Financial Statements As of and for the Years Ended December 31, 2012 and 2011

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## Financial Statements As of and For the Years Ended December 31, 2012 and 2011

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Schedules of Temporarily Restricted Funds.....

## Luffey, Huffman, Ragsdale & Soignier

(A Professional Accounting Corporation) Certified Public Accountants John L. Luffey, MBA, CPA (1963-2002) Francis I. Huffman, CPA Philip A. Ragsdale, CPA David Ray Soignier, CPA, MBA

John Herman, CPA Lynn Andries, CPA Esther Atteberry, CPA Lori Woodard, MBA, CPA

#### **INDEPENDENT AUDITORS' REPORT**

#### Board of Directors Louisiana Delta Community College Foundation Monroe, Louisiana

We have audited the accompanying financial statements of the Louisiana Delta Community College Foundation (the Foundation) which comprise the statements of financial position as of December 31, 2012 and 2011, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of December 31, 2012 and 2011, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Report on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of functional expenses on pages 15 and 16 and the schedules of temporarily restricted funds on page 17 and 18 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Huffey Huffman, Regidale, + Soignice

(A Professional Accounting Corporation) August 30, 2013

**Financial Statements** 

## LOUISIANA DELTA COMMUNITY COLLEGE FOUNDATION STATEMENTS OF FINANCIAL POSITION

ASSETS	Ľ	nrestricted	De	cember 31, 2012 Temporarily Restricted		Total
Cash Investment Pledges receivable Allowance for doubtful accounts Prepaid insurance	\$	192,885 8,270 - - 615	\$	199,048 54,131 - -	\$	391,933 62,401 - 615
TOTAL ASSETS LIABILITIES AND NET ASSETS	\$	201,770	\$	253,179	_ \$_	454,949
Liabilities Accounts payable Funds held as agent Total Liabilities	\$	100,049 100,049	\$	-	\$	- 100,049 100,049
Net Assets Unrestricted Temporarily restricted Total Net Assets		101,721		253,179 253,179	e 14	101,721 253,179 354,900
TOTAL LIABILITIES AND NET ASSETS	\$	201,770	\$	253,179	\$.	454,949

The accompanying notes are an integral part of these statements.

		De	ecember 31, 2011		
	Unrestricted		Temporarily Restricted		Total
\$	182,525	\$	157,424	\$	339,949
	6,325 15,037		53,823 5,505		60,148 20,542
	(968)		(799)		(1,767)
_	614				614
\$	203,533	\$_	215,953	\$	419,486
\$	1,586	\$	_	\$	1,586
*	100,000	*		*	100,000
-	101,586		•		101,586

	2024000	4	410,100	4	712,700
\$	203,533	\$	215,953	\$	419,486
	101,947	· · · · · · · · · · · · · · · · · · ·	215,953	-	317,900
Commission (	18==		215,953	-	215,953
	101,947		-		101,947

## LOUISIANA DELTA COMMUNITY COLLEGE FOUNDATION STATEMENTS OF ACTIVITIES FOR THE YEAR ENDED

		December 31, 201	2
-		Temporarily	<u> </u>
	Unrestricted	Restricted	Total
Support and Revenues			
Cash contributions \$	35,952	\$ 73,094	\$ 109,046
Noncash contributions	67,106	12	67,106
Net revenue from special event			
Special event revenue	12,228	7	12,228
Costs of direct benefits to donors	(4,543)		(4,543)
Interest income	378	2,015	2,393
	111,121	75,109	186,230
Net assets released from restrictions and transfer	3		
Restrictions satisfied by payments	37,883	(37,883)	-
Transfer to funds held as agent			
	37,883	(37,883)	• ••••••••••••••••••••••••••••••••••••
Total Support and Revenue	149,004	37,226	186,230
Expenses			
Program services			
Scholarships	41,386	<del></del>	41,386
Institutional support	17,402	-	17,402
Chancellor's fund	6,367	-	6,367
Total Program Services	65,155		65,155
Supporting services			
Management and general	41,079	5 <b>-</b>	41,079
Fundraising	42,996	1.5	42,996
Total Support services	84,075	1 	84,075
Total Expenses	149,230		149,230
Increase (decrease) in Net Assets	(226)	37,226	37,000
Net Assets at Beginning of Period	101,947	215,953	317,900
NET ASSETS AT END OF PERIOD \$	101,721	\$253,179	\$354,900

The accompanying notes are an integral part of these statements.

