACCOUNTING STANDARDS

GASB has issued the following statements:

Issued in June of 2015, GASB Statement 74, Financial Reporting for Postemployment Benefit Plans Other than Pension Plans, and GASB Statement 75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions, aim to improve accounting and financial reporting for OPEB, resulting from a comprehensive review of the effectiveness of existing standards. The requirements of these Statements will improve financial reporting through enhanced note disclosures and schedules of RSI that will be presented by OPEB plans. These Statements establish standards for recognizing and measuring liabilities, deferred outflows and inflows of resources, and expenses/expenditures. GASB 74 is effective for years beginning after May 26, 2016, and GASB 75 is effective for years beginning after June 15, 2017. The Library is not impacted by the provisions of this Statement.

GASB Statement No. 80, Blending Requirements for Certain Component Units—an amendment of GASB Statement No. 14, was issued in January 2016. This Statement amends the blending requirements for the financial statement presentation of component units of all state and local governments. The additional criterion requires blending of a component unit incorporated as a not-for-profit corporation in which the primary government is the sole corporate member. The additional criterion does not apply to component units included in the financial reporting entity pursuant to the provisions of Statement No. 39, Determining Whether Certain Organizations Are Component Units. The requirements of this Statement are effective for reporting periods beginning after June 15, 2016. Earlier application is encouraged. This statement does not affect the Library's financial statements.

GASB Statement No. 81, *Irrevocable Split-Interest Agreements*, was issued in March 2016. This Statement requires that a government that receives resources pursuant to an irrevocable split-interest agreement recognize assets, liabilities, and deferred inflows of resources at the inception of the agreement. Furthermore, this Statement requires that a government recognize assets representing its beneficial interests in irrevocable split-interest agreements that are administered by a third party, if the government controls the present service capacity of the beneficial interests. This Statement requires that a government recognize revenue when the resources become applicable to the reporting period. The requirements of this Statement are effective for financial statements for periods beginning after December 15, 2016, and should be applied retroactively. Earlier application is encouraged. This statement does not affect the Library's financial statements.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 15 -NEW ACCOUNTING STANDARDS (CONTINUED)

GASB Statement No. 82, Pension Issues—an amendment of GASB Statements No. 67, No. 68, and No. 73, was issued in March 2016. This Statement clarifies that a deviation, as the term is used in Actuarial Standards of Practice issued by the Actuarial Standards Board, from the guidance in an Actuarial Standard of Practice is not considered to be in conformity with the requirements of Statement 67, Statement 68, or Statement 73 for the selection of assumptions used in determining the total pension liability and related measures. This Statement clarifies that payments that are made by an employer to satisfy contribution requirements that are identified by the pension plan terms as plan member contribution requirements should be classified as plan member contributions for purposes of Statement 67 and as employee contributions for purposes of Statement 68. It also requires that an employer's expense and expenditures for those amounts be recognized in the period for which the contribution is assessed and classified in the same manner as the employer classifies similar compensation other than pensions (for example, as salaries and wages or as fringe benefits). The requirements of this Statement are effective for reporting periods beginning after June 15, 2016, except for the requirements of this Statement for the selection of assumptions in a circumstance in which an employer's pension liability is measured as of a date other than the employer's most recent fiscal year-end. In that circumstance, the requirements for the selection of assumptions are effective for that employer in the first reporting period in which the measurement date of the pension liability is on or after June 15, 2017. Earlier application is encouraged. This statement will not have a significant effect on the Library's financial statements.

GASB Statement No. 83, Certain Asset Retirement Obligations, was issued in November 2016. This Statement addresses accounting and financial reporting for certain asset retirement obligations (AROs). An ARO is a legally enforceable liability associated with the retirement of a tangible capital asset. A government that has legal obligations to perform future asset retirement activities related to its tangible capital assets should recognize a liability based on the guidance in this Statement. The requirements of this Statement are effective for reporting periods beginning after June 15, 2018. Earlier application is encouraged. This statement is not expected to affect the Library's financial statements.

GASB Statement No. 84, *Fiduciary Activities*, was issued in January 2017. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. The requirements of this Statement are effective for reporting periods beginning after December 15, 2018. Earlier application is encouraged. This statement is not expected to affect the Library's financial statements.

GASB Statement No. 85, *Omnibus 2017*, was issued in March 2017. The objective of this Statement is to address practice issues that have been identified during implementation and application of certain GASB Statements. This Statement addresses a variety of topics including issues related to blending component units, goodwill, fair value measurement and application, and postemployment benefits (pensions and other postemployment benefits [OPEB]). The requirements of this Statement are effective for reporting periods beginning after June 15, 2017. Earlier application is encouraged. This statement is not expected to have a significant impact on the Library's financial statements.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 15 -NEW ACCOUNTING STANDARDS (CONTINUED)

GASB Statement No. 86, Certain Debt Extinguishment Issues, was issued in May 2017. The primary objective of this Statement is to improve consistency in accounting and financial reporting for in substance defeasance of debt by providing guidance for transactions in which cash and other monetary assets acquired with only existing resources—resources other than the proceeds of refunding debt—are placed in an irrevocable trust for the sole purpose of extinguishing debt. This Statement also improves accounting and financial reporting for prepaid insurance on debt that is extinguished and notes to financial statements for debt that is defeased in substance. The requirements of this Statement are effective for reporting periods beginning after June 15, 2017. Earlier application is encouraged. This statement is not expected to affect the Library's financial statements.

GASB Statement No. 87, *Leases*, was issued in June 2017. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Earlier application is encouraged.

GASB Statement No. 88, Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements, was issued in April 2018. The primary objective of this Statement is to improve the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt. This Statement defines debt for purposes of disclosure in notes to financial statements as a liability that arises from a contractual obligation to pay cash (or other assets that may be used in lieu of cash) in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. This Statement requires that additional essential information related to debt be disclosed in notes to financial statements, including unused lines of credit; assets pledged as collateral for the debt; and terms specified in debt agreements related to significant events of default with finance-related consequences, significant termination events with finance-related consequences, and significant subjective acceleration clauses. For notes to financial statements related to debt, this Statement also requires that existing and additional information be provided for direct borrowings and direct placements of debt separately from other debt. The requirements of this Statement are effective for reporting periods beginning after June 15, 2018. Earlier application is encouraged.

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 15 - NEW ACCOUNTING STANDARDS (CONTINUED)

GASB Statement No. 89, Accounting for Interest Cost Incurred before the End of a Construction Period, The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement establishes accounting requirements for interest cost incurred before the end of a construction period. Such interest cost includes all interest that previously was accounted for in accordance with the requirements of paragraphs 5–22 of Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, which are superseded by this Statement. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a businesstype activity or enterprise fund. This Statement also reiterates that in financial statements prepared using the current financial resources measurement focus, interest cost incurred before the end of a construction period should be recognized as an expenditure on a basis consistent with governmental fund accounting principles.

