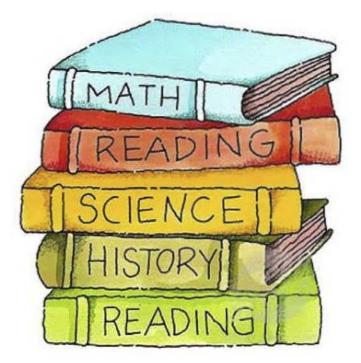
Lincoln Parish School Board

Ruston, Louisiana



Comprehensive Annual Financial Report

As of and for the year ended June 30, 2020

LINCOLN PARISH SCHOOL BOARD Ruston, Louisiana

COMPREHENSIVE ANNUAL FINANCIAL REPORT

For The Year Ended June 30, 2020

Mr. Joe E. Mitcham, Jr. President Mr. Ricky Durrett Superintendent

Prepared by the Department of Finance Ms. Juanita Duke Chief Financial Officer

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INTRODUCTORY SECTION

Ricky Durrett Superintendent

Joe E. Mitcham, Jr. President

Lincoln Parish School Board

410 South Farmerville Street Ruston, Louisiana 71270-4699 Phone: 318-255-1430 Fax: 318-255-3203 Website: www.lincolnschools.org



June 30, 2021

Mr. Joe E. Mitcham, Jr., President, Members of the Lincoln Parish School Board And Citizens of Lincoln Parish Ruston, Louisiana

The Comprehensive Annual Financial Report of the Lincoln Parish School Board is hereby submitted for the year ended June 30, 2020. This report consists of all funds and activities for which the School Board exercises financial accountability. The School Board and its management are responsible for the accuracy and completeness of the data presented, including all disclosures. As management, we believe this report is accurate in all material respects, and is presented in a manner that fairly sets forth the results of operations and financial position of the Lincoln Parish School Board as of and for the year ended June 30, 2020.

This report was prepared in accordance with generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB). GASB is the standard-setting body for establishing governmental accounting and financial reporting standards in the United States of America. GASB requires management to provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of management's discussion and analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The School Board's MD&A can be found immediately following the report of the independent auditor in the financial section of this report.

This Comprehensive Annual Financial Report is presented in three sections: the *introductory section*, the *financial section*, and the *statistical section*.

- The *introductory section* provides an introduction and overview of the annual report. It includes the title page, table of contents, this letter of transmittal, awards for financial reporting, teacher-of-the-year awards, organization chart, and list of elected officials and administrative officials.
- The *financial section* consists of the independent auditor's report, management's discussion and analysis, the basic financial statements, and required supplementary information which includes budgetary comparison schedules and individual fund financial statements and schedules. The basic financial statements include the following: government-wide financial statements, fund financial statements, and the notes to the financial statements.
- The *statistical section* includes tables that compare various financial and demographic data over multi-year period. This information is prepared from both accounting and non-accounting sources for the purpose of demonstrating financial trends and fiscal capacity of the School Board, as well as other social and economic information.

State law requires an annual audit of the School Board's financial statements be conducted by independent certified accountants. The School Board's financial statements, included herewith, have been audited by Allen, Green & Williamson, LLP, a firm of licensed certified public accountants, in accordance with generally accepted auditing standards. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion on the School Board's financial statements for the fiscal year ended June 30, 20200 and the statements are fairly presented in conformity with GAAP. The independent auditor's report is included as the first component in the financial section of this report.

Reporting Entity

The School Board is authorized by LSA-R.S. 17:81 to establish policies and procedures for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. Although created as a political subdivision of the State, the School Board legally stands on its own, is fiscally independent, and the citizens elect the governing body who is accountable for the financial activities of the Lincoln Parish School Board. Therefore, it is considered a primary government under the provision of Governmental Accounting Standards Board Statements. The School Board has no component units nor is it a component unit of any other entity. All funds and activities of the Lincoln Parish School Board are included in this annual report.

The Lincoln Parish School Board serves approximately 5,767 students as of February 1, 2020, employs 818 full time employees, and offers a full range of educational services for students from pre-kindergarten through twelfth grade, including regular and special education services for the disabled, vocational education, and alternative education programs, in addition to auxiliary services such as student transportation and food service. These services are provided through the Central Office and its twelve school sites housed throughout the parish. The School Board also provides financial support for education to one university lab school and one home for neglected and delinquent students. To learn more about the Lincoln Parish School Board, visit our web site at *www.lincolnschools.org*.

Economic Condition and Outlook

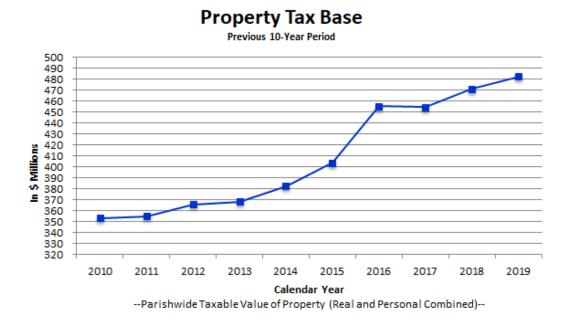
Lincoln Parish is located in the north-central region of the state of Louisiana at the crossroads of U. S. Highway 167 which runs North and South and U.S. Interstate 20 which runs East and West. It has a land area of 472 square miles which is situated between the two largest metropolitan cities in North Louisiana: the City of Shreveport approximately 60 miles to the west and the City of Monroe approximately 32 miles to the east. Lincoln Parish is also within the same proximity to Dallas, Texas; Little Rock, Arkansas; and Jackson, Mississippi. Lincoln Parish is considered one of the most business-friendly locations in the South. Lincoln Parish boasts a well-rounded economy based on education, natural resources, retail and service, transportation, manufacturing, agriculture and banking and financial services.

The economy in Lincoln Parish is firmly rooted in education with two major universities, Louisiana Tech and Grambling State, two of the largest employers in the area, a strong K-12 public education program, and four private schools. Grambling State University maintains an enrollment of approximately 5,438 students, an increase of 4 percent, and Louisiana Tech University has a student enrollment of 11,197⁶, making it the largest university in northern Louisiana. With a population of 47,913 the citizens in Lincoln Parish enjoy all the benefits offered by life in a prosperous, smaller, family-oriented community, without big-city hassles. If a need does arise, however, proximity to metropolitan areas allows area citizens big city convenience at a moment's notice without sacrificing the safety and security of a non-urban lifestyle.¹ These are the qualities that continue to spur the prosperous economic growth in Lincoln Parish.

The growth and stability of the economy in Lincoln Parish is evidenced by several statistical factors. The growth in both the property tax base² and sales tax base³ over the past ten years have been mostly slow and steady with increased growth in recent years due to new residential and commercial construction, with an exception in 2017 where growth remained flat due to a one-time change in the method of valuation of certain public service properties

by the Louisiana Tax Commission and the slowdown in natural gas exploration and extraction in the parish.

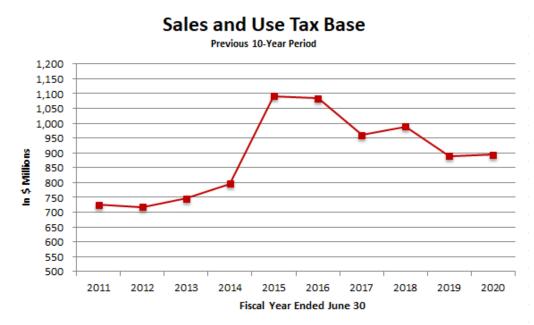
With infrastructure in place, housing continues to be a focus within Lincoln Parish as well. With two major universities and businesses expanding/relocating to the area the need for more housing has created subdivisions such as Tanyard Creek and North Village. Tanyard Creek is a gated community with 250 houses expected to be completed by end of 2021, and North Village is a complex with over 100 new properties completed in 2020.



The property tax base in Lincoln Parish is expected to continue the steady growth trend seen over the last ten years. Future growth will continue as the City of Ruston, the parish seat, implements a plan to invest over \$120 million in projects that will span over the next 20 years. This plan has already produced a walking path known as "The Rock Island Greenway", which connects North and South Ruston making all areas of Ruston conveniently accessible for all residents. Numerous infrastructure improvements have also been made including an extension to the Service Road, a new exit off I-20, and a new bridge connecting east and west bound service roads.

Lincoln Parish continues to attract businesses to the area. In 2020 construction began on a multi-million dollar manufacturing facility in Simsboro. This facility along with many other manufacturing plants in the parish continue to provide jobs for our citizens and recruit others to our area. The civilian labor force of 20,789 earns a median household income of \$38,546 and unemployment in Lincoln Parish stands at 5.1% (May 2020).

The sales tax base in Lincoln Parish overall shows a slow steady growth over the last 10 years, even with an interruption in growth from 2017 through 2019 caused by a shutdown in natural gas exploration and extraction activities throughout Lincoln Parish that quickly rose to its peak in 2014-15. Sales tax collections in 2019-20 ended flat mostly due to the economic slowdown during the last quarter of the fiscal year from the mandated closures of retail and commercial businesses in response to the COVID-19 pandemic. However, federal stimulus in combination with on-going economic activities has stimulated the sales tax base upward by more than 14 percent today since the close of the 2019-20 fiscal year.



Lincoln Parish has one of the strongest economies in Louisiana. Known as one of the most progressive and affluent areas in the state, future growth will continue with the construction of the Ruston Sports Complex. Since construction began on the 185-acre complex, three hotels were constructed, along with numerous shopping centers and restaurants. The complex can host on-site tournaments for soccer, baseball, basketball, tennis, cross-country, softball, football, and bowling, and has tournaments booked throughout the rest of 2021 into 2022. These tournaments will bring in sale tax revenues from visitors from all over the country.

Lincoln Parish School Board has buildings currently in use constructed from 1937 to the present. From time to time over the years, voters have approved construction and renovation projects in the districts and this has helped us maintain our facilities in excellent condition. Currently, these facilities are maintained with funds allocated across four district maintenance and operating millages and parishwide property and sales taxes. More information on facility projects completed during 2019-20 can be found in the capital improvements discussion in *Management's Discussion and Analysis*.

The Lincoln Prep School opened in August 2016, and is the transitioned from the combining of three university laboratory schools supported by the School Board to a Type 2 charter school that operates independent of the School Board today. As of February 1, 2020 and 2021, the school had 475 and 569 students enrolled, respectively, and 327 and 413 of those students were from Lincoln Parish, in those respective years.

Accounting System and Budgetary Control

An explanation of the School Board's accounting and budgetary policies are contained in the notes to the financial statements. Explained in detail are the basis of accounting, fund structure and other significant information regarding accounting and budgetary policies. The objective of these budgetary controls is to comply with the annual appropriated budgets and any related provisions approved by the School Board. Activities of the general fund and special revenue funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriate amount) is established by function within an individual fund. Management is responsible for review of the budget and making adjustments as needed by prior authority granted from the School Board. All budget amendments are presented to the School Board for approval.

Internal Control

Management of the School System is responsible for establishing and maintaining internal controls designed to ensure that the assets of the School Board are protected from loss, theft, or misuse and to ensure that adequate accounting records are created in accordance with generally accepted accounting principles. Internal controls are designed to provide reasonable, but not absolute, assurance that objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgements by management. Through fiscal audits, management receives feedback used to enhance the internal control structure.

Single Audit

The independent audit of the financial statements of the School Board was part of a broader, federally mandated "Single Audit" designed to meet the special audit needs of federal grantor agencies. As federal funds recipient, the School Board was required to undergo a single audit in conformity with The Single Audit Act Amendment of 1996 and Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements of Federal Awards* (Uniform Guidance). The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the School Board's separately issued Single Audit Report.

Major Initiatives Undertaken by the School Board

Making schools safe from outside intrusions was a priority in 2018-19 and 2019-20 with obtaining a comprehensive security assessment and installing surveillance cameras, security film and perimeter fencing where needed. Additionally, proceeds from the new $\frac{1}{2}$ -cent sales tax passed by voters in Lincoln Parish will help to provide a security officer on the campus of every school in partnership with the Lincoln Parish Sheriff.

Then the worldwide COVID-19 pandemic was declared in March 2020. In response to the Louisiana Governor's closing of schools statewide, our safe schools focus immediately changed to preparing teachers and obtaining resources to continue instruction remotely with all students to finish out the 2019-20 school year, and to developing a plan to safely return staff and students to in-person work and learning. The *Lincoln Parish Strong Start Plan* for returning to school during the 2020-21 school year was implemented using the best information known at the time with guidance from the Louisiana Department of Education (LDOE), Centers for Disease Control and Prevention (CDC), and the Louisiana Department of Health Department (LDH). The plan is a "living plan" that continues to be modified throughout the pandemic as conditions and guidance changes.

With COVID-19 came the federal relief and response funding for schools that the School Board used to procure personal protective supplies, cleaning supplies, instructional resources and online curriculum resources, and technology to deliver instruction virtually. The School Board purchased 1,500 chromebooks for 3rd-12th grade students and 1,600 chrome tablets for PreK-2nd grade students, 400 laptop computers for teachers, in addition to wireless hotspot devices and internet services for instruction delivery to students who live in rural areas without internet service.

The Lincoln Parish School Board also serves as the Early Childhood Lead Agency for Lincoln Parish to assist childcare centers in developing quality programs and centers to give the youngest learners an early start to be prepared for learning when enrolled in Kindergarten. The School Board assisted with the purchase of curriculum, instructional and safety supplies and funding to help continue childcare operations in response to COVID-19. Currently, there are fourteen qualified childcare centers served in the Lincoln Parish network.

Continuing with the five-year capital improvements plan approved by the School Board in September 2017, the School Board completed construction of its \$2.8 million STEM Center that opened in 2019-20. This area will provide students of Lincoln Parish with rich, content-aligned STEM experiences in a field trip type of setting. In 2020, a \$1.3 million preschool wing at Choudrant Elementary School was completed and preschool instruction in the Choudrant community began in August 2020.

In March 2021, management began a bold endeavor with the development of a five-year strategic plan to better align or realign School Board resources towards prioritized needs identified through a series of surveys and data analysis to improve student outcomes. The *Strong School Systems* strategic plan is currently in its final stages of development and will be presented to the School Board and public stakeholders with implementation starting in the 2021-22 school year.

Long Term Financial Planning

Effort in State Funding. The School Board's effort ranking is 18th according to the state MFP for fiscal year 2019-2020. The following is a chart that shows the changes in local revenues over the past three years and the local revenue per pupil compared to the state average. Lincoln's local revenue per pupil is consistently higher than the overall state's average of local revenues.

Fiscal Year	Total Pupils Served	Total Local Tax <u>Revenues</u>	Lincoln Parish Local Revenue <u>Per Pupil</u>	State Average Local Revenue Per <u>Pupil⁴</u>
2017-18	5,888	\$39,533,943	\$6,714	\$5,119
2018-19	5,821	39,181,403	6,731	5,265
2019-20	5,767	38,776,381	6,724	5,428

<u>Student Enrollment Trends.</u> Staffing and facility needs can be determined in part by analyzing student enrollment trends within school district zones. The chart below demonstrates the shifts in student enrollment based on annual February 1st student enrollment counts during the current and past five school sessions. The decrease in other parishwide supported schools enrollments is from the conversion of three Grambling State University laboratory schools to a Type 2 Charter status. The increased enrollment in Choudrant School District No. 3 in 2021 resulted from the transfer of three preschool classrooms to Choudrant Elementary that were previously served at the Lincoln Parish Early Childhood Center in Ruston School District No. 1 in 2019-20.

Five-Year History of Student Enrollment History by District (February 1st Count)

	2016	2017	2018	2019	2020	2021	5-Year Change
Ruston SD No. 1	4,194	4,252	4,158	4,073	4,014	3,809	(385)
Simsboro SD No. 3	583	550	531	525	546	554	(29)
Dubach SD No. 5	211	144	144	148	152	139	(72)
Choudrant SD No. 6	739	779	800	780	778	830	91
Other Parishwide Supported Schools	935	474	472	499	491	469	(466)
Homebound Students	27	19	12	29	31	18	(9)
Total	6,689	6,218	6,117	6,054	6,012	5,819	(870)

<u>School Board Meets Required Percent of Instruction</u>. The MFP requires each school system in Louisiana to spend a minimum of 70% of total actual expenditures in the area of instruction. Lincoln Parish continues to meet this requirement as in years past, as well as exceed the state's average expenditures for instruction.

Louisiana Department of Education District Data Lincoln Parish School Board compared favorably with other districts on data reported by the Louisiana Department of Education:

- Lincoln Parish ranks in the top 1% of districts in the State with a 97.8% graduation rate.
- Lincoln Parish is home to three "A" schools: Choudrant High, Ruston High, and Simsboro High.
- Lincoln had the seventh highest score in the state for increasing student performance through progress points.
- Earned the highest ACT average in North Louisiana ranking 9th among all school systems in the state.
- Ranked 10th among all 70 Louisiana districts based on testing performance scores the only top 10 ranking across the I-20 corridor.
- Choudrant High School Class of 2020 had the highest average ACT score of all public, small high schools in Louisiana

GFOA Certificate of Achievement



The Government Finance Officers Association of the United States and Canada (GFOA) has awarded the Lincoln Parish School Board its *Certificate of Achievement for Excellence in Financial Reporting*. This is a prestigious national award recognizing conformance with the highest standards for preparation of state and local Comprehensive Annual Financial Reports. This award certifies that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2019, substantially conforms to the principles and standards of financial reporting as recommended and adopted by GFOA. In order to be awarded a certificate of achievement, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report,

whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. A certificate of achievement is valid for a period of one year only. The School Board has been awarded this Certificate of Achievement for the Comprehensive Annual Financial Report for the year ended June 30, 1995, and each year thereafter.

ASBO Certificate of Excellence



The Lincoln Parish School Board has received the Association of School Business Officials International (ASBO) *Certificate of Excellence in Financial Reporting*. This award certifies that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2019, substantially conforms to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials International. The award is granted only after an intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials. The Lincoln Parish School Board has consecutively received this award for each Comprehensive Annual Financial Report prepared and submitted since June 30, 1994.

We believe the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2020, which will be submitted to GFOA and ASBO for review, continues to conform to the principles and standards of each organization.

Acknowledgments

It is our desire that this report contain the necessary information and data which will provide a better understanding of the operations of the school system. It is further hoped that this report has been designed in a manner to be used as an administrative tool and general source of information to enhance our accountability to the public. We would like to take this opportunity to express our sincere appreciation to the staff of the business department whose extraordinary efforts contributed to the publication of this report.

Respectfully submitted,

Redento

Respectfully submitted,

Junto & Dike

Ms. Juanita H. Duke Chief Financial Officer

Mr. Ricky Durrett Superintendent (Former Superintendent Mike Milstead retired effective December 31, 2020)

- 1. Lincoln Parish information source: Ruston-Lincoln Chamber of Commerce (http://www.rustonlincoln.org)
- 2. Property tax base statistical data source: Lincoln Parish Tax Assessor's Annual Recapitulation Reports
- 3. Sales tax base statistical data source: Lincoln Sales & Use Tax Commission monthly distribution reports. Fiscal year parish-wide collections were divided by the parish-wide sales tax rate to arrive at parish-wide gross sales for the fiscal year.
- 4. Source of state average local revenue per student: Louisiana Department of Education, Minimum Foundation Program annual budget letters.
- 5. Source of District Report Cards: Louisiana Department of Education, School & District Report Cards.
- 6. Obtained from Grambling State University and Louisiana Tech University websites.

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Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Lincoln Parish School Board Louisiana

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

June 30, 2019

Christophen P. Morrill

Executive Director/CEO



The Certificate of Excellence in Financial Reporting is presented to

Lincoln Parish School Board

for its Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended June 30, 2019.

The CAFR meets the criteria established for ASBO International's Certificate of Excellence.



Clave Hert

Claire Hertz, SFO President

David J. Lewis Executive Director

TEACHERS-OF-THE-YEAR AWARDS 2019-2020

SCHOOL

TEACHER

EARLY GRADES

Choudrant Elementary Dubach School Glen View Elementary Hillcrest Elementary Lincoln Parish ECC Simsboro School A.E. Phillips School Leslie Ray Alex Hicks Phylisha Taylor Kim Sutton Julie Dowden Jana Thomas Kelly Hodge

ELEMENTARY SCHOOL

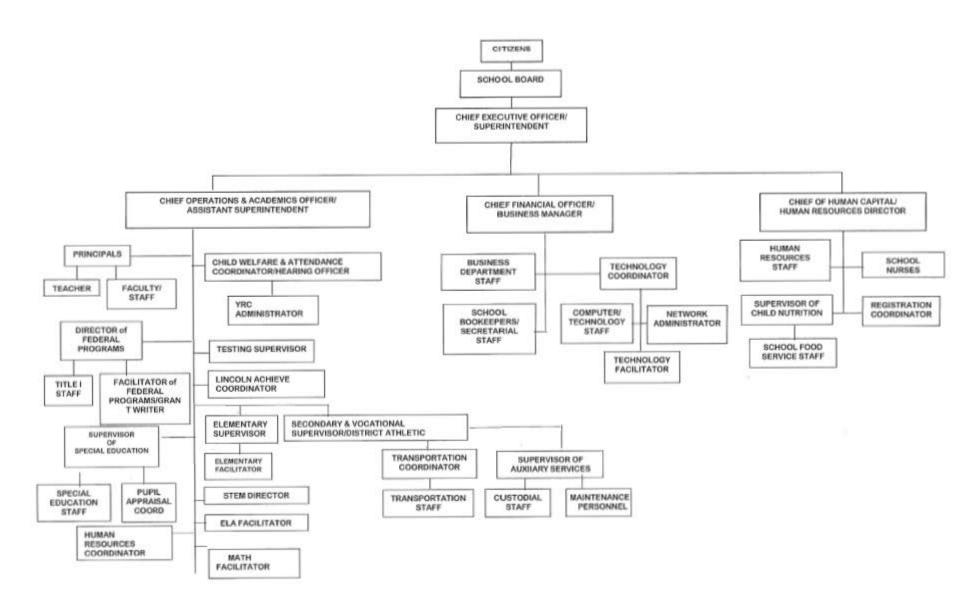
Choudrant Elementary Cypress Springs Elementary Dubach School Ruston Elementary School Simsboro School A.E. Phillips School Priscilla Smith Shavonda Washington N/A Kate Henriques Leigh Ann Moore Sheree Cramer

JUNIOR HIGH SCHOOL

Choudrant Elementary Choudrant High School I.A. Lewis School Ruston Junior High School Simsboro High School A.E. Phillips School Augustine Moore Lori Kelly Katelynne Levesque Jennifer Willis Latisha Vernon Randall Boyd

HIGH SCHOOL

Choudrant High School Ruston High School Simsboro High School Chris Cavin Katherine Walker Carly Sproule



Elected Officials June 30, 2020

Joe E. Mitcham, Jr., President

Lynda Henderson, Vice-President

Deborah Abrahm	Dr. David Gullatt
Otha Anders	Danny Hancock
Lisa A. Best	George Mack, Jr
Donna Doss	Hunter Smith
David Ferguson	Susan Wiley

Administrative Officials June 30, 2020

Mike Milstead	Superintendent
Lisa Bastion	Assistant Superintendent and Chief Academic Officer
Doris Lewis	Chief of Human Capital/Human Resources Director
Ricky Edmiston	Director of Auxiliary Services
Juanita Duke	Chief Financial Officer
Lisa Wilmore	Supervisor: Middle Schools
Ashley Brown	Supervisor: Special Education
Becky Stutzman	Coordinator: Pupil Appraisal Services
Kim Shackelford	Supervisor: Title I Programs
Betty Fowler	Supervisor: School Food Services
Tim Nutt	Coordinator: Child Welfare and Attendance and Truancy
Debbie Pender	Coordinator: Technology Services
Cathi Cox	Coordinator: Project ACHIEVE
Lillie Williams- Hearn	Coordinator: Accountability, Testing and School Improvement
Lisa Mangum	Supervisor: Elementary
Rik Cason	Coordinator: Transportation
Ricky Durrett	Supervisor: Secondary and Vocational Programs, District Athletic Director

FINANCIAL SECTION



ALLEN, GREEN & WILLIAMSON, LLP

CERTIFIED PUBLIC ACCOUNTANTS P. O. Box 6075 Monroe, LA 71211-6075

Partners: Tim Green, CPA Amy Tynes, CPA, CFE Aimee Buchanan, CPA Principal: Cindy Thomason, CPA

Audit Managers: Margie Williamson, CPA Jennie Henry, CPA, CFE

Tax Manager Eddi Hernandez, CPA

In-Charges: Crystal Patterson, CPA Mallory Stone, CPA

Telephone: (318) 388-4422

Fax: (318) 388-4664

Ernest L. Allen, CPA (Retired) 1963 - 2000

2441 Tower Drive Monroe, LA 71201

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Independent Auditor's Report

Board Members Lincoln Parish School Board Ruston, Louisiana

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Lincoln Parish School Board, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board, as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matters

As disclosed in Note 8 to the financial statements, the net pension liability for the School Board was \$80,277,901 at June 30, 2020, as determined by the Teachers' Retirement System of Louisiana (TRSL), and Louisiana School Employees' Retirement System (LSERS). The related actuarial valuations were performed by TRSL's and LSERS's actuaries using various assumptions. Because actual experience may differ from the assumptions used, there is a risk that this amount at June 30, 2020 could be under or overstated. Our opinion is not modified with respect to this matter.

As discussed in Note 9 to the financial statements, the other post-employment benefits (OPEB) liability for the School Board was \$131,648,564 at June 30, 2020 related to its participation in a single-employer other post-employment benefit plan. The related actuarial valuation was performed by the School Board's actuary using various assumptions. Because actual experience may differ from the assumptions used, there is a risk that this amount at June 30, 2020 could be under or overstated. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Changes in the Total OPEB Liability and Related Ratios, Schedule of Proportionate Share of the Net Pension Liability, Schedule of Employer Contributions to Pension Plans, the Budgetary Comparison Schedules, and the notes to the required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Lincoln Parish School Board's basic financial statements. The accompanying supplementary information, as listed in the table of contents, and the other information such as the introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying supplementary information, as listed in the table of contents, is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information, as listed in the table of contents, is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information, listed as the introductory and statistical sections in the table of contents, has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report, under separate cover, dated June 30, 2021 on our consideration of Lincoln Parish School Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Lincoln Parish School Board's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School Board's internal compliance.

allen, Dreen + Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana June 30, 2021 Lincoln Parish School Board

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Lincoln Parish School Board

REQUIRED SUPPLEMENTARY INFORMATION

MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)

Lincoln Parish School Board Management's Discussion and Analysis (MD&A) June 30, 2020

Our discussion and analysis of Lincoln Parish School Board's financial performance provides an overview of the School Board's financial activities for the fiscal year ended June 30, 2020. Certain comparative information between the current year and the prior year is required to be presented in the MD&A. Please read it in conjunction with the School Board's financial statements which follow this Management's Discussion and Analysis.

FINANCIAL HIGHLIGHTS Key financial highlights for the June 30, 2020 fiscal year include the following:

- <u>Statement of Net Position</u> The liabilities and deferred inflows of resources of the School Board exceeded its assets and deferred outflows of resources at the close of the 2020 fiscal year by a *negative* \$134,347,003 *net position* compared to the previous year's (\$129,456,822). Of this amount, approximately \$(180,793,731) is considered unrestricted net position. This is a decrease of \$4,890,181 in net position over the previous year due to decreases in current and capital assets and changes in the valuation of deferred outflows related to the valuation of other post-employment benefits.
- <u>Statement of Activities</u> Total net position of the School Board decreased about \$4,890,181 for the year ended June 30, 2020, which is nearly equal to the previous year's reduction of \$5,025,799. The decrease in net position is the net result of an increase in state equalization funding, a reduction in food service operating revenue and expenses, one-time payment of insurance proceeds occurring in the prior fiscal year, and increases in pension and other post-employment benefits expenses.
- <u>Governmental Funds Balance Sheet</u> As of the close of the 2020 fiscal year, the School Board's governmental funds reported a combined ending fund balance of \$42,812,714, a decrease of \$2,620,181 compared to the prior fiscal year's fund balance. This combined fund balance is comprised of (1) \$13,717,685 in the General Fund, a major fund, of which \$12,222,695 is unrestricted (the total of committed, assigned and unassigned fund balance designations); (2) \$6,946,217 in the 2000 Ad Valorem major special revenue fund with \$3,058,114 restricted for employee salaries and related benefits and \$3,888,103 committed for retiree health insurance costs, technology support, operations, maintenance and capital outlay; and (3) \$22,148,812 collectively in other nonmajor governmental funds, which includes \$11,738,479 restricted or committed for debt service obligations; \$7,139,441 restricted or committed for use in various nonmajor special revenue funds for maintenance, employee salaries and benefits, and food service; and \$3,169,854 for capital projects.
- <u>Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances</u> Total revenues for the year ended June 30, 2020 for the government funds of the School Board amounted to \$80,468,098. Approximately 86 % of this amount is received from three major revenue sources: (1) \$30,378,571 from State Source-Equalization, (2) \$20,895,217 from local ad valorem taxes, and (3) \$17,881,164 from local sales and use taxes. Federal sources of \$8,225,324 account for 10% of total revenues.
- <u>General Fund's Ending Fund Balance</u> At the end of the June 30, 2020 fiscal year, fund balance for the General Fund was \$13,717,685, or 26.6% of total General Fund expenditures. Of this amount \$1,494,990 is restricted and \$3,470,446 is committed for employee salaries and benefits, \$200,000 is assigned for workers compensation surety, and \$8,552,249 is unassigned and available for obligation.
- <u>*Capital Assets*</u> Total capital assets (net of depreciation) were \$73,249,003, or 57.4% of the total assets of the School Board at June 30, 2020. The School Board uses these assets to provide education and support services to students; consequently, these assets are not available for future spending.

Lincoln Parish School Board Management's Discussion and Analysis (MD&A) June 30, 2020

• <u>Long-Term Liabilities</u> – The School Board's total long-term liabilities decreased by \$260,207 during the current fiscal year. This is attributed to the net decrease in bond-related debt of \$3,557,113 and increase net pension liability of \$3,434,929.

USING THIS ANNUAL REPORT The School Board's annual report consists of a series of financial statements that show information for the School Board as a whole, its funds, and its fiduciary responsibilities. The Statement of Net Position and the Statement of Activities provide information about the activities of the School Board as a whole and present a longer-term view of the School Board's finances. Our fund financial statements are included later in this report. For our governmental activities, these statements tell how we financed our services in the short-term as well as what remains for future spending. Fund financial statements also may give you some insights into the School Board's overall financial health. Fund financial statements also report the School Board's operations in more detail than the government-wide financial statements by providing information about the School Board's most significant funds, the General Fund, 2000 Ad Valorem and Title I special revenue funds. The remaining statement - the Statement of Fiduciary Assets and Liabilities presents financial information about activities for which the School Board acts solely as an agent for the benefit of students and parents.

Comprehensive Annual Financial Report
Introductory Section
Transmittal Letter
Certificates of Excellence in Financial Reporting
Organization Chart
Elected Officials and Selected Administrative Officers
<u>Financial Section</u> (Details outlined in the next chart)
<u>Statistical Section</u> Financial Trends Revenue Capacity
Debt Capacity
Demographic and Economic Information Operating Information

Required Supplementary Information

Management's Discussion & Analysis (MD&A)

Basic Financial Statements

Government-wide Financial Statements Fund Financial Statements

Notes to the Basic Financial Statements

Required Supplementary Information

Schedule of Changes in the Total OPEB Liability and Related Ratios Schedule of Proportionate Share of the Net Pension Liability Schedule of Employer Contributions to Pension Plans Budgetary Information for Major Funds

Supplementary Information

General Fund Accounts Nonmajor Funds Combining Statements Agency Funds Statements/Schedules Schedule of Compensation Paid Board Members Schedule of Compensation, Benefits and Other Payments to Agency Head

Lincoln Parish School Board Management's Discussion and Analysis (MD&A) June 30, 2020

Our auditor has provided assurance in the independent auditor's report, located immediately preceding this Management's Discussion and Analysis, that the Basic Financial Statements are fairly stated. Varying degrees of assurance is being provided by the auditor regarding the Required Supplementary Information and the Supplementary Information identified above. A user of this report should read the independent auditor's report carefully to ascertain the level of assurance being provided for each of the other parts in the Financial Section.

Reporting the School Board as a Whole

The Statement of Net Position and the Statement of Activities

Our analysis of the School Board as a whole begins with the government-wide financial statements. One of the most important questions asked about the School Board is, "Is the School Board as a whole better off or worse off financially as a result of the year's activities?" The Statement of Net Position and the Statement of Activities, which appear first in the School Board's financial statements, report information on the School Board as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets, liabilities and deferred inflows/outflows of resources, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the School Board's net position - the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, as reported in the Statement of Net Position - as one way to measure the School Board's financial health, or financial position. Over time, increases or decreases in the School Board's net position - as reported in the Statement of Activities - are one indicator of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School Board's operating results. However, the School Board's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other nonfinancial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the School Board.

The Statement of Net Position and Statement of Activities report the following activity for the School Board:

Governmental activities - All of the School Board's services are reported here, including instruction, plant services, transportation, and food services. Property taxes, sales taxes, Minimum Foundation Program funds, and state and federal grants finance most of these activities.

Reporting the School Board's Most Significant Funds

Fund Financial Statements

The School Board's fund financial statements provide detailed information about the most significant funds - not the School Board as a whole. Some funds are required to be established by State law and by bond covenants. However, the School Board establishes many other funds to help it control and manage money for particular purposes (like the school lunch) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (like grants the School Board receives from the U.S. Department of Education). The School Board's governmental funds use the following accounting approach:

Governmental Funds - All of the School Board's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School Board's operations and the services it provides.

Lincoln Parish School Board Management's Discussion and Analysis (MD&A) June 30, 2020

Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School Board's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in the reconciliation on Statements D and F.

Proprietary Funds - When the School Board charges customers for the services it provides – whether to outside customers or to other units of the School Board – these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. The School Board uses internal service funds (the other component of proprietary funds) to report activities that provide supplies and services for the School Board's other programs and activities – the employee group health fund and workers' compensation fund.