			December 31, 2011 Temporarily		
	Unrestricted		Restricted	19	Total
\$	58,105	\$	83,248	S	141,353
	71,005				71,005
	3,600		19 <b>6</b> 2		3,600
	(3,060)		-		(3,060
	261		2,085	æ.,	2,346
	129,911		85,333		215,244
	34,511		(34,511)		
	54,511		(60,000)		(60,000
	34,511		(94,511)	19	(60,000
	164,422		(9,178)	8	155,244
	33,431				33,431
	32,982		-		32,982
2	3,455			0	3,455
	69,868			13	69,868
	41,331				41,331
	43,978		-		43,978
	85,309				85,309
	00,007			3	05,505
1 <u>000000</u>	155,177	8 1		8	155,177
	9,245	į	(9,178)	9	67
	92,702	1	225,131	6	317,833

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## LOUISIANA DELTA COMMUNITY COLLEGE FOUNDATION STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED

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		December 31, 2012	December 31, 2011
<b>Cash Flows From Operating Activities</b>	-		 
Increase in net assets	\$	37,000	\$ 67
Adjustments to reconcile increase in net assets to			
net cash provided by operating activities			
Changes in assets and liabilities			
Pledges receivable		20,541	(10,256)
Allowance for bad debt		(1,767)	968
Accounts payable		(1,586)	 1,586
Net cash provided (used) by operating activities		54,188	(8,562)
<b>Cash Flows from Investing Activities</b>			
Interest received on investment		(2,204)	(2,170)
Net cash provided (used) by investing activities	-	(2,204)	 97,830
Increase in Cash		51,984	89,268
Cash at Beginning of Period		339,949	250,681
Cash at End of Period	\$_	391,933	\$ 339,949

The accompanying notes are an integral part of these statements.

#### NOTES TO THE FINANCIAL STATEMENTS

#### For the Years Ended December 31, 2012 and 2011

#### Note 1 - Organization

The Louisiana Delta Community College Foundation (the Foundation) is an autonomous fund-raising foundation that raises funds for the benefit of Louisiana Delta Community College (the College). Its purpose is to promote the educational and cultural welfare of the College. Its purpose, also, is to develop, expand and improve the College's facilities in order to provide broader educational advantages and opportunities, encourage educational advancement, and increase the College's usefulness to the citizens of Louisiana. Support is received through gifts, grants, or bequests. Program services include scholarships and departmental support.

Senate Bill 645 authorized the merger of certain Northeast Louisiana Technical College (NELTC) campuses with Louisiana Delta Community College effective July 1, 2012. The merger increased the student population affected by the Foundation.

#### Note 2 – Summary of Significant Accounting Policies

#### A. Basis of Presentation

The financial statements have been prepared on the accrual basis of accounting and in conformity with Financial Accounting Standards Board (FASB) ASC Section 958.

#### **B.** Financial Statement Classification

The net assets of the Foundation are reported as follows:

- 1. Unrestricted includes all resources to be used in support of the Foundation's operations at the sole discretion of the Foundation.
- 2. Temporarily Restricted includes amounts that have been donated subject to donor-imposed restrictions and those promises to give for which there are time restrictions.

The Foundation has no permanently restricted net assets.

The Foundations' policy is to spend restricted funds first and then use unrestricted funds when the request coming through could be paid from either restricted or unrestricted funds. The Foundation records "temporarily restricted funds" as "unrestricted" in the annual financial statements when the restriction is satisfied in the same year that the donation is received.

#### NOTES TO THE FINANCIAL STATEMENTS

#### For the Years Ended December 31, 2012 and 2011

#### C. Cash and Cash Equivalents

For purposes of the Statement of Cash Flows, the Foundation considers demand deposits, time deposits, and certificates of deposits of an original maturity of three months or less to be cash equivalents.