GASB Statement No. 90, Majority Equity Interests—an amendment of GASB Statements No. 14 and No. 61, The primary objectives of this Statement are to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. It defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. A majority equity interest that meets the definition of an investment should be measured using the equity method, unless it is held by a special-purpose government engaged only in fiduciary activities, a fiduciary fund, or an endowment (including permanent and term endowments) or permanent fund. Those governments and funds should measure the majority equity interest at fair value. For all other holdings of a majority equity interest in a legally separate organization, a government should report the legally separate organization as a component unit, and the government or fund that holds the equity interest should report an asset related to the majority equity interest using the equity method. This Statement establishes that ownership of a majority equity interest in a legally separate organization results in the government being financially accountable for the legally separate organization and, therefore, the government should report that organization as a component unit. This Statement also requires that a component unit in which a government has a 100 percent equity interest account for its assets, deferred outflows of resources, liabilities, and deferred inflows of resources at acquisition value at the date the government acquired a 100 percent equity interest in the component unit. Transactions presented in flows statements of the component unit in that circumstance should include only transactions that occurred subsequent to the acquisition.

Required Supplemental Information (Part II)

REQUIRED SUPPLEMENTARY INFORMATION – BUDGETARY COMPARISON SCHEDULES FOR MAJOR FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018

Preliminary budgets for the ensuing year are prepared by the secretary/treasurer prior to November of each year. During November, the finance committee reviews the proposed budgets and makes changes as they deem appropriate. The availability of the proposed budgets for public inspection and the date of the public hearing on the budgets are then advertised in the official journal. During its regular December meeting, the police jury holds a public hearing on the proposed budget in order to receive comments from residents. Changes are made to the proposed budgets based on the public hearing and the desires of the police jury as a whole. The budgets are then adopted during the police jury's regular December meeting, and a notice is published in the official journal.

During the year, the police jury receives monthly budget comparison statements which are used as a tool to control the operations of the parish. The secretary/treasurer presents necessary budget amendments to the police jury during the year when, in her judgment, actual operations are differing materially from those anticipated in the original budget. The jury, during a regular meeting, reviews the proposed amendments, makes changes as considered necessary, and formally adopts the amendments. The adoption of the amendments is included in police jury minutes published in the official journal.

The police jury exercises budgetary control at the function level. Unexpended appropriations lapse at year end and must be reappropriated in the next year's budget to be expended.

For the year ended December 31, 2018, modified accrual based budgets were adopted for the General Fund and all special revenue funds except for the Section 8 Fund which has a grant budget. Budgetary comparison schedules include the original budgets and all subsequent amendments.

BUDGETARY COMPARISON SCHEDULE - GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2018

		BUDGETED AMO UNTS						
	ORIGINAL	FINAL	ACTUAL	FINAL BUDGET				
Revenues:	ORIGINAL	FINAL	ACTUAL	BUDGEI				
Taxes:								
Ad valorem	\$ 315,000	\$ 351,860	\$ 359,526	\$ 7,666				
Sales and use	625,000	637,225	650,446	13,221				
Licenses and permits	62,000	62,709	62,859	150				
Intergovernmental funds:	02,000	02,709	02,009	130				
Federal funds	_	_	350,445	350,445				
State funds:			,					
Severance taxes	10,000	9,284	9,284	_				
Fire insurance rebate	50,000	47,234	47,234	_				
Other state funds	1,019,420	832,095	499,294	(332,801)				
Fees, charges, and commissions for services	19,500	21,857	22,672	815				
Use of money and property	18,280	18,782	19,643	861				
Other revenues	58,076	60,902	58,460	(2,442)				
Total revenues	2,177,276	2,041,948	2,079,863	37,915				
Expenditures:								
Current:								
General government:								
Legislative	89,140	85,721	84,945	(776)				
Judicial	86,439	83,635	83,159	(476)				
Elections	43,512	33,828	34,255	427				
Finance and administrative	213,320	219,493	232,341	12,848				
Other general government	354,902	309,206	255,567	(53,639)				
Public safety	407,400	412,024	393,143	(18,881)				
Health and welfare	57,170	53,690	52,229	(1,461)				
Economic development and assistance	30,800	30,814	30,946	132				
Transportation	11,600	11,300	11,676	376				
Debt service	7,466	7,466	7,466	-				
Capital outlay	1,031,420	776,430	926,514	150,084				
Total expenditures	2,333,169	2,093,866	2,141,800	47,934				
Excess (deficiency) of revenues over expenditures	(155,893)	(51,918)	(61,937)	(10,019)				
Other sources (uses):								
Proceeds from insurance	-	707	707	-				
Operating transfers out	(2,500)	(1,825)	(1,780)	45				
Net change in fund balances	(158,393)	(53,036)	(63,010)	(9,974)				
Fund balances at beginning of year	1,269,578	1,270,125	1,529,450	259,325				
Fund balances at end of year	\$1,111,185	\$1,217,089	\$ 1,466,440	\$ 249,351				

VARIANCE

BUDGETARY COMPARISON SCHEDULE - PARISHWIDE ROAD TAX FUND FOR THE YEAR ENDED DECEMBER 31, 2018

	, = 0 = 0			VARIANCE WITH
	B	UDGETED AMOU	NTS	FINAL
	ORIGINAL	FINAL	ACTUAL	BUDGET
Revenues:				
Taxes:				
Ad valorem	\$ 520,000	\$ 612,880	\$ 626,233	\$ 13,353
Sales and use	620,000	637,225	650,446	13,221
Intergovernmental funds:				
State funds:				
Parish transportation	200,000	198,182	198,182	-
Use of money and property	3,000	1,796	1,801	5
Other revenues	72,500	270,328	262,326	(8,002)
Total revenues	1,415,500	1,807,269	1,825,846	18,577
Expenditures:				
Current:				
Public works	1,800,725	1,356,842	1,556,134	199,292
Capital outlay	297,336	596,193	385,108	(211,085)
Total expenditures	2,098,061	1,953,035	1,941,242	(11,793)
Excess (deficiency) of revenues over				
expenditures	(682,561)	(145,766)	(115,396)	30,370
Other sources (uses):				
Proceeds from insurance		5,500	5,500	
Total other sources (uses)	-	5,500	5,500	-
Net change in fund balances	(682,561)	(140,266)	(109,896)	30,370
Fund balances at beginning of year	2,073,413	2,073,413	2,539,487	466,074
Fund balances at end of year	\$ 1,390,852	\$ 1,933,147	\$ 2,429,591	\$ 496,444

