Fresh Start Outreach Ministries

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Financial Statements And Independent Auditors' Report

June 30, 2011

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

FEB 29 2012 Release Date_

JUNE 30, 2011

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SUPPLEMENTAL INFORMATION:



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INDEPENDENT AUDITORS' REPORT

To the Board of Directors Fresh Start Outreach Ministries Winnsboro, Louisiana

We have audited the accompanying statement of financial position of Fresh Start Outreach Ministries as of June 30, 2011, and the related statements of activities, functional expenses, and cash flows for the year then ended. These financial statements are the responsibility of Fresh Start Outreach Ministries' management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Fresh Start Outreach Ministries as of June 30, 2011, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 20, 2011, on our consideration of Fresh Start Outreach Ministries' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grants and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Band + Joacignand LLC

Monroe, Louisiana December 20, 2011

STATEMENT OF FINANCIAL POSITION

JUNE 30, 2011

| Assets | |
|-------------------------------------|---------------------|
| Current Assets: | |
| Cash and cash equivalents | \$ 109,559 |
| Accounts receivable | 15,421 |
| Inventory | 11,873 |
| Prepaid expenses | 4,963 |
| Total current assets | 141,816 |
| Property, Plant and Equipment: | |
| Land | 13 7,99 1 |
| Building and improvements | 805,367 |
| Furniture, fixtures and equipment | 79,180 |
| · · · · | 1,022,538 |
| Less: accumulated depreciation | (145,203) |
| Total property, plant and equipment | 877,335 |
| Other Assets: | |
| Utility deposits | 200 |
| | |
| Total other assets | 200 |
| Total Assets | \$ <u>),019,351</u> |
| Liabilities | |
| Current liabilities: | |
| Accounts payable | \$ 23,030 |
| Current Portion of Long Term Debt | 5,108 |
| Accrued Interest | 103 |
| | |
| Total current liabilities | 28,241 |
| Long-Term liabilities: | |
| Note Payable | \$ 91,951 |
| | |
| Total long-term liabilities | 91,951 |
| Total liabilities | 120,192 |
| Net Assets | |
| Unrestricted: | |
| Undesignated | 21,824 |
| Property and equipment | 877,335 |
| | |
| Total net assets | 899,159 |
| Total Liabilities and Net Assets | \$ <u>1,019,351</u> |

The accompanying notes are an integral part of these financial statements.

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2011

| | Unrestricted | | | | | |
|--|--------------|------------------|-------------------|------------|-----------|--|
| , | | | Property | | | |
| | | Undesignated | & Equipment | | Total | |
| Revenues, Support and Reclassifications | | | | · | | |
| Contractual revenue | \$ | 151,350 | \$- | \$ | 151,350 | |
| Interest income | | 722 | - | | 722 | |
| Contributions | | 37,322 | - | | 37,322 | |
| Rent income | | 8,856 | - | | 8,856 | |
| Client Fees | | 217,975 | - | | 217,975 | |
| Product Sales and Service Revenue | | 298,617 | - | | 298,617 | |
| Direct Product Sales and Service Costs | | (128,897) | - | - | (128,897) | |
| Miscellaneous | | 6,701 | • | | 6,701 | |
| Total Revenues, Support and | | | | | , | |
| Reclassifications | | 592,646 | | | 592,646 | |
| Expenses | | | | | | |
| Program Services: | | | | | | |
| Health and human services | | 429,780 | 26,810 | | 456,590 | |
| Supporting Services: | | | | | | |
| Management and General | | 116,950 | <u> </u> | . <u>.</u> | 123,653 | |
| Total Expenses | | 546,730 | 33,513 | | 580,243 | |
| Change in Net Assets | | 45,916 | (33,513) | | 12,403 | |
| Transfers | | (139,037) | 139,037 | | - | |
| Net Assets at Beginning of Year | | 11 4,9 45 | 1,431,669 | | 1,546,614 | |
| Restatement (Note 10) | | | (659,858) | • | (659,858) | |
| Net Assets at End of Year | \$ | 21,824 | \$ <u>877.335</u> | \$, | 899,159 | |

The accompanying notes are an integral part of these financial statements.