The School Board as Trustee

Reporting the School Board's Fiduciary Responsibilities

The School Board is the trustee, or fiduciary, for its student activities funds. All of the School Board's fiduciary activities are reported in the Statements of Fiduciary Assets and Liabilities. We exclude these activities from the School Board's other financial statements because the School Board cannot use these assets to finance its operations. The School Board is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

Financial Analysis of Government-Wide Activities

The School Board's net position was a deficit of \$(134,347,003) at June 30, 2020. Of this amount \$(180,793,731) was unrestricted. Restricted net position are reported separately to show legal constraints from debt covenants and enabling legislation that limit the School Board's ability to use those net position for day-to-day operations. Our analysis below focuses on the net position, (Table 1) and the change in net position (Table 2) of the School Board's governmental activities.

Table 1 Net Position June 30

J	une 30,		
		Governmental Activities	
	2020	2019	Variance
Other assets	\$ 54,215,349	\$ 56,359,736	\$ (2,144,387)
Capital assets	73,249,003	75,333,028	(2,084,025)
Total assets	127,464,352	131,692,764	(4,228,412)
Deferred outflows of resources	33,542,653	27,160,306	6,382,347
Other liabilities	7,191,494	7,820,295	(628,801)
Long-term liabilities	267,471,685	267,731,892	(260,207)
Total liabilities	274,663,179	275,552,187	(889,008)
Deferred inflows of resources	20,690,829	12,757,705	7,933,124
Net position			
Net investment in capital assets	23,692,562	22,413,218	1,279,344
Restricted	22,754,166	25,126,640	(2,372,474)
Unrestricted	(180,793,731)	(176,996,680)	(3,797,051)
Total net position	\$ (134,347,003)	\$ (129,456,822)	\$ (4,890,181)

Net investment in capital assets (e.g. land, buildings, machinery, and equipment) less any related outstanding debt used to acquire those assets represents \$23,692,562 of net position. The School Board uses these capital assets to provide educational services to children; consequently, these assets are not available for future spending or payment of obligations. Although the School Board's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The \$(180,793,731) in unrestricted net position of governmental activities represents accumulated results of all past year's operations. This means if the School Board had to pay off all of its bills today including all of its non-capital liabilities such as compensated absences, net pension liability, and net OPEB liability, there would be a deficit of \$180,793,731. The net position of the School Board decreased by \$4,890,181. The decrease in net position is the net result of an increase in state equalization funding, a reduction in food service operating revenue and expenses, one-time payment of insurance proceeds occurring in the prior fiscal year, and increases in pension and other post-employment benefits expenses.

The results of this year's operations for the School Board as a whole are reported in the Statement of Activities. Table 2 on the following page takes the information from that statement and rearranges it slightly so that readers can see total revenues for the year.

Table 2Statement of ActivitiesFor the Years Ended June 30,

	Governmental Activities					
		2020		2019		Variance
Revenues:						
Program revenues						
Charges for services	\$	100,208	\$	114,424	\$	(14,216)
Operating grants and contributions		9,196,432		9,778,532		(582,100)
General Revenues						
Ad valorem taxes		20,895,217		20,466,383		428,834
Sales taxes		17,881,164		17,792,665		88,499
State equalization		30,378,571		28,741,661		1,636,910
Other general revenues		3,125,745		4,849,352		(1,723,607)
Total revenues		81,577,337		81,743,017		(165,680)
Functions/Program Expenses:						
Instruction						
Regular programs		33,590,558		33,583,437		7,121
Special programs		9,222,009		9,671,384		(449,375)
Other instructional programs		8,198,315		7,458,160		740,155
Support services		, ,		, ,		,
Student services		4,759,305		4,700,001		59,304
Instructional staff support		5,112,000		5,755,190		(643,190)
General administration		946,192		2,070,153		(1,123,961)
School administration		4,869,990		4,940,707		(70,717)
Business services		954,941		1,131,950		(177,009)
Plant services		6,859,060		6,563,512		295,548
Student transportation services		5,020,985		4,433,524		587,461
Central services		1,300,965		464,282		836,683
Food Services		4,216,653		4,466,320		(249,667)
Community Service Programs		108,151		119,519		(11,368)
Interest on long-term debt		1,308,394		1,410,677	_	(102,283)
Total expenses		86,467,518		86,768,816		(301,298)
Increase (decrease) in net position		(4,890,181)		(5,025,799)		135,618
Net Position – beginning		(129,456,822)		(124,431,023)		(5,025,799)
Net Position – ending	\$	(134,347,003)	\$	(129,456,822)	\$	(4,890,181)

Revenue by Source - Governmental Activities As reported in the Statement of Activities, the cost of all governmental activities this year was \$86,467,518. The cost was paid by those who benefited from the programs \$100,208 or by other governments and organizations who subsidized certain programs with grants and contributions \$9,196,432. The School Board paid for the remaining "public benefit" portion of its governmental activities with general revenue totaling \$72,280,697, of which the majority includes: \$38,776,381 in property and sales taxes, \$30,378,571 in Minimum Foundation Program State funds, and other revenues such as interest income and other local sources. The largest revenue sources are discussed below.

<u>State Equalization</u> - The largest revenue source for the School Board is State Equalization, or more commonly called Minimum Foundation Program (MFP) funds, at 37.2% of total revenue. The MFP is the funding formula adopted by the Louisiana Board of Elementary and Secondary Education and approved by the Louisiana Legislature to equitably distribute state appropriated funds to public school systems throughout the state. These funds help pay for employee salaries and benefits and general operations. The State does not appropriate funds to public school systems for building schools or retiring debt. The initial distributions of MFP formula funds are driven by student enrollments and demographics as of February 1st of the previous school session, and then adjusted for true counts on October 1st and February 1st during each school session. The following is a summary of MFP funding received by the School Board over a three-year period and student enrollment on February 1st of each school year:

	February 1st MFP			MFP Percent	State M	FP Deductions for
	Student	,	Total MFP	Increase	Transfer	s of Local Funds to
Fiscal Year	Membership	Re	evenue Gross	(Decrease)	(Other LEAs
2017-18	5,888	\$	28,167,643	-9.50%	\$	1,995,384
2018-19	5,822		28,741,661	2.04%		2,358,275
2019-20	5,767		30,378,571	5.70%		2,461,939

The Lincoln Parish School Board was allocated \$30,378,571 in state equalization funding through the MFP funding formula for the June 30, 2020 fiscal year. However, a deduction was made by the State of Louisiana prior to distributing these funds to the School Board for \$2,461,939 representing an allocation of local revenues per pupil that was transferred to other state-approved local educational agencies (LEAs), such as charter schools and state-approved special schools, for students who live in Lincoln Parish and were served by those LEAs. These transfers are reported in the *fund financial statements* as a direct expenditure for *Regular Programs*. The School Food Service special revenue fund also received a distribution of \$84,902 from MFP funds designated by the School Board to meet the USDA maintenance of effort requirements for this program. The remaining balance of MFP funds received was deposited into the General Fund. Total MFP revenues increased in June 30, 2020 by 5.70% with a decline in students due to a 1.375% increase in the formula's base per pupil amount, raising it from \$3,961 to \$4,015, and a supplemental allocation added by the State Legislature to give pay raises of \$1,000 to certificated and \$500 to support employees.

• <u>Ad Valorem Taxes</u> - The second largest revenue source for the School Board is ad valorem taxes at 25.6% of total revenues. Ad valorem collections are based upon the number of mills authorized by taxpayers and levied annually by the School Board and the taxable assessed value of property (established by the Lincoln Parish Tax Assessor), in accordance with the limitations approved by the voters and laws set-forth for this purpose by the Louisiana Legislature. The following chart lists the ad valorem tax revenues received for the past three years from parishwide and within individual taxing districts.

		-	incoln Parish S. nt's Discussion June 30,	and Analysis (M	D&A)		
	Par	ishwide Tax Rever	nues	District Tax	x Revenues		
Fiscal Year	General Fund	2000 Ad Valorem (Major Fund)	Parishwide Maintenance (Nonmajor)	Maintenance & Operations (Nonmajor)	Bond Debt Service Funds (Nonmajor)	Total	Percent Increase (Decrease)
2017-18 2018-19	\$ 8,478,765 8,764,779	\$ 3,558,867 3,676,354	\$ 2,074,462 2,146,926	\$ 1,139,987 1,178,304	\$ 4,515,195 4,700,020	\$ 19,767,276 20,466,383	-0.69% 3.54%
2010-19	8,984,167	3,692,568	2,327,073	1,171,800	4,719,609	20,895,217	2.10%

Ad valorem tax revenue increased 2.1% over the prior fiscal year, with the majority of collections being deposited in the General Fund to support governmental operations not funded by another program revenue source. The overall increase represents collections from increased property assessments. More information on ad valorem taxes and rates can be found in Note 3 to these financial statements and Tables 5 through 8 in the Statistical Section of this report.

• <u>Sales Tax Revenue</u>: Sales and use taxes are the third largest revenue source for the School Board at 21.9% of total revenue. The School Board received sales and use tax revenue from four separate rates levied upon the sale and consumption of goods and services throughout Lincoln Parish during the June 30, 2020 fiscal year. Each tax is accounted for in governmental funds as follows:

	General Fur	nd (M	ajor Fund)	Sp	Special Revenue Funds (Nonmajor)					
Fiscal Year	1967 Sales Tax	19	79 Sales Tax	199	93 Sales Tax	200	00 Sales Tax	То	tal Combined	Increase (Decrease)
Current Tax Rate:	0.5%		0.5%		0.5%		0.5%		2.0%	
2017-18	\$ 4,941,667	\$	4,941,667	\$	4,941,667	\$	4,941,666	\$	19,766,667	2.87%
2018-19	4,448,166		4,448,167		4,448,166		4,448,166		17,792,665	-9.99%
2019-20	4,470,291		4,470,291		4,470,291		4,470,291		17,881,164	0.50%

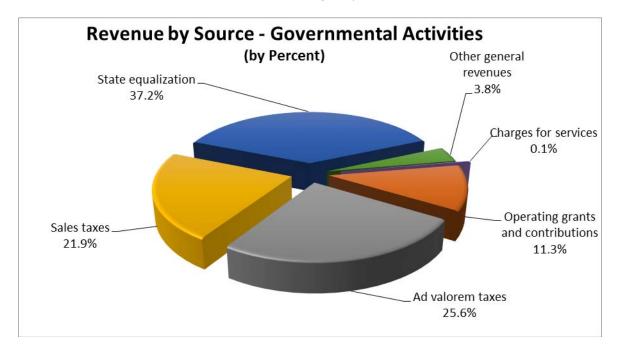
Sales tax revenue increased 0.5%, or \$88,499, over the prior fiscal year. Anticipated growth slowed in the last quarter of the 2020 fiscal year due to the effects of the pandemic on the local economy. As the above chart indicates, the School Board's sales tax revenues experienced a slight disturbance in growth during the 2019 fiscal year for all sales tax funds due to the slowdown in oil and gas industry exploration and extraction in the parish.

• <u>Operating Grants and Contributions</u>: The fourth largest revenue source for the School Board is operating grants and contributions at 11.3% of total revenues. Operating grants and contributions totaled \$9,196,432, and Federal grants represent \$8,225,324 or 89% of this total. These grants and contributions are specifically restricted to certain programs, and therefore, are netted against the costs of these programs to show a true net cost in the *Statement of Activities*.

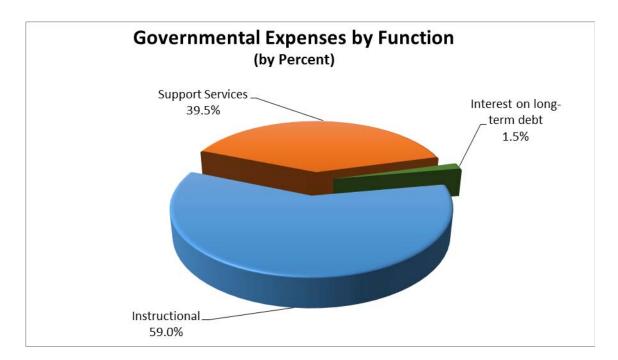
								Other Operating		Percent	t
Fiscal	Titl	e I Programs	Sc	chool Food	Spe	cial		Grants &		Increase	e
Year	(N	(lajor Fund)		Services	Prog	ams	Сс	ontributions	 Total	(Decreas	e)
2017-18	\$	2,641,833	\$	2,404,330	\$ 1,65	9,146	\$	1,871,477	\$ 8,576,786	-1.00	0%
2018-19		2,823,559		2,428,079	1,70	5,387		2,821,507	9,778,532	14.01	1%
2019-20		2,933,832		2,080,190	1,27	9,163		2,903,247	9,196,432	-5.95	5%

In June 30, 2020, operating grants and contributions decreased \$582,100 over the prior year. Title I, Special Programs, and School Food Service make up \$6,293,185 (68.4%) of total operating grants and contributions. The decrease is the result of a reduction of program services in the last quarter of the fiscal year during the mandated school closure for the COVID-19 pandemic.

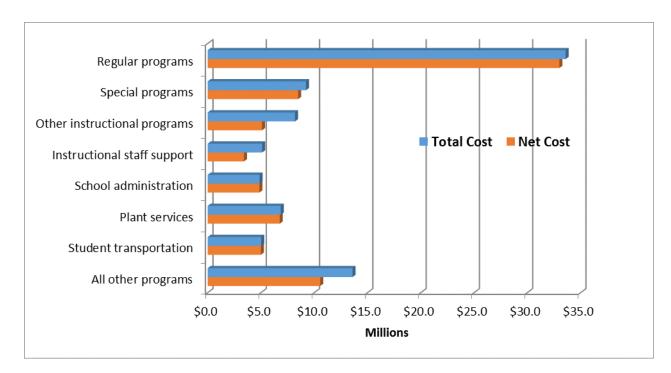
• Interest and investment earnings decreased 18.5% during the fiscal year to \$797,508 due to lower interest rates of return and invested balances carried during the year.



Program Expenses - Governmental Activities Activities related to regular, special and other instructional programs are considered instructional services and relate to the direct expenses of providing instruction to students. Instructional services for June 30, 2020 totaled \$51,010,882, or 59.0% of total expenses. The remaining expenses can be best described in two categories: (1) support services, which relate to those functions that support the instructional services provided, such as school and district administration, transportation, food services, and plant services, which totaled \$34,148,242, or 39.5% of total expenses, and (2) interest on debt payments, which totaled \$1,308,394, or 1.5% of total expenses.



Program revenues related to these expenses totaled \$9,296,640, which resulted in net cost of \$77,170,878 funded by the general revenues of the School Board. The chart below presents the cost of the School Board's seven largest programs, as well as each program's net cost (total cost less revenues generated by the activities).



Total Cost of Services Versus Net Cost of Services For the Year Ended June 30, 2020

Financial Analysis of Governmental Funds

As we noted earlier, the School Board uses funds to help it control and manage money for particular purposes. The focus of the School System's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the School Board's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the School Board's net resources available for spending at the end of the fiscal year.

As of the close of the 2020 fiscal year, the School Board's governmental funds reported a combined ending fund balance of \$42,812,714, a decrease of \$2,620,181 in comparison with the prior fiscal year. The majority of this fund balance is comprised of approximately \$1,494,347 and \$3,058,114 restricted in the General Fund and 2000 Ad Valorem Funds, respectively, for employee salary and benefits support; \$4,932,201 restricted for employee salary and benefit support in two nonmajor sales tax special revenue funds; \$9,208,343 restricted for the payment of outstanding bond issues within the debt service funds; \$2,694,107 restricted for spending in the capital projects funds; and \$1,741,483 restricted within numerous nonmajor special revenue funds.

The following is the performance of all governmental funds of the School Board combined for the past three years.

Fiscal Year	Revenue	Expenditures	er Financing ources, Net	Net Change in Fund Balance	Ending Fund Balance	Percent Increase (Decrease)
2017-18	\$ 78,347,961	\$ 82,356,617	\$ 1,969,793	\$ (2,038,863)	\$ 49,730,395	-3.90%
2018-19	79,208,043	86,210,141	2,704,598	(4,297,500)	45,432,895	-8.64%
2019-20	80,468,098	83,848,661	760,382	(2,620,181)	42,812,714	-5.77%

Major Funds:

• <u>General Fund</u> – The General Fund is the primary operating fund of the School Board. At June 30, 2020, the total fund balance of the General Fund was \$13,717,685. The unassigned General Fund balance was \$8,552,249 which is 16.6% of June 30, 2020 expenditures.

Fiscal Year	Revenue	Expenditures	ner Financing ources, Net	Net Change in Fund Balance	Ending Fund Balance	Percent Increase (Decrease)
2017-18	\$ 47,693,895	\$ 49,055,985	\$ (3,452,177)	\$ (4,814,267)	\$ 18,397,932	-20.70%
2018-19	47,802,610	50,970,911	(392,900)	(3,561,201)	14,836,731	-19.36%
2019-20	49,986,946	51,456,340	350,348	(1,119,046)	13,717,685	-7.54%

The fund balance at June 30, 2020 decreased \$1,119,046, or 7.5%, due mostly to an increase in property insurance premiums, reduction in MFP funded student enrollment, employee pay raises, and continuation of salary supplements paid in previous years.

• <u>2000 Ad Valorem</u> – This special revenue fund provides funding supplements for employee salaries, technology support, premiums for healthcare of retired employees, and other maintenance and operations.

Fiscal Year	 Revenue	Ех	kpenditures	er Financing urces, Net	Change in d Balance	Eı	nding Fund Balance	Percent Increase (Decrease)
2017-18	\$ 3,663,353	\$	3,027,567	\$ (700,000)	\$ (64,214)	\$	5,867,690	-1.08%
2018-19	3,802,041		3,175,606	(642,248)	(15,813)		5,851,877	-0.27%
2019-20	3,810,337		2,715,997	-	1,094,340		6,946,217	18.70%

The fund balance of the 2000 Ad Valorem fund increased \$1,094,340. This increase is mostly because the \$700,000 end-of-the-year operating transfer made in the previous fiscal year to Parishwide Capital Projects was not made in 2020.

• <u>**Title I**</u> – Title I provides services to support the education of economically and educationally deprived school children through various programs which supplement state and local mandated activities. Because Title I is federal cost-reimbursement grant, it does carry a fund balance at year end. Total reimbursed expenditures in 2020 increased \$112,273 compared to the previous year.

The fund balance of the nonmajor special revenue governmental funds decreased \$795,784 which was mainly due to recurring expenditures for employee salaries and benefits exceeding revenue collected in two sales tax funds, additional capital spending in two district maintenance and operations funds, and a decrease in school meal reimbursements for limited student meal participation due to school closures for the COVID-19 pandemic in the last quarter of the school year.

GENERAL FUND BUDGETARY HIGHLIGHTS As mentioned earlier the School Board revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. (A schedule showing the School Board's original and final budgets compared with actual results is provided in the required supplemental information section of this report.) Over the course of the year, the School Board revised the annual operating budgets only once. At the time the beginning budget for the fiscal year was approved by the School Board, management was given authorization to make amendments to the budget throughout the fiscal year and to bring all amendments before the Board at year-end for approval. Therefore, actual revenues and expenditures for the year are in line with final revised budgets approved by the School Board. Overall, actual revenues were more than budgeted revenues by \$2,455,517 while actual expenditures were more than expenditure projections by \$2,359,080. The budget amount for equalization and regular programs does not include \$2,461,939 for the local share that is deducted from the state's payment because this amount is not received by the School Board.

In comparing the original budget and the final revised budget of the General Fund as shown in Exhibit 3-1, there are a few reasons for the significant changes between the original and final budget.

Revenues – General Fund revenues decreased in net total from the original budget by \$533,533 as follows:

- Budgeted ad valorem tax revenue of \$8,980,824 increased 2.5%, or \$216,044, due to increased assessed valuations on the 2019 tax roll. Actual ad valorem tax revenues were \$8,984,167.
- Budgeted sales and use tax revenues of \$8,855,676 decreased by 2.8%, or \$254,144, due to the business closures in response to the COVID-19 pandemic. Actual sales and use tax revenues were \$8,940,582.
- Budgeted other revenue from local sources of \$1,012,958 decreased by 27.3%, or \$380,726, mostly due to the reduction of services provided under the Louisiana school-based Medicaid program during school closures in the last quarter of the school year in response to the COVID-19 pandemic. Actual other local revenue was \$922,421.
- Budgeted state equalization of \$27,841,225 decreased 1.3%, or \$368,572, due to mid-year enrollment funding adjustments for a decline of 55 students during the school year. Actual state equalization was \$30,293,669, before "grossing up" actual revenues for the \$2,461,939 reduction in the state allocation for transfers of local funds to other LEAs.
- Budgeted other revenue from state sources of \$406,569 increased 111.7%, or \$214,536, due to various small allocations of state funds contracted and awarded during the fiscal year. Actual other revenue from state was \$391,602.
- Budgeted federal source of \$100,000 was added for the School Board's participation in the Environmental Protection Agency emissions rebate program for the replacement of five buses.

Expenditures – Overall, the budget for total General Fund expenditures of \$49,097,260 decreased \$294,686, or 0.6% due to a reduction in School Board activities overall during the last quarter of the fiscal year during school closures in response to the COVID-19 pandemic. Total actual expenditures were \$48,994,401, before adding the cost of \$2,461,939 in MFP local funds transfer to Regular Programs.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At June 30, 2020, the School Board had \$73,249,003 invested in a broad range of capital assets, including land, buildings, improvements other than buildings, furniture and equipment, and transportation equipment. This amount represents a net decrease (including additions, deductions, and depreciation) of \$2,084,025 or 3% from last year.

	Governmental Activities							
		2020		2019		Variance		
Land	\$	1,427,565	\$	1,427,565	\$	-		
Construction in progress		1,551,633		2,987,127		(1,435,494)		
Buildings		66,764,058		67,905,774		(1,141,716)		
Improvements other than buildings		517,927		35,022		482,905		
Furniture and equipment		480,656		448,126		32,530		
Transportation equipment		2,507,164		2,529,414		(22,250)		
Totals	\$	73,249,003	\$	75,333,028	\$	(2,084,025)		

Major Capital asset events during the fiscal year included the following:

- Buildings and improvements added \$4,233,423 of assets, including \$4,168,389 in completed construction primarily for the following projects:
 - Storm Damage FEMA Replacement of three light poles at the east Ruston High School football stadium \$167,579
 - o Storm Damage FEMA Replacement of the football stadium press box at Ruston High damage \$356,754
 - o Parishwide Capital Projects Replace the scoreboard at the Ruston High School baseball field \$23,780
 - Parishwide Capital Projects Completion of the new STEM Center \$3,211,290
 - Parishwide Capital Projects New car-line pickup/drop-off road at Choudrant Elementary \$41,646
 - Parishwide Capital Projects Covered raise walkways connecting maintenance and student support services buildings \$25,622
 - Insurance Proceeds Fund Security upgrades: Security film at entrances of Choudrant Elementary and Hillcrest Elementary \$13,989 and perimeter fencing at I.A. Lewis and west campus of Choudrant Elementary \$11,468
 - o 2000 Ad Valorem New exterior door and concrete pad at Cypress Springs Elementary \$7,950
 - 2000 Ad Valorem Drainage work/sidewalk at Choudrant High School and Ruston High School front entrance \$6,500
 - o 1993 Ad Valorem Replace gym bleachers at I.A. Lewis \$66,175
 - Simsboro #3 M&O New Parking Lot with 50 spaces \$239,490
 - Dubach #5 M&O Building improvements (new cabinets, new external doors, replace roof soffit) at Dubach School \$101,450
- Projects still in progress at June 30, 2020 of \$1,551,633, mostly for the new preschool wing at Choudrant Elementary consisting of four classrooms and restrooms, replacement of the switchgear in the main building at Ruston High School and security film at Cypress Springs and the Early Childhood Center.

The overall decrease is due to the increase in accumulated depreciation of \$5,329,745 and obsolete or damaged assets being removed from service in excess of the new asset additions during the fiscal year. For more information regarding capital assets, see Note 7 in the notes to the financial statements.

Debt

At the end of the fiscal year, the School Board had \$49,797,000 in bonded debt outstanding versus \$53,282,000 last year. The outstanding bonds consisted of:

	 Gov	ernn	ental Activitie	S	
	2020		2019		Variance
General Obligation (financed with property taxes)	\$ 24,500,000	\$	25,370,000	\$	(870,000)
Bonds from direct borrowings and direct placements					
Bonds (financed with property taxes)	13,645,000		16,260,000	1	(2,615,000)
Qualified School Construction Bonds (financed with general revenues)	11,652,000		11,652,000		-
Total	\$ 49,797,000	\$	53,282,000	\$	(3,485,000)

The Ruston School District #1 outstanding bonds currently have an AA- rating and the Simsboro School District #3 bonds have an AA- rating with Standard & Poor's. The state limits the amount of general obligation debt that can be issued to 33 percent of the assessed value of all taxable property within the School Board's corporate limits. The School Board's net bonded general obligation debt of \$37,094,618 (total Bonds financed with property taxes, net of premiums, \$38,935,202 less restricted fund balance in general obligation debt service funds of \$9,208,343 plus restricted fund balance associated with QSCB revenue bonds of \$7,367,759) is significantly below the \$178,346,724 statutory-imposed limit.

In addition to bonds, the School Board has debt associated with claims payable and compensated absences. We present more detailed information about our long-term debt in Note 13 of the Notes to the Basic Financial Statements.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The following economic factors were considered when the budget for fiscal year 2020-21 was developed and presented to the School Board:

- Budget General Fund state equalization (MFP) funding at \$29,093,606, net of a reduction for local cost allocations due to other LEAs and School Food Service's MFP supplement, which is \$1,288,413 more than received in 2019-20.
- Budget no increase in General Fund Property Tax Revenue over the 2019-20 revised budget.
- Budgeted General Fund expenditures to include a reduction of staff to align with revised staffing formulas for a savings of approximately \$1,100,000.
- Estimated a 20% increase in expenditures for substitutes in the General Fund.
- Used employer contribution rates for the Teachers' Retirement system as 25.8% and School Employees Retirement System at 28.7%. These are reduced rates of approximately 0.7% compared to 2019-20.
- Transferred \$654,000 of Student Transportation operations from Parishwide Maintenance to the General Fund. Then eliminated an annual recurring \$300,000 operating transfer from General Fund to Parishwide Maintenance (Five-Mill), and budgeted the transfer of one General Fund maintenance position to Parishwide Maintenance.
- Budget a one-time transfer of \$600,000 to Parishwide Maintenance from the 1993 Ad Valorem Fund.
- Budgeted an increase of \$700,000 in expenditures for employer cost of retiree health premiums in the General Fund, a reduction of \$300,000 of employer cost in the 1979 Sales Tax Fund, and a reduction of \$400,000 of employer cost in the 1993 Sales Tax Fund.
- Expenditures for six instructional certified support positions were transferred from the General Fund to the 1979 Sales Tax Fund-Instruction.

- Restored MFP funding in School Food Service to \$364,404, an increase of \$279,502.
- Estimated sales tax revenues in all four existing one-half-cent parishwide sales tax funds to remain constant with 2019-2020 revenues, since the near term impact of closures and restrictions in response to the coronavirus pandemic were still not known.
- Sales and use tax revenue collections are estimated for 8 months in the new 2020 Sales Tax Fund for the new one-half-cent sales and use tax passed by majority of voters on August 15, 2020. Estimated expenditures are budgeted to pay a one-time salary supplement of \$1,750 to certified salaried and \$875 to support salaried employees at the end of the fiscal year and service fees for additional School Resource Officers in schools in the first year of the new tax.
- Property tax revenue changes are expected as follows, after the 2020 reassessment:
 - Budget level property tax revenues compared to 2019-20 after the 2020 reassessment in the General Fund, Five-Mill Maintenance, District No. 1 Parishwide Operating (1993 Ad Valorem), the Ruston District No. 1 M&O, Simsboro District No. 3 M&O, and Dubach District No. 5 M&O.
 - Property Tax Revenues in the District No. 1 Parishwide Special Operating (2000 Ad Valorem) and the Choudrant District No. 6 M&O are increasing due to tax renewals approved by voters at rates of 8.48 and 2.99 mills, respectively, effective with the 2020 reassessed tax roll.
- Budgeted expenditures do not include an increase in employer cost for the School Board's self-insured comprehensive medical benefits plan or dental benefits plan.
- Increase in property insurance renewal premium budgeted in the 1993 Ad Valorem Fund of \$100,000.
- Used the restricted indirect cost rate of 7.2255% for most federal grants, an increase over the 6.6290% restricted rate in 2019-20.

At the time these financial statements were prepared and audited, the School Board was aware of the following circumstances that could significantly have an impact on the present and future budgets of the Lincoln Parish School Board:

- Since June 30, 2020, the School Board's sales tax revenues have increased approximately \$1.9 million, or 13.3% percent, through May 2021 over prior fiscal year-to-date revenues for the same period, excluding revenue received from the new one-half-cent sales tax in 2020-21.
- State equalization allocated for 2020-21 after mid-year adjustments is \$28.3 million due to a loss of 177 students since February 2020, which is a reduction of approximately \$800,000.
- Since June 30, 2020 federal funds in response to the coronavirus pandemic were allocated and budgets approved by the Louisiana Department of Education (LDOE) as follows:

Federal Funding Authorization	Released to School Board by LDOE (Project)	Amount of Award Released	Percent of Total Award	Period of Award
Coronavirus Aid, Relief and Economic Security (CARES) Act (March 27, 2020)	April 2020 "Strong Start" Plan			April 2020 to September 2022 (March 2020
	ESSER Formula GEERF ESSERF Incentive	\$2,307,286 240,000 141,118	100% 100% 100%	Pre-Award Costs)
Coronavirus Response and Relief Supplemental	March 2021			March 2020 to September 2023 (March 2020

Appropriations (CRRSA) Act	"Achieve!" Plan			Pre-Award Costs)
(December 27, 2020)	ESSER II	\$4,159,111	50%	
American Rescue Plan Act	March 2021			March 2020 Through
(ARPA)	"Achieve!" Plan			September 2024
(March 11, 2021)	ESSER III	\$3,736,309	20%	

The majority of the amount funded under the CARES Act has been spent or obligated during 2020-21 at the time of this report. Management will focus on budgeting remaining federal relief funds for the purposes intended with consideration given to minimize the "fiscal cliff" after these federal funds have been fully awarded and expended or award ends, whichever occurs earlier – at which time management must determine the need to continue or eliminate the additional supplemental services and identify a funding source to continue services and maintain purchased technology. The funding guidelines encourages recruiting to hire additional staff and retaining existing staff to provide the supplemental support and services needed to "catch up" learning loss by students who are most at-risk of being impacted educationally, socially and emotionally by the coronavirus pandemic, among other related initiatives.

• An unrestricted indirect cost rate of 18.7634% for 2020-21 and 19.9748% for 2021-22 is applied to the expenditures of the federal relief funds above.

More supplemental information is presented on the economic condition and outlook in Lincoln Parish in the transmittal letter in the introductory section of this report.

CONTACTING THE SCHOOL BOARD'S FINANCIAL MANAGEMENT Our financial report is designed to provide our citizens, taxpayers, parents, students, and investors and creditors with a general overview of the School Board's finances and to show the School Board's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, contact the Chief Financial Officer at Lincoln Parish School Board, 410 S. Farmerville Street, Ruston, Louisiana 71270-4699, telephone number (318) 255-1430.