BUDGETARY COMPARISON SCHEDULE - SOLID WASTE FUND FOR THE YEAR ENDED DECEMBER 31, 2018

	BI	UDGETED AMOU	NTS	VARIANCE WITH FINAL
	ORIGINAL	FINAL	ACTUAL	BUDGET
Revenues:				
Taxes:				
Sales and use	\$ 1,280,000	\$ 1,274,449	\$ 1,300,891	\$ 26,442
Fees, charges, and commissions for services	497,000	374,222	374,242	20
Use of money and property	12,365	11,834	66,845	55,011
Other revenues	14,000	14,000	53	(13,947)
Total revenues	1,803,365	1,674,505	1,742,031	67,526
Expenditures:				
Current:				
Public works	1,795,830	1,673,248	1,654,914	(18,334)
Capital outlay	35,000	-	47,393	47,393
Total expenditures	1,830,830	1,673,248	1,702,307	29,059
Excess (deficiency) of revenues over				
expenditures	(27,465)	1,257	39,724	38,467
Other sources (uses):				
Proceeds from insurance	_	7,240	7,240	-
Operating transfers out	(95,000)	-	- -	-
Total other sources (uses)	(95,000)	7,240	7,240	
Net change in fund balances	(122,465)	8,497	46,964	38,467
Fund balances at beginning of year	1,910,247	1,910,247	3,293,805	1,383,558
Fund balances at end of year	\$ 1,787,782	\$ 1,918,744	\$ 3,340,769	\$1,422,025

BUDGETARY COMPARISON SCHEDULE - MISCELLANEOUS EMERGENCY FUND FOR THE YEAR ENDED DECEMBER 31, 2018

	В	UDGETED AMOU	INTS	VARIANCE WITH FINAL
	ORIGINAL	FINAL	ACTUAL	BUDGET
Revenues:				
State funds:				
Fees, charges, and commissions for services	\$ -	\$ 1,132,534	\$ 1,132,534	\$ -
Use of money and property	90,300	690,265	697,764	7,499
Total revenues	90,300	1,822,799	1,830,298	7,499
Expenditures:				
Current:				
General government:				
Other general government	6,000	10,197	19,784	9,587
Health and welfare	1,548	1,732,534	1,732,534	-
Capital outlay	50,000	1,211	16,368	15,157
Total expenditures	57,548	1,743,942	1,768,686	24,744
Excess (deficiency) of revenues over expenditures	32,752	78,857	61,612	(17,245)
Other sources (uses):				
Proceeds from insurance	-	7,240	7,240	-
Operating transfers out	(95,000)	-	-	-
Total other sources (uses)	(95,000)	7,240	7,240	
Net change in fund balances	32,752	78,857	64,795	(14,062)
Fund balances at beginning of year	374,277	374,277	450,199	75,922
Fund balances at end of year	\$ 407,029	\$ 453,134	\$ 514,994	\$ 61,860

WEST CARROLL PARISH POLICE JURY OAK GROVE, LOUISIANA SUPPLEMENTAL INFORMATION REQUIRED BY GASB NO. 68 - PERS FOR THE YEAR ENDED DECEMBER 31, 2018

Schedule of Employer's Share of Net Pension Liability

							Employer's	Plan
							Proportionate Share	Fiduciary Net
		Employer's	E	mployer's	E	imployer's	of the Net Pension	Pension as a
		Proportion of the	Propor	tionate Share		Covered	Liability (Asset) as a	Percentage of the
		Net Pension	of the	Net Pension]	Employee	percentage of its	Total Pension
	Year	Liability (Asset)	Liab	ility (Asset)		Payroll	Covered Payroll	Liablilty
_	2015	0.189132%	\$	69,310	\$	1,065,944	4.85%	99.00%
	2016	0.184743%	\$	486,295	\$	1,059,242	45.91%	92.23%
	2017	0.179049%		368,754	\$	1,058,825	34.83%	94.15%
	2018	0.181740%		(134,889)	\$	1,119,413	-12.05%	101.98%

Schedule of Employer Contributions

		ntractually Required	Ro Cor	ributions in elation to ntractually Required		ribution iciency	imployer's Covered	Contributions as a Percentage of Covered Employee
Year	Contributions		Cor	itributions	(E	xcess)	Payroll	Payroll
2015	\$	153,590	\$	153,590	\$	-	\$ 1,059,242	14.50%
2016	\$	137,684	\$	137,684	\$	_	\$ 1,058,825	13.00%
2017	\$	139,833	\$	139,833	\$	-	\$ 1,119,413	12.49%
2018	\$	127,809	\$	127,809	\$	_	\$ 1,111,375	11.50%

WEST CARROLL PARISH POLICE JURY OAK GROVE, LOUISIANA SUPPLEMENTAL INFORMATION REQUIRED BY GASB NO. 68 - REGISTRAR OF VOTERS FOR THE YEAR ENDED DECEMBER 31, 2018

Schedule of Employer's Share of Net Pension Liability

						Employer's	Plan	
						Proportionate Share	Fiduciary Net	
	Employer's	E	mployer's	E	mployer's	of the Net Pension	Pension as a	
	Proportion of the	Propo	rtionate Share		Covered	Liability (Asset) as a	Percentage of the	
	Net Pension	of the	e Net Pension	F	Employee	percentage of its	Total Pension	
Year	Liability (Asset)	Liab	oility (Asset)		Payroll	Covered Payroll	Liablilty	
2015	0.137242%	\$	32,229	\$	18,351	175.63%	77.68%	
2016	0.131598%	\$	36,272	\$	17,560	206.56%	73.98%	
2017	0.130332%	\$	28,609	\$	17,852	160.26%	80.51%	
2018	0.128680%	\$	30,373	\$	17,852	170.00%	80.57%	

Schedule of Employer Contributions

Year	Re	tractually equired tributions	Contributions in Relation to Contractually Required Contributions		Contribution Deficiency (Excess)		(nployer's Covered Payroll	Contributions as a Percentage of Covered Employee Payroll	
2015	\$	4,487	\$	4,487	\$	-	\$	19,126	23.46%	
2016	\$	3,794	\$	3,794	\$	-	\$	17,852	21.25%	
2017	\$	3,303	\$	3,303	\$	-	\$	17,852	18.50%	
2018	\$	3,035	\$	3,035	\$	-	\$	17,852	17.00%	

Other Supplemental Schedules

WEST CARROLL PARISH POLICE JURY
OAK GROVE, LOUISIANA
SUPPLEMENTAL INFORMATION SCHEDULES –
NONMAJOR FUNDS – COMBINING SCHEDULES
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

DRAINAGE MAINTENANCE FUND

The Drainage Maintenance Fund accounts for maintenance of storm drainage systems and watershed programs in the parish. Financing is provided by a parish wide ad valorem tax and state revenue sharing funds.

EMERGENCY PREPAREDNESS FUND

The Emergency Preparedness Fund accounts for a federal grant used to support the development and maintenance of an emergency management capability for dealing with large-scale disasters.

KELLY AIRPORT AUTHORITY FUND

The West Carroll Kelly Airport Authority Fund accounts for the general operating expenditures of the Kelly Airport Authority. Financing is provided by rental of hangers and other miscellaneous receipts.

HEALTH UNIT MAINTENANCE FUND

The Health Unit Maintenance Fund accounts for the maintenance and operation of the parish health unit. Financing is provided for by a specific parishwide ad valorem tax authorized by Louisiana Revised Statute 33:1236.

WITNESS FEE FUND

The Witness Fee Fund was established to pay off-duty law enforcement officers. Financing is provided by fines paid by defendants who are found guilty.

SUBSTANCE ABUSE FUND

The Substance Abuse Fund is funded by costs imposed by the district court on certain traffic violations and from the payment of fees by persons required to attend the driver's education course. The funding provided is used to pay expenses for administration of the program.