#### D. Pledges Receivable

Pledges receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts by charging contribution support and making an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to pledges receivable.

#### E. Funds Held as Agent

The Foundation considers all donations, matching state funds, and unexpended income from these funds to be reported as Funds Held as Agent. All Funds Held as Agent are recorded at fair market value.

#### F. Contributions

In accordance with ASC Section 958, contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence or nature of any donor-imposed restrictions. Contributions are recognized as support when received or when an unconditional promise to give is received.

#### G. Functional Expenses

Expenses that can be identified with a specific program or support service are allocated directly to that function according to their natural expenditure classification. Other expenses that are common to several functions are allocated by various statistical bases.

#### H. Tax Exempt Status

The Foundation is exempt from income tax under Section 501(c)(3) of the Internal Revenue Code and, therefore, has no provision for Federal income taxes. Contributions to the Foundation are tax deductible with limitations prescribed by the Code.

#### NOTES TO THE FINANCIAL STATEMENTS

#### For the Years Ended December 31, 2012 and 2011

#### I. Required Transfers

The Foundation received a matching grant from the State of Louisiana under the Eminent Scholars Endowed Chairs and Endowed Professorships programs, which are only approved after certain levels of private funding have been raised. The Foundation must comply with certain policies, procedures, and regulation regarding the administration of these programs. When matching funds are received from the state, the private funding is transferred from temporarily restricted to Funds Held as Agent (see Note 5).

#### J. Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Note 3 - Cash and Investment

At December 31, 2012, the Foundation had \$398,540 in cash and investments at one financial institution, of which \$210,941 was not insured. The Foundation's investment is a five year certificate of deposit which matures on July 14, 2013. Interest is compounded monthly at 3.68%.

#### Note 4 – Pledges Receivable

The Foundation's pledges receivable account balance outstanding at December 31, 2011, was comprised of amounts due from Northeast Louisiana Technical College Foundation. Traditionally, pledges receivable includes corporate contributions and funds raised from the College's Employee Campaign. However, there were no Corporate contributions not yet collected at year-end and the Foundation did not hold an Employee Campaign during the year ended December 31, 2012.

#### Note 5 – Funds Held As Agent

The Foundation participates in a program with the State of Louisiana (the Eminent Scholars/Endowed Professorships Program sponsored by the Louisiana Board of Regents) whereby the state contributes matching funds which, together with donations received by the Foundation, establishes endowment funds, which are accumulated in accounts segregated from other Foundation funds. The state match constitutes 40% of the total endowment. The earnings on these funds are to be used for professorships. The Foundation considers donations received from donors into this fund as temporarily restricted funds until the state match is made, upon which time the

#### NOTES TO THE FINANCIAL STATEMENTS

#### For the Years Ended December 31, 2012 and 2011

donations and all state matching funds are recorded as funds held as agent. The liability account "Funds Held as Agent" represents the fair value. Funds held as agent included:

Kitty DeGree Workforce Development Endowed Professorship

December 31, 2011, balance	\$100,000
Interest earnings	49
December 31, 2012, balance	<u>\$100,049</u>

### Note 6 - Temporarily Restricted Net Assets

Temporarily restricted net assets were comprised of the following:

		December 31, 2012		December 31, 2011
Nursing				
Kitty DeGree Scholarship	\$	54,131	\$	53,823
Kitty DeGree Endowed Professorship		60,000		60,000
General Nursing Scholarship		8,800		1,500
Nursing Lab		20,444		100 100
St. Francis Auxillary		500		-
General				
Staci R Aucoin Memorial Scholarship		13,105		13,105
Entergy		5,260		6,591
Anthony Gatling Scholarship		600		600
Glenn B Roscoe Scholarship		3,850		5,316
Maintenance Equipment		10,000		
New Student		2,310		2,310
Process Technology				
Angus Chemical		47,633		38,312
Century Link		204		1,669
Eastman		4,886		4,804
JP Morgan P/T Scholarship		9,204		9,204
JP Morgan P/T Professor		2,000		2,000
Ouachita Economic Development Corporation		1,778		1,778
Euroboard		219		219
Business				
Carol B Coltharp Memorial Business Scholarship	)	174		174
Chancellor's Excellence Fund		4,913		11,380
Other Institutional Support		3,168	20	3,168
Total	\$	253,179	\$	215,953