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Lincoln Parish School Board

BASIC FINANCIAL STATEMENTS:

GOVERNMENT-WIDE FINANCIAL STATEMENTS (GWFS)

STATEMENT OF NET POSITION June 30, 2020

_	Statement A GOVERNMENTAL ACTIVITIES
_	
_	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
ASSETS	
Cash and cash equivalents \$	12,659,448
Investments	38,007,632
Receivables	3,365,823
Inventory	179,946
Other assets	2,500
Capital assets:	
Land and construction in progress	2,979,198
Depreciable assets, net of depreciation	70,269,805
TOTAL ASSETS	127,464,352
DEFERRED OUTFLOWS OF RESOURCES	
Deferred charge on refunding	1,030,761
Deferred outflows related to OPEB	11,471,543
Deferred outflows related to pensions	21,040,349
TOTAL DEFERRED OUTFLOWS OF RESOURCES	33,542,653
LIABILITIES	
Accounts, salaries and other payables	6,732,619
Unearned revenue	83,803
Interest payable	375,072
Long-term liabilities:	0.0,0.2
Long-term debt due within one year	
Bonds, claims, compensated absences	5,306,619
Long-term debt due in more than one year	
Bonds, claims, compensated absences	50,238,601
OPEB liability	131,648,564
Net pension liability	80,277,901
TOTAL LIABILITIES	274,663,179
DEFERRED INFLOWS OF RESOURCES	
Deferred inflows related to OPEB	13,006,495
Deferred inflows related to pensions	7,684,334
TOTAL DEFERRED INFLOWS OF RESOURCES	20,690,829
NET POSITION	
Net investment in capital assets	23,692,562
Restricted for:	
Miscellaneous grant programs	296,940
School food service	625,299
Maintenance	819,887
Capital projects	2,694,107
Salary improvement	9,484,662
Debt service	8,833,271
Unrestricted	(180,793,731)
TOTAL NET POSITION	(134,347,003)

STATEMENT OF ACTIVITIES For the Year Ended June 30, 2020

Statement B

\$

(134,347,003)

							-	
	-	WDENOEO	PROGRAM REVENUES OPERATING CHARGES FOR GRANTS AND SERVICES CONTRIBUTIONS				RI C	T (EXPENSE) EVENUE AND HANGES IN
FUNCTIONS/PROGRAMS		XPENSES	5	ERVICES	CON	TRIBUTION5	N	ET POSITION
Governmental activities:								
Instruction:	¢	00 500 550	¢		۴	500 540	¢	(00.004.000)
Regular programs	\$	33,590,558	\$	-	\$	589,549	\$	(33,001,009)
Special programs		9,222,009		-		734,324		(8,487,685)
Other instructional programs		8,198,315		-		3,094,905		(5,103,410)
Support services:		. ==0.00=				050 440		(4 500 005)
Student services		4,759,305		-		256,410		(4,502,895)
Instructional staff support		5,112,000		-		1,707,532		(3,404,468)
General administration		946,192		-		442,540		(503,652)
School administration		4,869,990		-		11,568		(4,858,422)
Business services		954,941		-		42,821		(912,120)
Plant services		6,859,060		-		98,040		(6,761,020)
Student transportation services		5,020,985		-		30,600		(4,990,385)
Central services		1,300,965		-		101,361		(1,199,604)
Food services		4,216,653		100,208		2,086,614		(2,029,831)
Community service programs		108,151		-		168		(107,983)
Interest on long-term debt		1,308,394		-		-		(1,308,394)
Total Governmental Activities	\$	86,467,518	\$	100,208	\$	9,196,432		(77,170,878)
	Taxes Prop Sale Grants	perty taxes taxes and contributions	not res	tricted to speci	fic progr	ams		20,895,217 17,881,164
		e revenue sharing						309,243
		mum Foundation P	-					30,378,571
	Intere	st and investment e	arnings	6				797,508
	Misce	laneous						2,018,994
	Total	general revenues						72,280,697
	Chang	es in net position						(4,890,181)
	Net posi	tion - beginning						(129,456,822)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

Net position - ending

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Lincoln Parish School Board

BASIC FINANCIAL STATEMENTS:

FUND FINANCIAL STATEMENTS (FFS)

GOVERNMENTAL FUNDS Balance Sheet June 30, 2020

Statement C

	(ENERAL	AD	2000 VALOREM		ONMAJOR /ERNMENTAL	 TOTAL
ASSETS							
Cash and cash equivalents	\$	4,738,888	\$	340,318	\$ -	\$ 4,594,842	\$ 9,674,048
Investments		12,019,427		6,612,250	-	17,505,811	36,137,488
Receivables		1,276,226		10,682	784,011	1,247,691	3,318,610
Interfund receivables		862,621		-	-	-	862,621
Inventory		-		-	-	179,946	179,946
Other assets		-		-	 -	 2,500	 2,500
TOTAL ASSETS		18,897,162		6,963,250	 784,011	23,530,790	 50,175,213
LIABILITIES AND FUND BALANCES Liabilities:							
Accounts, salaries and other payables		5,179,477		17,033	218,007	1,001,558	6,416,075
Interfund payables		-		-	566,004	296,617	862,621
Unearned revenue		-		-	 -	 83,803	 83,803
TOTAL LIABILITIES		5,179,477		17,033	 784,011	 1,381,978	 7,362,499
FUND BALANCES:							
Nonspendable		-		-	-	101,038	101,038
Restricted		1,494,990		3,058,114	-	18,576,134	23,129,238
Committed		3,470,446		3,888,103	-	3,471,640	10,830,189
Assigned		200,000		-	-	-	200,000
Unassigned		8,552,249		-	 -	 -	 8,552,249
TOTAL FUND BALANCES		13,717,685		6,946,217	 -	 22,148,812	 42,812,714
TOTAL LIABILITIES AND							
FUND BALANCES	\$	18,897,162	\$	6,963,250	\$ 784,011	\$ 23,530,790	\$ 50,175,213

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position June 30, 2020

Statement D

		Statement D
Total fund balances - governmental funds	\$	42,812,714
The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in governmental funds. The Statement of Net Position includes those capital assets among the assets of the School Board as a whole. The cost of those capital assets is allocated over their estimated useful lives (as depreciation expense) to the various programs reported as governmental activities in the Statement of Activities. Because depreciation expense does not affect financial resources, it is not reported in governmental funds.		
Costs of capital assets\$ 147,503,2Accumulated depreciation(74,254,2)		73,249,003
Net position of the internal service fund is reported as proprietary fund type in the fund financial statement but included as governmental activities in the government-wide financial statement.		-, -,
Total net position		3,111,230
Deferred outflows of resources are not available to pay current period expenditures and, therefore, are not reported in the governmental funds.		
Deferred charges on refunding Deferred outflows related to OPEB Deferred outflows related to pensions		1,030,761 11,471,543 21,040,349
Deferred inflows of resources are not due and payable in the current period and accordingly are not reported in the fund financial statements.		
Deferred inflows related to OPEB Deferred inflows related to pensions		(13,006,495) (7,684,334)
Long-term liabilities applicable to the School Board's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities, both current and long-term, are reported in the Statement of Net Position.		
Balances at June 30, 2020 are:Long-term liabilitiesBonds premiums\$ (790,2)General obligation bonds payable(24,500,0)Direct placement bonds payable(25,297,0)Compensated absences payable(3,483,0)OPEB liability(131,648,5)Net pension liability(80,277,9)Interest payable(375,0)	00) 00) 35) 64) 01)	(266,371,774)
Net Position - Governmental Activities	\$	(134,347,003)

GOVERNMENTAL FUNDS Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

Statement E

REVENUES		GENERAL	۸۵	2000 VALOREM		TITLE I		ONMAJOR 'ERNMENTAL		TOTAL
Local sources:		GENERAL		VALOILLIN			001			TOTAL
Taxes:										
Ad valorem	\$	8,984,167	\$	3,692,568	\$		\$	8,218,482	\$	20,895,217
Sales and use	ψ	8,940,582	Ψ	3,092,000	ψ		Ψ	8,940,582	Ψ	17,881,164
Interest earnings		249,505		117,769				392,065		759,339
Food service		249,000		117,709				100,208		100,208
Other		922,421		-				25,503		947,924
State sources:		322,421		-		-		23,303		347,324
Equalization		30,293,669		_		_		84,902		30,378,571
Other				-		-		888,749		
Federal sources		391,602 205,000		-		- 2,933,832		5,086,492		1,280,351 8,225,324
Federal sources		205,000				2,933,032		5,060,492		0,220,324
TOTAL REVENUES		49,986,946		3,810,337		2,933,832		23,736,983		80,468,098
EXPENDITURES										
Current:										
Instruction:										
Regular programs		21,638,480		1,209,495		6,060		4,484,542		27,338,577
Special programs		6,318,838		328,779		-		2,011,434		8,659,051
Other instructional programs		3,997,781		165,059		1,907,339		1,714,220		7,784,399
Support services:				·						
Student services		3,684,893		129,743		26,321		633,349		4,474,306
Instructional staff support		2,125,829		111,985		1,158,330		1,404,367		4,800,511
General administration		789,621		127,602		136,442		442,859		1,496,524
School administration		3,500,403		133,489		216		919,785		4,553,893
Business services		747,752		26,844		-		121,690		896,286
Plant services		3,128,725		163,939		6,124		3,418,754		6,717,542
Student transportation services		2,890,775		142,669		-		1,103,851		4,137,295
Central services		1,034,732		52,946		-		152,053		1,239,731
Food services		859,950		120,603		-		3,044,180		4,024,733
Community service programs		102,611		1,453		-		5,231		109,295
Capital outlay		633,926		1,391		-		2,283,948		2,919,265
Debt service:		,-		,				,,		,,
Principal retirement		-		-		-		3,485,000		3,485,000
Interest and bank charges		2,024						1,210,229		1,212,253
TOTAL EXPENDITURES		51,456,340		2,715,997		3,240,832		26,435,492		83,848,661
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$	(1,469,394)	\$	1,094,340	\$	(307,000)	\$	(2,698,509)	\$	(3,380,563)

(CONTINUED)

GOVERNMENTAL FUNDS Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

Statement E

	G	ENERAL	AD	2000 VALOREM	TITLE I	 ONMAJOR 'ERNMENTAL	TOTAL
OTHER FINANCING SOURCES (USES)							
Transfers in	\$	14	\$	-	\$ 307,000	\$ 350,003	\$ 657,017
Transfers out		(350,003)		-	-	(307,014)	(657,017)
Insurance proceeds		700,337		-	-	48,700	749,037
Proceeds from sale of capital assets		-		-	-	 11,345	 11,345
TOTAL OTHER FINANCING SOURCES (USES)		350,348			 307,000	 103,034	 760,382
Net Change in Fund Balances		(1,119,046)		1,094,340	-	(2,595,475)	(2,620,181)
FUND BALANCES - BEGINNING		14,836,731		5,851,877	 -	 24,744,287	 45,432,895
FUND BALANCES - ENDING	\$	13,717,685	\$	6,946,217	\$ 	\$ 22,148,812	\$ 42,812,714

(CONCLUDED)

GOVERNMENTAL FUNDS Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities For the Year Ended June 30, 2020

Statement F

Total net change in fund balances - governmental funds	\$	(2,620,181)
Amounts reported for governmental activities in the Statement of Activities are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeds capital outlay in the period:		
Capital outlays\$ 3,245,720Depreciation expense(5,329,745)	<u>)</u>	(2,084,025)
The issuance of long-term debt provides current financial resources of governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Repayment of bond principal		3,485,000
Bond premiums are reported as financing sources in the governmental funds and thus contribute to the change in fund balance. In the Statement of Net Position, however, bond premiums increase long-term debt and are amortized over the life of the bonds.		72,113
The Statement of Activities reflects the effects of other post-employment benefits, which is based on an actuarial amount that is increased over an amortized period and decreased for amounts actually paid during the year. The governmental funds reflect only the payments made as current year expenditures. This year, the change in OPEB amounts was:		
Decrease in OPEB liability\$ 437,990Increase in deferred outflows6,157,857		
Increase in deferred inflows (11,439,276)	<u>i</u>	(4,843,429)
The recognition of pension expense in the Statement of Activities is based on projected benefit payments discounted to actuarial present value and attributed to periods of employee service. Pension expenditures in the fund financial statements are the amounts actually paid. This year, the change in pension amounts was:		
Increase in pension liability \$ (3,434,929)	1	
Increase in deferred outflows418,234Decrease in deferred inflows3,506,152		489,457
In the Statement of Activities, certain operating expenses - compensated absences (vacations and sick leave) - are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year, vacation and sick time earned (\$501,544)		
exceeded the amounts used (\$347,617) by \$153,927.		(153,927)
Deferred charges on advance refundings are reported in governmental funds as expenditures when debt is issued, whereas these amounts are deferred and amortized as interest expense in the Statement of Activities. The amortization for the current year is \$193,744.		(193,744)
All revenues, expenses and changes in fund net position (deficits) of the internal service fund are reported as proprietary fund type in the fund financial statement but included as governmental activities in the government-wide financial statement.		
Net income (loss)		933,065
Interest on long-term debt in the Statement of Activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the Statement of Activities,		05 400
however, interest expense is recognized as the interest accrues, regardless of when it is due.		25,490
Change in net position of governmental activities	\$	(4,890,181)

PROPRIETARY FUND TYPE - INTERNAL SERVICE Statement of Net Position June 30, 2020

	Sta	atement G
ASSETS CURRENT ASSETS		
Cash	\$	2,985,400
Investments		1,870,144
Receivables		47,213
TOTAL CURRENT ASSETS		4,902,757
LIABILITIES CURRENT LIABILITIES		
Accounts payable		316,544
Claims payable		1,334,002
TOTAL CURRENT LIABILITIES		1,650,546
NON CURRENT LIABILITIES		
Claims payable		140,981
TOTAL LIABILITIES		1,791,527
NET POSITION		
Unrestricted		3,111,230
TOTAL NET POSITION	\$	3,111,230

PROPRIETARY FUND TYPE - INTERNAL SERVICE Statement of Revenues, Expenses, and Changes in Fund Net Position For the Year Ended June 30, 2020

Statement H

OPERATING REVENUES		
Premiums	\$	14,058,893
Other revenues		310,688
TOTAL OPERATING REVENUES		14,369,581
		, ,
OPERATING EXPENSES		
Administration		3,000,596
Insurance premiums		201,765
Claims		10,272,324
TOTAL OPERATING EXPENSES		13,474,685
Operating income (loss)		894,896
NON OPERATING REVENUES/EXPENSES		
Earnings on investments		38,169
ů – Ever State Sta		
Change in Net Position		933,065
		,
NET POSITION - BEGINNING		2,178,165
	1	2,170,100
NET POSITION - ENDING	\$	3,111,230
	Ψ	5,111,230

PROPRIETARY FUND TYPE - INTERNAL SERVICE Statement of Cash Flows For the Year Ended June 30, 2020

Statement I

CASH FLOW (USES) FROM OPERATING ACTIVITIES Receipts from interfund services provided Payments for administration Payments for insurance premiums Payments for claims Other receipts	\$ 14,030,211 (3,000,596) (95,104) (10,126,284) 310,688
Net cash provided by (used for) operating activities	 1,118,915
CASH FLOW (USES) FROM INVESTING ACTIVITIES Sale of investments Earnings on investments	 (33,619) 38,169
Net cash provided by (used for) investing activities	 4,550
Net increase (decrease) in cash and cash equivalents	1,123,465
CASH AND CASH EQUIVALENTS - BEGINNING	 1,861,935
CASH AND CASH EQUIVALENTS - ENDING	 2,985,400
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES Operating (loss) Adjustments to reconcile operating income to net cash provided (used) by operating activities: (Increase) decrease in accounts receivable Increase (decrease) in accounts payable	894,896 (28,682) 106,661
Increase (decrease) in claims payable	 146,040
Net cash provided by (used for) operating activities	\$ 1,118,915

FIDUCIARY FUND Statement of Fiduciary Assets and Liabilities June 30, 2020

Statement J

	 AGENCY FUND
ASSETS Cash and cash equivalents	\$ 1,679,142
TOTAL ASSETS	 1,679,142
LIABILITIES Deposits due others	 1,679,142
TOTAL LIABILITIES	\$ 1,679,142

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NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES The accompanying financial statements of the School Board have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

A. REPORTING ENTITY The Lincoln Parish School Board was created by Louisiana Revised Statute LSA-R.S. 17:51 to provide public education for the children within Lincoln Parish. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of twelve members who are elected from twelve districts for terms of four years.

The School Board operates fourteen schools and is the fiscal agent for three university laboratory schools within the parish with a total enrollment of approximately 5,767 pupils without Pre-K and 6,012 with Pre-K. In conjunction with the regular educational programs, some of these schools offer special education and/or adult education programs. In addition, the School Board provides transportation and school food services for the students.

GASB Standards establish criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. The School Board is considered a *primary government*, since it is a special purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. As used in the standards, fiscally independent means that the School Board may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt. The School Board also has no *component units*, defined by GASB Standards as other legally separate organizations for which the elected School Board mas a significant relationship.

B. FUNDS The accounts of the School Board are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The funds of the School Board are classified into three categories: governmental, proprietary and fiduciary.

Governmental Funds Governmental funds are used to account for the School Board's general government activities, including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of capital assets, and the servicing of long-term debt. The School Board reports the following major governmental fund:

General Fund The primary operating fund of the School Board. It accounts for all financial resources of the School Board, except those required to be accounted for in another fund.

2000 Ad Valorem The 2000 Ad Valorem Tax Fund accounts for the proceeds of a parish-wide 7.84 mill ad valorem tax. Of the total tax collections, 50% is to be used for paying salaries and benefits. The remaining 50% of tax collections is to be used for paying retiree health insurance premiums, paying for technology, covering the cost of mandated summer school, and for maintaining, operating and improving school buildings, facilities, vehicles and equipment.

Title I The special revenue fund that accounts for the Title I federal grant.

Proprietary Funds Proprietary funds account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Proprietary funds differ from governmental funds in that their focus is on income measurement, which, together with the maintenance of equity, is an important financial indicator. Proprietary fund(s) include the following:

Internal service funds accounts for operations that provide services other departments or agencies of the government, or to other governments, on a cost-reimbursement basis.

Workers' compensation This fund, which began in fiscal year 1991, is used to account for the payment of workers' compensation benefits. Fund revenues are derived from government allocations. These revenues are planned to match: (1) expenses of insurance premiums in excess of risk retention amounts; (2) estimated claim losses resulting from risk retention programs which include estimated liabilities for claims incurred but not yet reported at year end, and (3) operating expenses.

Group health insurance Revenues for this fund are received from local sales and property taxes, employee deductions from payroll, payments from retirees, and Minimum Foundation Program Funding (MFP). Monies are used to pay employee health insurance claims, the administrative cost to the insurance administrator for administration of the plan and processing medical claims, cost of excess and specific insurance to protect the fund from exposure to large claims, hospital precertification, and life insurance with an insurance carrier.

Fiduciary Funds Fiduciary funds account for assets held by the government in a trustee capacity or as an agent on behalf of outside parties, including other governments, or on behalf of other funds within the School Board. Trust funds account for assets held by the government under the terms of a formal trust agreement.

Agency funds are custodial in nature (assets equal liabilities) and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. This fund is used to account for assets that the government holds for others in an agency capacity. The agency fund is as follows:

School activities agency fund accounts for assets held by the School Board as an agent for the individual schools and school organizations.

C. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Government-Wide Financial Statements (GWFS)

The Statement of Net Position and the Statement of Activities displays information about the reporting government as a whole. Fiduciary funds are not included in the GWFS. Fiduciary funds are reported only in the Statement of Fiduciary Assets and Liabilities at the fund financial statement level.

The Statement of Net Position and the Statement of Activities were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, liabilities and deferred inflows/outflows of resources resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, liabilities and deferred inflows/outflows of resources resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, liabilities and deferred inflows/outflows of resources resulting from exchange transactions are recognized in accordance with the GASB Standards.

Internal Activities The workers' compensation and group health insurance internal service funds provide services to the governmental funds. Accordingly, the internal service funds activities were rolled up into the governmental activities. The internal activities have been eliminated in order to avoid the "grossing-up" effect of a straight inclusion. Interfund services provided and used are not eliminated in the process of consolidation.

Program revenues Program revenues include 1) charges for services provided, 2) operating grants and contributions, and 3) capital grants and contributions; program revenues reduce the cost of the function to be financed from the School Board's general revenues. Charges for services are primarily derived from cafeteria sales and miscellaneous student fees. Operating grants and contributions consist of the many educational grants received from the federal and state government.

Allocation of indirect expenses The School Board reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Depreciation expense is specifically identified by function and is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately in the Statement of Activities. Other indirect expenses are not allocated.

Fund Financial Statements (FFS)

Governmental Funds The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available.") "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for interest and principal payments on long-term debt which is recognized when due, and certain compensated absences and claims and judgments which are recognized when they mature.

With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets. The governmental funds use the following practices in recording revenues and expenditures:

Revenues

Ad valorem taxes and sales taxes are susceptible to accrual.

Entitlements and shared revenues (which include state equalization and state revenue sharing) are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Other receipts become measurable and available when cash is received by the School Board and are recognized as revenue at that time.

Expenditures

Salaries are recorded as paid. Unpaid salaries for nine-month employees who are paid over twelve months are accrued at June 30. Substantially all other expenditures are recognized when the related fund liability has been incurred.

Other Financing Sources (Uses) Transfers between funds that are not expected to be repaid (or any other types, such as capital lease transactions, sale of capital assets, debt extinguishments, long-term debt proceeds, et cetera) are accounted for as other financing sources (uses). These other financing sources (uses) are recognized at the time the underlying events occur.

Encumbrances Encumbrance accounting, under which purchase orders are recorded in order to reserve that portion of the applicable appropriation, is not employed. However, outstanding purchase orders are taken into consideration before expenditures are incurred in order to assure that applicable appropriations are not exceeded. In addition, the monthly budget reports are reviewed to ensure compliance with the budget, and where necessary, revisions to the budget are made.

Proprietary Funds Proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

Operating Revenues and Expenses Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Fiduciary Funds The *agency fund* is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting.

D. DEPOSITS AND INVESTMENTS Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in investments with original maturities of ninety days or less. Under state law, the School Board may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

Investments are limited by LSA-R.S. 33:2955 and the School Board's investment policy. If the original maturities of investments exceed 90 days, they are classified as investments; however, if the original maturities are 90 days or less, they are classified as cash equivalents.

The investments are reflected at fair value except for the following which are permitted per GASB Standards:

Investments in *nonparticipating* interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates, are reported using a cost-based measure.

The School Board reported at amortized cost money market investments and *participating* interest-earning investment contracts that have a remaining maturity at time of purchase of one year or less.

Definitions:

Interest-earning investment contracts include time deposits with financial institutions (such as certificates of deposit), repurchase agreements, and guaranteed investment contracts.

Money market investments are short-term, highly liquid debt instruments that include U. S. Treasury obligations.

The School Board participates in the Louisiana Asset Management Pool, Inc. (LAMP) which is an external investment pool that is not SEC-registered. Because the LAMP is an arrangement sponsored by a type of governmental entity, it is exempt by statute from regulation by the SEC.

LAMP is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana. Only local government entities having contracted to participate in LAMP have an investment interest in its pool of assets. The primary objective of LAMP is to provide a safe environment for the placement of public funds in shortterm, high quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest in accordance with LA-R.S. 33.2955.

GASB Statement No. 40 Deposit and Investment Risk Disclosure, requires disclosure of credit risk, custodial credit risk, concentration of credit risk, interest rate risk and foreign currency risk for all public entity investments.

LAMP is an investment pool that, to the extent practical, invest in a manner consistent with GASB No. 79. The following facts are relevant for investment pools:

- <u>Credit risk:</u> LAMP is rated AAAm by Standard & Poor's.
- <u>Custodial credit risk:</u> LAMP participants' investments in the pool are evidenced by shares of the pool. Investments in pools should be disclosed, but not categorized because they are not evidenced by securities that exist in physical or book-entry form. The public entity's investment is with the pool, not the securities that make up the pool; therefore, no disclosure is required.
- <u>Concentration of credit risk</u>: Pooled investments are excluded from the 5 percent disclosure requirement.
- <u>Interest rate risk:</u> LAMP is designed to be highly liquid to give its participants immediate access to their account balances. LAMP prepares its own interest rate risk disclosure using the weighted average maturity (WAM) method. The WAM of LAMP assets is restricted to not more than 90 days and consists of no securities with a maturity in excess of 397 days or 762 days for U.S. Government floating/variable rate investments. The WAM for LAMP's total investments is 47 days as of June 30, 2020.
- Foreign currency risk: Not applicable.

The investments in LAMP are stated at fair value. The fair value is determined on a weekly basis by LAMP and the value of the position in the external investment pool is the same as the net asset value of the pool shares.

LAMP, Inc. is subject to the regulatory oversight of the state treasurer and the board of directors. LAMP is not registered with the SEC as an investment company. An annual audit of LAMP is conducted by an independent certified public accountant. LAMP issues financial reports. These financial reports can be obtained by writing:

LAMP, Inc., 228 St. Charles Avenue, Suite 1123, New Orleans, LA 70130 or contact the LAMP administrative office at 800-249-5267.

E. SHORT-TERM INTERFUND RECEIVABLES/PAYABLES During the course of operations, numerous transactions occur between individual funds for services rendered. These receivables and payables are classified as due from other funds or due to other funds on the balance sheet. Short-term interfund loans are classified as interfund receivables/payables.

F. INVENTORY Inventory of the school food service special revenue fund consists of food purchased by the School Board and commodities granted by the United States Department of Agriculture through the Louisiana Department of Agriculture and Forestry. Inventory of the school food service fund is accounted for on the consumption method. Inventory items are valued at cost (first-in, first-out) and commodities are assigned values based on information provided by the United States Department of Agriculture. Revenues related to commodities which are not consumed as of the date of the balance sheet are reflected as unearned revenues since title does not pass to the School Board until the commodities are consumed. Inventories are classified as nonspendable fund balance which indicates that these do not constitute "available spendable resources," even though they are a component of total assets.

Acquisition of materials and supplies other than the food purchases are accounted for on the purchase method, that is, the expenditures are charged when the items are purchased. The value of these materials and supplies, except for the food purchased in the school food service special revenue fund, are not considered significant at June 30, 2020, and their value is not shown in the accompanying balance sheet.

G. CAPITAL ASSETS Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). The capitalization threshold is \$5,000. Donated capital assets are recorded at their acquisition value at the date of donation. Intangible assets have a capitalization threshold of \$100,000. Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Straight line depreciation is used based on the following estimated useful lives:

Buildings	20 - 40 years
Improvements other than buildings	10 - 20 years
Furniture and equipment	3 - 10 years
Transportation equipment	5-8 years
Intangibles-software	5-8 years

H. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School Board has three types of items that qualify for reporting in this category. One item is deferred charges on refunding, which results from the difference in the carrying value of refunded debt and its requisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. In the Statement of Net Position, the net investment in capital assets includes the effect of deferring the recognized as expense and decrease in net investment in capital assets through the 2029 fiscal year. The School Board had deferred outflows/inflows related to OPEB; see Note 9 for additional information. Additionally, the School Board had deferred outflows/inflows related to pensions; see Note 8 for additional information.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of

resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenues) until that time. The School Board has two items that qualify for reporting in this category, which are deferred inflows related to OPEB and deferred inflows related to pensions. See Notes 8 and 9 for additional information.

I. UNEARNED REVENUES The School Board reports unearned revenues on its combined balance sheet. Unearned revenues arise when resources are received by the School Board before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures or for commodities in inventory at June 30, as described in Note F. In subsequent periods, when the School Board has a legal claim to the resources, the liability for unearned revenue is removed from the combined balance sheet and the revenue is recognized.

J. COMPENSATED ABSENCES All twelve-month employees earn from ten to eighteen days of vacation leave each year, depending on their length of service with the School Board. Vacation leave may be accumulated and carried forward to the next fiscal year without limitation. Employees hired or transferred into twelve-month positions after December 31, 2002, are limited to 25 days of accumulated vacation leave. Upon retirement, termination, or death, unused accumulated vacation leave is paid to the employee or the employee's estate at the employee's current rate of pay. As of 2009, full time twelve-month employees hired prior to January 1, 2003 shall have the option to annually request a portion of their annual leave be paid out. Employees in twelve month positions hired prior to January 1, 2003, may request a portion of their accumulated vacation leave once a year.

All School Board employees earn from ten to eighteen days of sick leave each year, depending upon the length of employee contracts and years of service. Up to two days of sick leave per year may be used as personal leave days. Sick leave can be accumulated without limitation. Upon retirement or death, unused accumulated sick leave of up to twenty-five days is paid to the employee or to the employee's estate at the employee's current rate of pay. Under the Louisiana Teachers' Retirement System and the Louisiana School Employees' Retirement System, all unpaid sick leave subject to retirement system limitations is used in the retirement benefit computation as earned service.

The School Board's recognition and measurement criteria for compensated absences follow:

GASB Statement No. 16 provides that vacation leave and other compensated absences with similar characteristics should be accrued as liability as the benefits are earned by the employees if both of the following conditions are met:

- A. The employees' right to receive compensation is attributable to services already rendered.
- B. It is probable that the employer will compensate the employees for the benefits through paid time off or some other means, such as cash payments at termination or retirement.

GASB Statement No. 16 provides that a liability for sick leave should be accrued using one of two termination approaches:

The School Board uses the following approach in accruing sick leave. A governmental entity should estimate its accrued sick leave liability based on the sick leave accumulated at the balance sheet date by those employees who currently are eligible to receive termination payments as well as other employees who are expected to become eligible in the future to receive such payments. Employees with ten years of experience or more are included in the estimate. Governmental funds report the compensated absences liability only to the extent the liability has matured (leave still outstanding following an employee's resignation or retirement). The full liability is reported in the government-wide financial statements.

K. LONG-TERM OBLIGATIONS For governmental fund types, bond premiums and discounts, as well as issuance costs, are recognized during the current period. Bond proceeds are reported as another financing source net of the applicable premium or discount. Issuance costs, even if withheld from the actual net proceeds received, are reported as debt service expenditures.

The School Board provides certain continuing health care and life insurance benefits for its retired employees. The OPEB Plan is a single employer defined benefit "substantive plan" as understood by past practices of the School Board. Expenditures are recorded as payments made to the internal service fund as premiums.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems and additions to/deductions from the retirement systems fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

L. RESTRICTED NET POSITION For the government-wide statement of net position, net position is reported as restricted when constraints placed on net position use are either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments;

Imposed by law through constitutional provisions or enabling legislation.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, and then unrestricted resources as they are needed. \$11,770,061 of the restricted net position reported by the School Board is restricted through enabling legislation.

M. FUND EQUITY OF FUND FINANCIAL STATEMENTS GASB Standards require the fund balance amounts to be reported within the fund balance categories as follows:

Non-spendable: Fund balance that is not in spendable form or legally or contractually required to be maintained intact. This category includes items that are not easily converted to cash such as inventories and prepaid items.

<u>Restricted</u>: Fund balance that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

<u>Committed</u>: Fund balance that can only be used for specific purposes determined by the School Board's highest level of decision making authority. Committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action it employed to previously commit the funds. Committed fund balance is the result of resolutions that were passed at a School Board meeting committing the funds.

<u>Assigned</u>: Fund balance that is constrained by the School Board's intent to be used for specific purposes, but are neither restricted nor committed. The Superintendent has the authority to assign unrestricted fund balance amounts according to the fund balance policy where the School Board's intent is for those amounts to be used for specific purposes.

Unassigned: Fund balance that is the residual classification for the general fund. A negative unassigned fund balance may be reported in other governmental funds if expenditures incurred for specific purposes exceeded the amounts restricted, committed or assigned to those purposes.

When an expenditure is incurred for which restricted and unrestricted funds are available, it is the School Board's policy to use restricted resources first. The School Board reduces committed amounts, followed by assigned amounts and then unassigned amounts when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

N. INTERFUND TRANSACTIONS Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. All other interfund transactions are reported as transfers. In the process of aggregating data for the statement of net position and the statement of activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified to minimize the "grossing up" effect on assets and liabilities within the governmental activities column.

O. SALES TAXES The School Board receives a two-cent sales and use tax. The tax is collected by the Lincoln Parish Sales and Use Tax Commission and is remitted to the School Board the same month the tax is collected. The sales and use tax is recorded as revenue in the general fund and special revenue funds.

A one-half cent sales and use tax approved September 12, 1967, is dedicated to supplement other revenues available for the payment of salaries of teachers in the public elementary and secondary schools and for the expenditures of operating said schools, such operating expenditures to include payment of other personnel employed by the School Board in addition to teachers.

A one-half cent sales and use tax approved May 19, 1979, and rededicated March 8, 1988, was dedicated as follows:

Two-thirds is for paying salaries of certified and non-certified employees of the School Board above their base pay and paying retirement and other benefits for said employees.

One-third is for constructing, acquiring, erecting, improving, and/or repairing schools and school-related facilities and for paying the cost of utilities therefore, and for improving instruction, providing instructional materials and student services and curriculum enrichment, including salaries for over-staffed instructional positions, in and for the public schools.

The third one-half cent sales and use tax approved January 16, 1993, is dedicated for the purpose of paying institutional and support staff salaries and benefits, including but not limited to salaries and benefits for elementary school librarians, elementary school vocal music instructors, and elementary coordinators.

Another one-half cent sales and use tax approved January 15, 2000, is dedicated for paying salaries and benefits of teachers and other School Board employees.

P. BUDGETS

General Budget Policies The School Board follows these procedures in establishing the budgetary data reflected in the combined financial statements.

State statute requires budgets be adopted for the general fund and all special revenue funds.

Each year prior to September 15, the Superintendent submits to the School Board proposed annual budgets for the general fund and special revenue funds' budgets that are not grant-oriented. Public hearings are conducted, prior to the School Board's approval, to obtain citizen comments. Grant funds are included in special revenue funds and their budgets are adopted at the time the grant applications are approved by the grantor. The operating budgets include proposed expenditures and the means of financing them.

Appropriations (unexpended budget balances) lapse at year end.

Formal budget integration (within the accounting records) is employed as a management control device. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. All budget revisions are approved by the School Board.

Budget Basis of Accounting All governmental funds' budgets are prepared on the modified accrual basis of accounting, a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level for the general fund and at the fund level for special revenue funds. Management can transfer amounts between line items within a function.

Q. USE OF ESTIMATES The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement and the reported amounts of revenues, expenditures and expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Excess of Expenditures over Appropriations in Individual Funds The following individual funds had actual expenditures over budgeted expenditures for the year ended June 30, 2020:

Fund	Budget	Actual	Variance
General Fund	\$ 49,097,260	\$ 51,456,340	\$ (2,359,080)
Parishwide Maintenance	2,436,135	2,441,030	(4,895)
Striving Readers	221,675	224,996	(3,321)
Other Miscellaneous	1,115,215	1,366,750	(251,535)

The general fund variance is the result of budgeting the equalization net of transfers of local share to virtual and charter schools. The Parishwide Maintenance fund variance is the result of unanticipated expenditures in the last month of the fiscal year. The Striving Readers fund is a cost reimbursement program, in which budget revisions were not considered necessary. The Other Miscellaneous funds has a variance because the LA4 program was budgeted for a certain number of seats but received unanticipated additional allocations. The LA4 program had anticipated expenditures less than \$500,000.

NOTE 3 - LEVIED TAXES The School Board levies taxes on real and business personal property located within Lincoln Parish's boundaries. Property taxes are levied by the School Board on property values assessed by the Lincoln Parish Tax Assessor and approved by the state of Louisiana Tax Commission.

The Lincoln Parish Sheriff's Office bills and collects property taxes for the School Board. Collections are remitted to the School Board monthly.

Property Tax Calendar

Tax bills mailed	November 18, 2019
Taxes due date	December 31, 2019
Lien date	December 31, 2019
Penalties and interest are added	December 31, 2019
Collection dates	December 2019 thru February 2020
Tax sale – 2019 delinquent property	July 7, 2020

Assessed values are established by the Lincoln Parish Tax Assessor each year on a uniform basis at the following ratios of assessed value to fair market value.

10% land	15% machinery
10% residential improvements	15% commercial improvements
15% industrial improvements	25% public service properties, excluding land

A revaluation of all property is required after 1978 to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2016. Total assessed value was \$540,444,618 for the 2019 calendar year. Louisiana state law exempts the first \$75,000 of assessed value of a taxpayer's primary residence from parish property taxes. This homestead exemption was \$57,891,849 of the assessed value in calendar year 2019.

State law requires the Sheriff to collect property taxes in the calendar year in which the assessment is made. Property taxes become delinquent January 1 of the following year. If taxes are not paid by the due date, taxes bear interest at the rate of 1.25% per month until the taxes are paid. After notice is given to the delinquent taxpayers, the Sheriff is required by the *Constitution of the State of Louisiana* to sell the least quantity of property necessary to settle the taxes and interest owed.

The tax roll is prepared by the tax assessor and approved by the State Tax Commission in November of each year. The amount of 2019 property taxes to be collected occurs in December 2019 and January and February 2020. All property taxes are recorded in the general, special revenue (maintenance funds), and debt service funds. The School Board considers the lien date (December 31, 2019) as the date an enforceable legal claim occurs for 2019 property taxes. Property taxes are budgeted in the period for which the taxes are levied (budgeted). Accordingly, the 2019 property taxes are budgeted in the 2019-2020 fiscal year of the School Board.

Estimated uncollectible taxes are those taxes based on past experience which will not be collected in the subsequent year and are primarily due to subsequent adjustments to the tax roll. Historically, virtually all ad valorem taxes receivable were collected since they are secured by property. Therefore, there is no allowance for uncollectible taxes.