WEST CARROLL INDUSTRIAL DEVELOPMENT FUND

The Industrial Development Fund was established with funds received when the operations of the parish hospital were privatized. The fund accounts for expenditures that the police jury approves to encourage industrial development in the parish.

NONMAJOR S PECIAL REVENUE FUNDS COMBINING BALANCE S HEET AS OF DECEMBER 31, 2018

	RAINAGE NTENANCE	 ERGENCY AREDNESS	Al	KELLY IRPORT IHORITY	IEALTH UNIT NTENANCE	W.	ITNESS FEE	SUBSTANO ABUSE	WEST CARROLL CE INDUSTRIAL DEVELOPMEN	
ASSETS										
Cash and cash equivalents	\$ 299,146	\$ 67,655	\$	60,760	\$ 351,477	\$	8,950	\$ 1,772	\$ 113,942	\$ 903,702
Receivables TOTAL ASSETS	\$ 97,438 396,584	\$ 67,655	\$	60,760	\$ 351,477	\$	8,950	\$ 1,772	\$ 113,942	97,438 \$ 1,001,140
LIABILITIES AND FUND BALANCES Liabilities										
Accounts payable	\$ 16,266	\$ 460	\$	7,942	\$ -	\$	50	\$ -	\$ -	\$ 24,718
Total Liabilities	16,266	460		7,942	-		50		-	24,718
Fund balances:										
Restricted	380,318	67,195		52,818	351,477		8,900	1,772	113,942	976,422
Total fund balances	380,318	67,195		52,818	 351,477		8,900	1,772	113,942	976,422
TOTAL LIABILITIES AND										
FUND BALANCES	\$ 396,584	\$ 67,655	\$	60,760	\$ 351,477	\$	8,950	\$ 1,772	\$ 113,942	\$ 1,001,140

NONMAJOR S PECIAL REVENUE FUNDS COMBINING S CHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2018

	DRAINAGE MAINTENANC	EMERGENCY E PREPAREDNES	KELLY AIRPO RT S AUTHO RITY	HEALTH UNIT MAINTENANCE	WITNESS FEE	SUBSTANC ABUSE	WEST CARROLL E INDUSTRIAL DEVELOPMENT	TOTAL
Revenues:								
Taxes:								
Ad valorem	\$ 86,633	\$ -	\$ -	\$ 9,887	\$ -	\$ -	\$ -	\$ 96,520
Intergovernmental:								
Federal funds	-	361,478	-	-	-	-	-	361,478
State fund:								
State revenue sharing	53,293	-	-	-	-	-	-	53,293
Other state funds	-	-	5,512	-	-	-	-	5,512
Fees, charges, and								
commissions for services	-	-	-	-	-	200	-	200
Fines and forfeitures	-	-	-	-	2,524	3,854	-	6,378
Use of money and property	279	55	25,244	260	4	-	56	25,898
Other revenues	2,834	439						3,273
Total revenues	143,039	361,972	30,756	10,147	2,528	4,054	56	552,552
Expenditures:								
Current:								
Public safety	-	52,987	-	-	514	-	-	53,501
Public works	166,131	-	-	-	-	-	501	166,632
Health and welfare	-	-	-	110,378	-	1,470	-	111,848
Transportation	-	-	17,855	-	-	-	-	17,855
Debt service	-	-	10,000	-	-	-	-	10,000
Capital outlay	-	321,380	7,942	-	-	-	-	329,322
Total expenditures	166,131	374,367	35,797	110,378	514	1,470	501	689,158

Excess (deficiency) of revenues over expenditures	(23,092)	(12,395)	(5,041)	(100,231)	2,014	2,584	(445)	(136,606)
Other sources (uses):								
Proceeds from insurance	-	-	9,268	-	-	-	-	9,268
Total other sources (uses)		-	9,268				-	9,268
Net changes in fund balances	(23,092)	(12,395)	4,227	(100,231)	2,014	2,584	(445)	(127,338)
Fund balances at beginning of year	403,410	79,590	48,591	451,708	6,886	(812)	114,387	1,103,760
Fund balances at end of year	\$ 380,318	\$ 67,195	\$ 52,818	\$ 351,477	\$ 8,900	\$ 1,772	\$ 113,942	\$ 976,422

SUPPLEMENTAL INFORMATION SCHEDULES – SCHEDULE OF COMPENSATION, PAID TO POLICE JURORS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

The schedule of compensation paid to police jurors is presented in compliance with House Concurrent Resolution No. 54 of the 1979 Session of the Louisiana Legislature. Compensation of the police jurors is included in the legislative expenditures of the General Fund. In accordance with Louisiana Revised Statute 33:1233, the police jury has elected the monthly payment method of compensation. The president receives \$800 per month and the other jurors receive \$600 per month.

Eugene R. Crosby, President	\$ 9,600
Bill Ellerbe	7,200
Jack Madden	7,200
Eddie C. Russell	7,200
Johnny Simms	7,200
Total	\$38,400

SUPPLEMENTAL INFORMATION SCHEDULES – SCHEDULE OF COMPENSATION, REIMBURSEMENTS, BENEFITS, AND OTHER PAYMENTS TO SECRETARY-TREASURER AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2018

The schedule of compensation, reimbursements, benefits, and other payments to the secretary-treasurer is presented in compliance with Act 706 of the 2015 Session of the Louisiana Legislature. Compensation of the secretary-treasurer is included in the legislative expenditures of the General Fund.

Description	A	Amount		
Angela Griffis, Secretary-Treasurer:				
Salary	\$	33,818		
Benefits:				
Health insurance		7,353		
Retirement		3,889		
Deferred compensation		997		
Travel		1,554		
	\$	47,611		

S CHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR NAME/ PROGRAM TITLE	CFDA NUMBER	PASS-THROUGH GRANTOR'S NUMBER	FEDERAL EXPENDITURE
UNITED STATES DEPARTMENT OF HOUSING AND			
URBAN DEVELOPMENT			
Passed through Office of the Governor, Division of Administration:			
Direct - Section 8 Housing Choice Vouchers	14.871	LA233	288,539
Total United States Department of Housing and Urban Development			288,539
UNITED STATES DEPARTMENT OF TRANSPORTATION			
Federal Aviation Administration - Direct Program - Airport Improvement	20.106	3-22-0041-016-2018	318,945
Federal Aviation Administration - Direct Program - Airport Improvement	20.106	3-22-0041-017-2018	31,500
Total United States Department of Transportation			350,445
UNITED STATES DEPARTMENT OF HOMELAND SECURITY			
Passed through State of Louisiana - Governor's Office of Homeland Security			
and Emergency Preparedness -			
Disaster Grants - Public Assistance			
(Presidentially Declared Disasters)	97.036	various PWs	86,858
Hazard Mitigation Grant Program	97.039	1603n-123-0008	321,380
State Homeland Security Grant Program	97.067		22,876
Emergency Management Performance Grant	97.067		17,228
Total United States Department of Homeland Security			448,342
Total federal expenditures			\$ 1,087,326

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

NOTES:

General

The Schedule of Expenditures of Federal Awards presents the activity of all federal award programs of the West Carroll Parish Police Jury as defined in Note 1 to the financial statements. All federal award programs received directly from federal agencies, as well as federal awards through other government agencies, are included on the schedule.