#### NOTES TO THE FINANCIAL STATEMENTS

#### For the Years Ended December 31, 2012 and 2011

Of the \$2,442 of interest earned on the checking account and the certificate of deposit, \$2,015 was allocated to the Kitty DeGree Scholarship and \$49 was allocated to the Kitty DeGree Workforce Development Endowed Professorship. The remaining \$378 was not allocated between restricted and unrestricted funds due to it not being cost effective to do so.

#### Note 7 – Concentration of Contributors

The Foundation received 44% of its cash contributions for the year ended December 31, 2012, from two contributors.

#### Note 8 – Related Party

The mission of the Foundation is to help support the College, thus making it a related party. Beginning January 1, 2011, the College began maintaining the accounting records for the Foundation. For the years ended December 31, 2012 and 2011, the Foundation recorded in-kind contributions from the College of \$62,768 and \$62,768, respectively, for professional services including accounting, management and general and fundraising.

#### Note 9 – Subsequent Events

Subsequent events have been evaluated through August 30, 2013, the date the financial statements were available to be issued, and it has been determined that one significant event has occurred for disclosure.

The Northeast Louisiana Technical College Foundation has approved a merger with the Louisiana Delta Community College Foundation. This will result in an increase in the Foundation's assets by approximately \$6,400.

Other Supplementary Data

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LOUISIANA DELTA COMMUNITY COLLEGE FOUNDATION SCHEDULE OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2012

		ting Total	es Expenses	69			3,276 3,276	666 14,023	20,810 21,619	- 1,455	- 5,358	- 2,790	- 41,386	84.075 \$ 149.230
Supporting Services	Total	Supporting	Fundraising Services	S.	ŧ	41,093	1,903	а	Eco <sup>4</sup>	J	зн	ŧ		42.996 \$
		Management	and General	1,000 \$	1,971	15,259	1,373	666	20,810	I	STREE	P		41.079 \$
	Total	Program	Services	<u>ہ</u>	1	r	<b>K</b>	13,357	809	1,455	5,358	2,790	41,386	65.155 \$
Services		Chancellor's	Fund	<del>64)</del> 1			ľ		809	61.1	4,489	290		6.367 \$
<b>Program Services</b>		Institutional	Support	6 <b>9</b> . 1	ł		Ĩ	13,357	:	676	869	2,500		17.402 \$
			Scholarships	9 1 9		t	ſ	3	£		ł	Ľ	41,386	\$ 41.386 \$
				Bank Charges	Insurance	Professional Services	Marketing & Advertising	Meetings and Meals	Office Expense	Staff Development	Travel	Donations & Gifts	Scholarships	Total Functional Expenses

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LOUISIANA DELTA COMMUNITY COLLEGE FOUNDATION SCHEDULE OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2011

			<b>Program Services</b>	Services			Supporting Services		
					Total			Total	
			Institutional	Chancellor's	Program	Management		Supporting	Total
	Scho	Scholarships	Support	Fund	Services	and General	Fundraising	Services	Expenses
Bank Charges	69	6 <del>4</del> 1	9 1	۰ ب	1	322 \$	S.	322 \$	322
Insurance		۲	N.	X	Ĩ	2,012		2,012	2,012
Professional Services		98	100	3		17,420	40,945	58,365	58,365
Marketing & Advertising		16	981	ŧ	981	720	2,284	3,004	3,985
Meetings and Meals		a	1,217	608	1,825	5,718	749	6,467	8,292
Office Expense		888	2,186	ţ.	2,186	15,139		15,139	17,325
Staff Development		n	1,039	2,597	3,636	1		ï	3,636
Travel		386	15,746	1	15,746	t	¢	đ	15,746
Donations & Gifts		Ki	11,813	250	12,063	I		Ĩ	12,063
Scholarships		33,431			33,431		•		33,431
Total Functional Expenses	\$	33,431 \$	32,982 \$	3,455 \$	69,868 \$	41,331 \$	43,978 \$	85,309 \$	155,177