The following is a summary of authorized and levied (tax rate per \$1,000 Assessed Value) ad valorem taxes:

	Authorized	Levied	Expiration
	<u>Millage</u>	<u>Millage</u>	Date
Parish-wide taxes:			
Constitutional	4.23	3.91	Statutory
Special maintenance and operation	4.94	4.94	2028
Special repair and equipment	4.94	4.94	2028
Maintenance and operation	10.25	9.47	2022
Maintenance and operation	8.49	7.84	2029
District taxes:			
Maintenance and operations			
Ruston School District #1	2.61	2.28	2023
Simsboro School District #3	3.19	2.99	2025
Dubach School District #5	3.49	2.99	2028
Choudrant School District #6	3.03	2.64	2029
Bond and interest			
Ruston School District #1	Variable	11.25	2023
Simsboro School District #3	Variable	7.00	2025
Choudrant School District #6	Variable	16.00	2029

The difference between authorized and levied millages is the result of the reassessment of taxable property required by Article 7, Section 23 of the Louisiana Constitution of 1974.

NOTE 4 - DEPOSITS Deposits are stated at cost, which approximates fair value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The fair value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

Custodial credit risk-deposits. At year-end, the School Board's carrying amount of deposits was - \$15,488,590 (Statement A- \$12,659,448 classified as cash, Statement A- \$1,150,000 in CDs classified as investments, and Statement J- \$1,679,142) and the bank balance was \$14,920,499. The bank balance was covered by federal depository insurance in the amount of \$521,512 and \$14,398,987 was collateralized by securities held by the trust department but not in the School Board's name. The School Board's investment policy does not address custodial credit risk.

Additional information is included at Note 1 (d).

NOTE 5 - INVESTMENTS As of June 30, 2020, the School Board had its assets in U. S. agency securities, money market instruments and other government securities managed by a financial institution. The account managed by a financial institution has a fair value of \$38,007,632 (including \$1,150,000 in CDs) as of June 30, 2020 which represents 100 % of the School Board's investments as of this date.

Investments are measured at fair value on a recurring basis. Recurring fair value measurements are those that Governmental Accounting Standards Board (GASB) Statements require or permit in the Statement of Net Position at the end of each reporting period. Fair value measurements are categorized based on the valuation inputs used to measure an asset's fair value. Level 1 inputs are quoted prices in the active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments' fair value measurements are as follows at June 30, 2020:

		Matures in		Matures in	Percentage	Fair Market		
		Less Than 1	Matures in 1	Greater than 5	of	Value	Valuation	
Type of Debt Investment	Fair Value	Year	to 5 Years	Years	Investment	Hierarchy	Technique	Credit Risk
LAMP	\$ 26,764,245	\$ -	\$ -	\$ -	73%	Level 2	Not applicable	AAAm (S&P)
State and Local Government Bonds	10,093,387	1,650,353	4,503,867	3,939,167	27%	Level 2	Market approach	Unrated
Total investments		\$ 1.650.353	\$ 4,503,867	\$ 3.939.167	100%			

Interest Rate Risk: The School Board's policy does not address interest rate risk. The School Board has \$10,093,387 in State and Local Government Bonds that mature in 2024 and 2026. These investments are for the QSCB 2009 and 2011 series maturity payment which are payable in 2024 and 2026.

<u>Credit Rate Risk:</u> State law limits investments to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies. Even though the School Board adheres to the state regulations, the School Board's policy does not address credit rate risk.

<u>Custodial Credit Risk-Investments</u>: For an investment, this is the risk that, in the event of the failure of the counter party, the School Board will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The School Board does maintain investment accounts at a financial institution.

NOTE	6 - RECEIVABLES	The receivables at June 30, 2020, are as follows:
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			2	000 Ad		l	Nonmajor			
Class of Receivables	(General	V	alorem	 Title 1	Go	overnmental	Inter	nal Service	 Total
Taxes:										
Ad Valorem	\$	30,735	\$	10,682	\$ -	\$	27,074	\$	-	\$ 68,491
Sales Tax		870,824		-	-		870,823		-	1,741,647
Intergovernmental - grants:										
Federal		-		-	784,011		309,401		-	1,093,412
State		21,208		-	-		40,393		-	61,601
Other		353,459		-	-		-		47,213	400,672
Total	\$	1,276,226	\$	10,682	\$ 784,011	\$	1,247,691	\$	47,213	\$ 3,365,823

The School Board expects to collect these balances in full; therefore, no allowance for doubtful accounts was established.

	Balance	A ditions	Delationa	Balance
	Beginning	Additions	Deletions	Ending
Governmental activities				
Non depreciable capital assets:				
Land	\$ 1,427,565	\$ -	\$ -	\$ 1,427,565
Construction in progress	2,987,127	2,732,895	4,168,389	1,551,633
Total non depreciable capital assets	4,414,692	2,732,895	4,168,389	2,979,198
Depreciable capital assets:				
Buildings	129,323,846	3,730,710	-	133,054,556
Improvements other than buildings	588,433	502,713	-	1,091,146
Furniture and equipment	2,628,348	57,383	132,649	2,553,082
Transportation equipment	7,434,847	390,408		7,825,255
Total depreciable capital assets	139,975,474	4,681,214	132,649	144,524,039
Total cost of capital assets	144,390,166	7,414,109	4,301,038	147,503,237
Less accumulated depreciation				
Buildings	61,418,072	4,872,426	-	66,290,498
Improvements other than buildings	553,411	19,808	-	573,219
Furniture and equipment	2,180,222	24,853	132,649	2,072,426
Transportation equipment	4,905,433	412,658	-	5,318,091
Total accumulated depreciation	69,057,138	5,329,745	132,649	74,254,234
Depreciable capital assets, net	70,918,336	(648,531)		70,269,805
Governmental activities				
Capital assets, net	\$75,333,028	\$ 2,084,364	\$ 4,168,389	\$ 73,249,003

NOTE 7 - CAPITAL ASSETS Capital assets balances and activity for the year ended June 30, 2020 is as follows:

Depreciation expense was charged to governmental activities as follows:

Regular programs	\$ 4,705,345
Special programs	16,903
Vocational programs	8,986
Other instructional programs	1,322
Other Special programs	17,373
Instructional staff support	132
School administration	354
Plant services	41,261
Student transportation services	476,097
Food services	61,972
Total depreciation expense	\$ 5,329,745

NOTE 8 - PENSION PLANS

The School Board is a participating employer in two statewide, public employee retirement systems, the Louisiana School Employees' Retirement System (LSERS) and the Teacher's Retirement System of Louisiana (TRSL). Both systems have separate boards of trustees and administer cost-sharing, multiple-employer defined benefit pension plans, including classes of employees with different benefits and contribution rates (sub-plans). Article X, Section 29(F) of the Louisiana Constitution of 1974 assigns the authority to establish and amend benefit provisions of all sub-plans administered by these systems to the State Legislature. Each system issues a public report that includes financial statements and required supplementary information. Copies of these reports for LSERS and TRSL may be obtained at <u>www.lsers.net</u> and <u>www.trsl.org</u>, respectively.

TRSL also administers an optional retirement plan (ORP), which was created by Louisiana Revised Statute 11:921-931 for academic and administrative employees of public institutions of higher education and is considered a defined contribution plan (see Optional Retirement Plan note below). A portion of the employer contributions for ORP plan members is dedicated to the unfunded accrued liability of the TRSL defined benefit plan.

General Information about the Pension Plans

Plan Descriptions/Benefits Provided:

Louisiana School Employees' Retirement System: LSERS administers a plan to provide retirement, disability, and survivor's benefits to non-teacher school employees excluding those classified as lunch workers and their beneficiaries as defined in R.S. 11:1001. The age and years of creditable service (service) required in order for a member to receive retirement benefits are established by R.S. 11:1141-1153 and vary depending on the member's hire date.

A member who joined the system on or after July 1, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 62. A member who joined between July 1, 2010 and June 30, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 60. A member who joined the system on or before June 30, 2010 is eligible for normal retirement if he has at least 30 years of creditable service and is at least age 62, and is at least age 60. A member who joined the system of age, 25 years of creditable service and is at least age 55, or 10 years of creditable service and is at least age 60. All members are eligible for retirement with 20 years of creditable service regardless of age with an actuarially reduced benefit.

For members who joined the system prior to July 1, 2006, the maximum retirement benefit is an amount equal to 3 1/3% of the average compensation for the 3 highest consecutive years of membership service, subject to the 10% salary limitation, multiplied by the number of years of service limited to 100% of final average compensation plus a supplementary allowance of \$2.00 per month for each year of service. For members who joined the system on or after July 1, 2006 through June 30, 2010, 3 1/3% of the average compensation is used to calculate benefits, however, the calculation consists of the five highest consecutive years of membership service, subject to the 10% salary limitation. For members who joined the system on or after July 1, 2010, 2 $\frac{1}{2}\%$ of the average compensation is used to calculate benefits and consists of the five highest consecutive years' average salary, subject to the 15% salary limitation. The supplemental allowance was eliminated for members entering the plan on or after July 1, 1986. Effective January 1, 1992, the supplemental allowance was reinstated to all members whose service retirement became effective after July 1, 1971.

A member is eligible to retire and receive disability benefits if the member has at least 5 years of creditable service, is not eligible for normal retirement and has become totally and permanently disabled and is certified as disabled by the Medical Board. A vested person with twenty or more years of creditable service who has withdrawn from active

service prior to the age at which that person is eligible for retirement benefits, is eligible for a disability benefit until normal retirement age. A member who joins the system on or after July 1, 2006, must have at least 10 years of service to qualify for disability benefits. Upon the death of a member with five or more years of creditable service, the plan provides benefits for surviving spouses and minor children. Under certain conditions outlined in the statutes, a spouse is entitled to 75% of the member's benefit.

<u>Teachers' Retirement System of Louisiana:</u> TRSL administers a plan to provide retirement, disability, and survivor benefits to employees who meet the legal definition of a "teacher" as provided for in R.S 11:701. Eligibility for retirement benefits and the calculation of retirement benefits are provided for in R.S. 11:761. Statutory changes closed existing, and created new, sub-plans for members hired on or after January 1, 2011 and July 1, 2015.

Most members are eligible to receive retirement benefits 1) at the age of 60 with 5 years of service, 2) at the age of 55 with at least 25 years of service, or 3) at any age with at least 30 years of service. For members joining on or after July 1, 2015, retirement benefits are paid at age 62 with at least 5 years of service credit. Members may retire with an actuarially reduced benefit with 20 years of service credit. Retirement benefits are calculated by applying a percentage ranging from 2% to 3% of final average salary multiplied by years of service. Average compensation is defined as the member's average annual earned compensation for the highest 36 consecutive months of employment for members employed prior to January 1, 2011, or highest 60 consecutive months of employment for members employed after that date.

Under R.S. 11:778 and 11:779, members who have suffered a qualified disability are eligible for disability benefits if employed prior to January 1, 2011 and attained at least 5 years of service or if employed on or after January 1, 2011 and attained at least 5 years of service or if employed on or after January 1, 2011 and attained at least 10 years of service. Members employed prior to January 1, 2011 receive disability benefits equal to $2\frac{1}{2}\%$ of average compensation multiplied by the years of service, but not more than 50% of average compensation subject to statutory minimums. Members employed on or after January 1, 2011 receive disability benefits equivalent to the regular retirement formula without reduction by reason of age.

Survivor benefits are provided for in R.S. 11:762. In order for survivor benefits to be paid, the deceased member must have been an active member at the time of death and must have a minimum of five years of service, at least two of which were earned immediately prior to death, or must have had a minimum of twenty years of service regardless of when earned in order for a benefit to be paid to a minor or handicapped child. Survivor benefits are equal to 50% of the benefit to which the member would have been entitled if retired on the date of death using a factor of $2\frac{1}{2}\%$ regardless of years of service or age, or \$600 per month, whichever is greater. Benefits are payable to an unmarried child until age 21, or age 23 if the child remains a full-time student. The minimum service credit requirement is ten years for a surviving spouse with no minor children, and benefits are to be paid for life to the spouse or a qualified handicapped child.

Deferred Retirement Option Program (DROP)

In lieu of terminating employment and accepting a service retirement, an eligible LSERS or TRSL member can begin participation in the DROP on the first retirement eligibility date for a period not to exceed 3 years. A member has a 60 day window from his first eligible date to participate in the program in order to participate for the maximum number of years. Delayed participation reduces the three year maximum participation period. During participation, benefits otherwise payable are fixed, and deposited in an individual DROP account. Upon termination of DROP participation, the member can continue employment and earn additional benefit accruals to be added to the fixed pre-DROP benefit. Upon termination of employment, the member is entitled to the fixed benefit, an additional benefit based on post-DROP service (if any), and the individual DROP account balance which can be paid in a lump sum or an additional annuity based upon the account balance.

Cost of Living Adjustments

As fully described in Title 11 of the Louisiana Revised Statutes, LSERS and TRSL allow for the payment of permanent benefit increases, also known as cost of living adjustments, or COLAs, that are funded through investment earnings when recommended by the board of trustees and approved by the Legislature. These ad hoc COLAs are not considered to be substantively automatic.

Contributions

Article X, Section 29(E)(2)(a) of the Louisiana Constitution of 1974 assigns the Legislature the authority to determine employee contributions. Employer contributions are actuarially determined using statutorily established methods on an annual basis and are constitutionally required to cover the employer's portion of the normal cost and provide for the amortization of the unfunded accrued liability. Employer contributions are adopted by the Legislature annually upon recommendation of the Public Retirement Systems' Actuarial Committee. For those members participating in the TRSL defined contribution ORP, a portion of the employer contributions are used to fund the TRSL defined benefit plans' unfunded accrual liability.

Employer contributions to LSERS for fiscal year 2020 were \$763,773, with active member contributions ranging from 7.5% to 8%, and employer contributions of 29.4%. Employer defined benefit plan contributions to TRSL for fiscal year 2020 were \$8,695,134, with active member contributions of 8%, and employer contributions of 26.0%. Non-employer contributing entity contributions to TRSL, which are comprised of \$303,704 from ad valorem tax revenue and \$1,707 from the State for PIP salaries, totaled \$305,411 for fiscal year 2020, and were recognized as revenue by the School Board.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources</u> <u>Related to Pensions</u>

At June 30, 2020, the School Board reported liabilities of \$6,492,198 and \$73,785,703 under LSERS and TRSL, respectively, for its proportionate share of the Net Pension Liability (NPL). This liability will be liquidated by the general fund and special revenue funds with recorded salaries. The NPL for LSERS and TRSL was measured as of June 30, 2019, and the total pension liabilities used to calculate the NPL were determined by actuarial valuations as of that date. The School Board's proportions of the NPL were based on projections of the School Board's long-term share of contributions to the pension plans relative to the projected contribution of all participating employers, actuarially determined. As of June 30, 2019, the most recent measurement date, the School Board's proportions and the changes in proportion from the prior measurement date were .927375%, or an increase of .041293% for LSERS and .74346%, or an increase of .02182% for TRSL.

For the year ended June 30, 2020, the School Board recognized a total pension expense of \$8,969,450, or \$1,157,790 and \$7,811,660 for LSERS and TRSL, respectively. The School Board reported deferred outflows of resources and deferred inflows of resources related to pensions as components of unrestricted net position from the following sources:

		Deferred Outflows			Deferred Inflows	
	LSERS	TRSL	Total	LSERS	TRSL	Total
Differences between expected and actual experience	\$ -	\$ -	\$ -	\$ 161,816	\$ 2,305,829	\$ 2,467,645
Changes of assumptions	188,214	5,245,571	5,433,785	-	-	-
Net difference between projected and actual earnings on pension plan investments	249,758	-	249,758	-	2,730,886	2,730,886
Changes in proportion and differences between employer contributions and proportionate share of contributions	333,494	5,564,405	5,897,899	6,661	2,479,142	2,485,803
Employer contributions subsequent to the measurement date	763,773	8,695,134	9,458,907	-	-	-
Total	\$ 1,535,239	\$ 19,505,110	\$ 21,040,349	\$ 168,477	\$ 7,515,857	\$ 7,684,334

Deferred outflows of resources related to pensions resulting from the School Board's contributions subsequent to the measurement date will be recognized as a reduction of the LSERS and TRSL NPL in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	LSERS	TRSL	Total
2021	\$ 430,745	\$ 424,682	\$ 855,427
2022	(26,631)	(598,771)	(625,402)
2023	113,844	2,195,435	2,309,279
2024	85,031	1,272,773	1,357,804

Actuarial Assumptions

The total pension liabilities for LSERS and TRSL in the June 30, 2019, actuarial valuations were determined using the following actuarial assumptions, applied to all periods included in the measurements:

	LSERS	TRSL
Valuation Date	June 30, 2019	June 30, 2019
Actuarial Cost Method	Entry Age Normal	Enry Age Normal
Expected Remaining Service Lives	3 years, closed period	5 years
Investment Rate of Return	7%, net of investment expenses, including inflation	7.55%, net of investment expenses
Inflation Rate	2.5% per annum	2.5% per annum
Mortality - Non-disabled	RP-2014 Healthy Annuitant Tables, RP-2014 Sex Distinct Employee Tables, RP-2014 Sex Distinct Mortality Tables	Active members - RP-2014 White Collar Employee tables, adjusted by 1.010 for males and by .997 for females. Non- disabled retiree/inactive members - RP- 2014 White Collar Healthy Annuitant tables, adjusted by 1.366 for males and by 1.189 for females.
Mortality - Disabled	RP-2014 Sex Distinct Disabled Tables	Disability retiree mortality - RP-2014 Disability tables, adjusted by 1.111 for males and by 1.134 for females. These base tables are adjusted from 2014 to 2018 using the MP-2017 generational improvement table, with continued future mortality improvement projected using the MP-2017 generational mortality improvement tables.
Termination, Disability, Retirement	2012-2017 experience study	2012-2017 experience study
Salary Increases	3.25% based on 2012-2017 experience study	3.3% - 4.8% varies depending on duration of service
Cost of Living Adjustments	Not substantively automatic	Not substantively automatic

For LSERS the long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and an adjustment for the effect of rebalancing/diversification.

For TRSL the long-term expected rate of return for each plan was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5% and an adjustment for the effect of rebalancing/diversification. The target allocation and best estimates of real rates of return for each major asset class are summarized for each plan in the following table:

		LT Expected Real Rate of
	Target Allocation	Return
TRSL (arithmetic)		
Domestic equity	27.00%	4.60%
International equity	19.00%	5.70%
Domestic fixed income	13.00%	1.69%
International fixed income	5.50%	2.10%
Private assets	25.50%	8.67%
Other private assets	10.00%	3.65%
Total	100.00%	
LSERS (arithmetic)		
Fixed income	26.00%	1.07%
Equity	39.00%	2.93%
Alternative	17.00%	1.43%
Real estate	12.00%	0.73%
Real assets	6.00%	0.60%
Total	100.00%	6.76%
Inflation		2.00%
Expected arithmetic nominal return		8.76%

Discount Rate. The discount rate used to measure the total pension liability was 7% for LSERS and 7.55% for TRSL. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that employer contributions from participating employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The LSERS discount rate was reduced from 7.0625% in the June 30, 2018 valuation to 7.00% in the June 30, 2019 valuation.

The TRSL discount rate used in the June 30, 2019 net pension liability valuation was decreased from the 7.65% used in the June 30, 2018 valuation to 7.55%. The discount rate was reduced in accordance with the TRSL Board's adopted plan to reduce the discount rate to 7.5% in 0.05% annual increments. The TRSL Board accelerated the discount rate reduction plan resulting in a reduction of the discount rate by 0.10% for the June 30, 2019 valuation.

Sensitivity of the proportionate share of the NPL to changes in the discount rate. The following presents the School Board's proportionate share of the NPL for LSERS and TRSL using the current discount rate as well as what the School Board's proportionate share of the NPL would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current rate:

	 1.0% Decrease		Current Discount Rate		1.0% Increase
LSERS	\$ 8,798,229	\$	6,492,198	\$	4,520,864
TRSL	98,219,329		73,785,703		53,191,887

Pension plan fiduciary net position. Detailed information about LSERS and TRSL fiduciary net position is available in the separately issued financial reports referenced above.

Payables to the Pension Plan. June 30, 2020, the School Board had \$149,741 and \$1,885,300 as payables to LSERS and TRSL, respectively, for the June 2020 employee and employer legally required contributions.

Optional Retirement Plan

TRSL administers an optional retirement plan (ORP), which was created by R.S. 11:921-931 for academic and administrative employees of public institutions of higher education. The purpose of the optional retirement plan is to provide retirement and death benefits to the participants while affording the maximum portability of these benefits to the participants. The optional retirement plan is a defined contribution plan that provides for full and immediate vesting of all contributions remitted to the participating companies on behalf of the participants. Eligible employees make an irrevocable election to participate in the optional retirement plan rather than the TRSL and purchase retirement and death benefits through contracts provided by designated companies. Benefits payable to participants are not the obligation of the State of Louisiana or the TRSL. Such benefits and other rights of the ORP are the liability and responsibility solely of the designated company or companies to whom contributions have been made.

R.S. 11:927 sets the contribution requirements of the ORP plan members and the employer equal to the contribution rates established for the regular retirement plan of TRSL. However, effective July 1, 2014, the employer contribution rate for amounts credited to the ORP participants who are not employed in higher education must be the greater of: (1) the employer normal cost contribution for the TRSL Regular Plan; or (2) 6.2%.

Employer ORP contributions to TRSL for fiscal year 2020 totaled \$157,708 which represents pension expense for the School Board. Employee contributions totaled \$44,425. The active member and employer contribution rates were 8% and 6.2%, respectively, with an additional employer contribution of 22.2% made to the TRSL defined benefit plan described in the note above.

NOTE 9 - OTHER POST-EMPLOYMENT BENEFITS

<u>Plan description</u> - In accordance with state statutes, the School Board provides certain continuing health care and life insurance benefits for its retired employees on a pay-as-you-go basis. The School Board's OPEB Plan is a single-employer defined benefit "substantive plan" as understood by past practices of the School Board and its employees. Substantially all of the School Board's employees become eligible for these benefits if they reach normal retirement age while working for the School Board. These benefits and similar benefits for active employees are provided through an insurance program, whose monthly premiums are paid jointly by the employee and the School Board. The School Board is self-insured for health care costs. The School Board pays the costs of life

insurance for qualified individuals. No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75.

Benefits Provided and Funding Policy - The contribution requirements of plan members and the School Board are established and may be amended by LRS 42:801-883. Employees do not contribute to their post employment benefits cost until they become retirees and begin receiving those benefits. The retirees contribute to the cost of retiree healthcare based on a rate schedule. Contribution amounts are approximately 7% retiree/93% employer of the stated costs of healthcare coverage.

Employees Covered by Benefit Terms - At June 30, 2020, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefit payments	843
Inactive employees entitled to but not yet receiving benefit payments	0
Active employees	818
Total	1,661

<u>**Total OPEB Liability</u>** - The School Board's total OPEB liability of \$131,648,564 was measured as of June 30, 2020, and was determined by an actuarial valuation as of July 1, 2019. The OPEB liability will be liquidated by the general fund and all special revenue funds with recorded salaries.</u>

<u>Actuarial Assumptions and Other Inputs</u> – The total OPEB liability in the June 30, 2020 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Actuarial method	Entry age normal cost - Level percentage of projected salary
Discount rate	2.21% based on the Bond Buyer General Obligation 20 bond municipal index
Heathcare trend	The expected rate of increase in healthcare costs was 6.0% for Pre-65 and 5.4% for Post-65 graduated down to a rate of 4.4% for both. Both rates include a 2.2% inflation assumption. The expected rate of increase for Medicare Advantage was 4.9% for Pre-65 and 3.9% for Post-65 graduated down to a rate of 4.4% for both.
Mortality	Pre-retirement is PUB-2010 General Employees Amount- Weighted Table with Mortality Improvement Scale MP-2020 on a generational basis with healthy annuitant rates after benefit commencement. Post-retirement is PUB-2010 General Retirees Amount-Weighted Table with Mortality Improvement Scale MP-2020 on a generational basis.
Turnover	Range from 17% at age 20 to 4.2% at age 55
Retirement rates	Ranges from 3.5% at age 38 increasing to 25% at age 65, declining to 20% at ages 66-74. Age 75 is 100%.
Salary increase	3.00%

Changes in the Total OPEB Liability:

	Total OPEB Liability
D-1	
Balance at June 30, 2019	\$ 132,086,554
Changes for the year:	
Service cost	6,592,551
Interest	4,781,108
Effect of plan changes	(2,213,376)
Effect of economic/demographic gains and losses	10,168,491
Effect of assumptions changes or inputs	(15,578,758)
Benefit payments	(4,188,006)
Net changes	(437,990)
Balance at June 30, 2020	\$ 131,648,564

<u>Sensitivity of the Total OPEB Liability to Changes in the Discount Rate</u> – The following presents the total OPEB liability of the School Board, as well as what the School Board's total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower and one percentage point higher than the current discount rate.

	1% Decrease	Discount Rate	1% Increase
	(1.21%)	(2.21%)	(3.21%)
Total OPEB liability	\$ 155,825,161	\$ 131,648,564	\$ 112,624,332

<u>Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates</u> – The following presents the total OPEB liability of the School Board, as well as what the School Board's total OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower and one percentage point higher than the current healthcare cost trend rates.

		Current Trend			
	1% Decrease	Rate	1% Increase		
Total OPEB liability	\$ 110,118,820	\$ 131,648,564	\$ 159,688,819		

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB – For the year ended June 30, 2020, the School Board recognized OPEB expense of \$9,031,435. At June 30, 2020, the School Board reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Inflows of Resources	Deferred Outflows of Resources	
Differences between expected and actual experience Changes of assumptions	\$	\$ 8,043,659 3,427,884 \$ 11,471,543	

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30:	
2021	\$ (50,660)
2022	472,615
2023	(1,151,120)
2024	(805,787)

NOTE 10 - ACCOUNTS, SALARIES AND OTHER PAYABLES The payables at June 30, 2020, are as follows:

		2000 Ad		Nonmajor		
	General	Valorem	Title I	Governmental	Internal Service	Total
Salaries	\$2,653,696	\$ -	\$ 210,084	\$ 610,114	\$ -	\$ 3,473,894
Retainage	-	-	-	53,590	-	53,590
Accounts	2,525,781	17,033	7,923	337,854	316,544	3,205,135
	\$5,179,477	\$ 17,033	\$ 218,007	\$ 1,001,558	\$ 316,544	\$ 6,732,619

NOTE 11 - COMPENSATED ABSENCES At June 30, 2020, employees of the School Board have accumulated and vested \$3,483,035 of employee leave benefits including \$49,782 of salary-related benefits. These benefits were described in Note 1 (J) and were computed in accordance with GASB Codification Section C60.

NOTE 12 - AGENCY FUND DEPOSITS DUE OTHERS A summary of changes in school activity agency fund deposits due others for the year ended June 30, 2020 is as follows:

Balance at			Balance
Beginning			at Ending
of year	Additions	Deletions	of year
\$ 1,527,146	\$ 2,596,445	\$ 2,444,449	\$ 1,679,142
	Beginning of year	Beginning of year Additions	Beginning of year Additions Deletions

NOTE 13 - LONG-TERM OBLIGATIONS The following is a summary of the long-term obligation transactions for the year ended June 30, 2020:

				Bonds from		
				Direct		
			General	Borrowings and		
	Claims	Bond	Obligation	Direct	Compensated	
Governmental activities:	Payable	Premiums	Bonds	Placements	Absences	Total
Balance, beginning of year	\$ 1,328,943	\$ 862,315	\$ 25,370,000	\$ 27,912,000	\$ 3,329,108	\$ 58,802,366
Additions	12,200,444	-	-	-	501,544	12,701,988
Deduction	12,054,404	72,113	870,000	2,615,000	347,617	15,959,134
Balance, end of year	\$ 1,474,983	\$ 790,202	\$ 24,500,000	\$ 25,297,000	\$ 3,483,035	\$ 55,545,220
Amounts due in one year	\$ 1,334,002	\$ -	\$ 940,000	\$ 2,685,000	\$ 347,617	\$ 5,306,619

Payments for claims payable are paid using the internal service funds. The majority of the payment requirements for compensated absences will be funded by the School Board's General fund and will be appropriated in the year of payment as necessary. The General Obligation Bonds and Bonds from Direct Borrowings and Direct Placements payments are made by the debt service funds.

The individual issues are as follows:

General Obligation Bonds

					Principal				
				Range of	Interest to	Outstanding	Amount due		
	Or	iginal Issue	Interest Rates	Maturities	Maturity	June 30, 2020	in one year		
Ruston No. 1									
March, 2014	\$	8,000,000	2.0-3.50%	2014-2034	\$ 1,609,784	\$ 6,230,000	\$ 340,000		
March, 2015		5,000,000	2.0-3.5%	2015-2035	1,253,676	4,775,000	85,000		
March, 2016		8,000,000	2.0-3.0%	2019-2036	2,283,100	7,950,000	55,000		
Choudrant No. 6									
November, 2016		5,595,000	2.0-4.0%	2016-2030	1,268,650	5,545,000	460,000		
Total					\$ 6,415,210	\$ 24,500,000	\$ 940,000		

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Direct Borrowings and Private Placements

C	O	riginal Issue	Interest Rates	Range of Maturities	nterest to Maturity	Principal Outstanding June 30, 2020	Amount due in one year
Ruston No. 1							
September, 2012	\$	9,845,000	0.9-2.47%	2013-2024	\$ 266,940	\$ 4,450,000	\$ 1,070,000
April, 2013		6,605,000	2.58%	2013-2025	272,706	3,460,000	655,000
December, 2015		4,500,000	1.0-3.0%	2015-2026	295,628	2,970,000	450,000
January, 2016		635,000	1.10-3.10%	2016-2026	41,692	400,000	60,000
Simsboro No. 3							
April, 2013		4,500,000	2.20%	2013-2025	158,808	2,365,000	450,000
Qualified School Construction Bonds							
September, 2009		5,087,000	N/A	2009-2024	-	5,087,000	-
Qualified School Construction Bonds							
May, 2011		3,150,000	0.79%	2011-2026	149,307	3,150,000	-
Qualified School Construction Bonds							
July, 2011		3,415,000	1.0%	2011-2026	 204,900	3,415,000	
Total					\$ 1,389,981	\$ 25,297,000	\$ 2,685,000

All bond principal and interest requirements are funded in accordance with Louisiana law by the annual ad valorem tax levy on taxable property within the parish for all debt except the Qualified School Construction Bonds. At June 30, 2020, the School Board had accumulated \$1,840,584 in debt service funds for future general obligation debt requirements on general obligation bonds (total restricted fund balance in debt service funds of \$9,208,343 less amounts reported in investment accounts for QSCB payable of \$7,367,759). The Parishwide Sinking and the Ruston No. 1 Sinking fund balances are amounts set aside from general revenues for payments of the Qualified School Construction Bonds.

The bonds were issued for acquiring and/or improving lands for building sites and playgrounds; purchasing, erecting and/or improving school buildings and other school related facilities within and for said school district including to the extent feasible, those specific school projects set forth in the capital improvement plan approved by the School Board.

Bonds are due as follows:

	General Obl	igation Bonds	Bonds from Direct Borrowings and Direct Placements					
Year Ending June 30,	Principal Payments	1		Interest Payments				
2021	\$ 940,000	\$ 726,347	\$ 2,685,000	\$ 392,863				
2022	1,150,000	702,095	2,760,000	331,619				
2023	1,185,000	671,697	2,845,000	266,451				
2024	1,220,000	641,220	2,925,000	197,307				
2025	1,750,000	604,723	6,902,000	124,183				
2026-2030	9,875,000	2,235,416	7,180,000	77,558				
2031-2035	7,565,000	809,263	-	-				
2036-2040	815,000	24,449	-	-				
Total	\$ 24,500,000	\$ 6,415,210	\$ 25,297,000	\$ 1,389,981				

In accordance with Louisiana Revised Statute 39:562, the School Board is legally restricted from incurring longterm bonded debt in excess of 33 percent of the assessed value of taxable property. At June 30, 2020, the statutory limit is \$178,346,724 and outstanding net bonded debt totals \$37,094,618 (Total of individual issues, net of premiums, \$38,935,202 less the amount in the Debt Service funds of \$9,208,343 plus restricted fund balance associated with QSCB revenue bonds of \$7,367,759.)

<u>Pledged revenues</u>: The School Board has pledged future collections of the 4.23 mills (such rate being subject to adjustment from time to time due to reassessment) ad valorem tax to repay the QSCB Revenue Bonds, Series 2009 and 2011. The original bond issuances were for \$5,087,000 for the 2009 and \$3,150,000 and \$3,415,000 for 2011 issuances. Proceeds from the bonds provided financing for the purpose of constructing, acquiring, improving and maintaining public school and school related facilities. The revenue bonds are payable through 2024 for the 2009 and 2026 for both the 2011 bonds. Total principal and interest remaining to be paid on the bonds is \$11,652,000 and \$354,207, respectively. The School Board has committed \$2,530,136 (in addition to the \$7,367,759 in restricted funds) which is recorded in the debt service funds for payment of the bonds. For the year ended June 30, 2020, the School Board received \$1,840,469 from the collection of the 4.23 mills and paid \$59,035 in debt service interest payments and made the required annual payments of \$624,868 into the QSCB investment accounts. The annual required payment and interest payments are estimated to be 19.09% of the tax revenues over the next 6 years.

NOTE 14 - RESTRICTED NET POSITION FOR WORKERS' COMPENSATION The School Board entered into a security agreement with the State of Louisiana Office of Workers' Compensation (OWC) Department of Employment and Training that grants to OWC a security interest in the School Board's \$100,000 Certificate of Deposit. The security interest is to secure the prompt payment of all present and future obligations, including, but not limited to, prompt payment of workers' compensation payments, the furnishing of medical treatment, and or any other requirement under the provisions of the Louisiana Workers' Compensation Act and Rules of the OWC Fiscal Responsibility Unit.

NOTE 15 - INTERFUND TRANSACTIONS (FFS Level Only):

Interfund	receivables/payables:
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Receivable Fund	Payable Fund	A	Amount
General	Nonmajor Governmental Funds	\$	296,617
General	Title I		566,004
Total		\$	862,621

At year-end the General Fund is owed from nonmajor governmental funds and Title I for the following:

1. Various federal grant programs held negative cash balances at year end due to outstanding federal or state reimbursement claims.