Basis of Accounting

The Schedule of Expenditures of Federal Awards is presented using the modifies accrual basis of accounting, which is described in Note 1 to the Police Jury's financial statements. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts in, or used in the preparation of, the financial statements.

Other Reports



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Members of the Police Jury and Ms. Angela Griffis, Secretary-Treasurer West Carroll Parish Police Jury Oak Grove, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the primary government financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of West Carroll Parish Police Jury, as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise West Carroll Parish Police Jury's primary government financial statements, and have issued our report thereon dated June 27, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the West Carroll Parish Police Jury's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the West Carroll Parish Police Jury's internal control. Accordingly, we do not express an opinion on the effectiveness of the West Carroll Parish Police Jury's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify certain deficiencies in internal control, described in the accompanying schedule of findings and questioned costs as items 2018-001 and 2018-003 that we consider to be significant deficiencies.

West Carroll Parish Police Jury
Oak Grove, Louisiana
Independent Auditor's Report on Internal Control
Over Financial Reporting and on Compliance, etc.
December 31, 2018

Compliance and Other Matters

As part of obtaining reasonable assurance about whether West Carroll Parish Police Jury's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and which are described in the accompanying schedule of findings as items 2018-001 and 2018-002.

West Carroll Parish Police Jury's Response to Findings

West Carroll Parish Police Jury's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. West Carroll Parish Police Jury's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, it is issued by the Legislative Auditor as a public document.

BOSCH & STATHAM, LLC

Bosch & Statham

Ruston, Louisiana June 27, 2019



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Honorable Members of the Police Jury and Ms. Angela Griffis, Secretary-Treasurer West Carroll Parish Police Jury Oak Grove, Louisiana

Report on Compliance for Each Major Federal Program

We have audited the West Carroll Parish Police Jury's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the West Carroll Parish Police Jury's major federal programs for the year ended December 31, 2018. The West Carroll Parish Police Jury's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the West Carroll Parish Police Jury's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the West Carroll Parish Police Jury's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the West Carroll Parish Police Jury's compliance.

Opinion on Each Major Federal Program

In our opinion, the West Carroll Parish Police Jury complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2018.

West Carroll Parish Police Jury
Oak Grove, Louisiana
Independent Auditor's Report on Compliance for Each Major
Program and on Internal Control over Compliance, etc.
December 31, 2018

Report on Internal Control over Compliance

Management of the West Carroll Parish Police Jury is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the West Carroll Parish Police Jury's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the West Carroll Parish Police Jury's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

BOSCH & STATHAM, LLC

Borch & Statham

Ruston, Louisiana June 27, 2019

WEST CARROLL PARISH POLICE JURY OAK GROVE, LOUISIANA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2018

A. SUMMARY OF AUDIT RESULTS

- 1. The Police Jury issues primary government financial statements. The auditor's report expresses unqualified opinions on the financial statements of the governmental activities and each major fund of West Carroll Parish Police Jury. Due to the omission of the financial statements of component units listed in note 1 to the financial statements, the auditor's report expresses an adverse opinion on the aggregate discretely presented component units and a qualified opinion on the aggregate remaining fund information. The component units issue separate financial statements.
- 2. Two significant deficiencies relating to the audit of the financial statements are reported in the Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
- 3. Two instances of noncompliance material to the financial statements of the West Carroll Parish Police Jury are reported in the Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
- 4. No significant deficiencies in internal control over major federal award programs are reported in the Independent Auditor's Report on Compliance for Each major Program and on Internal Control over Compliance Required by the Guidance.
- 5. The auditor's report on compliance for the major federal award programs for the West Carroll Parish Police Jury expresses an unmodified opinion on all major federal programs.
- 6. No audit findings relative to the major federal award programs are required to be reported in accordance with 2 CFR section 200.516(a).
- 7. The following programs were tested as major programs
 - a. United Stated Department of Transportation and Development Airport Improvement Program (CFDA 20.106)
 - b. United Stated Department of Homeland Security Passes through State of Louisiana Governor's Office of Homeland Security and Emergency Preparedness Public Assistance Presidentially Declared Disasters (CFDA 97.036)
- 8. The threshold for distinguishing Type A and B programs was \$750,000.
- 9. The West Carroll Parish Police Jury was determined not to be a low-risk auditee.

B. FINDINGS - FINANCIAL STATEMENTS AUDIT

2018-001 Airport Authority – Related Party Transaction

First Reported

2018

Type

Noncompliance

Significant Deficiency in Internal Control

Condition

During our audit procedures, an airport authority board member admitted to having an interest in a transaction between the Board and a contractor. This interest may violate the Louisiana Ethics Code.

Criteria

WEST CARROLL PARISH POLICE JURY OAK GROVE, LOUISIANA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2018

The Louisiana Code of Governmental Ethics prohibits public servants from benefiting in transactions of the entity for which they serve.

Cause

There were no procedures in place to prevent such a transaction.

Effect

The Board and the individual member violated the Code of Ethics. The Board may have paid an unfair price for the service.

Recommendation

We recommend that the Board seek the advice of legal counsel.

Management's Response

Management will take the auditor's recommendations under advisement and take action as deemed necessary.

2018-002 Police Jury Buried Dead Animals on Private Property

First Reported

2018

Type

Noncompliance

Condition

During audit procedures, we became aware that the police jury has a practice of burying dead animals such as cows and horses on private property with police jury equipment and manpower.

Criteria

Louisiana Attorney General's Opinion Number 13-0139, states, "Pursuant to the restrictions of La. Const. Art. VII, Sec. 14(A), public entities cannot inter privately-owned animals on private property at no cost to the owner. In the event of a declaration of emergency, such interments may be authorized, as required by the factual circumstances of the particular emergency."

Cause

The jurors believed that the practice was in the interest of public health.

Effect

The jury may have violated state law and may have expended funds or used resources unnecessarily.

Recommendation

We recommend that the police jury adopt a written policy that prohibits such a practice and holds property owners responsible for such issues.

Management's Response

Management will take the auditor's recommendations under advisement and take action as deemed necessary.

WEST CARROLL PARISH POLICE JURY OAK GROVE, LOUISIANA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2018

2018-003 Errors in Leave Records

First Reported

2018

Type

Significant Deficiency

Condition

During testing, we identified errors in carrying forward employee leave balances.

Criteria

Leave records should be mathematically accurate and based on actual events.

Cause

The police jury's internal control system does not include review of leave records by someone other than the preparer.

Effect

Leave balances may be overstated causing the police jury to pay more than required or understated causing the police jury to pay less than required.