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED JUNE 30, 2011

| | - | Program Services | and General | • | Total Expenses |
|---|----|-----------------------------|--------------------------------|----|-----------------------------|
| Auto fuel & maintenance Personal Services Advertising | \$ | 18,435 151,023 12,507 | \$ 4,609 37,756 3,127 | \$ | 23,044 188,779 15,634 |
| Equipment Rental Insurance | | 3,179 32,052 | 795 8,013 | | 3,974 40,065 |
| Licenses Payroll Taxes & Related Benefits | | 1,001 18,126 | 250 4,532 | | 1,251 22,658 |
| Repairs and Maintenance Internship | | 19,511 48,303 | 4,878 12,076 | | 24,389 60,379 |
| Professional services Donations | | 5,529 9,278 | 9,902 | r | 15,431 9,278 |
| Supplies Telephone | | 37,331 6,603 | 9,333 1,651 | | 46,664 8,254 |
| Utilities Interest | | 63,041 | 15,760 3,303 | | 78,801 3,303 |
| Miscellaneous Depreciation | | 3,861 26,810 | 965 6,703 | | 4,826 33,513 |

The accompanying notes are an integral part of these financial statements.

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2011

| Operating Activities | | |
|---|-------------|-----------|
| Change in Net Assets | \$ | 12,403 |
| Adjustments to reconcile change in net assets to net cash | | |
| provided by (used in) operating activities: | | |
| Depreciation | | 33,513 |
| (Increase) decrease in: | | |
| Accounts receivable | | (3,671) |
| Inventory | | (11,873) |
| Prepaid expenses | | 9,944 |
| Utility Deposits | | (200) |
| Increase (decrease) in: | | |
| Accounts payable | | 7,732 |
| Accrued interest | | 103 |
| Net Cash Provided by (Used in) Operating Activities | | 47,951 |
| Investing Activities | | |
| Payments for property and equipment | | (139,037) |
| Net Cash Provided by (Used in) Investing Activities | | (139,037) |
| Financing Activities | | |
| Proceeds from Note Payable | | 100,780 |
| Payments on Note Payable | | (3,721) |
| Net Cash Provided by (Used in) Financing Activities | | 97,059 |
| Net Increase (Decrease) in Cash and Cash Equivalents | | 5,973 |
| Cash and Cash Equivalents at Beginning of Year | | 103,586 |
| Cash and Cash Equivalents at End of Year | \$ | 109,559 |
| Supplemental Cash Basis Data | | |

Interest Paid

3,200

\$

The accompanying notes are an integral part of these financial statements.

NOTE 1. ORGANIZATION AND NATURE OF ACTIVITIES

Fresh Start Outreach Ministries ("Fresh Start") is a non-profit corporation organized under the laws of the State of Louisiana on March 19, 2001. The primary purpose of this 23,000 square foot 48-room facility located in Winnsboro, Louisiana is to house, counsel, mentor, feed, and provide other services to men suffering from alcohol and chemical addictions. Fresh Start is operated exclusively for charitable and educational purposes.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting and Financial Statement Presentation

The financial statements have been prepared on the accrual method of accounting, whereby revenues are recognized in the period earned and expenditures are recorded in the period incurred and to which they pertain in accordance with principles generally accepted in the United States of America.

Not-for-Profit Accounting

Fresh Start reports information regarding its financial position and activities in accordance with Financial Accounting Standards Board Accounting Standards Codification (FASB ASC) 958-205 according to three classes of net assets: unrestricted net assets, temporarily restricted assets, and permanently restricted net assets. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets. The organization does not have any permanently restricted net assets at June 30, 2011.

The net assets are composed of the following:

UNRESTRICTED UNDESIGNATED NET ASSETS - consist of assets and revenue available and used for current operations and expenditures for current programs, and amounts designated by the Board of Directors for long-term investment, equipment, or other specific purposes.

UNRESTRICTED PROPERTY & EQUIPMENT NET ASSETS - consist of land, building and equipment fixed assets acquired and stated at cost. In includes fixed assets acquired by Fresh Start. and amounts donated to assist with the acquisition, construction or renovation of fixed assets.