Transfers:

	Transfers In	Transfers C		
General	\$ 14	\$	350,003	
Title I	307,000		-	
Nonmajor Governmental	350,003		307,014	
Total	\$ 657,017	\$	657,017	

During the fiscal year, the General fund transferred \$300,000 to Parish-wide Maintenance and \$50,000 to Choudrant No. 6 Maintenance and Operations fund to assist with the costs of operations. The Title II program transferred \$200,000 and the Other Miscellaneous fund transferred \$107,000 to the Title I program to assist with the costs of operating the program. The remaining transfers were to close out small fund balances in grant funds due to rounding in prior years.

NOTE 16 - FUND BALANCE CLASSIFICATION DETAILS: The following are details of the fund balance classifications:

	General Fund	2000 Ad Valorem	Nonmajor Governmental	Total
Non-spendable:				
Inventory	\$ -	\$ -	\$ 101,038	\$ 101,038
Restricted for:				
School food service	-	-	625,299	625,299
Maintenance	-	-	819,887	819,887
Grant and Donor Restricted	643	-	296,297	296,940
School construction	-	-	2,694,107	2,694,107
Debt Service	-	-	9,208,343	9,208,343
Salary and benefit improvements	1,494,347	3,058,114	4,932,201	9,484,662
Committed to:				
Maintenance	-	-	465,757	465,757
School construction	-	-	475,747	475,747
Debt Service	-	-	2,530,136	2,530,136
Health Insurance	-	2,783,618	-	2,783,618
Salary improvements	3,470,446	-	-	3,470,446
Technology	-	473,658	-	473,658
Instruction, repairs, and construction				
of schools	-	630,827	-	630,827
Assigned:				
Casualty retention	200,000	-	-	200,000
Unassigned	8,552,249			8,552,249
Total	\$ 13,717,685	\$ 6,946,217	\$ 22,148,812	\$ 42,812,714

NOTE 17 - LITIGATION, COMMITMENTS AND CLAIMS

Litigation At June 30, 2020, the School Board is involved in various litigations. It is the opinion of management and legal counsel for the School Board that potential claims against the School Board not covered by insurance would not materially affect the financial statements.

<u>Grant Disallowance</u> The School Board participates in a number of state and federally assisted grant programs. The programs are subject to compliance audits under the single audit approach. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. School Board management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

<u>**Tax Arbitrage Rebate</u>** Under the Tax Reform Act of 1986, interest earned on the debt proceeds in excess of interest expense prior to the disbursement of the proceeds must be rebated to the Internal Revenue Service (IRS). Management believes there is no tax arbitrage rebate liability at year end.</u>

<u>Construction Projects</u> The School Board had \$1,165,310 in construction of a new preschool wing off of the "new gym" at Choudrant Elementary consisting of four classrooms and restrooms, and the balance of this contract remaining at June 30, 2020 is \$123,200. Also the School Board had \$232,058 into the replacement of the HVAC switchgear in the main building at Ruston High School with \$5,000 remaining on the contract at year end.

NOTE 18 - RISK MANAGEMENT The School Board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and automobile liability for which the School Board carries commercial insurance. In addition to insurance coverage purchased from third-party insurers, the School Board retains liability for losses up to a specified retention limit per claim for several of the coverages above. The School Board maintains loss retention of property claims of \$50,000 per occurrence, for errors and omissions of \$10,000 per occurrence, and for general and automobile liability of \$25,000 per occurrence.

For its workers' compensation program the School Board maintains a partially self-insured program whereby the School Board is responsible for payment of all claims incurred during the year up to a maximum of \$425,000 per claim.

The School Board also administers its own health and dental insurance plan for its employees with a combination of self-insurance and stop-loss coverage. Claims are paid from contributions made by the School Board and its plan members. In the 2020 fiscal year the School Board retained specific stop-loss insurance coverage which provides excess coverage for claims in excess of \$175,000 per covered member.

On July 1, 2002, the School Board resumed the limited risk management program for workers' compensation claims in place prior to July 1, 1999. During fiscal year 2020 a total of \$291,625 was incurred in claims and changes in estimates. An excess insurance policy covers all claims prior to July 1, 1999, in excess of \$150,000, and after June 30, 2002, in excess of \$425,000 up to \$1,000,000 annually. This risk management program is accounted for in a separate internal service fund. Premiums are paid to the internal service fund from all other funds. The internal service fund for workers' compensation benefits at June 30, 2020 had net position of \$165,817.

The School Board established a risk management program for group health insurance in fiscal year 1990. The group health insurance plan provides benefits to active employees and retirees. Premiums are paid into the group health insurance internal service fund by its members and all other funds. These premiums are available to pay claims, claim reserves, and administrative costs of the program. During fiscal year 2020 a total of \$11,762,779 was paid for claims and administrative costs from the internal service fund. A third-party administrator is used to manage and pay claims according to group health plan provisions. The incurred but not reported claims at year-end of \$1,152,058 have been accrued as a liability based upon the third-party administrator's calculation using historical claim experience. The internal service fund for group health insurance benefits incurred net income during the fiscal year 2020 of \$925,030 and at June 30, 2020, had \$2,945,413 in net position.

Changes in the claims amount in previous fiscal years were as follows:

Workers' Compensation	Beginning of Fiscal Year Liability		Claims and Changes in Estimates		nefit Payment and Claims	Ending of Fiscal Year Liability		
2018	\$	322,925	\$	337,529	\$ 337,529	\$	322,925	
2019		322,925		366,664	366,664		322,925	
2020		322,925		291,625	291,625		322,925	
Group Health Insurance								
2018	\$	1,311,314	\$	11,875,903	\$ 12,347,582	\$	839,635	
2019		839,635		12,682,361	12,515,978		1,006,018	
2020		1,006,018		11,908,819	11,762,779		1,152,058	

Settlements during the past three years have not exceeded insurance coverage. Additionally, the School Board has made no significant reductions in insurance coverage from the coverage in the prior year.

NOTE 19 - ON-BEHALF PAYMENTS FOR FRINGE BENEFITS AND SALARIES On-behalf payments for fringe benefits and salaries are direct payments made by an entity (the paying agent) to a third-party recipient for the employees of another, legally separate entity (the employer entity). GASB Statement No. 24 requires employer governments to recognize revenue and expenditures or expenses for these on-behalf payments.

The State of Louisiana made pension contributions (regarding Professional Improvement Program) directly to the Teachers' Retirement System of Louisiana on behalf of the School Board in the amount of \$1,707. This amount was recognized as state revenue and a corresponding expenditure in the applicable fund from which the salary was paid.

The Parish Tax Collector makes pension contributions to the Teacher's Retirement System of Louisiana on behalf of the School Board. These remittances are a portion of the property taxes and state revenue sharing collected which are statutorily set aside for teacher's retirement. The basis for recognizing the revenue and expenditures is the actual contribution made by the Tax Collector's office. For the 2020 fiscal year, the Tax Collector paid the Teacher's Retirement System of Louisiana \$354,253 on behalf of the School Board. This amount was recognized as ad valorem revenue and a reduction in the School Board's required contribution.

NOTE 20 - ECONOMIC DEPENDENCY The Minimum Foundation funding provided by the state to all public school systems in Louisiana is primarily based on October 1 student count with an adjustment made based on February 1 student count. The state provided \$30,378,571 to the School Board, which represents approximately 38% of the School Board's total revenue for the year.

NOTE 21 - CHANGE IN PRESENTATION In the prior year Title I was reported with the non-major funds. This year Title I is reported as a major fund.

NOTE 22 - INSURANCE PROCEEDS The School Board received \$749,037 in insurance proceeds in the current fiscal year for property damage.

NOTE 23 - TAX ABATEMENTS The School Board is subject to tax abatements granted by the Louisiana Department of Economic Development, Office of Commerce and Industry. Louisiana has a ten-year industrial exemption law that provides any manufacturing establishment entering Louisiana, or any manufacturing establishment expanding its Louisiana facilities an exemption on any new investment in buildings and equipment from state, parish and local property taxes for a period of up to ten years. The exemption is for the "contract" value of buildings or equipment used by the business. When the exemption expires, the property is to be placed on the tax roll at 15% of its current market value. The amount of tax abatement under this program during the fiscal year ended June 30, 2020 by authorized millage is as follows:

		Taxable	Taxpayer
Tax Code	Millage	Assessed Value	Exemption
Constitutional	3.91	\$ 59,751,881	\$ 233,630
Special Maintenance and Operation	4.94	59,751,881	295,174
Special Repair and Equipment	4.94	59,751,881	295,174
Maintenance and Operation	9.47	59,751,881	565,850
Maintenance and Operation	7.84	59,751,881	468,455
Ruston School District No. 1	2.28	22,728,350	51,821
Simsboro School District No. 3	2.99	30,124,357	90,072
Dubach School District No. 5	2.99	6,851,697	20,487
Choudrant School District No. 6	2.64	47,477	125
General Obligation Bond - School District No. 1	11.25	22,728,350	255,694
General Obligation Bond - School District No. 3	7.00	30,124,357	210,870
General Obligation Bond - School District No. 6	16.00	47,477	760
			\$ 2,488,112

NOTE 24 - SUBSEQUENT EVENTS

The following significant events occurred subsequent to June 30, 2020:

- The following significant purchases were made in 2020-21 with federal funds awarded through the State of Louisiana's *Strong Start* plan awarded in May 2020:
 - Student devices: 1,882 chromebooks, 1,600 chromebook tablets, 30 ipads, and 27 classroom laptop computers \$1,163,000
 - o 219 teacher laptop computers with video conferencing \$102,201

The *Strong Start* plan is funded by The Coronavirus Aid, Relief, and Economic Security Act (CARES Act) signed into law on March 27, 2020 to assist schools in responding to the public health emergency and providing for continuous student learning during the COVID-19 pandemic.

- On August 15, 2020, an election was held in Lincoln Parish and voters approved a new one-half (1/2) cent sales and use tax for the School Board and collection of the new tax began on October 1, 2020. The proceeds from the new sales tax is to be used for the purpose of giving additional support to the public elementary and secondary schools in the Parish, including, but not limited to: (i) providing enhanced security at all public schools and facilities in the system, including a school resource officer (SRO) at each school, which SRO shall be a commissioned law enforcement officer and (ii) salaries and benefits of teachers and other public school employees. Proceeds from this tax are estimated to be \$4,600,000 annually.
- On October 6, 2020, the School Board adopted a resolution declaring the following salary increases, in addition to setting administrative procedures related to the collection, use and distribution of the new 2020 Sales Tax proceeds:
 - Distribute a one-time salary supplement payment of \$1,750 and \$875 to certified and support employees, respectively, in June 2021.
 - Add a supplement increasing annual salaries of certified and support employees beginning in 2021-22 by \$3,000 and \$1,500, respectively.
 - Established a salary support reserve fund balance requirement for the 2020 Sales Tax for the continued payment of this salary supplement.

- On August 28, 2020, Hurricane Laura passed through Lincoln Parish as a Category 1 hurricane. The School Board facilities sustained only minor damages. Repairs are completed, and the cost was approximately \$125,000 and substantially recovered through Public Assistance grants received from the Federal Emergency Management Administration (FEMA) as of the date of this report.
- On October 31, 2020, the School Board appointed a new Superintendent to succeed the Superintendent who retired, effective January 1, 2021.
- On January 5, 2021, the School Board awarded a construction contract in the amount of \$378,861 to rebuild the Ruston High School Eco Car Building that was destroyed in the 2019 tornado. The project will be paid with insurance proceeds.
- In January 2021 the School Board was awarded \$4,159,111 in additional federal relief funds under the Coronavirus Response & Relief Supplemental Appropriations Act (CRRSAA) signed on December 27, 2020, and an additional \$3,736,309 awarded in March 2021 under the American Rescue Plan Act (ARPA) signed in March 11, 2021 to continue to meet pandemic response needs of the School District and address student learning-loss and overall health and well-being of students caused by school closures, quarantine and isolation, modified class schedules, and virtual instruction in place during in 2019-20 and 2020-21 school sessions because of the coronavirus pandemic. The School Board submitted its *Achieve!* plan for spending was approved by the Louisiana Department of Education on May 30, 2021.
- In February 2021, a severe winter storm front moved into Lincoln Parish with freezing rain, sleet and snow accumulations and sub-freezing temperatures for over a week and reaching single digits. The damage to School Board property is minor and losses were mainly limited to building awnings and gutters. Estimated costs of repairs and replacements are unknown at this time, but are expected to be substantially recovered through insurance proceeds and/or federal or state assistance programs.
- On April 13, 2021 the School Board approved a one-time supplement to be paid to all employees with *Achieve!* application funding at a cost of \$891,463.
- On June 8, 2021 the 2021 Louisiana Legislature approved the 2021-22 state equalization (MFP) formula which will provide a pay raise for certified and support employees in the amount of \$800 and \$400, respectively.

NOTE 25 - NEW GASB STANDARD In May 2020, the Governmental Accounting Standards Board issued Statement No. 95 – Postponement of the Effective Dates of Certain Authoritative Guidance. This statement extended the effective dates of certain accounting and financial reporting provisions in Statements and Implementation Guides. The primary objective of GASB Statement No. 95 was to provide temporary relief to governments and other stakeholders in the light of the COVID 19 pandemic. The School Board implemented this statement for the fiscal year ended June 30, 2020.

REQUIRED SUPPLEMENTARY INFORMATION

Schedule of Changes in the Total OPEB Liability and Related Ratios For the Year Ended June 30, 2020

Exhibit 1

Total OPEB Liability	2020			2019		2018
Service costs	\$	6,592,551	\$	4,247,457	\$	4,376,314
Interest		4,781,108		4,757,804		4,359,055
Effect of plan changes		(2,213,376)		-		-
Effect of economic/demographic grains or (losses)		10,168,491		-		167,605
Effect of assumption changes or inputs		(15,578,758)		7,036,182		(3,216,925)
Benefit payments		(4,188,006)		(5,246,360)		(3,528,153)
Net change in total OPEB liability		(437,990)		10,795,083		2,157,896
Total OPEB liability - Beginning		132,086,554		121,291,471	1	19,133,575
Total OPEB liability - Ending	\$	131,648,564	\$	132,086,554	\$ 1	21,291,471
Covered employee payroll	\$	39,343,741	\$	40,818,411	\$	39,590,959
Total OPEB liability as a percentage of covered employee payroll		334.61%		323.60%		306.36%

Changes of Assumptions

Changes of assumptions and other inputs reflect the effect of changes in the discount rate each period. The following is the discount rate used:

2020	2.21%
2019	3.50%
2018	3.87%

Significant Plan Changes

The Medicare Advantage Plan became effective January 1, 2020.

Notes:

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

No assets are accumulated in a trust that meets the criteria in GASB No. 75, paragraph 4, to pay related benefits.

Schedule of Proportionate Share of the Net Pension Liability June 30, 2020

Exhibit 2-1

Fiscal Year	Employer's Proportion of the Net Pension Liability	Employer's Proportionate Share of the Net Pension Liability	Employer's Covered Payroll	Employer's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Employee Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
Louisiana School Employ	vees' Retirement Syst	tem			
2015 2016 2017 2018 2019 2020 Teacher's Retirement Sys:	0.946000% 0.926012% 0.848463% 0.815374% 0.886082% 0.927375% tem of Louisiana	\$ 5,492,956 5,872,092 6,400,357 5,217,798 5,920,245 6,492,198	\$ 2,658,412 2,580,724 2,408,756 2,335,042 2,557,365 2,692,060	207% 228% 266% 223% 231% 241%	76.18% 74.49% 70.09% 75.03% 74.44% 73.49%
2015 2016 2017 2018 2019 2020	0.73387% 0.74462% 0.71574% 0.67441% 0.72164% 0.74346%	\$ 75,011,728 80,063,171 84,006,192 69,139,787 70,922,727 73,785,703	\$ 31,415,835 33,500,484 33,517,043 32,719,967 33,722,755 34,215,728	239% 239% 251% 211% 210% 216%	63.7% 62.5% 59.9% 65.6% 68.2% 68.6%

Notes:

The amounts presented have a measurement date of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

See accompanying notes to required supplementary information.

Schedule of Employer Contributions to Pension Plans For the Year Ended June 30, 2020

Exhibit 2-2

Contractually Required Fiscal Year Contribution Louisiana School Employees' Retirement Sys			R Cc Cc	atributions in Relation to ontractually Required ontributions	Defic	bution iency cess)	Employer's Covered Payroll	Contributions as a Percentage of Covered Employee Payroll
r	-)							
2015	\$	846,107	\$	846,107	\$	-	\$ 2,580,724	32.8%
2016		726,884		726,884		-	2,408,756	30.2%
2017		637,465		637,465		-	2,335,042	27.3%
2018		705,816		705,816		-	2,557,365	27.6%
2019		753,762		753,762		-	2,692,060	28.0%
2020		764,431		764,431		-	2,600,103	29.4%
Teacher's Retirement S	ystem	of Louisiana						
2015	\$	9,969,650	\$	9,969,650	\$	-	\$ 34,094,812	29.2%
2016		9,127,479		9,127,479		-	33,517,043	27.2%
2017		8,346,597		8,346,597		-	32,719,967	25.5%
2018		8,969,682		8,969,682		-	33,722,755	26.6%
2019		9,161,390		9,161,390		-	34,215,728	26.8%
2020		8,693,525		8,693,525		-	33,434,171	26.0%

Notes:

The amounts presented were determined as of the fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

See accompanying notes to required supplementary information.

Notes to Required Supplementary Information for Pension Plans

Louisiana School Employees' Retirement System

Changes in Benefit Terms: Members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015 may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after June 30, 2010.

Changes in Assumptions:

Report Date Jun	Valuation Date e 30,	Investment Rate of Return	Inflation Rate	Mortality Non- disabled Active	Mortality Non- disabled Retiree	Mortality Disabled	Termination, Disability, Retirement	Salary Increases
2015	2014	7.25% (net of investment a expense)	2.75% per annum		RP-2000 Combined Healthy Sex Distinct Tables	RP-2000 Disabled Lives Mortality Tables for Males and Females	2008-2012 experience study	3.2% to 5.5%
2016	2015	7.00% (net of investment and administrative expenses)	2.75% per annum		RP-2000 Combined Healthy Sex Distinct Tables	RP-2000 Disabled Lives Mortality Tables for Males and Females	2008-2012 experience study	3.2% to 5.5%
2017 & 2018	2016 & 2017	7.125% (net of investments expenses)	2.625% per annum		RP-2000 Combined Healthy Sex Distinct Tables	RP-2000 Disabled Lives Mortality Tables for Males and Females	2008-2012 experience study	3.075% to 5.375%
2019	2018	7.0625% (net of investments expenses)	2.50% per annum	RP-2014 Employee Table with Blue Collar Adjustment, 130% for males and 115% for females, each with the full generational MP- 2017 scale.	RP-2014 Healthy Annuitant Table with Blue Collar Adjustment, 130% for males and 115% for females, each with the full generational MP- 2017 scale.	RP-2014 Disabled Tables for Males and Females, with the full generational MP-2017 scale.	2012-2017 experience study	3.25%
2020	2019	7.00% (net of investments expenses)	2.50% per annum	RP-2014 Employee Table with Blue Collar Adjustment, 130% for males and 115% for females, each with the full generational MP- 2017 scale.	RP-2014 Healthy Annuitant Table with Blue Collar Adjustment, 130% for males and 115% for females, each with the full generational MP- 2017 scale.	RP-2014 Disabled Tables for Males and Females, with the full generational MP-2017 scale.	2012-2017 experience study	3.25%

(Continued)

Notes to Required Supplementary Information for Pension Plans

Teacher's Retirement System of Louisiana

Changes in Benefit Terms: Members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015 may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after January 1, 2011. For 2018 and later, amount included a 1.5% COLA, effective July 1, 2016, as provided by Acts 93 and 512 of the 2016 Louisiana Regular Legislative Session.

Changes in assumptions:

Report Date Jur	Valuation Date ne 30,	Investment Rate Inflation Mortality Non- Mortality Non- of Return Rate disabled Active disabled Retiree		Mortality Disabled	Termination, Disability, Retirement	Salary Increases		
2015, 2016, & 2017	2014, 2015, & 2016	7.75% (net of investment expense)	2.50% per annum	RP-2000 Mortality Table with projection to 2025 using scale AA	RP-2000 Mortality Table with projection to 2025 using scale AA	RP-2000 Disabled Lives Mortality Table	2008-2012 experience study	3.5% to 10.0%
2018	2017	7.70% per annum	2.50% per annum	RP-2000 Mortality Table with projection to 2025 using scale AA	RP-2000 Mortality Table with projection to 2025 using scale AA	RP-2000 Disabled Lives Mortality Table	2008-2012 experience study	3.5% to 10.0%
2019	2018	7.65% per annum	2.50% per annum	RP-2014 White Collar Employee tables, adjusted by 1.010 for males and by 0.997 for females ***	RP-2014 White Collar Healthy Annuitant tables, adjusted by 1.366 for males and by 1.189 for females ***	RP-2014 Disability tables, adjusted by 1.111 for males and by 1.134 for females ***	2012-2017 experience study	3.3% to 4.8%
2020	2019	7.55% per annum	2.50% per annum	RP-2014 White Collar Employee tables, adjusted by 1.010 for males and by 0.997 for females ***	RP-2014 White Collar Healthy Annuitant tables, adjusted by 1.366 for males and by 1.189 for females ***	RP-2014 Disability tables, adjusted by 1.111 for males and by 1.134 for females ***	2012-2017 experience study	3.3% to 4.8%

*** Base tables for active, non-disabled retirees, and disabled retirees are adjusted from 2014 to 2018 using the MP-2017 generational improvement table, with continued future mortality improvement projected using the MP-2017 generational mortality improvement tables.

(Concluded)

Budgetary Comparison Schedule

<u>GENERAL FUND</u> The general fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

2000 AD VALOREM The 2000 Ad Valorem Tax Fund accounts for the proceeds of a parish-wide 7.84 mill ad valorem tax. Of the total tax collections, 50% is to be used for paying salaries and benefits. The remaining 50% of tax collections is to be used for paying retiree health insurance premiums, paying for technology, covering the cost of mandated summer school, and for maintaining, operating and improving school buildings, facilities, vehicles and equipment.

<u>TITLE I</u> The Title I fund accounts for the Title I grant.

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND Budgetary Comparison Schedule For the Year Ended June 30, 2020

Exh	ibit	3-1
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				VARIANCE WITH FINAL BUDGET
		D AMOUNTS FINAL	ACTUAL AMOUNTS	POSITIVE (NEGATIVE)
				(
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ 8,764,780	\$ 8,980,824	\$ 8,984,167	\$ 3,343
Sales and use	9,109,820	8,855,676	8,940,582	84,906
Interest earnings	394,848	334,177	249,505	(84,672)
Other	1,393,684	1,012,958	922,421	(90,537)
State sources:				
Equalization*	28,209,797	27,841,225	30,293,669	2,452,444
Other	192,033	406,569	391,602	(14,967)
Federal sources		100,000	205,000	105,000
TOTAL REVENUES	48,064,962	47,531,429	49,986,946	2,455,517
EXPENDITURES				
Current:				
Instruction:				
Regular programs*	20,108,291	19,539,730	21,638,480	(2,098,750)
Special programs	6,516,387	6,366,526	6,318,838	47,688
Other instructional programs	3,634,257	4,205,752	3,997,781	207,971
Support services:				
Student services	3,730,474	3,695,472	3,684,893	10,579
Instructional staff support	2,533,023	2,153,743	2,125,829	27,914
General administration	1,004,789	828,655	789,621	39,034
School administration	3,674,284	3,513,664	3,500,403	13,261
Business services	921,603	748,035	747,752	283
Plant services	2,840,039	3,055,645	3,128,725	(73,080)
Student transportation services	2,953,539	2,890,771	2,890,775	(4)
Central services	442,521	1,012,764	1,034,732	(21,968)
Food services	915,201	879,519	859,950	19,569
Community service programs	114,236	102,123	102,611	(488)
Capital outlay	3,302	104,861	633,926	(529,065)
Debt service:				
Interest and bank charges	<u> </u>		2,024	(2,024)
TOTAL EXPENDITURES	49,391,946	49,097,260	51,456,340	(2,359,080)
EXCESS (Deficiency) OF REVENUES				
OVER EXPENDITURES	\$ (1,326,984)	\$ (1,565,831)	\$ (1,469,394)	\$ 96,437

*Budget for MFP is net of \$2,461,939 local share that is deducted from MFP by the state for the local share for virtual and charter schools.

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND Budgetary Comparison Schedule

For the Year Ended June 30, 2020

Exhibit 3-1

	BUDGETED AMOUNTS ORIGINAL FINAL					ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)	
OTHER FINANCING SOURCES (USES) Transfers in Transfers out Insurance proceeds	\$	1,736,447 (1,984,900) -	\$	1,518,997 (1,972,452) 1,408	\$	14 (350,003) 700,337	\$	(1,518,983) 1,622,449 698,929
TOTAL OTHER FINANCING SOURCES (USES)		(248,453)		(452,047)		350,348		802,395
Net Change in Fund Balances		(1,575,437)		(2,017,878)		(1,119,046)		898,832
FUND BALANCES - BEGINNING		14,120,471		14,425,684		14,836,731		411,047
FUND BALANCES - ENDING	\$	12,545,034	\$	12,407,806	\$	13,717,685	\$	1,309,879

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

2000 AD VALOREM Budgetary Comparison Schedule For the Year Ended June 30, 2020

Exhibit 3-2

	BUDGETED AMOUNTS			ACTUAL		VARIANCE WITH FINAL BUDGET POSITIVE			
	ORIGINAL			FINAL		AMOUNTS		(NEGATIVE)	
REVENUES									
Local sources:									
Taxes:									
Ad valorem	\$	3,676,353	\$	3,691,137	\$	3,692,568	\$	1,431	
Interest earnings		125,687	·	117,668	·	117,769	•	101	
TOTAL REVENUES		3,802,040		3,808,805		3,810,337		1,532	
EXPENDITURES									
Current:									
Instruction:									
Regular programs		1,441,957		1,207,180		1,209,495		(2,315)	
Special programs		387,695		331,098		328,779		2,319	
Other instructional programs		178,676		165,059		165,059		-	
Support services:									
Student services		159,417		129,743		129,743		-	
Instructional staff support		156,639		111,985		111,985		-	
General administration		126,051		127,602		127,602		-	
School administration		165,493		133,489		133,489		-	
Business services		32,378		26,844		26,844		-	
Plant services		224,177		163,939		163,939		-	
Student transportation services		164,587		142,669		142,669		-	
Central services		2,148		52,946		52,946		-	
Food services		133,418		120,603		120,603		-	
Community service programs		2,972		1,453		1,453		-	
Capital outlay		-		1,390		1,391		(1)	
TOTAL EXPENDITURES		3,175,608		2,716,000		2,715,997		3	
Net Change in Fund Balances		626,432		1,092,805		1,094,340		1,535	
FUND BALANCES - BEGINNING		5,851,877		5,851,877		5,851,877			
FUND BALANCES - ENDING	\$	6,478,309	\$	6,944,682	\$	6,946,217	\$	1,535	

TITLE I Budgetary Comparison Schedule For the Year Ended June 30, 2020

Exhibit 3-3

		BUDGETEI) AM	OUNTS	ACTUAL	FIN/	IANCE WITH AL BUDGET POSITIVE
	(ORIGINAL		FINAL	 AMOUNTS	(NEGATIVE)	
REVENUES							
Federal sources	\$	2,641,585	\$	3,687,894	\$ 2,933,832	\$	(754,062)
TOTAL REVENUES		2,641,585		3,687,894	 2,933,832		(754,062)
EXPENDITURES							
Current:							
Instruction: Regular programs		_		_	6,060		(6,060)
Other instructional programs		- 1,594,180		2,079,836	1,907,339		(0,000) 172,497
Support services:		1,001,100		2,010,000	1,007,000		
Student services		37,566		43,889	26,321		17,568
Instructional staff support		902,552		1,363,919	1,158,330		205,589
General administration		83,706		168,453	136,442		32,011
School administration		-		-	216		(216)
Plant services		23,581		31,797	 6,124		25,673
TOTAL EXPENDITURES		2,641,585		3,687,894	 3,240,832		447,062
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES		-		-	(307,000)		(307,000)
OTHER FINANCING SOURCES (USES) Transfers in		_			 307,000		307,000
Net Change in Fund Balances		-		-	-		-
FUND BALANCES - BEGINNING		_		-	 		
FUND BALANCES - ENDING	\$	-	\$		\$ 	\$	-

Lincoln Parish School Board Notes to Budgetary Comparison Schedule For the Year Ended June 30, 2020

A. BUDGETS

Formal budget integration (within the accounting records) is employed as a management control device. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. All budget revisions are approved by the School Board.

Budget Basis of Accounting The General Fund and special revenue budgets are prepared on the modified accrual basis of accounting, a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level for the general fund and at the fund level for special revenue funds. Management can transfer amounts between line items within a function.

Excess of Expenditures over Appropriations The following individual funds had actual expenditures over budgeted expenditures for the year ended June 30, 2020:

\$

<u>Fund</u> General Fund

Budget	Actual	Variance
49,097,260	\$ 51,456,340	\$ (2,359,080)

Lincoln Parish School Board

OTHER SUPPLEMENTARY INFORMATION

GENERAL FUND ACCOUNTS Combining Balance Sheet June 30, 2020

	GENERAL ACCOUNTS			
ASSETS Cash and cash equivalents Investments Receivables Interfund receivables	\$ 2,761,023 4,267,801 391,922 862,621	\$ 266,462 2,882,057 435,412 -	\$ 646,542 2,476,378 435,412 -	
TOTAL ASSETS	8,283,367	3,583,931	3,558,332	
LIABILITIES AND FUND BALANCES Liabilities: Accounts, salaries and other payables TOTAL LIABILITIES	4,750,359	113,485	<u> </u>	
FUND BALANCES: Restricted Committed Assigned Unassigned	- 200,000 	- 3,470,446 - -	1,494,347 - - 1,756,249	
TOTAL FUND BALANCES	3,533,008	3,470,446	3,250,596	
TOTAL LIABILITIES AND FUND BALANCES	\$ 8,283,367	\$ 3,583,931	\$ 3,558,332	

AD	1993 VALOREM	EV	VING	
	X ACCOUNT		IDATION	 TOTAL
\$	1,064,218	\$	643	\$ 4,738,888
	2,393,191		-	12,019,427
	13,480		-	1,276,226
	-		-	862,621
	3,470,889		643	 18,897,162
	7,897		-	5,179,477
	7 007			E 470 477
	7,897			 5,179,477
	-		643	1,494,990
	-		-	3,470,446
	-		-	200,000
1	3,462,992		-	 8,552,249
	3,462,992		643	13,717,685
\$	3,470,889	\$	643	\$ 18,897,162

GENERAL FUND ACCOUNTS Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

REVENUES	1967 SENERAL SALES TAX CCOUNTS ACCOUNT			1979 SALES TAX ACCOUNT		
Local sources:						
Taxes:						
Ad valorem	\$ 4,523,306	\$	-	\$	-	
Sales and use	-		4,470,291		4,470,291	
Interest earnings	88,655		55,390		52,216	
Other	911,173		-		11,248	
State sources:						
Equalization	30,293,669		-		-	
Other	391,602		-		-	
Federal sources	 105,000		-		-	
TOTAL REVENUES	 36,313,405		4,525,681		4,533,755	
EXPENDITURES						
Current:						
Instruction:						
Regular programs	16,851,002		1,724,652		2,269,772	
Special programs	4,852,791		625,664		575,891	
Other instructional programs	2,983,674		372,615		375,925	
Support services:						
Student services	3,113,511		203,054		200,391	
Instructional staff support	1,579,442		173,240		263,559	
General administration	377,642		87,233		56,182	
School administration	2,844,216		322,394		233,353	
Business services	649,744		47,330		36,056	
Plant services	1,592,630		401,176		239,138	
Student transportation services	1,588,368		430,453		276,514	
Central services	994,126		12,166		26,087	
Food services	29,115		358,221		236,284	
Community service programs	100,336		945		1,330	
Capital outlay	630,894		310		190	
Debt service:						
Interest and bank charges	 2,024				-	
TOTAL EXPENDITURES	 38,189,515		4,759,453		4,790,672	
EXCESS (Deficiency) OF REVENUES						
OVER EXPENDITURES	\$ (1,876,110)	\$	(233,772)	\$	(256,917)	

	1993 VALOREM (ACCOUNT	EWING FOUNDATION		TOTAL
\$	4,460,861	\$-	\$	8,984,167
	- 53,244	-		8,940,582 249,505
		-		922,421
				,
	-	-		30,293,669
	-	-		391,602
	100,000	-		205,000
	4,614,105			49,986,946
	793,054	-		21,638,480
	264,492	-		6,318,838
	265,567	-		3,997,781
	167,937	-		3,684,893
	109,588	-		2,125,829
	268,564	-		789,621
	100,440	-		3,500,403
	14,622	-		747,752
	895,781	-		3,128,725
	595,440	-		2,890,775
	2,353	-		1,034,732
	236,330	-		859,950
	-	-		102,611
	2,532	-		633,926
				2,024
	3,716,700			51,456,340
\$	897,405	\$-	\$	(1,469,394)
<u> </u>		- 	<u> </u>	(1,100,001)
			(C	ONTINUED)

GENERAL FUND ACCOUNTS Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

	GENERAL ACCOUNTS			1967 ALES TAX ACCOUNT	-	1979 ALES TAX ACCOUNT
OTHER FINANCING SOURCES (USES) Transfers in Transfers out Insurance proceeds	\$	1,500,014 (300,003) 698,929	\$	- - -	\$	- - -
TOTAL OTHER FINANCING SOURCES (USES)		1,898,940				
Net Change in Fund Balances		22,830		(233,772)		(256,917)
FUND BALANCES - BEGINNING		3,510,178		3,704,218		3,507,513
FUND BALANCES - ENDING	\$	3,533,008	\$	3,470,446	\$	3,250,596

1993 AD VALOREM TAX ACCOUNT	EWING FOUNDATION	TOTAL
\$ (1,550,000) 1,408	\$ - - -	\$ 1,500,014 (1,850,003) 700,337
(1,548,592)		350,348
(651,187)	-	(1,119,046)
4,114,179	643	14,836,731
\$ 3,462,992	\$ 643	\$ 13,717,685

(CONCLUDED)

GENERAL FUND (GENERAL ACOUNTS) Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

Exhibit 6-1

	BUDGET ACTUAL			VARIANCE OVER (UNDER)		
REVENUES						
Local sources:						
Taxes:						
Ad valorem	\$	4,521,691	\$	4,523,306	\$	1,615
Interest earnings		88,542		88,655		113
Other		1,001,710		911,173		(90,537)
State sources:						
Equalization*		27,841,225		30,293,669		2,452,444
Other		406,569		391,602		(14,967)
Federal sources				105,000		105,000
TOTAL REVENUES		33,859,737		36,313,405		2,453,668
EXPENDITURES						
Current:						
Instruction:						
Regular programs		14,845,028		16,851,002		(2,005,974)
Special programs		4,849,056		4,852,791		(3,735)
Other instructional programs		3,153,404		2,983,674		169,730
Support services:						
Student services		3,124,090		3,113,511		10,579
Instructional staff support		1,607,356		1,579,442		27,914
General administration		416,676		377,642		39,034
School administration		2,857,477		2,844,216		13,261
Business services		650,027		649,744		283
Plant services		1,501,549		1,592,630		(91,081)
Student transportation services		1,588,364		1,588,368		(4)
Central services		972,158		994,126		(21,968)
Food services		48,684		29,115		19,569
Community service programs		99,848		100,336		(488)
Capital outlay		101,827		630,894		(529,067)
Debt service:						
Interest and bank charges		-		2,024		(2,024)
TOTAL EXPENDITURES		35,815,544		38,189,515		(2,373,971)
EXCESS (Deficiency) OF REVENUES						
OVER EXPENDITURES	\$	(1,955,807)	\$	(1,876,110)	\$	79,697

*Budget for MFP is net of \$2,461,939 local share that is deducted from MFP by the state for the local share for virtual and charter schools.