Recommendation

We recommend the following:

- 1. The police jury should amend its written policies to include periodic review of leave records by someone other than the payroll clerk.
- 2. The police jury should amend its written policies and procedures to include monitoring of the process to ensure that the policies and procedures are operating as intended.
- 3. The police jury should require the payroll clerk and the Secretary-Treasurer to audit the individual leave records and make corrections as necessary for at least the period beginning 12/31/2017 through the present.

Management's Response

Management will take the auditor's recommendations under advisement and take action as deemed necessary.

C. FINDINGS - SINGLE AUDIT

No findings are reported.

D. STATUS OF PRIOR YEAR FINDINGS

2017-001 Funds with Cash Overdrafts in Master Bank

The finding is cleared.

2017-002 Payroll Liabilities Not Reconciled

The finding is cleared.



MANAGEMENT LETTER

The Honorable Members of the Police Jury and Ms. Angela Griffis, Secretary-Treasurer West Carroll Parish Police Jury Oak Grove, Louisiana

In planning and performing our audit of the financial statements of the West Carroll Parish Police Jury, as of and for the year ended December 31, 2018, we considered the Police Jury's internal control to plan our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control.

However, during our audit, we noted certain matters involving internal control that are presented for your consideration. This letter does not affect our report dated June 27, 2019, on the financial statements of the Police Jury. We will review the status of these comments during our next audit engagement. Our comments and recommendations, which have been discussed with appropriate members of management, are intended to improve the internal control or result in other operating efficiencies. We will be pleased to discuss these comments in further detail at your convenience, to perform additional study of these matters, or to assist you in implementing the recommendations. Our comments and management's responses are summarized as follows:

ML2018-001 Comprehensive Road Department Policies and Procedures

First Reported

2018

Condition

The Police Jury does not have formal, written policies and procedures for the operations of the Road Department.

Criteria

The Louisiana Legislative Auditor has placed an emphasis in recent years on the need for policies and procedures to be formal and written. The Road Department is the most high-profile department of the police jury. Formal, written policies and procedures are necessary to provide a clear understanding of the jury's and management's expectations for the road departments operations. The policies and procedures should outline all aspects of the operations to include who, what, when and where. Areas to address include the procedures for adding or excluding roads in the parish system, prohibited practices, procedures for evaluating roads with the engineer to develop priority lists, and steps and documentation required by the Louisiana Parish Transportation Act. Supervision of work and review of work should

be detailed in the written policies and procedures. Additionally, the policies and procedures should elaborate on monitoring of the policies and procedures to ensure that they are carried out in accordance with the jury's and management's expectations. Written procedures reduce the possibility of confusion about responsibilities and aid in the continuity of operations and in training. Further, legal questions, such as what can and cannot be done on private property or be done on the behalf of private parties, often arise during the normal course of operations. A formal adopted written policy can increase efficiencies and alleviate or prevent noncompliance, confusion, and disagreements.

Cause

No one has suggested to the police jury that such policies be implemented. Issues have been handled on a case by case basis.

Effect

The lack of written policies and procedures likely results in inefficiencies and a higher risk of noncompliance with state law.

Recommendation

We recommend that management develop and implement formal written policies and procedures as discussed above. The document should be reviewed by legal counsel.

Management's Response

See management's corrective action plan.

Our audit procedures are designed primarily to enable us to form opinions on the financial statements of the West Carroll Parish Police Jury, as of and for the year ended December 31, 2018, which collectively comprise the Police Jury's financial statements, and therefore, may not reveal all weaknesses in policies and procedures that may exist.

Also included are management's responses to our current year management letter comments. We have performed no audit work to verify the content of the responses.

This report is intended solely for the information and use of the Members of the Police Jury and the Secretary-Treasurer and is not intended to be and should not be used by anyone other than these specified parties.

BOSCH & STATHAM, LLC

Bosch & Statham

Ruston, Louisiana June 27, 2019

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West Carroll Parish Police Jury

P. O. Drawer 630 · Oak Grove, Louisiana 71263 Telephone (318) 428-3390 Fax (318) 428-4835

DISTRICT A - JOHNNY SIMMS DISTRICT B - BILL ELLERBE DISTRICT C - JACK L. MADDEN

ANGELA GRIFFIS SECRETARY - TREASURER DISTRICT D - EUGENE "Pop" CROSBY DISTRICT E - EDDIE RUSSELL

Yes ⊠ No □

June 27, 2019

Bosch & Statham, LLC Post Office Box 2377 Ruston, LA 71273-2377

In connection with your engagement to apply agreed-upon procedures to certain control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's Statewide Agreed-Upon Procedures (SAUPs), for the fiscal period January 1, 2018 through December 31, 2018, we confirm to the best of our knowledge and belief, the following representations made to you during your engagement.

1.	We are responsible for the C/C areas identified in the SAUPs, including written policies and procedures; board or finance committee; bank reconciliations; collections; non-payroll disbursements; credit/debit/fuel/purchasing cards; travel and travel-related expense reimbursement; contracts; payroll and personnel; ethics; debt service; and other areas.
	Yes ⊠ No □
2.	For the fiscal period <u>January 1, 2018 through December 31, 2018</u> , the C/C areas were administered in accordance with the best practice criteria presented in the SAUPs.
	Yes ⊠ No □
3.	We are responsible for selecting the criteria and procedures and for determining that such criteria and procedures are appropriate for our purposes.
	Yes ⊠ No □
4.	We have disclosed to you all known matters contradicting the results of the procedures performed in $\ensuremath{\text{C/C}}$ areas.
	Yes ⊠ No □
5.	We have disclosed to you any communications from regulatory agencies, internal auditors, other independent practitioners or consultants, and others affecting the C/C areas, including communications received between <u>December 31, 2018</u> , and <u>June 27, 2019</u> .

6.	We have provided you with access to all records that we believe are relevant to the C/C areas and the agreed upon procedures.					
	Yes ⊠ No □					
7.	We represent that the listing of bank accounts for the fiscal period that we provided to you is complete. We also represent that we have identified and disclosed to you our main operating account.					
	Yes ⊠ No □					
8.	We represent that the listing of deposit sites for the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					
9.	We represent that the listing of collection locations for the fiscal period that we provided to you is complete					
	Yes ⊠ No □					
10.	We represent that the listing of locations that process payments for the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					
11.	We represent that the non-payroll disbursement transaction population for each location that processes payments for the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					
12.	We represent that the listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards, that we provided to you is complete.					
	Yes ⊠ No □					
13.	We represent that the listing of all travel and travel-related expense reimbursements during the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					
14.	We represent that the listing of all agreements/contracts (or active vendors) for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					

15.	We represent that the listing of employees/elected officials employed during the fiscal period that provided to you is complete.					
	Yes ⊠ No □					
16.	We represent that the listing of employees/officials that received termination payments during the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					
17.	We represent that the employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines during the fiscal period.					
	Yes ⊠ No □					
18.	We represent that the listing of bonds/notes issued during the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					
19.	We represent that the listing of bonds/notes outstanding at the end of the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					
20.	We represent that the listing of misappropriations of public funds and assets during the fiscal period that we provided to you is complete.					
	Yes ⊠ No □					
21.	We have disclosed to you [list other matters as you have deemed appropriate].					
	Yes □ No □					
22.	We have responded fully to all inquiries made by you during the engagement.					
	Yes ⊠ No □					
23.	We are not aware of any events that have occurred subsequent to <u>December 31, 2018</u> , that would require adjustment to or modification of the results of the agreed-upon procedures.					
	Yes ⊠ No □					

Signature	Unagla Suffs	Date	06/27/2019	
Title	Secretary-Treasurer			

The previous responses have been made to the best of our belief and knowledge.