TEMPORARILY RESTRICTED NET ASSETS - consist of assets available to meet current expenses, but only in compliance with restrictions specified by the grantor or donor.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Contractual Revenue & Economic Dependency

Since 2007, Fresh Start has contracted with the the Louisiana Department of Health and Hospitals' Office of Behavioral Health to administer an Access to Recovery voucher program for substance abuse treatment. Fresh Start is thus subject to the administrative directives, rules, and regulations of state regulatory agencies, including but not limited to, the Department of Health and Hospitals' Office of Behavioral Health. Such administrative directives, rules, and regulations are subject to change by federal and state mandates For its services, Fresh Start received \$60,310 of federal pass-through funds and \$91,040 of state funds. Approximately 25% of Fresh Start revenue is generated from this contract. The remaining is generated from client fees, public contributions, product sales and service revenue, and rental income.

Cash and Cash Equivalents

Fresh Start considers all short-term, highly liquid debt investments purchased with an original maturity of three months or less to be cash equivalents.

Functional Allocation of Expenses

Expenses by function have been allocated between program and support services classifications on the basis of estimates made by Fresh Start's management. Expenses are charged to each program based on direct expenditures incurred. Fund-raising costs are not material, other than direct costs of specific fund-raising events.

Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence or nature of any donor restrictions.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Inventory

Inventories are stated at lower of cost or market as determined by the first-in, first-out (FIFO) method.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Allowance for Doubtful Accounts

No allowance for uncollectible accounts has been provided since it is believed that the balance in accounts receivable is all collectible.

Capitalization and Depreciation

Property and equipment are recorded at cost. Donated capital assets are recorded at fair market value on the date of the donation. Depreciation is provided for in amounts sufficient to relate the cost of depreciable assets to operations over their estimated service lives using the straight-line method. Improvements are capitalized, while expenditures for maintenance and repairs are charged to expense as incurred. Upon disposal of depreciable property, the appropriate property accounts are reduced by the related costs and accumulated depreciation. The resulting gains and losses are reflected in the statement of activities. Estimated useful lives used for depreciation purposes are as follows:

Buildings Furniture and Equipment

ť

40 years 5 to 7 years

Impairment of Long-Lived Assets

Fresh Start reviews its rental property for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. When recovery is reviewed, if the undiscounted cash flows estimated to be generated by the property are less than their carrying amounts, management compares the carrying amount of the property to its fair value in order to determine whether an impairment loss has occurred. The amount of the impairment loss is equal to the excess of the asset's carrying value over its estimated fair value. No impairment loss has been recognized during the years ended June 30, 2011.

Advertising

The production costs of advertising are expensed at the time that the advertising takes place. Advertising for 2011 totaled \$15,634.

Subsequent Events

Subsequent events have been evaluated through December 20, 2011, which is the date the financial statements were available to be issued. See Note 9 regarding a change in governance.

NOTE 3. LAND, BUILDING AND EQUIPMENT

Expenditures for land, building and equipment are capitalized at cost. Property and equipment acquisitions are capitalized in excess of \$1,000. Assets acquired by gift or bequest are recorded at their fair market value at the date of transfer. For assets constructed by the Fresh Start, cost includes interest during the construction period and other carrying costs. When assets are disposed of, the cost related accumulated depreciation is removed from the accounts, and any gain or loss is recorded in operations. Fresh Start reclassifies temporarily restricted net assets to unrestricted net assets when the donated or acquired net assets are placed in service.

Depreciation is computed using the straight-line method over the estimated service lives of the assets. A summary of changes in general fixed assets for the year ended June 30, 2011 follows:

| Assets Class | | Service Life |
|------------------------------------|-----------|--------------|
| Land | 137,991 | N/A |
| Building & Improvements | 805,367 | 40 years |
| Furniture, Fixtures, and Equipment | <u> </u> | 5-7 years |
| | 1,022,538 | • • |
| Less: Accumulated Depreciation | (145,203) | |
| Net Balance | 877,335 | |

Depreciation for 2011 totaled \$33,513.

NOTE 4. CONTRIBUTED SERVICES

In some instances volunteers have donated time to Fresh Start's program services. During the year, the value of contributed services meeting the requirements for recognition in the financial statements was not material and has not been recorded.

NOTE 5. INCOME TAXES

Fresh Start is a non-profit voluntary health organization that is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and from state income taxes under Section 121 (5) of Title 47 of the Louisiana Revised Statutes of 1950.

Unrelated business taxable income (UBIT) is derived from any activity that constitutes a trade or business that is regularly carried on and is not substantially related to the organization's tax-exempt purposes. During 2011, Fresh Start did not earn any income which was classified as UBIT.