(CONTINUED)

GENERAL FUND (GENERAL ACOUNTS) Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

Exhibit 6-1

	 BUDGET	ACTUAL	-	ARIANCE OVER (UNDER)
OTHER FINANCING SOURCES (USES) Transfers in Transfers out Insurance proceeds	\$ 1,518,997 (422,452) -	\$ 1,500,014 (300,003) 698,929	\$	(18,983) 122,449 698,929
TOTAL OTHER FINANCING SOURCES (USES)	 1,096,545	 1,898,940		802,395
Net Change in Fund Balances	(859,262)	22,830		882,092
FUND BALANCES - BEGINNING	 3,099,774	 3,510,178		410,404
FUND BALANCES - ENDING	\$ 2,240,512	\$ 3,533,008	\$	1,292,496

(CONCLUDED)

GENERAL FUND (1967 SALES TAX ACCOUNT) Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

Exhibit 6-2

	BUDGET	BUDGET ACTUAL		
			(UNDER)	
REVENUES				
Taxes:				
Sales and use	\$ 4,427,	838 \$ 4,470,291	\$ 42,453	
Interest earnings	97,	843 55,390	(42,453)	
TOTAL REVENUES	4,525,	681 4,525,681		
EXPENDITURES				
Current:				
Instruction:				
Regular programs	1,673,		(51,098)	
Special programs	676,	762 625,664	51,098	
Other instructional programs	372,	615 372,615	-	
Support services:				
Student services	203,		-	
Instructional staff support	173,		-	
General administration		233 87,233	-	
School administration	322,		-	
Business services		330 47,330	-	
Plant services	401,		-	
Student transportation services	430,		-	
Central services		166 12,166	-	
Food services	358,		-	
Community service programs		945 945	-	
Capital outlay		310 310		
TOTAL EXPENDITURES	4,759,	453 4,759,453		
Net Change in Fund Balances	(233,	772) (233,772)	-	
FUND BALANCES - BEGINNING	3,704,	218 3,704,218		
FUND BALANCES - ENDING	\$ 3,470,	446 \$ 3,470,446	\$-	

GENERAL FUND (1979 SALES TAX ACCOUNT) Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

Exhibit 6-3

	BUDGET	ACTUAL	ARIANCE OVER JNDER)
REVENUES			
Taxes:			
Sales and use	\$ 4,427,838	\$ 4,470,291	\$ 42,453
Interest earnings	94,669	52,216	(42,453)
Other	11,248	11,248	-
TOTAL REVENUES	 4,533,755	 4,533,755	
EXPENDITURES			
Current:			
Instruction:			
Regular programs	2,230,669	2,269,772	(39,103)
Special programs	576,216	575,891	325
Other instructional programs	414,166	375,925	38,241
Support services:			
Student services	200,391	200,391	-
Instructional staff support	263,559	263,559	-
General administration	56,182	56,182	-
School administration	233,353	233,353	-
Business services	36,056	36,056	-
Plant services	257,139	239,138	18,001
Student transportation services	276,514	276,514	-
Central services	26,087	26,087	-
Food services	236,284	236,284	-
Community service programs	1,330	1,330	-
Capital outlay	 192	 190	 2
TOTAL EXPENDITURES	 4,808,138	 4,790,672	 17,466
Net Change in Fund Balances	(274,383)	(256,917)	17,466
FUND BALANCES - BEGINNING	 3,507,513	 3,507,513	
FUND BALANCES - ENDING	\$ 3,233,130	\$ 3,250,596	\$ 17,466

GENERAL FUND (1993 AD VALOREM TAX ACCOUNT) Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

Exhibit 6-4

	BUDGET			ACTUAL		VARIANCE OVER (UNDER)
REVENUES						
Taxes: Ad valorem	\$	4,459,133	\$	4,460,861	\$	1,728
Interest earnings	φ	4,459,155 53,123	φ	4,400,801 53,244	φ	1,720
Federal sources		100,000		100,000		-
		100,000		100,000		
TOTAL REVENUES		4,612,256		4,614,105		1,849
EXPENDITURES						
Current:						
Instruction:						<i></i>
Regular programs		790,479		793,054		(2,575)
Special programs		264,492		264,492		-
Other instructional programs		265,567		265,567		-
Support services: Student services		167,937		167,937		
Instructional staff support		107,937		107,937		-
General administration		268,564		268,564		
School administration		100,440		100,440		
Business services		14,622		14,622		_
Plant services		895,781		895,781		_
Student transportation services		595,440		595,440		_
Central services		2,353		2,353		_
Food services		236,330		236,330		-
Capital outlay		2,532		2,532		-
						(0.575)
TOTAL EXPENDITURES		3,714,125		3,716,700		(2,575)
EXCESS (Deficiency) OF REVENUES						
OVER EXPENDITURES		898,131		897,405		(726)
		,				()
OTHER FINANCING SOURCES (USES)						
Transfers out		(1,550,000)		(1,550,000)		-
Insurance proceeds		1,408		1,408		-
TOTAL OTHER FINANCING SOURCES (USES)		(1 549 500)		(1 540 500)		
300RCE3 (03E3)		(1,548,592)		(1,548,592)		-
Net Change in Fund Balances		(650,461)		(651,187)		(726)
FUND BALANCES - BEGINNING		4,114,179		4,114,179		
FUND BALANCES - ENDING	\$	3,463,718	\$	3,462,992	\$	(726)

GENERAL FUND (EWING FOUNDATION) Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

Exhibit 6-5

				VARIANCE OVER	
	BUDGET		ACTUAL	(UNDER)	
REVENUES Local sources: Other	_\$		\$	\$	
TOTAL REVENUES					
EXPENDITURES Current: Instruction: Regular programs			-		
TOTAL EXPENDITURES					
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES		-	-		-
FUND BALANCES - BEGINNING			643	643	3
FUND BALANCES - ENDING	\$		\$ 643	\$ 643	3

*The School Board budgeted zero amounts.

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Lincoln Parish School Board

COMBINING NONMAJOR GOVERNMENTAL FUNDS

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NONMAJOR GOVERNMENTAL FUNDS Combining Balance Sheet - By Fund Type June 30, 2020

	SPECIAL REVENUE				CAPITAL ROJECTS TOT		TOTAL
ASSETS							
Cash and cash equivalents	\$ 3,155,405	\$	677,224	\$	762,213	\$	4,594,842
Investments	3,815,716		11,044,954		2,645,141		17,505,811
Receivables	1,231,390		16,301		-		1,247,691
Inventory	179,946		-		-		179,946
Other assets	 2,500		-		-		2,500
TOTAL ASSETS	 8,384,957		11,738,479		3,407,354		23,530,790
LIABILITIES AND FUND BALANCES							
Liabilities:	704.050				007 500		4 004 550
Accounts, salaries and other payables	764,058		-		237,500		1,001,558
Interfund payables	296,617		-		-		296,617
Unearned revenue	 83,803		-		-		83,803
TOTAL LIABILITIES	 1,144,478		-		237,500		1,381,978
FUND BALANCES:							
Nonspendable	101,038		-		-		101,038
Restricted	6,673,684		9,208,343		2,694,107		18,576,134
Committed	 465,757		2,530,136		475,747		3,471,640
TOTAL FUND BALANCES	 7,240,479		11,738,479		3,169,854		22,148,812
TOTAL LIABILITIES AND							
FUND BALANCES	\$ 8,384,957	\$	11,738,479	\$	3,407,354	\$	23,530,790

NONMAJOR GOVERNMENTAL FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - By Fund Type For the Year Ended June 30, 2020

	SPECIAL REVENUE		DEBT SERVICE	CAPITAL PROJECTS		TOTAL
REVENUES					•	
Local sources:						
Taxes:						
Ad valorem	\$ 3,498,873	\$	4,719,609	\$-	\$	8,218,482
Sales and use	8,940,582		-	-		8,940,582
Interest earnings	84,209		234,737	73,119		392,065
Food service	100,208		-	-		100,208
Other	25,503		-	-		25,503
State sources:						
Equalization	84,902		-	-		84,902
Other	888,749		-	-		888,749
Federal sources	 5,086,492		-			5,086,492
TOTAL REVENUES	 18,709,518		4,954,346	73,119		23,736,983
EXPENDITURES						
Current:						
Instruction:						
Regular programs	4,484,542		-	-		4,484,542
Special programs	2,011,434		-	-		2,011,434
Other instructional programs	1,714,220		-	-		1,714,220
Support services:						
Student services	633,349		-	-		633,349
Instructional staff support	1,404,367		-	-		1,404,367
General administration	296,831		146,028	-		442,859
School administration	919,785		-	-		919,785
Business services	121,690		-	-		121,690
Plant services	3,338,677		-	80,077		3,418,754
Student transportation services	1,103,851		-			1,103,851
Central services	152,053		-	-		152,053
Food services	3,044,180		-	-		3,044,180
Community service programs	5,231		-	-		5,231
Capital outlay	329,576		_	1,954,372		2,283,948
Debt service:	020,070			1,001,012		2,200,010
Principal retirement	_		3,485,000	-		3,485,000
Interest and bank charges	_		1,210,229	-		1,210,229
interest and bank enalyes	 		1,210,229		• —	1,210,229
TOTAL EXPENDITURES	 19,559,786		4,841,257	2,034,449		26,435,492
EXCESS (Deficiency) OF REVENUES						
OVER EXPENDITURES	\$ (850,268)	\$	113,089	\$ (1,961,330)	\$	(2,698,509)

(CONTINUED)

NONMAJOR GOVERNMENTAL FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - By Fund Type For the Year Ended June 30, 2020

	SPECIAL REVENUE		1	DEBT SERVICE		CAPITAL PROJECTS		TOTAL	
OTHER FINANCING SOURCES (USES)									
Transfers in	\$	350,003	\$	-	\$	-	\$	350,003	
Transfers out		(307,014)		-		-		(307,014)	
Insurance proceeds		150		-		48,550		48,700	
Proceeds from sale of capital assets		11,345		-		-		11,345	
TOTAL OTHER FINANCING SOURCES (USES)		54,484				48,550		103,034	
Net Change in Fund Balances		(795,784)		113,089		(1,912,780)		(2,595,475)	
FUND BALANCES - BEGINNING		8,036,263		11,625,390		5,082,634		24,744,287	
FUND BALANCES - ENDING	\$	7,240,479	\$	11,738,479	\$	3,169,854	\$	22,148,812	

(CONCLUDED)

Lincoln Parish School Board

Nonmajor Special Revenue Funds

<u>TITLE II</u> To improve the skills of teachers and the quality of instruction in mathematics and science, also to increase the accessibility of such instruction to all students.

<u>SPECIAL PROGRAMS</u> The special programs fund accounts for special education federal grants to the School Board. All of the grants are restricted for special purposes.

<u>SCHOOL FOOD SERVICE</u> To assist through cash grants and food donations in providing a nutritious breakfast and lunch service for school students and to encourage the domestic consumption of nutritious agricultural commodities.

<u>PARISHWIDE MAINTENANCE</u> The parishwide maintenance fund accounts for the proceeds of a specific parish-wide ad valorem tax to be used for maintenance and upkeep of school facilities.

<u>RUSTON NO. 1 MAINTENANCE AND OPERATIONS</u> The Ruston School District No. 1 maintenance and operation fund accounts for the proceeds of a 3-mill Ruston School District ad valorem tax to be used for the utilities of the schools in the district.

<u>SIMSBORO NO. 3 MAINTENANCE AND OPERATIONS</u> The Simsboro School District No. 3 maintenance and operation fund accounts for the proceeds of a 3-mill Simsboro School District ad valorem tax to be used for the utilities of the schools in the district.

DUBACH NO. 5 MAINTENANCE AND OPERATIONS The Dubach School District No. 5 maintenance and operation fund accounts for the proceeds of a 3-mill Dubach School District ad valorem tax to be used for maintaining and operating the school facilities in the district including the payment of the cost of the utilities.

<u>CHOUDRANT NO. 6 MAINTENANCE AND OPERATIONS</u> The Choudrant School District No. 6 maintenance and operation fund accounts for the proceeds of a 3-mill Choudrant School District ad valorem tax to be used for maintaining and operating the school facilities in the district including the cost of the utilities.

EDUCATION EXCELLENCE The Louisiana State Legislature established the Millennium Trust in 1999 to provide for the disposition of proceeds from the tobacco settlement. This fund is a component of the Millennium Trust. The funds are restricted to expenditure for pre-kindergarten through twelfth grade instructional enhancements for students, including early childhood education programs focused on at-risk children and remedial instruction and assistance to children who fail to achieve required scores on tests required for advancement.

<u>RURAL EDUCATION ACHIEVEMENT</u> These funds are used for teacher recruitment and retention, professional development, educational technology and parental involvement activities.

2000 SALES TAX The 2000 Sales Tax Fund accounts for the proceeds of a one-half cent sales tax to be used for the payment of salaries and benefits of teachers and other School Board employees.

<u>1993 SALES TAX</u> The 1993 Sales Tax Fund accounts for the proceeds of a one-half cent sales tax to be used for paying instructional and support staff salaries and benefits.

(Continued)

Lincoln Parish School Board

Nonmajor Special Revenue Funds

VOCATIONAL EDUCATION These funds account for the federal Carl Perkins funds used to more fully develop the skills of students who elect to enroll in vocational and technical programs.

EARLY CHILDHOOD These funds account for state 8g grants and federal early childhood grants to provide enhancement to early childhood educational programs.

<u>STRIVING READERS</u> Grants to advance literacy skills for students from birth through grade 12, including limited-English-proficiency students and students with disabilities.

OTHER MISCELLANEOUS This fund accounts for several small state and federal funds, such as TANF/LA4, which are restricted for special purposes.

(Concluded)

NONMAJOR SPECIAL REVENUE FUNDS Combining Balance Sheet June 30, 2020

	TITLE II	SPECIAL PROGRAMS	SCHOOL FOOD SERVICE	PARISHWIDE MAINTENANCE		
ASSETS Cash and cash equivalents Investments Receivables Inventory Other assets	\$ 31,377 	\$ 133,741 	\$ 417,358 366,486 - 179,946 -	\$ 549,064 - 7,088 - 2,500		
TOTAL ASSETS	31,377	133,741	963,790	558,652		
LIABILITIES AND FUND BALANCES Liabilities: Accounts, salaries and other payables Interfund payables Unearned revenue	474 30,903 	35,675 95,175 2,055	158,545 - 78,908	92,895 		
TOTAL LIABILITIES FUND BALANCES: Nonspendable Restricted Committed	31,377	132,905 836 	237,453 101,038 625,299 -	92,895 - - 465,757		
TOTAL FUND BALANCES		836	726,337	465,757		
TOTAL LIABILITIES AND FUND BALANCES	\$ 31,377	\$ 133,741	\$ 963,790	\$ 558,652		

 SCHOOL DISTRICTS												
TON NO. 1		BORO NO. 3 NTENANCE		ACH NO. 5		ORANT NO. 6	FD					
 PERATIONS		PERATIONS		PERATIONS		ERATIONS		ELLENCE				
\$ 155,360	\$	321,922	\$	333,637	\$	57,434	\$	296,362				
2,111		1,026		51		497		-				
-		-		-		-		-				
 157,471		322,948		333,688		57,931		296,362				
35,606		5,105		35		11,405		1,338				
 -		-		-		-		-				
 35,606		5,105		35		11,405		1,338				
- 121,865 -		- 317,843 -		- 333,653 -		- 46,526 -		- 295,024 -				
 121,865		317,843		333,653		46,526		295,024				
\$ 157,471	\$	322,948	\$	333,688	\$	57,931	\$	296,362				

(CONTINUED)

NONMAJOR SPECIAL REVENUE FUNDS Combining Balance Sheet June 30, 2020

	RURAL EDUCATION ACHIEVEMENT	2000 SALES TAX	1993 SALES TAX	VOCATIONAL EDUCATION
ASSETS Cash and cash equivalents Investments Receivables Inventory Other assets	\$ - - 2,018 - -	\$ 709,825 2,474,110 435,411 -	\$ 263,564 975,120 435,412 - -	\$ - - - -
TOTAL ASSETS	2,018	3,619,346	1,674,096	
LIABILITIES AND FUND BALANCES Liabilities: Accounts, salaries and other payables Interfund payables Unearned revenue	2,018	- - -	361,241 _ 	- - -
TOTAL LIABILITIES	2,018		361,241	
FUND BALANCES: Nonspendable Restricted Committed	-	- 3,619,346 -	- 1,312,855 -	- - -
TOTAL FUND BALANCES		3,619,346	1,312,855	
TOTAL LIABILITIES AND FUND BALANCES	\$ 2,018	\$ 3,619,346	\$ 1,674,096	<u>\$</u>

EARLY CHILDHOOD	STRIVING READERS	OTHER	TOTAL
\$ 32,582	\$	\$ 50,879 150,076	\$ 3,155,405 3,815,716 1,231,390 179,946
. <u> </u>	·		2,500
32,582	<u> </u>	200,955	8,384,957
12,882 19,700		48,857 148,821 2,840	764,058 296,617 83,803
32,582		200,518	1,144,478
		437	101,038 6,673,684 465,757
		437	7,240,479
\$ 32,582	\$	\$ 200,955	\$ 8,384,957

(CONCLUDED)

NONMAJOR SPECIAL REVENUE FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

REVENUES		TITLE II	SPECIAL PROGRAMS		SCHOOL FOOD SERVICE		RISHWIDE NTENANCE
Local sources:			TROOMANIO	·	OEINVIOL		
Taxes:							
Ad valorem	\$	-	\$-	\$	-	\$	2,327,073
Sales and use	Ψ	_	Ψ	Ψ	_	Ψ	
Interest earnings		_	-		8,262		1,300
Food service		_	-		100,208		1,000
Other		-	-		-		1,195
State sources:							1,100
Equalization		-	-		84,902		-
Other		_	-				110,777
Federal sources		293,105	1,279,163		2,080,190		-
			.,,	·	_,000,100		
TOTAL REVENUES	1	293,105	1,279,163		2,273,562		2,440,345
EXPENDITURES							
Current:							
Instruction:							
Regular programs		-	-		-		45,238
Special programs		-	669,241		-		-
Other instructional programs		73,572	25,860		-		399
Support services:							
Student services		-	94,735		-		-
Instructional staff support		16,953	380,893		-		558
General administration		2,580	54,819		-		71,975
School administration		-	-		-		-
Business services		-	41,040		-		-
Plant services		-	475		-		1,836,332
Student transportation services		-	11,266		-		475,766
Central services		-	-		-		2,460
Food services		-	-		2,530,054		5,913
Community service programs		-	-		-		99
Capital outlay		-	-		-		2,290
TOTAL EXPENDITURES		93,105	1,278,329		2,530,054		2,441,030
EXCESS (Deficiency) OF REVENUES							
OVER EXPENDITURES	\$	200,000	\$ 834	\$	(256,492)	\$	(685)

IAINTENANCE EDUCATION	-	DUBACH NO. 5 MAINTENANCE & OPERATIONS \$ 123,212 - 160 - -	SIMSBORO NO. 3 MAINTENANCE & OPERATIONS \$ 225,938 - 232	RUSTON NO. 1 MAINTENANCE & OPERATIONS \$ 706,236
156 - - 241,607 116,570 241,607	-	-	-	\$
156 - - 241,607 116,570 241,607	-	-	-	\$ 706,236
 - 241,607 - 241,607 116,570 241,607	- 156 - -	- 160 -	232	-
116,570 241,607	- -	-		406
116,570 241,607	-	-	-	-
116,570 241,607	-		22,213	-
116,570 241,607	-	-	-	-
	<u> </u>			
- 86,362 	116,570	123,372	248,383	706,642
- 86,362 				
	-	-	-	-
	-	-	-	-
	-	-	-	-
- 1,818 3,620 -	- 3 620	- 3,828	- 6,915	- 21,868
	-	-	-	-
	-	-	-	-
142,951 -	142,951	61,022	82,018	710,278
	-	-	-	-
	-	-	-	-
	-	-	-	-
		78,250	244,790	
146,571 88,180	440 574	143,100	333,723	732,146
(30,001) \$ 153,427	140,571			

(CONTINUED)

NONMAJOR SPECIAL REVENUE FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

	 TITLE II	SPECIAL ROGRAMS	SCHOOL FOOD SERVICE	 RISHWIDE NTENANCE
OTHER FINANCING SOURCES (USES) Transfers in Transfers out Insurance proceeds Proceeds from sale of capital assets	\$ - (200,000) - -	\$ 2 - -	\$ - - -	\$ 300,000 - 150 11,345
TOTAL OTHER FINANCING SOURCES (USES)	 (200,000)	 2	 	 311,495
Net Change in Fund Balances	-	836	(256,492)	310,810
FUND BALANCES - BEGINNING	 -	 	 982,829	 154,947
FUND BALANCES - ENDING	\$ _	\$ 836	\$ 726,337	\$ 465,757

RUSTON NO. 1		SIMSBORO NO. 3		DUBACH NO. 5		снои	DRANT NO. 6			
MAINTENANCE		MAINTENANCE		MAINTENANCE			NTENANCE	EDUCATION		
& OPERATIONS		& OP	ERATIONS	& OPERATIONS		& OF	PERATIONS	EXCELLENCE		
\$	-	\$	-	\$	-	\$	50,000	\$	-	
	-		-		-		-		-	
	-		-		-		-		-	
							-		-	
	-		-		-		50,000		-	
	(25,504)		(85,340)		(19,728)		19,999		153,427	
	147,369		403,183		353,381		26,527		141,597	
\$	121,865	\$	317,843	\$	333,653	\$	46,526	\$	295,024	

(CONTINUED)

NONMAJOR SPECIAL REVENUE FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

		2000	1993	VOCATIONAL	
REVENUES	ACHIEVEMENT	SALES TAX	SALES TAX	EDUCATION	
Local sources: Taxes:					
Ad valorem	\$ -	\$-	\$-	\$ -	
Sales and use	φ -	- 4,470,291	- 4,470,291	φ -	
Interest earnings	-	4,470,291 48,031	4,470,291 25,662	-	
Food service	-	40,031	25,002	-	
Other				_	
State sources:	_	-	-	-	
Equalization	_	_	_	_	
Other	_	_	_	_	
Federal sources	126,018	-	-	52,872	
TOTAL REVENUES	126,018	4,518,322	4,495,953	52,872	
EXPENDITURES					
Current:					
Instruction:					
Regular programs	90,867	2,079,484	1,855,611	-	
Special programs	-	633,308	661,410	-	
Other instructional programs	-	298,128	346,100	48,668	
Support services:					
Student services	-	276,731	250,967	3,965	
Instructional staff support	30,035	180,105	553,467	239	
General administration	5,114	39,214	57,018	-	
School administration	-	294,483	625,302	-	
Business services	-	37,789	42,861	-	
Plant services	-	208,697	274,349	-	
Student transportation services	-	286,238	327,001	-	
Central services	-	35,056	15,273	-	
Food services	-	232,739	275,474	-	
Community service programs	-	3,246	1,886	-	
Capital outlay	<u> </u>	3,733	513		
TOTAL EXPENDITURES	126,016	4,608,951	5,287,232	52,872	
EXCESS (Deficiency) OF REVENUES					
OVER EXPENDITURES	\$2	\$ (90,629)	\$ (791,279)	\$ -	

EARLY CHILDHOOD	STRIVING READERS	OTHER MISCELLANEOUS	TOTAL		
\$ -	\$ -	\$-	\$ 3,498,873		
-	-	-	8,940,582		
-	-	-	84,209		
-	-	-	100,208		
-	-	2,095	25,503		
-	-	-	84,902		
106,731	-	429,634	888,749		
	224,996	1,030,148	5,086,492		
106,731	224,996	1,461,877	18,709,518		

- - 106,731	6,760 - 204,289	320,220 47,475 610,473	4,484,542 2,011,434 1,714,220
-	-	6,951	633,349
-	8,330	231,969	1,404,367
-	5,617	24,263	296,831
-	-	-	919,785
-	-	-	121,690
-	-	22,555	3,338,677
-	-	3,580	1,103,851
-	-	99,264	152,053
-	-	-	3,044,180
-	-	-	5,231
			329,576
106,731	224,996	1,366,750	19,559,786
\$	\$	\$ 95,127	\$ (850,268)

(CONTINUED)

NONMAJOR SPECIAL REVENUE FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

	RURAL EDUCATION ACHIEVEMENT		2000 SALES TAX		1993 SALES TAX		VOCATIONAL EDUCATION	
OTHER FINANCING SOURCES (USES)								
Transfers in	\$	-	\$	-	\$	-	\$	-
Transfers out		(2)		-		-		-
Insurance proceeds		-		-		-		-
Proceeds from sale of capital assets		-		-				-
TOTAL OTHER FINANCING SOURCES (USES)		(2)						<u> </u>
Net Change in Fund Balances		-		(90,629)		(791,279)		-
FUND BALANCES - BEGINNING				3,709,975		2,104,134		
FUND BALANCES - ENDING	\$	-	\$	3,619,346	\$	1,312,855	\$	-

EARLY CHILDHOOD		STRIVING READERS		MISC	OTHER ELLANEOUS	TOTAL		
\$	- - -	\$	- - -	\$ (107,012		\$	350,003 (307,014) 150 11,345	
	-		-		(107,011)		54,484	
	-		-		(11,884)		(795,784)	
	_		-		12,321		8,036,263	
\$	-	\$	-	\$	437	\$	7,240,479	
						(CC	NCLUDED)	

NONMAJOR SPECIAL REVENUE FUNDS TITLE II Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

Exhibit 11-1

	E	UDGET	A	CTUAL	VARIANCE OVER (UNDER)	
REVENUES						
Federal sources	\$	192,237	\$	293,105	\$	100,868
TOTAL REVENUES		192,237		293,105		100,868
EXPENDITURES Current:						
Instruction:						
Other instructional programs		192,237		73,572		118,665
Support services: Instructional staff support		-		16,953		(16,953)
General administration		-		2,580		(2,580)
TOTAL EXPENDITURES		192,237		93,105		99,132
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES		-		200,000		200,000
OTHER FINANCING SOURCES (USES) Transfers out				(200,000)		(200,000)
Net Change in Fund Balances		-		-		-
FUND BALANCES - BEGINNING		-		-		-
FUND BALANCES - ENDING	\$		\$		\$	-

NONMAJOR SPECIAL REVENUE FUNDS SPECIAL PROGRAMS Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	I	BUDGET ACTUAL			VARIANCE OVER (UNDER)		
REVENUES							
Federal sources	\$	1,872,074	\$	1,279,163	\$	(592,911)	
TOTAL REVENUES		1,872,074		1,279,163		(592,911)	
EXPENDITURES							
Current:							
Instruction:							
Special programs		1,299,587		669,241		630,346	
Other instructional programs		28,692		25,860		2,832	
Support services:							
Student services		105,493		94,735		10,758	
Instructional staff support		211,455		380,893		(169,438)	
General administration		80,369		54,819		25,550	
Business services		125,160		41,040		84,120	
Plant services		2,000		475		1,525	
Student transportation services		19,318		11,266		8,052	
TOTAL EXPENDITURES		1,872,074		1,278,329		593,745	
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES		-		834		834	
OTHER FINANCING SOURCES (USES)							
Transfers in		-		2		2	
Net Change in Fund Balances		-		836		836	
FUND BALANCES - BEGINNING							
FUND BALANCES - ENDING	\$		\$	836	\$	836	

NONMAJOR SPECIAL REVENUE FUNDS SCHOOL FOOD SERVICE Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	BUDGET ACTUAL			ACTUAL	VARIANCE OVER (UNDER)		
REVENUES							
Local sources:							
Interest earnings	\$	8,262	\$	8,262	\$	-	
Food service		100,208		100,208		-	
State sources:							
Equalization		84,902		84,902		-	
Federal sources		2,080,190		2,080,190		-	
TOTAL REVENUES		2,273,562		2,273,562			
EXPENDITURES							
Food services		2,530,054		2,530,054		-	
TOTAL EXPENDITURES		2,530,054		2,530,054			
Net Change in Fund Balances		(256,492)		(256,492)		-	
FUND BALANCES - BEGINNING		982,829		982,829		-	
FUND BALANCES - ENDING	\$	726,337	\$	726,337	\$		