Independent Accountant's Report on Applying Agreed-Upon Procedures

To the West Carroll Parish Police Jury and the Louisiana Legislative Auditor

We have performed the procedures enumerated below, which were agreed to by West Carroll Parish Police Jury (Entity) and the Louisiana Legislative Auditor (LLA) on the control and compliance (C/C) areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 1, 2018 through December 31, 2018. The Entity's management is responsible for those C/C areas identified in the SAUPs.

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

The procedures and associated findings are as follows:

Written Policies and Procedures

1. Obtain the entity's written policies and procedures and observe that they address each of the following categories and subcategories (if applicable to public funds and the entity's operations):

We obtained and inspected the written policies and procedures

a) .Budgeting, including preparing, adopting, monitoring, and amending the budget

The policy contains the required element.

Exceptions: None

b) **Purchasing**, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law; and (5) documentation required to be maintained for all bids and price quotes.

The policy contains (3) the preparation and approval of purchase requisitions and purchase orders, 5) documentation required to be maintained for all bids and price quotes. The policy does not discuss (1) how purchases are initiated or (2) how vendors are added to the listing or (4) controls to ensure compliance with the public bid law.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan

c) Disbursements, including processing, reviewing, and approving

The policy includes the reviewing and approving of disbursement but not the processing.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan

d) **Receipts**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g. periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).

The policy addresses receiving, recording, and preparing of deposits but does not include how management is to determine completeness.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan.

e) *Payroll/Personnel*, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked.

The policy includes the reviewing and approving of attendance records including overtime. The policy does not discuss payroll processing or review/approval of leave.

Exceptions: The policy does not address payroll processing or review/approval of leave.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan

f) *Contracting*, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process

The policy includes all of the required elements with the exception of (2) standard terms and conditions. We recommend that management include more specific details regarding how management is to monitor contracts.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan

g) Credit Cards (and debit cards, fuel cards, P-Cards, if applicable), including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases)

The policy includes all of the required elements with the exception of (2) allowable business uses.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan

h) *Travel and expense reimbursement*, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers

The policy includes all of the required elements with the exception of (4) required approvers.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan

i) *Ethics*, including (1) the prohibitions as defined in Louisiana Revised Statute 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees, including elected officials, annually attest through signature verification that they have read the entity's ethics policy. Note: Ethics requirements are not applicable to nonprofits.

The policy includes all of the required elements except for a system to monitor possible ethics violations and a requirement for an attestation. However, the policy should include more specific controls.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan

j) **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.

The policy adopted in November of 2018 includes (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, and (4) debt service requirements.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan

Board (or Finance Committee, if applicable)

2. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:

We obtained and reviewed the board/finance committee minutes for the fiscal period.

a) Observe that the board/finance committee met with a quorum a least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.

We observed that the Board met at least monthly. The finance committee only officially met once during the year.

Exceptions: None

b) For those entities reporting on the governmental accounting model, observe that the minutes referenced or included monthly budget-to-actual comparisons on the general fund and major special revenue funds, as well as monthly financial statements (or budget-to-actual comparisons, if budgeted) for major proprietary funds. Alternately, for those entities reporting on the non-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.

We observed that the minutes for one Board meeting referenced a budget-to-actual comparison.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See management's corrective action plan.

c) For governmental entities, obtain the prior year audit report and observe the unrestricted fund balance in the general fund. If the general fund had a negative ending unrestricted fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unrestricted fund balance in the general fund.

We obtained the prior year's audit report and observed that the general fund's unrestricted fund balance was positive.

Exceptions: None.

Bank Reconciliations

3. Obtain a listing of client bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for selected each account, and observe that:

We obtained a listing of the client's bank accounts for the fiscal period. We noted one account missing from the list. The list included a money market account and a trust account which we excluded from testing.

Exceptions: None

a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);

One out of three reconciliations tested included evidence of prepared within two months of the statement closing date.

Exceptions: See above

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices.

 Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged);

One of the three reconciliations included evidence of a review by a member of management.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See management's corrective action plan.

c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

We noted no reconciling items older than twelve months.

Exceptions: None

Collections

4. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).

We obtained a listing of deposit sites for the fiscal period and management's representation that the listing is complete. We noted only one deposit site, and we selected it for testing.

Exceptions: None

5. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e. 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:

For the deposit site selected, we obtained a listing of collection locations, and randomly selected one for testing. We inquired of employees about their job duties to determine segregation of duties.

a) Employees that are responsible for cash collections do not share cash drawers/registers.

We noted employees do not share cash drawers.

Exceptions: None

b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., prenumbered receipts) to the deposit.

We noted the employee responsible for collecting money at the Police Jury also prepares deposits, however the Secretary/Treasurer reviews the deposits and makes the deposits after they are prepared.

Exceptions: None

c) Each employee responsible for collecting cash is not responsible for [posting collection entries to the general ledger or subsidiary ledgers, unless another employee/officials is responsible for reconciling ledger postings to each other and to the deposit.

We noted the employee responsible for collecting money at the Police Jury also posts collection entries to the software, and no employee reconciles ledger postings to each other and the deposit.

Exceptions: See above

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices.

d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions are not responsible for collecting cash, unless another employee verifies the reconciliation.

We noted no employee responsible for reconciling cash collections to the general ledger.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See management's corrective action plan.

6. Inquire of management that all employees who have access to cash covered by a board or insurance policy for theft.

We inspected LRPIC insurance that covers all employee theft at the Police Jury.

7. Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #3 under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:

We randomly selected two deposit dates for each of the five bank accounts selected under procedure #3. The Police Jury only maintains 3 bank accounts, therefore we tested 6 deposits instead of 10. We obtained the supporting documentation for each deposit.

a) Observe that receipts are sequentially pre-numbered.

Most money received by the Police Jury is in the form of checks mailed in, for which the entity does not write receipts. Therefore, this attribute was not applicable to any of the 6 deposits tested.

b) Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.

We traced all amounts from the check, to the deposit slip and noted no exceptions.

c) Trace the deposit slip total to the actual deposit per the bank statement.

We noted no exceptions.

d) Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100).

We noted no exceptions.

e) Trace the actual deposit per the bank statement to the general ledger.

We noted no exceptions.

Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

8. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select locations (or all locations if less than 5).

We obtained a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. There was only one location on the list.

Exceptions: None

9. For each location selected under #8 above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:

We obtained a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. There was only one location on the list.

a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.

We noted at least two employees are involved in initiating a purchase request, approving a purchase, and placing the order/making the purchase.