NOTE 6. PENSION

No employees of Fresh Start are members of a pension plan. The corporation withheld Federal Insurance Contributions Act (FICA) taxes for the period under audit.

NOTE 7 – OPERATING LEASES

The Company leases sanitation equipment with lease terms that vary from lease to lease. Lease expense for the year ended June 30, 2011 was \$3,974.

Future minimum lease payments for the next five years ending June 30 are as follows:

| 2012 | 3,247 |
|------|-------|
| 2013 | 238 |
| 2014 | - |
| 2015 | - |
| 2016 | - |
| | 3,485 |

NOTE 8. CONCENTRATION OF CREDIT RISK

Fresh Start Outreach Ministries' financial instruments that are exposed to concentrations of credit risk consist primarily of cash on deposit at financial institutions (including certificates of deposit). Fresh Start places its financial instruments with a high credit quality bank. Accounts at each financial institution are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 in 2011. No amounts on deposit were in excess of federally insured at June 30, 2011.

NOTE 9 - TRANSACTIONS WITH RELATED PARTIES

Two voting board members are also employees of Fresh Start. These board members earned \$81,400 for their services. On September 4, 2011, subsequent to the audit report period, these employees resigned their board positions. Additionally, local business entities owned by various board members provide business goods and services to Fresh Start. The total amount paid to these local entities for the year ended June 30, 2011 was not determinable.

NOTE 10 – WRITE DOWN IN PROPERTY, PLANT & EQUIPMENT

Fresh Start Ministries acquired land and a building through an act of donation on December 15, 2003 with a recorded value at the time of donation of \$785,000. As the result of Hurricane Katrina in 2005, and vandalism and water damage to the property, the property has been abandoned for several years and is unusable except for the value of the land. Fresh Start Ministries decided to recognize a write down of the assets to their fair market value of \$21,800 (confirmed by an expert real estate broker) retrospectively.

As indicated on the Statement of Activities, the Net Assets balance as of July 1, 2010 was restated as the result of this write-down to fair value to conform with accounting principles generally accepted in the United States of America.

Net Assets as of July 1, 2010 has been restated as follows:

| Depreciation Expense reversed as of July 1, 2010 Land and Building write-down (net) | \$ _ | 15,899 <u>643,959</u> |
|--|-----------|--------------------------|
| Restatement to Net Assets as of July 1, 2010 | \$ | 659,858 |
| The above mentioned condition also caused the financial statements ended June 30, 2010 to be restated as follows: | as of an | d for the year |
| Decrease in Land | \$ | 135,200 |
| Decrease in Building and Improvements | | 628,000 |
| Decrease in Accumulated Depreciation | | 103,342 |
| Decrease in Total Property, Plant and Equipment | <u>\$</u> | 659,858 |
| Decrease in Total Assets | <u>\$</u> | <u>659.858</u> |

Decrease in Unrestricted Net Assets \$ 659,858

\$ 659,858

<u>\$ 659,858</u>

Decrease in Total Net Assets

Decrease in Total Liabilities and Net Assets

Decrease in Expenses and Change in Net Assets:

| Decrease in Depreciation Expense | <u>\$ 15,899</u> |
|----------------------------------|------------------|
| Increase in Change in Net Assets | <u>\$ 15,899</u> |

SUPPLEMENTAL INFORMATION

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors Fresh Start Outreach Ministries Winnsboro, Louisiana

We have audited the financial statements of Fresh Start Outreach Ministries, Winnsboro, Louisiana, as of and for the year ended June 30, 2011 and have issued our report thereon dated December 20, 2011. We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Fresh Start Outreach Ministries', internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Fresh Start Outreach Ministries' internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Fresh Start Outreach Ministries' internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Fresh Start Outreach Ministries' financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of Fresh Start Outreach Ministrics in a separate letter dated December 20, 2011.

This report is intended solely for the information and use of the management and board of directors of Fresh Start Outreach Ministrics, Federal and State awarding agencies, Louisiana Department of Health and Hospitals' Office of Behavioral Health, and the Legislative Auditor for the state of Louisiana and is not intended to be and should not be used by anyone other than these specific parties. However, under the Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Bond + Jourignessot, LLC

Monroe, Louisiana December 20, 2011