NONMAJOR SPECIAL REVENUE FUNDS PARISHWIDE MAINTENANCE Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

BUDGET ACTUAL OVER (UNDER) REVENUES Local sources: Taxes: Ad valorem \$ 2,326,171 \$ 2,327,073 \$ 902 Interest earnings 1,237 1,300 63 1,195 - Other 110,777 110,777 - - - TOTAL REVENUES 2,439,380 2,440,345 965 EXPENDITURES 2,439,380 2,440,345 965 Current: Instruction: Regular programs 45,238 45,238 - Other instructional programs 399 399 - Support services: - - - Instructional staff support 558 558 - General administration 71,975 71,975 - Plant services 2,460 2,460 - Community service programs 99 99 - Community services 3,245 (685) (3,930) OVER EXPENDITURES 2,480 2,480 - Community service programs <t< th=""><th></th><th></th><th>June</th><th>; 30, 2020</th><th></th><th>xhibit 11-4 ARIANCE</th></t<>			June	; 30, 2020		xhibit 11-4 ARIANCE
REVENUES Image: Contract State S			B		Αςτιλι	
Local sources: Taxes: Ad valorem \$ 2.326,171 \$ 2.327,073 \$ 902 Interest earnings 1,237 1,300 63 Other 1,195 1,195 - State sources: 110,777 110,777 - Other 110,777 110,777 - TOTAL REVENUES 2,439,380 2,440,345 965 EXPENDITURES 2,439,380 2,440,345 965 Current: Instructional staff support 558 558 - Instructional staff support 558 558 - - General administration 71,975 71,975 - - Plant services 1,832,766 1,836,332 (3,566) - Student transportation services 2,440 2,460 - - Community service programs 99 99 - - Control utay 2,290 2,290 - - Total EXPENDITURES 3,00,000 300,000 - -	REVENUES	-			 ACTUAL	
Ad valorem Interest earnings \$ 2,326,171 \$ 2,327,073 \$ 902 Interest earnings 1,237 1,300 63 Other 1,195 1,195 - State sources: Other 110,777 110,777 - TOTAL REVENUES 2,439,380 2,440,345 965 EXPENDITURES Current: Instruction: Regular programs 45,238 45,238 - Other instructional programs 45,238 45,238 - Other instructional programs 399 399 - Support services: Instructional staff support 558 558 - General administration 71,975 71,975 - Plant services 1,832,766 1,836,332 (3,566) Student transportation services 2,460 2,460 - Community service programs 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 300,000						
Interest earnings 1,237 1,300 63 Other 1,195 1,195 - State sources: 0ther 110,777 110,777 - TOTAL REVENUES 2,439,380 2,440,345 965 EXPENDITURES 2,439,380 2,440,345 965 EXPENDITURES 2,439,380 2,440,345 965 Current: Instruction: Regular programs 45,238 - Other instructional programs 399 399 - Support services: Instructional staff support 558 558 - General administration 71,975 71,975 - 6 Student transportation services 1,832,766 1,833,2766 1,333 - Community services programs 2,99 2,290 - 2 Contral expression 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 311,495 - -						
Interest earnings 1,237 1,300 63 Other 1,195 1,195 - State sources: 0ther 110,777 110,777 - TOTAL REVENUES 2,439,380 2,440,345 965 EXPENDITURES 2,439,380 2,440,345 965 EXPENDITURES 2,439,380 2,440,345 965 Current: Instruction: Regular programs 45,238 - Other instructional programs 399 399 - Support services: Instructional staff support 558 558 - General administration 71,975 71,975 - 6 Student transportation services 18,832,766 18,332,766 (1,329) Central services 2,460 2,460 - Food services 5,913 5,913 - Community service programs 99 99 - Capital outlay 2,290 2,290 - OTAL EXPENDITURES 2,436,135 2,441,030	Ad valorem		\$	2,326,171	\$ 2,327,073	\$ 902
State sources: 110,777 110,777 - Other 110,777 110,777 - TOTAL REVENUES 2,439,380 2,440,345 965 EXPENDITURES 2,439,380 2,440,345 965 Current: Instruction: Regular programs 45,238 45,238 - Other instructional programs 399 399 - - Instructional grograms 45,238 558 - - Instructional grograms 45,238 558 - - Instructional grograms 45,238 558 - - Instructional grograms 399 399 - - Instructional staff support 558 558 - - General administration 71,975 71,975 -	Interest earnings					63
Other 110,777 110,777 - TOTAL REVENUES 2,439,380 2,440,345 965 EXPENDITURES Current: Instructional 99 399 - Instructional staff support 558 558 - - General administration 71,975 71,975 - - Plant services 1,832,766 1,836,332 (3,566) Student transportation services 2,460 2,460 - Community service programs 99 99 - Community services 2,436,135 2,441,030 (4,895) Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 310,000 300,000 - Total CAPERINITURES 3,245 (685) - - Proceeds from sale of capital assets 11,345 - - -	-			1,195	1,195	-
TOTAL REVENUES 2,439,380 2,440,345 965 EXPENDITURES Current: Instruction: Regular programs 45,238 45,238 - Other instructional programs 399 399 - - Support services: Instructional staff support 558 558 - Instructional staff support 558 558 - - Plant services: 1,832,766 1,833,332 (3,566) Student transportation services 2,460 2,460 - Food services 2,460 2,460 - Food services 2,460 2,460 - Food services 5,913 5,913 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 150 - - Transfers in 300,000 300,000 -	State sources:					
EXPENDITURES Current: Instruction: Regular programs 45,238 45,238 - Other instructional programs 399 399 - Support services: 1 - - Instructional staff support 558 558 - General administration 71,975 71,975 - Plant services 1,832,766 1,836,332 (3,566) Student transportation services 474,437 475,766 (1,329) Central services 2,460 2,460 - Food services 2,460 2,460 - Community service programs 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 - - Transfers in 300,000 300,000 - -	Other	-		110,777	 110,777	 -
Current: Instruction: 45,238 45,238 45,238 - Regular programs 399 399 -	TOTAL REVENUES	_		2,439,380	 2,440,345	 965
Current: Instruction: 45,238 45,238 45,238 - Regular programs 399 399 -	EXPENDITURES					
Instruction: 45,238 45,238 - Other instructional programs 399 399 - Support services: - - - Instructional staff support 558 558 - General administration 71,975 71,975 - Plant services 1,832,766 1,836,332 (3,566) Student transportation services 474,437 475,766 (1,329) Central services 2,460 2,460 - Food services 5,913 5,913 - Community service programs 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 300,000 - Transfers in 300,000 300,000 - Insurance proceeds 11,345 11,345 - Proceeds from sale of capi						
Regular programs 45,238 45,238 - Other instructional programs 399 399 - Support services: - - - Instructional staff support 558 558 - General administration 71,975 71,975 - Plant services 1,832,766 1,836,332 (3,566) Student transportation services 474,437 475,766 (1,329) Central services 2,460 - - Food services 5,913 5,913 - Community service programs 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 300,000 300,000 - OTHER FINANCING SOURCES (USES) 300,000 - - Transfers in 300,000 300,000 - Insurance proceeds 150 150 - Proceeds from sale of capital assets <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Other instructional programs 399 399 - Support services: Instructional staff support 558 558 - General administration 71,975 71,975 - Plant services 1,832,766 1,836,332 (3,566) Student transportation services 2,460 2,460 - Food services 2,460 2,460 - Community service programs 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 300,000 - Insurance proceeds 150 150 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING 311,495 - - Proceeds from sale of capital assets 11,345 - - OTAL OTHER FINANCING 311,495 -				45,238	45,238	-
Instructional staff support 558 558 - General administration 71,975 71,975 - Plant services 1,832,766 1,836,332 (3,566) Student transportation services 474,437 475,766 (1,329) Central services 2,460 2,460 - Food services 5,913 5,913 - Community service programs 99 99 -9 Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 300,000 - Insurance proceeds 110 150 - Proceeds from sale of capital assets 11,345 - - TOTAL OTHER FINANCING 311,495 - - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 - <td></td> <td></td> <td></td> <td>399</td> <td>399</td> <td>-</td>				399	399	-
General administration 71,975 71,975 - Plant services 1,832,766 1,836,332 (3,566) Student transportation services 474,437 475,766 (1,329) Central services 2,460 2,460 - Food services 5,913 5,913 - Community service programs 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 300,000 - Transfers in 300,000 300,000 - Insurance proceeds 150 1 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 - </td <td>Support services:</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Support services:					
Plant services 1,832,766 1,836,332 (3,566) Student transportation services 474,437 475,766 (1,329) Central services 2,460 2,460 - Food services 5,913 5,913 - Community service programs 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 - - Transfers in 300,000 300,000 - Insurance proceeds 11,345 11,345 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING SOURCES (USES) 311,495 - - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 - -	Instructional staff support			558	558	-
Student transportation services 474,437 475,766 (1,329) Central services 2,460 2,460 - Food services 5,913 5,913 - Community service programs 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 - - Transfers in 300,000 300,000 - Insurance proceeds 11,345 11,345 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -	General administration			71,975	71,975	-
Central services 2,460 2,460 - Food services 5,913 5,913 - Community service programs 99 99 99 - Capital outlay 2,290 2,290 - - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 300,000 - Insurance proceeds 150 150 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 - -	Plant services			1,832,766	1,836,332	(3,566)
Food services 5,913 5,913 - Community service programs 99 99 99 - Capital outlay 2,290 2,290 - - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 - - Transfers in 300,000 300,000 - Insurance proceeds 11,345 11,345 - Proceeds from sale of capital assets 11,345 - - TOTAL OTHER FINANCING SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 - -	Student transportation services			474,437	475,766	(1,329)
Community service programs 99 99 99 - Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 - - Transfers in Insurance proceeds 300,000 300,000 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -	Central services			2,460	2,460	-
Capital outlay 2,290 2,290 - TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) Transfers in Insurance proceeds 300,000 300,000 - Insurance proceeds 150 150 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -				5,913	5,913	-
TOTAL EXPENDITURES 2,436,135 2,441,030 (4,895) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) Transfers in 300,000 300,000 - Insurance proceeds 150 150 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -						-
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES3,245(685)(3,930)OTHER FINANCING SOURCES (USES) Transfers in Insurance proceeds300,000300,000-Insurance proceeds Proceeds from sale of capital assets150150-TOTAL OTHER FINANCING SOURCES (USES)311,495311,495-Net Change in Fund Balances314,740310,810(3,930)FUND BALANCES - BEGINNING154,947154,947-	Capital outlay	-		2,290	 2,290	 -
OVER EXPENDITURES 3,245 (685) (3,930) OTHER FINANCING SOURCES (USES) 300,000 - - Transfers in 300,000 300,000 - Insurance proceeds 150 150 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING 311,495 311,495 - SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -	TOTAL EXPENDITURES	_		2,436,135	 2,441,030	 (4,895)
OTHER FINANCING SOURCES (USES) Transfers in 300,000 300,000 - Insurance proceeds 150 150 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING SOURCES (USES) 311,495 - - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -	EXCESS (Deficiency) OF REVENUES					
Transfers in 300,000 300,000 - Insurance proceeds 150 150 - Proceeds from sale of capital assets 11,345 11,345 - TOTAL OTHER FINANCING SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -	OVER EXPENDITURES	_		3,245	 (685)	 (3,930)
Insurance proceeds150150-Proceeds from sale of capital assets11,34511,345-TOTAL OTHER FINANCING SOURCES (USES)311,495311,495-Net Change in Fund Balances314,740310,810(3,930)FUND BALANCES - BEGINNING154,947154,947-	OTHER FINANCING SOURCES (USES)					
Proceeds from sale of capital assets11,34511,345-TOTAL OTHER FINANCING SOURCES (USES)311,495311,495-Net Change in Fund Balances314,740310,810(3,930)FUND BALANCES - BEGINNING154,947154,947-	Transfers in			300,000	300,000	-
TOTAL OTHER FINANCING SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -						-
SOURCES (USES) 311,495 311,495 - Net Change in Fund Balances 314,740 310,810 (3,930) FUND BALANCES - BEGINNING 154,947 154,947 -	Proceeds from sale of capital assets	-		11,345	 11,345	 -
FUND BALANCES - BEGINNING 154,947 -		_		311,495	 311,495	
	Net Change in Fund Balances			314,740	310,810	(3,930)
FUND BALANCES - ENDING \$ 469,687 \$ 465,757 \$ (3,930)	FUND BALANCES - BEGINNING	-		154,947	 154,947	 -
	FUND BALANCES - ENDING	=	\$	469,687	\$ 465,757	\$ (3,930)

NONMAJOR SPECIAL REVENUE FUNDS RUSTON NO. 1 MAINTENANCE AND OPERATIONS Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	E	BUDGET	ACTUAL	 RIANCE OVER INDER)
		,		 ,
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$	705,868	\$ 706,236	\$ 368
Interest earnings		381	 406	 25
TOTAL REVENUES		706,249	 706,642	 393
EXPENDITURES				
Current:				
Support services:				
General administration		21,868	21,868	-
Plant services		710,278	 710,278	-
TOTAL EXPENDITURES		732,146	 732,146	
Net Change in Fund Balances		(25,897)	(25,504)	393
FUND BALANCES - BEGINNING		147,369	 147,369	 -
FUND BALANCES - ENDING	\$	121,472	\$ 121,865	\$ 393

NONMAJOR SPECIAL REVENUE FUNDS SIMSBORO NO. 3 MAINTENANCE AND OPERATIONS Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	E	BUDGET	 ACTUAL	VARIANCE OVER (UNDER)		
REVENUES						
Local sources:						
Taxes:						
Ad valorem	\$	225,902	\$ 225,938	\$	36	
Interest earnings		230	232		2	
Other		22,213	 22,213		-	
TOTAL REVENUES		248,345	 248,383		38	
EXPENDITURES						
Current:						
Support services:						
General administration		6,915	6,915		-	
Plant services		82,018	82,018		-	
Capital outlay		244,790	 244,790		-	
TOTAL EXPENDITURES		333,723	 333,723			
Net Change in Fund Balances		(85,378)	(85,340)		38	
FUND BALANCES - BEGINNING		403,183	 403,183			
FUND BALANCES - ENDING	\$	317,805	\$ 317,843	\$	38	

NONMAJOR SPECIAL REVENUE FUNDS DUBACH NO. 5 MAINTENANCE AND OPERATIONS Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	<u> </u>			ACTUAL		ANCE ER DER)
REVENUES Local sources:						
Taxes:						
Ad valorem	\$	123,207	\$	123,212	\$	5
Interest earnings	Ψ	160	Ψ	120,212	Ψ	-
interest carnings		100		100		
TOTAL REVENUES		123,367		123,372		5
EXPENDITURES						
Current:						
Support services:						
General administration		3,828		3,828		-
Plant services		61,022		61,022		-
Capital outlay		78,250		78,250		-
TOTAL EXPENDITURES		143,100		143,100		-
Not Change in Fund Palanase		(10 722)		(10 700)		5
Net Change in Fund Balances		(19,733)		(19,728)		5
FUND BALANCES - BEGINNING		353,381		353,381		-
FUND BALANCES - ENDING	\$	333,648	\$	333,653	\$	5

NONMAJOR SPECIAL REVENUE FUNDS CHOUDRANT NO. 6 MAINTENANCE AND OPERATIONS Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	B		 ACTUAL	0	IANCE /ER DER)
REVENUES					
Local sources:					
Taxes:					
Ad valorem	\$	116,395	\$ 116,414	\$	19
Interest earnings		156	 156		
TOTAL REVENUES		116,551	 116,570		19
EXPENDITURES					
Current:					
Support services:					
General administration		3,620	3,620		-
Plant services		142,951	 142,951		-
TOTAL EXPENDITURES		146,571	 146,571		-
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES		(30,020)	(30,001)		19
OTHER FINANCING SOURCES (USES) Transfers in		50,000	 50,000		-
Net Change in Fund Balances		19,980	19,999		19
FUND BALANCES - BEGINNING		26,527	 26,527		
FUND BALANCES - ENDING	\$	46,507	\$ 46,526	\$	19

NONMAJOR SPECIAL REVENUE FUNDS EDUCATION EXCELLENCE Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	BUDGET ACTUAL			VARIANCE OVER (UNDER)		
REVENUES						
State sources:						
Other	\$	374,801	\$	241,607	\$	(133,194)
TOTAL REVENUES		374,801		241,607		(133,194)
EXPENDITURES						
Current:						
Instruction:						
Regular programs		372,154		86,362		285,792
Support services:						
Instructional staff support		2,647		1,818		829
TOTAL EXPENDITURES		374,801		88,180		286,621
Net Change in Fund Balances		-		153,427		153,427
FUND BALANCES - BEGINNING				141,597		141,597
FUND BALANCES - ENDING	\$		\$	295,024	\$	295,024

NONMAJOR SPECIAL REVENUE FUNDS RURAL EDUCATION ACHIEVEMENT Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	BUDGET	ACTUAL	VARIANCE OVER (UNDER)
REVENUES			
Federal sources	\$ 126,018	\$ 126,018	\$-
TOTAL REVENUES	126,018	126,018	
EXPENDITURES			
Current:			
Instruction:	00.967	00.967	
Regular programs Support services:	90,867	90,867	-
Instructional staff support	30,037	30,035	2
General administration	5,114	5,114	
TOTAL EXPENDITURES	126,018	126,016	2
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	-	2	2
OTHER FINANCING SOURCES (USES) Transfers out	<u>-</u>	(2)	(2)
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING			
FUND BALANCES - ENDING	\$-	\$-	\$ -

NONMAJOR SPECIAL REVENUE FUNDS 2000 SALES TAX Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	BUDGET	BUDGET ACTUAL		VA BUDGET ACTUAL (L	
REVENUES					
Local sources:					
Taxes:					
Sales and use	\$ 4,427,838	\$ 4,470,291	\$ 42,453		
Interest earnings	90,484	48,031	(42,453)		
TOTAL REVENUES	4,518,322	4,518,322			
EXPENDITURES					
Current:					
Instruction:					
Regular programs	2,073,265	2,079,484	(6,219)		
Special programs	639,530	633,308	6,222		
Other instructional programs	298,128	298,128	-		
Support services:					
Student services	276,731	276,731	-		
Instructional staff support	180,105	180,105	-		
General administration	39,214	39,214	-		
School administration	294,483	294,483	-		
Business services	37,789	37,789	-		
Plant services	208,697	208,697	-		
Student transportation services	286,238	286,238	-		
Central services	35,056	35,056	-		
Food services	232,739	232,739	-		
Community service programs	3,246	3,246	-		
Capital outlay	3,733	3,733			
TOTAL EXPENDITURES	4,608,954	4,608,951	3		
Net Change in Fund Balances	(90,632)	(90,629)	3		
FUND BALANCES - BEGINNING	3,709,975	3,709,975			
FUND BALANCES - ENDING	\$ 3,619,343	\$ 3,619,346	\$ 3		

NONMAJOR SPECIAL REVENUE FUNDS 1993 SALES TAX Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

	BUDGET	BUDGET ACTUAL	
REVENUES			
Local sources:			
Taxes: Sales and use	\$ 4,427,839	\$ 4,470,291	¢ 40.450
		\$ 4,470,291 25,662	\$ 42,452 (42,452)
Interest earnings	68,115	20,002	(42,453)
TOTAL REVENUES	4,495,954	4,495,953	(1)
EXPENDITURES			
Current:			
Instruction:			
Regular programs	1,854,756	1,855,611	(855)
Special programs	662,267	661,410	857
Other instructional programs	346,100	346,100	-
Support services:			
Student services	250,967	250,967	-
Instructional staff support	553,467	553,467	-
General administration	57,018	57,018	-
School administration	625,302	625,302	-
Business services	42,861	42,861	-
Plant services	274,349	274,349	-
Student transportation services	327,001	327,001	-
Central services	15,273	15,273	-
Food services	275,474	275,474	-
Community service programs	1,886	1,886	-
Capital outlay	512	513	(1)
TOTAL EXPENDITURES	5,287,233	5,287,232	1
Net Change in Fund Balances	(791,279)	(791,279)	-
FUND BALANCES - BEGINNING	2,104,134	2,104,134	
FUND BALANCES - ENDING	\$ 1,312,855	\$ 1,312,855	\$

NONMAJOR SPECIAL REVENUE FUNDS VOCATIONAL EDUCATION Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

						RIANCE OVER	
	E	BUDGET ACTUAL			(UNDER)		
REVENUES							
Federal sources	\$	77,022	\$	52,872	\$	(24,150)	
TOTAL REVENUES		77,022		52,872		(24,150)	
EXPENDITURES							
Current:							
Instruction:							
Other instructional programs		70,522		48,668		21,854	
Support services:							
Student services		6,500		3,965		2,535	
Instructional staff support		-		239		(239)	
TOTAL EXPENDITURES		77,022		52,872		24,150	
Net Change in Fund Balances		-		-		-	
FUND BALANCES - BEGINNING							
FUND BALANCES - ENDING	\$	-	\$		\$	-	

NONMAJOR SPECIAL REVENUE FUNDS EARLY CHILDHOOD Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

		DOFT				
	BU	JDGET	A		(U	NDER)
REVENUES State sources:						
Other	\$	109,609	\$	106,731	\$	(2,878)
TOTAL REVENUES		109,609		106,731		(2,878)
EXPENDITURES Current: Instruction:						
Other instructional programs		109,609		106,731		2,878
TOTAL EXPENDITURES		109,609		106,731		2,878
Net Change in Fund Balances		-		-		-
FUND BALANCES - BEGINNING		-				-
FUND BALANCES - ENDING	\$		\$		\$	

NONMAJOR SPECIAL REVENUE FUNDS STRIVING READERS Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

			VARIANCE OVER		
	BUDGET	ACTUAL	(UNDER)		
REVENUES					
Federal sources	\$ 221,675	\$ 224,996	\$ 3,321		
TOTAL REVENUES	221,675	224,996	3,321		
EXPENDITURES					
Current:					
Instruction:					
Regular programs	-	6,760	(6,760)		
Other instructional programs	215,335	204,289	11,046		
Support services:					
Instructional staff support	-	8,330	(8,330)		
General administration	6,340	5,617	723		
TOTAL EXPENDITURES	221,675	224,996	(3,321)		
Net Change in Fund Balances	-	-	-		
FUND BALANCES - BEGINNING					
FUND BALANCES - ENDING	\$-	\$-	<u>\$</u>		

NONMAJOR SPECIAL REVENUE FUNDS OTHER MISCELLANEOUS Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget (GAAP Basis) and Actual For the Year Ended June 30, 2020

REVENUES Local sources: \$<		BUDGET	ACTUAL	VARIANCE OVER (UNDER)
Local sources: \$	REVENUES			
State sources: 207,796 429,634 221,838 Federal sources 1,014,419 1,030,148 15,729 TOTAL REVENUES 1,222,215 1,461,877 239,662 EXPENDITURES 1,222,215 1,461,877 239,662 EXPENDITURES 1,222,215 1,461,877 239,662 EXPENDITURES 1,222,215 1,461,877 239,662 Support services: 47,738 320,220 (272,482) Support services: 332,795 610,473 (277,678) Student services - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/7,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) -				
Other 207,796 429,634 221,838 Federal sources 1,014,419 1,030,148 15,729 TOTAL REVENUES 1,222,215 1,461,877 239,662 EXPENDITURES 1,222,215 1,461,877 239,662 Current: Instruction: Regular programs 47,738 320,220 (272,482) Special programs - 47,475 (47,475) (47,475) Other instructional programs - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services - 3,580 (3,580) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 Transfers out	Other	\$ -	\$ 2,095	\$ 2,095
Federal sources 1,014,419 1,030,148 15,729 TOTAL REVENUES 1,222,215 1,461,877 239,662 EXPENDITURES Instruction: 239,662 242,482 Instruction: 47,738 320,220 (272,482) Special programs 47,738 320,220 (272,482) Support services: 332,795 610,473 (277,678) Student services - 6,951 (6,951) Instructional administration 11,122 24,263 (13,131) Plant services - 3,580 (3,580) Ceneral administration 11,122 24,263 (13,131) Plant services - 3,580 (3,580) Central services - 3,580 (3,580) Central services - 3,580 (3,580) Central services 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/00 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1	State sources:			
TOTAL REVENUES 1,222,215 1,461,877 239,662 EXPENDITURES Instruction: Regular programs 47,738 320,220 (272,482) Special programs - 47,475 (47,475) (47,475) Other instructional programs - 47,475 (47,475) Support services: - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services - 3,580 (3,580) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 07,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 Transfers in - 1 1 Transfers out (107,000) (107,011) (11,12) Net Change in	Other	207,796	429,634	221,838
EXPENDITURES Current: Instruction: Regular programs 47,738 320,220 (272,482) Special programs - 47,475 (47,475) Other instructional programs 332,795 610,473 (277,678) Support services: - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services - 3,580 (3,580) Central services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/VER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 1 Transfers out - 1 1 1 Transfers out (107,000) (107,011) (112) TOTAL OTHER FINANCI	Federal sources	1,014,419	1,030,148	15,729
Current: Instruction: 47,738 320,220 (272,482) Special programs 47,775 (47,475) (47,475) Other instructional programs 332,795 610,473 (277,678) Support services: - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/VER EXPENDITURES (251,535) OTHER FINANCING SOURCES (USES) - 1 1 Transfers out - 1 1 1 Transfers out (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING -<	TOTAL REVENUES	1,222,215	1,461,877	239,662
Instruction: 47,738 320,220 (272,482) Special programs - 47,475 (47,475) Other instructional programs 332,795 610,473 (277,678) Support services: - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services 3,580 (3,580) (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/07,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 Transfers in - 1 1 Transfers out (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321	EXPENDITURES			
Regular programs 47,738 320,220 (272,482) Special programs - 47,475 (47,475) Other instructional programs 332,795 610,473 (277,678) Support services: - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/07,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 Transfers out - 1 1 Transfers out (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321	Current:			
Special programs - 47,475 (47,475) Other instructional programs 332,795 610,473 (277,678) Support services: - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/VER EXPENDITURES (251,535) OTHER FINANCING SOURCES (USES) - 1 1 Transfers in - 1 1 Transfers out (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321				
Other instructional programs 332,795 610,473 (277,678) Support services: - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 07,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 Transfers in - 1 1 Transfers out (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321		47,738		
Support services: - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/ER EXPENDITURES (251,535) OTHER FINANCING SOURCES (USES) - 1 1 Transfers in - 1 1 Transfers out (107,000) (107,012) (12) TOTAL OTHER FINANCING (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321		-		
Student services - 6,951 (6,951) Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 Transfers out (107,000) (107,012) (12) TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321		332,795	610,473	(277,678)
Instructional staff support 587,275 231,969 355,306 General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 Transfers out (107,000) (107,012) (12) TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321				(0.0-1)
General administration 11,132 24,263 (13,131) Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES 0/25,127 (11,873) OTHER FINANCING SOURCES (USES) 107,000 95,127 (11,873) TOTAL OTHER FINANCING SOURCES (USES) - 1 1 Transfers out (107,000) (107,012) (12) TOTAL OTHER FINANCING (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321		-		
Plant services 4,570 22,555 (17,985) Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) - 1 1 Transfers in - 1 1 TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,012) (12) TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321				
Student transportation services - 3,580 (3,580) Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) Transfers in Transfers out - 1 1 TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,012) (12) TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321				
Central services 131,705 99,264 32,441 TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) Transfers in Transfers out - 1 1 TOTAL OTHER FINANCING SOURCES (USES) - 1 1 Net Change in Fund Balances - (107,000) (107,011) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321 12,321		4,570		
TOTAL EXPENDITURES 1,115,215 1,366,750 (251,535) EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) Transfers in Transfers out - 1 1 TOTAL OTHER FINANCING SOURCES (USES) - 1 (107,000) (107,012) (12) TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321		-		
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) Transfers in Transfers out - 1 1 TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,012) (12) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321	Central services	131,705	99,264	32,441
OVER EXPENDITURES 107,000 95,127 (11,873) OTHER FINANCING SOURCES (USES) Transfers in Transfers out - 1 1 TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,012) (12) TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321	TOTAL EXPENDITURES	1,115,215	1,366,750	(251,535)
OTHER FINANCING SOURCES (USES) Transfers in - 1 1 Transfers out (107,000) (107,012) (12) TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321				
Transfers in - 1 1 Transfers out (107,000) (107,012) (12) TOTAL OTHER FINANCING (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321	OVER EXPENDITURES	107,000	95,127	(11,873)
Transfers out (107,000) (107,012) (12) TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321	OTHER FINANCING SOURCES (USES)			
TOTAL OTHER FINANCING SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321		-	-	
SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321	Transfers out	(107,000)	(107,012)	(12)
SOURCES (USES) (107,000) (107,011) (11) Net Change in Fund Balances - (11,884) (11,884) FUND BALANCES - BEGINNING - 12,321 12,321	TOTAL OTHER FINANCING			
FUND BALANCES - BEGINNING - 12,321 12,321		(107,000)	(107,011)	(11)
	Net Change in Fund Balances	-	(11,884)	(11,884)
FUND BALANCES - ENDING \$ - \$ 437 \$ 437	FUND BALANCES - BEGINNING		12,321	12,321
	FUND BALANCES - ENDING	<u>\$</u>	\$ 437	\$ 437

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Nonmajor Debt Service Funds

The debt service funds are used to accumulate monies to pay outstanding bond issues. The bonds were issued by the respective school districts to acquire land for building sites and to purchase, erect, and improve school buildings, equipment, and furnishings. The bond issues are financed by an ad valorem tax on property within the legal boundaries of the respective school districts.

The School Board utilizes the following debt service funds:

RUSTON SCHOOL DISTRICT NO. 1 SIMSBORO SCHOOL DISTRICT NO. 3 CHOUDRANT SCHOOL DISTRICT NO. 6 PARISHWIDE SINKING RUSTON NO. 1 SINKING

NONMAJOR DEBT SERVICE FUNDS Combining Balance Sheet June 30, 2020

	SCHOOL DISTRICTS						
		RUSTON NO. 1	S	IMSBORO NO. 3	CHOUDRANT NO. 6		
ASSETS							
Cash and cash equivalents Investments	\$	166,599 2,411,012	\$	33,617 464,255	\$	83,097 714,772	
Receivables		10,908		2,403		2,990	
TOTAL ASSETS		2,588,519		500,275		800,859	
FUND BALANCES: Restricted Committed		2,588,519		500,275		800,859	
TOTAL FUND BALANCES		2,588,519		500,275		800,859	
TOTAL LIABILITIES AND FUND BALANCES	\$	2,588,519	\$	500,275	\$	800,859	

SCHOOL	_			
PARISHWIDE		RUSTON NO. 1		TOTAL
				TOTAL
007 545	¢	50.000	¢	077.004
,	\$	•	\$	677,224
4,443,602		3,011,313		11,044,954
-		-		16,301
4,781,147		3,067,679		11,738,479
3,428,663		1.890.027		9,208,343
, ,				2,530,136
1,002,101		1,117,002		2,000,100
4,781,147		3,067,679		11,738,479
4,781,147	\$	3,067,679	\$	11,738,479
	RISHWIDE SINKING 337,545 4,443,602 - 4,781,147 3,428,663 1,352,484 4,781,147	RISHWIDE RU SINKING 337,545 337,545 \$ 4,443,602 - 4,781,147 - 3,428,663 1,352,484 4,781,147 -	SINKING SINKING 337,545 \$ 56,366 4,443,602 3,011,313 4,781,147 3,067,679 3,428,663 1,890,027 1,352,484 1,177,652 4,781,147 3,067,679	RISHWIDE SINKING RUSTON NO. 1 SINKING 337,545 \$ 56,366 3,011,313 4,443,602 3,011,313 - - 4,781,147 3,067,679 3,428,663 1,890,027 1,352,484 1,177,652 4,781,147 3,067,679

NONMAJOR DEBT SERVICE FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

		:	сно		5		
	RUSTON			MSBORO	СН	OUDRANT	
		NO. 1		NO. 3		NO. 6	
REVENUES							
Local sources:							
Taxes:							
Ad valorem	\$	3,485,226	\$	528,992	\$	705,391	
Interest earnings		58,465		7,894		9,323	
TOTAL REVENUES		3,543,691		536,886		714,714	
EXPENDITURES							
Current:							
Support services:							
General administration		107,905		16,188		21,935	
Debt service:							
Principal retirement		2,615,000		430,000		440,000	
Interest and bank charges		895,056		62,063		226,700	
TOTAL EXPENDITURES		3,617,961		508,251	1	688,635	
Net Change in Fund Balances		(74,270)		28,635		26,079	
FUND BALANCES - BEGINNING		2,662,789		471,640		774,780	
FUND BALANCES - ENDING	\$	2,588,519	\$	500,275	\$	800,859	

	SCHOOL	_					
	RISHWIDE	-	STON NO. 1	-			
;	SINKING		SINKING		TOTAL		
\$	-	\$	-	\$	4,719,609		
	95,370		63,685		234,737		
	95,370		63 695		4 054 346		
	95,570		63,685		4,954,346		
	-		-		146,028		
	-		-		3,485,000		
	1,275		25,135		1,210,229		
	1,275		25,135		4,841,257		
	1,270		20,100		4,041,207		
	94,095		38,550		113,089		
	4,687,052		3,029,129		11,625,390		
\$	4,781,147	\$	3,067,679	\$	11,738,479		
	.,,	<u> </u>	2,001,010	—	.,,,		

Nonmajor Capital Project Funds

The capital project funds are used to account for financial resources used to acquire, construct, or improve facilities within the respective districts.

The School Board utilizes the following capital project funds:

PARISHWIDE CAPITAL PROJECTS

INSURANCE PROCEEDS FUND

NONMAJOR CAPITAL PROJECT FUNDS Combining Balance Sheet June 30, 2020

	PARISHWIDI CAPITAL PROJECTS	PROCEEDS	TOTAL
ASSETS Cash and cash equivalents Investments	\$,	
TOTAL ASSETS	485,7	2,921,607	3,407,354
LIABILITIES AND FUND BALANCES Liabilities: Accounts, salaries and other payables	10,0	00 227,500	237,500
TOTAL LIABILITIES	10,0	00 227,500	237,500
FUND BALANCES: Restricted Committed	475,7	- 2,694,107 47 -	2,694,107 475,747
TOTAL FUND BALANCES	475,7	2,694,107	3,169,854
TOTAL LIABILITIES AND FUND BALANCES	\$ 485,7	47 \$ 2,921,607	\$ 3,407,354

NONMAJOR CAPITAL PROJECT FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2020

	PARISHWIDE CAPITAL PROJECTS	INSURANCE PROCEEDS FUND	TOTAL
REVENUES			
Local sources:			
Interest earnings	\$ 17,951	\$ 55,168	\$ 73,119
TOTAL REVENUES	17,951	55,168	73,119
EXPENDITURES			
Current:			
Support services:			
Plant services	43,356	36,721	80,077
Capital outlay	680,849	1,273,523	1,954,372
TOTAL EXPENDITURES	724,205	1,310,244	2,034,449
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(706,254)	(1,255,076)	(1,961,330)
OTHER FINANCING SOURCES (USES)			
Insurance proceeds	48,550		48,550
Net Change in Fund Balances	(657,704)	(1,255,076)	(1,912,780)
FUND BALANCES - BEGINNING	1,133,451	3,949,183	5,082,634
FUND BALANCES - ENDING	\$ 475,747	\$ 2,694,107	\$ 3,169,854

INTERNAL SERVICE FUNDS

The internal service funds are used to account for the accumulation of resources for and the payment of benefits by the School Board's risk retention programs. The School Board maintains the following risk retention funds:

Workers' Compensation - This fund, which began in fiscal year 1991, is used to account for the payment of workers' compensation benefits. Fund revenues are derived from government allocations. These revenues are planned to match: (1) expenses of insurance premiums in excess of risk retention amounts; (2) estimated claim losses resulting from risk retention programs which include estimated liabilities for claims incurred but not yet reported at year end, and (3) operating expenses.

Group Health Insurance - Monies in this fund are received from three sources: employee deductions from payroll, 1967 sales tax fund, and the general fund. Monies are used to pay employee health insurance claims, the administrative cost to the insurance administrator for administration of the plan and processing medical claims, cost of excess and specific insurance to protect the fund from exposure to large claims, hospital precertification, and life insurance with an insurance carrier.

PROPRIETARY FUND TYPE - INTERNAL SERVICE Combining Statement of Net Position June 30, 2020

	WORKERS' COMPENSATION			GROUP HEALTH SURANCE	TOTAL
ASSETS					
CURRENT ASSETS					
Cash	\$	60,306	\$	2,925,094	\$ 2,985,400
Investments		428,436		1,441,708	1,870,144
Receivables		-		47,213	 47,213
TOTAL CURRENT ASSETS		488,742		4,414,015	 4,902,757
LIABILITIES CURRENT LIABILITIES					
Accounts payable		-		316,544	316,544
Claims payable		181,944		1,152,058	 1,334,002
TOTAL CURRENT LIABILITIES		181,944		1,468,602	1,650,546
NON CURRENT LIABILITIES					
Claims payable		140,981			 140,981
TOTAL LIABILITIES		322,925		1,468,602	 1,791,527
NET POSITION					
Unrestricted		165,817		2,945,413	 3,111,230
TOTAL NET POSITION	\$	165,817	\$	2,945,413	\$ 3,111,230

PROPRIETARY FUND TYPE - INTERNAL SERVICE Combining Statement of Revenues, Expenses, and Changes in Fund Net Position For the Year Ended June 30, 2020

	WORKERS' HEALT			GROUP HEALTH ISURANCE	TOTAL		
OPERATING REVENUES Premiums Other revenues	\$	331,208 -	\$	13,727,685 310,688	\$	14,058,893 310,688	
TOTAL OPERATING REVENUES		331,208		14,038,373		14,369,581	
OPERATING EXPENSES Administration Insurance premiums Claims		- - 331,208		3,000,596 201,765 9,941,116		3,000,596 201,765 10,272,324	
TOTAL OPERATING EXPENSES		331,208		13,143,477		13,474,685	
Operating income (loss)		-		894,896		894,896	
NON OPERATING REVENUES/EXPENSES							
Earnings on investments		8,035		30,134		38,169	
Change in Net Position		8,035		925,030		933,065	
NET POSITION - BEGINNING		157,782		2,020,383		2,178,165	
NET POSITION - ENDING	\$	165,817	\$	2,945,413	\$	3,111,230	

PROPRIETARY FUND TYPE - INTERNAL SERVICE Combining Statement of Cash Flows For the Year Ended June 30, 2020

	WORKERS' COMPENSATION		GROUP HEALTH INSURANCE		TOTAL
CASH FLOW (USES) FROM OPERATING ACTIVITIES Receipts from interfund services provided Payments for administration Payments for insurance premiums Payments for claims Other receipts	\$	331,208 - - (331,208) -	\$	13,699,003 (3,000,596) (95,104) (9,795,076) 310,688	\$ 14,030,211 (3,000,596) (95,104) (10,126,284) 310,688
Net cash provided by (used for) operating activities		-		1,118,915	 1,118,915
CASH FLOW (USES) FROM INVESTING ACTIVITIES Sale of investments Earnings on investments		(8,005) 8,035		(25,614) 30,134	 (33,619) 38,169
Net cash provided by (used for) investing activities		30		4,520	 4,550
Net increase (decrease) in cash and cash equivalents		30		1,123,435	1,123,465
CASH AND CASH EQUIVALENTS - BEGINNING		60,276		1,801,659	 1,861,935
CASH AND CASH EQUIVALENTS - ENDING		60,306		2,925,094	 2,985,400
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES Operating (loss) Adjustments to reconcile operating income to net cash provided (used) by operating activities: (Increase) decrease in accounts receivable		-		894,896 (28,682)	894,896 (28,682)
Increase (decrease) in accounts payable		-		106,661	106,661
Increase (decrease) in claims payable				146,040	 146,040
Net cash provided by (used for) operating activities	\$	-	\$	1,118,915	\$ 1,118,915

AGENCY FUNDS

<u>SCHOOL ACTIVITIES AGENCY FUND</u> The activities of the various individual school accounts are accounted for in the school activities agency fund. While the accounts are under the supervision of the School Board, they belong to the individual schools or their student bodies and are not available for use by the School Board.