# LOUISIANA DELTA COMMUNITY COLLEGE FOUNDATION SCHEDULE OF TEMPORARILY RESTRICTED FUNDS FOR THE YEAR ENDED DECEMBER 31, 2012

					Ending	Fledges	Ending
	Ending				Balance	Receivables	Balance
	Balance	Support and Revenue	evenue		(Cash Basis)	(net)	(Accrual Basis)
	12/31/11	Contributions	Interest	Expenses	12/31/12	12/31/12	12/31/12
Angus Chemical	\$ 38,312 \$	20,000 \$	۰ د	(10,679) \$	47,633 \$	<del>نې</del> ۱	47,633
Anthony Gatling Scholarship	600	i.	ı	1	600	ſ	600
Carol B. Coltharp Memorial Business Scholarship	174	1	,	ï	174		174
Century Link Scholarship	1,669	I	,	(1,465)	204		204
Chancellor's Excellence Fund	11,380	50	ı	(6,517)	4,913	r	4,913
Eastman	4,804	2,500	ł	(2,418)	4,886	I	4,886
Entergy	6,591	I	I	(1;331)	5,260	r	5,260
Euroboard	219	1	ı	ii	219		219
General Scholarships	)	12,300	ĩ	(12,300)	ı	r	1
Glenn B. Roscoe Scholarship	5,316	ı	r	(1,466)	3,850	ı	3,850
JP Morgan P/T Professor	2,000	r	1	B	2,000	f	2,000
JP Morgan P/T Scholarship	9,204	t	r	Ŧ	9,204	I	9,204
Kitty DeGree Endowed Professorship	60,000	r	1	ī	60,000	T	60,000
Kitty DeGree Scholarship	53,823	1	2,015	(1,707)	54,131	,	54,131
Maintenance Equipment	ı	10,000		ł	10,000	ı	10,000
New Student	2,310	ť	i,	ĩ	2,310	t	2,310
Nursing Lab		20,444			20,444	ł	20,444
Nursing Scholarship	1,500	7,300	1	i.	8,800	T	8,800
Other Institutional Support	3,168	T	ı	ä	3,168	1	3,168
Ouachita Economic Development Corporation	1,778	1	ı	ı	1,778	ı	1,778
St. Francis Auxillary	I	500	t	,	500		500
Staci R. Aucoin Memorial Scholarship	13,105	E	r		13,105	t	13,105
TOTAL	\$ 215.953 \$	73.094 \$	2,015 \$	(37,883) \$	253,179 \$	s ,	253.179

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# LOUISIANA DELTA COMMUNITY COLLEGE FOUNDATION SCHEDULE OF TEMPORARILY RESTRICTED FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

						Ending	Pledges	Ending
	Ending					Balance	Receivables	Balance
	Balance		Support and Revenue	venue		(Cash Basis)	(net)	(Accrual Basis)
	12/31/10		Contributions	Interest	Expenses	12/31/11	12/31/11	12/31/11
Angus Chemical	\$ 1,403	3 \$	40,000 \$	69 1	(3,091) \$	38,312 \$	с <del>я</del> 1	38,312
Anthony Gatling Scholarship	600	0	ı	I		600	£	600
Carol B. Coltharp Memorial Business Scholarship	174	4	a	I		174	J	174
Century Link Scholarship		а	3,000	1	(1,331)	1,669		1,669
Chancellor's Excellence Fund	3,878	80	10,867	ı	(3,505)	11,240	140	11,380
Eastman		I.	10,500	r	(5,696)	4,804	ı	4,804
Entergy	7,922	2	8	1	(1,331)	6,591	1	6,591
Euroboard	219	6	,	•	3	219	3	219
General Scholarships	1,725	5	7,460	ı	(13,751)	(4,566)	4,566	ī
Glenn B. Roscoe Scholarship	5,316	6	i,	Ĩ	t	5,316	I	5,316
JP Morgan P/T Professor	2,000	0	1	1		2,000	ı	2,000
JP Morgan P/T Scholarship	9,204	4	a	1	3	9,204	ı	9,204
Kitty DeGree Endowed Professorship	60,000	0		,		60,000	I	60,000
Kitty DeGree Scholarship	55,497	7	I	2,085	(3,759)	53,823	ł	53,823
Kitty DeGree Workforce Development	60,000	0	1	i.	(60,000)	1	3	ł
New Student	2,310	0	ï	1	ł	2,310	1	2,310
Nursing Scholarship		ł	1,500	r	r	1,500	t	1,500
Other Institutional Support		т	5,215	I	(2,047)	3,168	ł	3,168
Ouachita Economic Development Corporation	1,778	8	ł	ı	<b>.</b>	1,778	ı	1,778
Staci R. Aucoin Memorial Scholarship	13,105	5	,		•	13,105	r	13,105
TOTAL	\$ 225,131	1 \$	78,542 \$	2,085 \$	(94,511) \$	211,247 \$	4,706 \$	215,953