Exceptions: None

b) At least two employees are involved in processing and approving payments to vendors.

We noted at least two employees are involved in processing and approving payments to vendors.

Exceptions: None

c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.

We noted the employee responsible for processing payments is allowed to add/modify vendor files, and no employee is responsible for periodically reviewing changes to vendor files.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See management's corrective action plan.

d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.

The employee responsible for signing checks usually gives those checks back to the preparer for mailing. In the event the preparer of the checks is not in the office when they are signed, the Secretary/Treasurer mails the checks.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See management's corrective action plan.

10. For each location selected under #8 above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction and:

We obtained the entity's non-payroll disbursement transaction population and management's representation that the population is complete. We randomly selected 5 disbursements for the location selected, and we obtained supporting documentation for each transaction.

a) Observe that the disbursement matched the related original invoice/billing statement.

We noted no exceptions.

b) Observe that the disbursement documentation included evidence (e.g., initial/date electronic logging) of segregation of duties tested under #9, as applicable.

We noted no exceptions.

Credit Cards/Debit Cards/Fuel Cards/P-Cards

11. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.

We obtained from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. We obtained management's representation that the listing is complete.

Exceptions: None

12. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:

The Police Jury only maintained 2 credit cards during the fiscal period, so both were tested. We randomly selected one monthly statement for each card and obtained the supporting documentation.

a) Observe that there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing, by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.)]

For the Walmart statement selected for testing, we did see evidence that the monthly statement and supporting documentation was reviewed and approved, in writing, by someone other than the authorized card holder. There were no purchases from Office Depot for the year, and the company does not generate a statement for months with no activity, so there was no statement for us to inspect.

Exceptions: None

b) Observe that finance charges and late fees were not assessed on the selected statements.

We noted no exceptions.

13. Using the monthly statements or combined statements selected under #12 above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (i.e. each card should have 10 transactions subject to testing). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only).

There were five transactions on the Walmart statement, therefore, all were selected for testing. We obtained supporting documentation for each

transaction.

We noted no exceptions for subitems 1, 2, or 3.

Travel and Travel-Related Expense Reimbursement (excluding card transactions)

14. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:

We obtained from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing is complete. We randomly selected five reimbursements and obtained all supporting documentation for each.

Exceptions: None

a) If reimbursed using a per diem, agree the reimbursement rate to those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).

We noted 3 of 5 reimbursements used a per diem as the basis for the reimbursement and we noted no exceptions.

b) If reimbursed using a per diem, agree the reimbursement rate to those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).

We noted 2 of 5 reimbursements used actual costs, and we noted each reimbursement was supported by the original itemized receipt.

c) Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).

We noted no exceptions.

d) Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

We noted 4 of 5 reimbursements were reviewed and approved, in writing, by someone other than the person receiving the reimbursement. We noted 1 reimbursement was not reviewed/approved in writing.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See management's corrective action plan.

15. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternately, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:

We obtained from management a listing of all agreements/contracts that were initiated or renewed during the fiscal period. We obtained management's representation that the listing is complete. We haphazardly selected five contracts for testing.

Exceptions: None

a) Observe that the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.

We observed that all contracts that were required to be bid were bid in accordance with the Louisiana Public Bid Law.

Exceptions: None

b) Observe that the contract was approved by the governing body/board, if required by policy or law (e.g. Lawrason Act, Home Rule Charter).

Four out of five contracts were approved by the government board. We did not observe evidence the fifth contract was approved. Management asserts it was approved in a prior year.

Exceptions: See above

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See management's corrective action plan.

c) If the contract was amended (e.g. change order), observe that the original contract terms provided for such an amendment.

We noted two out of five contracts were amended. Both contracts provided for such an amendment.

d) Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

We haphazardly selected one payment as required, obtained the supporting invoices, and tested as required. We noted no exceptions.

Exceptions: None

16. Obtain a listing of employees/elected officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.

We obtained a listing of employees/elected officials employed during the fiscal period and management's representation that the listing is complete. We haphazardly selected five employees/officials, obtained related paid salaries and personnel files, and agreed paid salaries to authorized salaries/pay rates in the personnel files.

17. Randomly select one pay period during the fiscal period. For the 5 employees/officials selected under #16 above, obtain attendance records and leave documentation for the pay period, and:

We haphazardly selected one pay period for testing and obtained the attendance and leave documentation for the pay period. Two of the employees selected were hired after the pay period selected.

a) Observe that all selected employees/officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, an elected official is not eligible to earn leave and does not document his/her attendance and leave. However, if the elected official is earning leave according to policy and/or contract, the official should document his/her daily attendance and leave.)

The three employees tested documented their daily attendance and leave. Exceptions: None

b) Observe that supervisors approved the attendance and leave of the selected employees/officials.

For the three tested employees, we observed that supervisors approved attendance. Two employees used leave during the period but we were unable to inspect evidence of approval for the leave.

Exceptions: See above.

Management's Response: Management will take the auditor's comments under advisement and take action as deemed necessary. We may not be able to implement all best practices. See Management's Corrective Action Plan.

 Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.

We inspected leave records for the twelve employees in our sample that took leave during the selected pay period.

Exceptions: None

18. Obtain a listing of those employees/officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees/officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations, agree the hours to the employee/officials' cumulate leave records, and agree the pay rates to the employee/officials' authorized pay rates in the employee/officials' personnel files.

We obtained a listing of employees that received termination payments and haphazardly selected two employees. We obtained the related documentation. We agreed the paid rates to the authorized rates. The leave balance per the leave record did not match the hours paid. However, the hours paid matched the payroll clerk's calculation of prorated hours earned since each employee's anniversary date.

19. Obtain management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines.

We obtained management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines.

Ethics

20. Using the 5 randomly selected employees/officials from procedure #16 under "Payroll and Personnel" above, obtain ethics documentation from management, and:

Using the selected employees/officials we obtained the ethics documentation.

- a. Observe that the documentation demonstrates each employee/official completed one hour of ethics training during the fiscal period.
 - We observed that one of the five employees tested did not complete the required training. The employee was only employed for three months.
- b. Observe that the documentation demonstrates each employee/official attested through signature verification that he or she has read the entity's ethics policy during the fiscal period.

We observed that three of the five employees did not attest through signature that they read the policy during the fiscal year. Documentation was available for two employees who were hired during the fiscal year and signed at the time of hiring.

Debt Service

21. Obtain a listing of bonds/notes issued during the fiscal period and management's representation that the listing is complete. Select all bonds/notes on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each bond/note issued.

Per management, no bonds/notes were issued during the fiscal period. Exceptions: None.

22. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants.

Per management, no bonds/notes were outstanding at the end of the fiscal period.

Other

23. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled.

The entity listed no misappropriations.

24. Observe that the entity has posted on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

We observed the notice required by LA R.S. 24:523.1 posted on the front door of the Police Jury building. The Police Jury has a website that does not appear to have been updated since 2013. The notice is not posted on the website.

We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

BOSCH & STATHAM, LLC

Borch & Statham

Ruston, Louisiana

June 27, 2019