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LUFFEY, HUFFMAN, RAGSDALE & SOIGNIER

(A Professional Accounting Corporation) Certified Public Accountants John L. Luffey, MBA, CPA (1963-2002) Francis I. Huffman, CPA Philip A. Ragsdale, CPA David Ray Soignier, CPA, MBA, CGMA

John Herman, CPA Lynn Andries, CPA, CGMA Esther Atteberry, CPA Lori Woodard, MBA, CPA, CGMA, CITP

#### MANAGEMENT LETTER

#### Board of Directors Louisiana Delta Community College Foundation Monroe, Louisiana

In planning and performing our audit of the financial statements of Louisiana Delta Community College Foundation (the Foundation) as of and for the years ended December 31, 2012 and 2011, in accordance with auditing standards generally accepted in the United States of America, we considered the Foundation's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Foundation's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all such deficiencies have been identified. However, as discussed below, we identified a deficiency in internal control that we consider to be a material weakness.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the following deficiency in the Foundation's internal control to be a material weakness:

#### Recordkeeping

#### Material Weakness:

The Foundation does not have any employees, per se, and does not maintain a payroll. Louisiana Delta Community College's personnel perform all Foundation duties and, in turn, the time spent on the Foundation by the College personnel is considered an in-kind contribution by the College to the Foundation. The Executive Director of the Foundation is also the Director of Institutional Advancement for the College. The Executive Director performs all functions of the Foundation with the exception of the actual bookkeeping. The bookkeeping for the Foundation is maintained by an individual in the College Accounting

#### Louisiana Delta Community College Foundation Management Letter Page 2 of 2

Department whose workload for the College has greatly increased due to the College's merger with the Technical Colleges.

As stated above the Executive Director performs all of the Foundation functions (except bookkeeping) to include fundraising, collection of monies and account assignments. There is not a receipt process in place to account for monies coming in and there are not any checks and balances to ensure that monies are appropriately classified, deposited, and recorded. With the heavy workload the College requires of its accounting department, less time than was needed was spent on the bookkeeping activities of the foundation. As a result, errors occurred including misclassifications of revenues (\$23,478), prior year entries not recorded (net effect of \$90,733), and prior year expenses being recorded in the current year (\$1,586). Deposits are not made in a timely manner and the bookkeeper is often unaware of monies being received or payments being made until the bank statement is reconciled to the general ledger. Further, none of the three non-cash donations totaling in excess of \$67,000 had been recorded. Due to the lack of Foundation personnel, a good segregation of duties necessary for internal control is not possible.

#### **Recommendations:**

All records pertaining to the Foundation should be recorded in a timely manner, properly documented, and appropriately classified including the deposit of funds immediately upon receipt. All non-cash donations should be recorded when made. If the Foundation is not in a position to have sufficient personnel to ensure an adequate segregation of duties then the board needs to consider this in their risk assessment.

Lugger, Hafferon, Roydala, + Simpures

(A Professional Accounting Corporation)

August 30, 2013