SCHOOL ACTIVITIES AGENCY FUND Statement of Changes in Assets and Liabilities For the Year Ended June 30, 2020

	Balance July 01, 2019		Additions		Deductions		Balance June 30, 2020	
ASSETS Cash and cash equivalents	\$	1,527,146	\$	2,596,445	\$	2,444,449	\$	1,679,142
TOTAL ASSETS		1,527,146		2,596,445		2,444,449		1,679,142
LIABILITIES Deposits due others		1,527,146		2,596,445		2,444,449		1,679,142
TOTAL LIABILITIES	\$	1,527,146	\$	2,596,445	\$	2,444,449	\$	1,679,142

SCHOOL ACTIVITIES AGENCY FUND Schedule of Changes in Deposits Due Others For the Year Ended June 30, 2020

<u>SCHOOL</u>	Balance, eginning	 Additions	 Deductions	 Balance, Ending
Choudrant Elementary	\$ 63,966	\$ 61,969	\$ 50,870	\$ 75,065
Choudrant High School	97,033	369,407	359,157	107,283
Cypress Springs Elementary	33,945	94,484	79,449	48,980
Dubach High School	62,722	39,652	35,315	67,059
Early Childhood Center	127,098	42,430	21,535	147,993
Glen View Elementary	190,685	66,667	54,420	202,932
Hillcrest Elementary	29,795	60,367	41,194	48,968
I. A. Lewis School	36,082	78,938	62,227	52,793
Ruston Elementary	48,371	67,529	67,133	48,767
Ruston High School	566,708	1,247,490	1,238,465	575,733
Ruston Junior High	112,233	224,846	183,603	153,476
Simsboro High	 158,508	 242,666	 251,081	 150,093
Totals	\$ 1,527,146	\$ 2,596,445	\$ 2,444,449	\$ 1,679,142

Schedule of Compensation Paid Board Members For the Year Ended June 30, 2020

Exhibit 21

The schedule of compensation paid to School Board members is presented in compliance with House Concurrent Resolution No. 54 of the 1979 Session of the Louisiana Legislature. Compensation of the School Board members is included in the general administrative expenditures of the general fund. In accordance with Louisiana Revised Statute 17:56, the School Board members have elected the monthly payment method of compensation. Under this method, each member of the School Board receives \$600 per month and the president receives \$700 per month for performing the duties of the office.

Joe E. Mitcham, Jr., President	\$ 8,400
Deborah E. Abrahm	7,200
Otha L. Anders	7,200
Michael J. Barmore	4,800
Lisa A. Best	7,200
Donna Doss	2,400
David Ferguson	7,200
Dr. David Gullatt	7,200
Danny R. Hancock	7,200
Lynda Henderson	7,200
George Mack, Jr.	7,200
Hunter Smith	7,200
Susan Wiley	7,200
Total	<u>\$87,600</u>

Schedule of Compensation, Benefits and Other Payments to Agency Head (Superintendent) For the Year Ended June 30, 2020

Agency Head Name: Mike Milstead, Supe	rintendent
Purpose	Amount
Salary	\$148,973
Benefits-insurance	11,199
Benefits-retirement	40,314
Cell phone	720
Car allowance	7,400
Total	\$208,606

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STATISTICAL SECTION

Lincoln Parish School Board Statistical Section Contents

	Table Number	Page Number
Financial Trends	Tumber	Tuinder
These schedules contain trend information to help the reader understand how the School Board's		
financial performance and well being has changed over time.		
Net Position by Component	1	183
Changes in Net Position	2	184
Fund Balances of Governmental Funds	3	185
Changes in Fund Balances of Governmental Funds	4	186
Revenue Capacity		
These schedules contain information to help the reader assess one of the School Board's most significant local revenue sources, property tax.		
Assessed Value and Estimated Actual Value of Taxable Property	5	187
Overlapping Governments	6	188
Principal Property Taxpayers	7	189
Property Tax Levies and Collections	8	190
Sales and Use Tax Rates and Collection	9	191
Debt Capacity		
These schedules present information to help the reader assess the affordability of the School Board's current levels of outstanding debt and the School Board's ability to issue debt in the future.		
Ratios of Outstanding Debt by Type	10	192
Ratios of General Bonded Debt Outstanding	11	193
Legal Debt Margin Information	12	194
Direct and Overlapping Governmental Activities Debt	13	195
Pledged Revenue Coverage	14	196
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Lincoln Parish School Board Statistical Section Contents

Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the School Board's financial activities take place.		
Demographic and Economic Statistics	15	197
Principal Employers	16	198
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the School Board's financial report relates to the services the School Board provides and the activities it performs.		
School Building Information	17	199
School Personnel	18	200
Operating Statistics	19	201

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

(concluded)

Net Position by Component As of June 30, 2011 through June 30, 2020

(Accrual Basis of Accounting)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Governmental Activities										
Net investment in capital assets	\$ 20,235,907	\$ 21,094,207	\$ 17,225,141	\$ 18,889,958	\$ 19,672,8	09 \$ 21,318,895	\$ 20,760,858	\$ 20,757,280	\$ 22,413,218	\$ 23,692,562
Restricted	20,273,480	16,101,180	17,056,352	19,385,787	20,730,1	79 21,861,350	20,490,861	21,966,989	25,363,085	22,754,166
Unrestricted	2,120,496	(4,574,729)	(7,805,312)	(20,778,030)	(101,376,5	(104,556,524)	(109,622,258)	(167,155,292)	(177,233,125)	(180,793,731)
Total governmental activities net position	\$ 42,629,883	\$ 32,620,658	\$ 26,476,181	\$ 17,497,715	\$ (60,973,5	99) \$ (61,376,279)	\$ (68,370,539)	\$ (124,431,023)	\$ (129,456,822)	\$ (134,347,003)

Source: Comprehensive Annual Financial Report

Changes in Net Position Fiscal Years Ended June 30, 2011 through June 30, 2020 (Accrual Basis of Accounting)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Expenses					·					
Instruction:										
Regular programs	\$ \$32,642,396 \$	\$33,068,518 \$	31,500,292 \$	32,663,625 \$	34,247,192 \$	33,264,279 \$	34,522,849 \$	32,441,982 \$	33,583,437 \$	33,590,558
Special programs	9,188,534	8,714,638	8,137,886	8,759,210	8,864,384	9,222,025	10,306,694	9,664,182	9,671,384	9,222,009
Other instructional programs	7,375,026	6,289,918	5,640,524	6,491,780	6,380,248	7,038,294	6,859,185	6,417,769	7,458,160	8,198,315
Support services:										
Student services	4,505,317	4,761,831	4,375,322	4,560,723	4,694,693	4,943,395	4,663,641	4,132,205	4,700,001	4,759,305
Instructional staff support	5,273,039	4,792,607	4,400,846	5,027,381	4,805,141	5,063,025	5,935,285	5,338,573	5,755,190	5,112,000
General administration	1,437,546	1,930,984	1,680,642	1,701,078	1,645,180	2,144,596	1,872,977	2,215,037	2,070,153	946,192
School administration	5,145,320	5,039,560	4,832,407	5,026,979	4,971,805	5,047,343	5,146,860	4,856,223	4,940,707	4,869,990
Business services	1,196,835	560,074	799,194	895,336	971,276	999,380	988,405	962,695	1,131,950	954,941
Plant services	5,718,301	5,735,159	6,122,978	6,336,565	6,452,901	6,754,949	6,332,191	6,726,152	6,563,512	6,859,060
Student transportation services	3,939,094	4,057,003	4,128,052	4,572,395	4,178,165	3,968,266	4,412,274	4,188,198	4,433,524	5,020,985
Central services	602,886	647,069	651,162	716,716	726,120	692,382	514,685	494,850	464,282	1,300,965
Food services	4,862,319	4,665,598	4,568,379	4,763,151	4,689,505	4,702,082	4,451,103	4,133,028	4,466,320	4,216,653
Community service programs	120,025	122,464	97,781	98,181	103,415	122,103	126,702	117,721	119,519	108,151
Interest on long-term debt	1,765,129	1,687,304	1,518,153	1,389,160	1,505,207	1,576,941	1,540,338	1,433,042	1,410,677	1,308,394
Total expenses	83,771,767	82,072,727	78,453,618	83,002,280	84,235,232	85,539,060	87,673,189	83,121,657	86,768,816	86,467,518
Program Revenues										
Charges for services:										
Food Service Operations	390,539	460,527	359,319	285,760	274,055	236,185	104,455	110,469	114,424	100,208
Operating Grants and Contributions	9,524,505	7,798,000	7,568,327	7,597,696	7,126,905	8,646,589	8,663,197	8,576,786	9,778,532	9,196,432
Total program revenues	9,915,044	8,258,527	7,927,646	7,883,456	7,400,960	8,882,774	8,767,652	8,687,255	9,892,956	9,296,640
Net (Expense) / Revenue	(73,856,723)	(73,814,200)	(70,525,972)	(75,118,824)	(76,834,272)	(76,656,286)	(78,905,537)	(74,434,402)	(76,875,860)	(77,170,878)
General Revenues and Other Changes in Net Position										
Taxes										
Property taxes	16,427,235	16,588,347	17,114,594	16,981,856	17,670,812	18,624,264	19,905,768	19,767,276	20,466,383	20,895,217
Sales taxes	14,503,760	14,341,048	14,907,193	15,930,635	21,824,714	21,677,475	19,215,744	19,766,667	17,792,665	17,881,164
Grants and contributions not restricted to specific programs	31,202,870	31,622,931	30,992,218	32,329,375	33,247,328	34,355,511	31,436,022	28,470,824	29,042,734	30,687,814
Interest and investment earnings	277,631	205,119	124,681	215,195	112,897	228,500	381,412	671,474	978,771	797,508
Miscellaneous	1,086,646	1,047,520	1,242,814	683,297	1,122,743	1,367,856	972,324	2,943,149	3,569,508	2,018,994
Total	63,498,142	63,804,965	64,381,500	66,140,358	73,978,494	76,253,606	71,911,270	71,619,390	71,850,061	72,280,697
Change in Net Position	\$ (10,358,581) \$	(10,009,235) \$	(6,144,472) \$	(8,978,466) \$	(2,855,778) \$	(402,680) \$	(6,994,267) \$	(2,815,012) \$	(5,025,799) \$	(4,890,181)

Source: Comprehensive Annual Financial Report

Fund Balances of Governmental Funds As of June 30, 2011 through June 30, 2020 (Modified Accrual Basis of Accounting)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Fund										
Restricted	\$2,982,976	\$ 603,318	\$ 2,633,004	\$ 2,504,929	\$ 2,786,218	\$ 3,177,809	\$ 2,703,222	\$ 2,787,025	\$ 2,361,210	\$ 1,494,990
Committed	5,417,506	6,963,486	5,349,385	5,633,198	4,865,055	4,963,711	3,845,407	3,993,612	3,704,218	3,470,446
Assigned	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Unassigned	13,664,232	15,254,193	13,056,610	9,835,583	10,942,748	14,654,620	16,463,570	11,417,295	8,571,303	8,552,249
Total general fund	22,264,714	23,020,997	21,238,999	18,173,710	18,794,021	22,996,140	23,212,199	18,397,932	14,836,731	13,717,685
All Other Governmental Funds										
Nonspendable	79,339	90,082	133,499	144,401	100,469	73,536	146,018	58,455	31,366	101,038
Restricted	20,346,918	15,810,005	14,278,371	23,366,913	25,756,027	25,295,473	18,771,100	19,503,129	23,402,437	21,634,248
Committed	11,397,985	12,034,700	11,549,958	10,225,053	10,404,549	7,885,242	9,639,941	11,770,879	7,162,361	7,359,743
Total all other governmental funds	31,824,242	27,934,787	25,961,828	33,736,367	36,261,045	33,254,251	28,557,059	31,332,463	30,596,164	29,095,029
Grand Total of funds	\$ 54,088,956	\$ 50,955,784	\$ 47,200,827	\$ 51,910,077	\$ 55,055,066	\$ 56,250,391	\$ 51,769,258	\$ 49,730,395	\$ 45,432,895	\$ 42,812,714

Source: Comprehensive Annual Financial Report

Changes in Fund Balances of Governmental Funds Fiscal Years Ended June 30, 2011 through June 30, 2020 (Modified Accrual Basis of Accounting)

Nerven Structure S		2011	2012	2013	2014		2015	2016	2017	2018	2019	2020
She we taxes 14,30,700 14,41,108 14,079,79 12,15,744 12,15,744 12,767,657 12,15,744 12,767,657 12,15,744 12,767,657 12,15,744 12,767,657 12,15,744 12,767,657 12,15,744 12,767,657 12,15,744 12,767,657 12,15,744 12,767,657 12,215,744 12,772,266 17,772,266 17,772,265 13,831,164 13,00,311 14,343 100,010 14,434 100,010 14,434 100,010 14,434 100,010 14,434 100,010 14,434 100,010 14,434 100,010 14,434 100,010 14,434 100,010 14,434 100,010 14,434 100,0137 40,05113 42,051,010 41,00,137 40,05113 42,051,010 40,05133 42,071,40 40,051,013	Revenues											
Investment Tarning 129,427 118,152 110,432 130,791 107,76 215,951 334,274 637,844 926,897 799,339 Food Services 32,359,472 32,359,473 322,352,77 322,352,77 322,352,77 322,352,77 322,352,77 322,352,77 322,352,77 32,355,473 322,352,77 32,355,473 322,352,77 32,355,473 34,357,44 34,352,272 72,842,663 8,364,463 32,355,474 34,355,474 34,357,144 34,355,272 72,372,378 34,372,772	Ad valorem taxes	\$ 16,427,235	\$ 16,588,347	\$ 17,114,594	\$ 16,981,856	\$	17,670,812	\$ 18,624,264	\$ 19,905,768	\$ 19,767,276	\$ 20,466,383	\$ 20,895,217
Field Services Biol,319 466,527 339,319 235,760 224,635 236,185 104,455 101,460 114,424 100,270 Total evenues from total sources 32,395,773 32,282,78 32,582,77 32,582,77 40,057,20 40,385,107 40,057,20 40,385,107 40,057,857 40,052,957 40,052,957 40,052,957 40,052,957 40,052,957 40,04,074 41,052,977 75,347,661 45,357,967 41,358,217 75,347,661 45,357,967 42,187,929 42,187,924 74,84,377 75,347,861 45,352,457 75,347,861 45,352,457 75,347,861 45,352,457 75,347,861 45,352,451 <t< td=""><td>Sales & use taxes</td><td>14,503,760</td><td>14,341,048</td><td>14,907,193</td><td>15,930,635</td><td></td><td>21,824,714</td><td>21,677,475</td><td>19,215,744</td><td>19,766,667</td><td>17,792,665</td><td>17,881,164</td></t<>	Sales & use taxes	14,503,760	14,341,048	14,907,193	15,930,635		21,824,714	21,677,475	19,215,744	19,766,667	17,792,665	17,881,164
Other Revenues 814,817 703,212 1,007,104 521,725 818,166 1,040,97 507,807 1,113,035 1,065,708 947,224 Total revenue from state sources. 22,055,874 20,085,103 40,014,82 78,100 773,275 1,28,048,103 40,014,82 78,103,013 40,083,03 42,035,103 40,014,82 78,100,41 42,080,70 773,275 80,046,93,06 40,014,224 44,73,013 41,782,027 70,65,03,08 40,043,56 40,142,24 44,73,013 41,782,027 70,65,03,08 40,043,56 41,122,24 44,73,013 41,782,027 50,014 42,018,771 42,389,96 41,122,24 44,73,013 41,782,027 50,014,144 50,50,014 50,50,014	Investment Earning	239,527	189,152	110,932	130,791		107,376	215,951	354,274	637,544	926,597	759,339
Total revenues 23,255,278 22,282,286 33,559,142 33,859,777 40,095,123 42,157,942 40,388,108 41,300,351 420,386,777 40,053,852 Revenues from states sources 99,123 12,09,443 30,064,168 31,1657,271 12,242,869 34,060,865 31,122,348 28,167,643 28,741,661 30,378,71 Total revenue from state sources 99,553,215 27,091,99 31,523,90 35,538,880 32,123,880 28,092,660 29,514,946 31,658,922 Total Revenues from foderal sources 73,122,253 71,702,227 72,119,687 32,777,838 81,060,325 85,161,044 80,487,227 78,347,960 93,06,530 82,225,324 Total Revenues from foderal sources 73,122,253 71,702,227 72,119,687 42,918,791 42,389,966 44,713,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 44,753,913 </td <td>Food Services</td> <td>390,539</td> <td>460,527</td> <td>359,319</td> <td>285,760</td> <td></td> <td>274,055</td> <td>236,185</td> <td>104,455</td> <td>110,469</td> <td>114,424</td> <td>100,208</td>	Food Services	390,539	460,527	359,319	285,760		274,055	236,185	104,455	110,469	114,424	100,208
Revenue from state sources: 29,582,07 31,298,443 30,694,168 31,657,217 32,942,809 34,060,855 31,125,448 28,167,613 28,741,614 21,603,613 28,741,614 28,741,614 28,741,614 28,741,614 28,741,614 28,741,614 28,741,616 28,741,616 28,741,616 28,741,616 28,741,616 28,741,616	Other Revenues	834,817	703,212	1,067,104	521,725		818,166	1,404,067	807,867	1,018,395	1,086,708	947,924
Equalization 29.582.07 31.208.443 30.609.168 31.657.271 32.027.063 31.657.271 32.027.063 31.657.271 32.027.063 31.657.271 32.027.063 31.027.480 31.025.481 28.017.643 28.017.643 28.017.643 28.017.643 28.027.053 31.028.021 Revenue from state sources 10.174.101 7.301.227 7.2119.667 7.317.136 35.327.067 35.377.136 35.355.830 32.132.830 28.024.09 9.003.08.2252 Total Revenues 7.3.122.33 71.703.227 7.2119.667 7.31.77.388 81.069.356 85.160.042 80.497.067 7.84.327 7.834.796 7.906.539 80.049.068 41.132.014 44.75.913 41.780.078 Carrent Samitori services 3.937.073 39.897.194 42.108.979 42.618.771 43.389.066 43.132.274 44.975.913 41.780.0716 Carrent Samitori services 3.937.673 39.897.194 42.108.972 42.618.71 4.583.272 4.81.104 58.741.648 4.998.205 53.983.164 42.91.814 4.91.820.144	Total revenues from local sources	s 32,395,878	32,282,286	33,559,142	33,850,767		40,695,123	42,157,942	40,388,108	41,300,351	40,386,777	40,583,852
Other 971,138 720,750 \$16,328 1,619,796 \$30,267 1,227,965 1,007,482 775,275 1,280,351 Revnue from fiederal sources 10,174,160 7,291,748 70,500,049 6,650,004 6,601,007 7,643,270 73,673,38 8,044,960 9,063,30 8,225,124 Total Revenues 73,122,263 71,703,227 72,119,687 73,777,838 81,060,326 83,100,012 80,487,327 78,347,061 9,206,330 8,225,124 Total Revenues 39,976,958 39,280,210 37,772,937 39,897,194 42,103,999 42,618,771 42,389,986 43,112,274 44,753,913 43,782,027 Stadent services 39,374,933 42,17,445 3,915,738 42,18,687 44,983,702 4,574,444 4,120,633 4,063,316 4,474,306 4,078,37146 4,083,714 4,298,974 4,174,493,115 1,474,493,115 1,474,493,115 1,474,493,115 1,474,493,115 1,474,493,115 1,474,493,115 1,474,493,115 1,474,493,115 1,474,414,493,116 4,074,394 4,374,264 4,579,744	Revenue from state sources:											
Total revenue from state sources 30,553,215 32,029,193 31,510,496 33,277,167 33,773,166 32,538,830 32,152,830 28,952,650 29,514,936 31,658,922 Revenue from federal sources 10,174,160 7,391,748 7,050,049 6,660,007 7,643,270 7,966,389 8,094,960 9,306,330 8,225,324 Toral Revenues 73,122,253 71,703,227 72,110,667 73,777,937 8,098,036 85,160,042 80,487,327 78,347,961 79,206,038 80,468,098 Expenditures: Current: Instruction services 39,976,598 99,280,230 37,772,937 92,897,194 42,103,939 42,618,771 42,389,986 43,132,274 44,753,913 43,782,027 Statution services 39,270,213 4,257,578 4,218,807 4,465,444 4,106,544 5,217,034 5,887,416 4,800,511 General advinistration 4,272,081 4,198,058 4,307,187 4,657,489 4,600,427 4,550,237 4,751,511 4,753,938 4,602,427 4,550,237 4,751,511 4,753,938 5,707	Equalization	29,582,077	31,298,443	30,694,168	31,657,271		32,942,869	34,060,865	31,125,348	28,167,643	28,741,661	30,378,571
Revenue fom federal sources 10,174,160 7391,748 7,050,049 6,650,004 6,610,097 7,643,270 7,966,389 8,094,960 9,306,330 8,225,324 Toul Revenues 7,123,235 7,170,227 72,119,687 73,777,838 81,060,356 88,100,042 80,487,327 78,447,061 79,208,043 80,468,089 Expenditures 39,976,958 39,280,230 37,772,937 39,897,194 42,105,919 42,618,771 42,389,986 43,132,274 44,753,913 43,778,047 Sudderi services 39,93,693 42,218,687 44,088,702 4,574,644 4,120,613 4,668,336 4,581,106 4,478,005 Instructional staff support 4,308,313 4,075,833 4,076,937 400,802 4,512,40 1,488,892 1,935,614 1,455,015 1,455,015 4,903,901 1,456,473 400,813 1,455,913 5,976,783 1009,029 49,7758 808,058 935,592 1,476,015 1,455,913 5,977,754 590,583 590,567,80 3,507,100 4,527,754 590,567,80 3,507,100 <td< td=""><td>Other</td><td>971,138</td><td>730,750</td><td>816,328</td><td>1,619,796</td><td></td><td>830,267</td><td>1,297,965</td><td>1,007,482</td><td>785,007</td><td>773,275</td><td>1,280,351</td></td<>	Other	971,138	730,750	816,328	1,619,796		830,267	1,297,965	1,007,482	785,007	773,275	1,280,351
Total Revenues 73,123,253 71,701,227 72,119,687 73,77,838 81,069,356 85,160,042 80,87,327 78,147,961 79,208,043 80,468,098 Expenditures: Current: Instruction services 39,976,958 39,280,230 37,772,937 39,897,194 42,103,939 42,618,771 42,389,986 43,132,274 44,753,913 44,782,007 Student services 39,976,948 4,217,345 3,315,798 4,4218,687 4,408,802 4,615,230 5,348,514 5,217,034 5,587,116 4,300,511 General administration 1,450,653 1,586,495 1,503,646 2,043,874 1,688,892 1,405,517 1,453,407 1,405,517 1,453,407 1,405,517 1,453,407	Total revenue from state sources	30,553,215	32,029,193	31,510,496	33,277,067		33,773,136	35,358,830	32,132,830	28,952,650	29,514,936	31,658,922
Expenditures: Current: 139,976,958 39,280,230 37,772,937 39,897,104 42,103,939 42,618,771 42,389,986 43,132,274 44,753,913 54,753,933 44,290,903 46,0427 4,781,511 44,773,155 4,553,933 453,9433 453,9433 453,9	Revenue from federal sources	10,174,160	7,391,748	7,050,049	6,650,004		6,601,097	7,643,270	7,966,389	8,094,960	9,306,330	8,225,324
Current: Unrent: Hartmann Hartmannn Hartmannn Hartmannn Hartmannn Hartmannn Hartmannn Hartmannn Hartmannn Hartmannnn Hartmannn Hartmannn Hartmannn Hartmannnn Hartmannnn Hartmannnn Hartmannnn Hartmannnn <thhartmannnn< th=""> <thhartmannnnn< th=""></thhartmannnnn<></thhartmannnn<>	Total Revenues	73,123,253	71,703,227	72,119,687	73,777,838		81,069,356	85,160,042	80,487,327	78,347,961	79,208,043	80,468,098
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	Expenditures:											
Student services 3,33,393 4,217,345 3,915,798 4,216,687 4,308,702 4,574,644 4,120,635 4,068,366 4,574,306 Instructional staff support 1,380,563 1,568,689 1,490,801 1,555,495 1,553,646 2,034,874 1,688,892 1,592,561 1,475,117 4,795,513 4,795,513 4,795,513 4,795,203 4,781,511 4,755,874 1,490,553 4,559,973 4,781,511 4,755,874 1,495,515 4,553,993 1,805,651 1,495,515 4,553,876 3,907,788 895,208 935,592 1,087,657 890,208 935,592 1,087,657 890,208 935,592 1,087,657 890,208 935,592 1,087,657 890,208 935,592 1,087,657 890,208 935,592 1,087,657 890,208 935,592 1,072,014 4,71,205 1,272,275 1,245,243 4,020,733 6,207,174 686,373 4,012,735 1,172,62 1,617,412 1,237,293 1,252,94 1,426,764 4,485,733 4,112,566 4,024,933 4,024,733 6,003,528 1,278,441	Current:											
Instructional staff support 4,536,033 4,076,566 3,935,938 4,42,577 4,408,802 4,615,250 5,348,514 5,221,034 5,587,416 4,800,511 General administration 4,272,081 4,198,058 4,309,051 1,556,469 4,660,427 4,550,237 4,781,511 4,793,155 4,553,893 Business survices 5,270,824 5,440,027 5,797,311 5,742,758 6,209,713 6,530,639 6,017,888 6,741,000 6,520,241 6,717,542 Student transportation services 3,124,950 3,338,561 3,491,370 3,633,350 3,640,654 3,422,256 3,657,788 8,93,710 4,237,913 Food service 5,115 641,051 709,879 717,647 666,332 5,03,48 4,93,712 4,24,733 Community services 14,460 17,241 4,22,764 4,485,793 4,117,506 4,224,903 4,316,38 4,024,733 Community services 1,44,60 17,742,675 5,54,216 6,013,528 12,788,489 7,166,868 2,917,965 3,159,000	Instruction services	39,976,958	39,280,230	37,772,937	39,897,194		42,103,939	42,618,771	42,389,986	43,132,274	44,753,913	43,782,027
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	Student services	3,933,493	4,217,345	3,915,798	4,218,687		4,308,702	4,574,644	4,120,635	4,068,336	4,581,106	4,474,306
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	Instructional staff support	4,536,033	4,076,366	3,935,938	4,452,557		4,408,802	4,615,250	5,348,514	5,217,034	5,587,416	4,800,511
School administration 4,272,081 4,198,058 4,307,187 4,657,489 4,529,093 4,660,427 4,781,151 4,781,151 4,783,155 4,538,028 Business services 5,270,824 5,440,027 5,797,311 5,742,758 6,209,713 6,530,039 6,017,888 6,741,000 6,520,241 6,717,542 Student transportation services 3,214,950 3,338,551 3,401,021 4,172,295 3,656,759 3,665,753 3,660,543 3,422,256 3,656,759 3,807,010 4,323,012 4,18,234 1,132,915 Food service 391,057 635,715 641,051 709,879 717,647 4,485,793 4,117,210 4,321,834 4,024,733 Community services 114,460 117,241 9,322 9,811 10,315 123,355 117,272 125,204 12,5766 109,295 Capital Outlay 6,493,710 6,388,933 4,797,667 5,354,216 6,013,528 1,27,884,89 7,166,868 2,917,896 3,150,000 3,375,000 3,375,000 3,415,000												
Business services 1,081,994 443,959 716,987 826,757 902,902 937,758 698,208 935,592 1,087,057 866,226 Pinnt services 5,270,824 5,440,027 5,797,311 5,742,778 6,530,639 6,17,848 6,717,542 5,306,61,788 6,710,542 5,306,61,789 3,807,100 4,320,102 4,137,295 Central services 5,91,057 635,715 641,051 709,879 717,647 666,392 503,448 493,710 4,351,638 4,024,733 Community services 114,460 117,241 97,322 98,181 103,415 123,355 117,272 122,594 125,766 109,295 Debt service: - - - 103,415 123,355 117,272 125,294 125,766 109,295 Debt service: - - 1,354,712 1,407,409 1,370,659 1,350,000 3,350,000 3,160,000 3,357,000 3,485,000 Principal 1,934,133 2,716,458 2,992,142 2,410,000 2	School administration											
Plant services 5.270.824 5.440.027 5.797.311 5.742.758 6.209.713 6.530.639 6.017.888 6.741.000 6.520.241 6.717.542 Student transportation services 3.214.950 3.338.561 3.491.370 3.653.350 3.640.654 3.422.256 3.585.780 3.807.100 4.320.102 4.137.295 Central services 4.246.023 4.070.262 4.209.431 4.201.741 4.782.781 17.647 4.485.793 4.117.506 4.024.980 4.351.638 4.024.733 Community services 8.493.710 6.388.933 4.797.667 5.354.216 6.013.528 12.788.489 7.166.868 2.917.896 3.519.291 2.919.265 Capital Outlay 8.493.710 1.934.133 2.716.458 2.992.142 2.160.00 2.790.000 2.920.000 3.035.000 3.160.000 3.375.000 3.485.000 Interest 1.675.12 1.742.375 1.546.292 1.181.817 1.334.712 1.407.409 1.370.659 3.150.000 3.375.000 3.485.000 Interest 1.67												
Sudent transportation services 3.214,950 3.338,561 3.491,370 3.653,350 3.640,654 3.422,256 3.656,780 3.807,100 4.320,102 4.137,295 Central services 5910,57 66,5715 66,101,52 4,26,023 4,070,262 4,269,431 4,201,941 4,426,764 4,485,793 4,117,506 40,24,980 4,351,638 4,024,733 Community services 114,460 117,241 97,322 98,181 103,415 123,355 117,272 125,294 125,766 109,295 Debt service: - </td <td></td> <td></td> <td>· · · · · ·</td> <td>· · · ·</td> <td></td> <td></td> <td>· · ·</td> <td></td> <td></td> <td>· · · ·</td> <td>, ,</td> <td></td>			· · · · · ·	· · · ·			· · ·			· · · ·	, ,	
Central services 591,057 635,715 641,051 709,879 717,647 686,322 503,448 493,712 451,824 1,239,711 Good service 4,246,023 4,070,262 4,269,431 4,201,941 4,426,764 4,485,793 4,117,506 40,24,930 4,351,838 4,024,733 Community services 114,460 117,241 97,322 98,181 103,415 123,355 117,272 125,294 125,766 109,295 Cept service: -		, ,	· · ·		, ,							
Food service 4,246,023 4,070,262 4,269,431 4,201,941 4,426,764 4,485,793 4,117,506 4,024,980 4,351,638 4,024,733 Community services 114,460 117,241 97,322 98,181 103,415 123,355 117,272 125,294 125,766 109,295 Debt service: -<												
Community services 114,460 117,241 97,322 98,181 103,415 123,355 117,272 125,294 125,766 109,295 Capital Outlay 8,493,710 6,388,933 4,797,667 5,354,216 6,013,528 12,788,489 7,166,868 2,917,896 3,519,291 2,919,265 Debt service: - <td< td=""><td></td><td>,</td><td>,</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>		,	,									
Capital Outlay Debt service: 8,493,710 6,388,933 4,797,667 5,354,216 6,013,528 12,788,489 7,166,868 2,917,896 3,519,291 2,919,265 Debt service: 1,934,133 2,716,458 2,992,142 2,410,000 2,790,000 2,920,000 3,035,000 3,160,000 3,375,000 3,485,000 Interest 1,675,412 1,742,375 1,546,292 1,181,817 1,334,712 1,407,409 1,370,659 1,359,327 1,287,625 1,212,223 Bond Issuance 80,721,691 78,252,389 75,899,280 78,961,321 83,043,517 91,859,961 85,098,000 82,356,617 86,210,141 83,848,661 Excess of revenues over (under) expenditures (7,598,438) (6,549,162) (3,779,593) (5,183,483) (1,974,161) (6,699,919) (4,610,673) (4,008,656) (7,002,098) (3,380,563) Proceeds from borrowing Payments to escrow agent - - - - - - - - - - - - - - -												
Debt service: Principal 1,934,133 2,716,458 2,992,142 2,410,000 2,790,000 3,035,000 3,375,000 3,380,563 Total Expenditures (7,598,438) (6,549,162) (3,779,593) (5,183,483) (1,974,161) (6,699,919) (4,610,673) (4,008,656) (7,002,098) (3,380,563) Other Financing Sources (Uses) 3,150,000 3,415,000 21,641 8,000,000 5,000,000 5,595,000 - - -			· · · · ·									
Principal Interest 1,934,133 2,716,458 2,992,142 2,410,000 2,790,000 2,920,000 3,035,000 3,160,000 3,375,000 3,485,000 Interest 1,675,412 1,742,375 1,546,292 1,181,817 1,334,712 1,407,409 1,370,659 1,359,327 1,287,625 1,212,253 Bond Issuance - - - 53,904 116,107 -<	1 1	8,495,710	0,388,933	4,/9/,00/	3,334,210		0,015,528	12,788,489	/,100,808	2,917,890	5,519,291	2,919,203
Interest 1,675,412 1,742,375 1,546,292 1,181,817 1,334,712 1,407,409 1,370,659 1,359,327 1,287,625 1,212,253 Bond Issuance - - 127,046 - - 53,904 116,107 -		1 024 122	2 716 459	2 002 1 42	2 410 000		2 700 000	2 0 2 0 0 0 0	2 0 2 5 0 0 0	2 1 6 0 0 0 0	2 275 000	2 495 000
Bond Issuance - 127,046 - - 53,904 116,107 - - - - Total Expenditures 80,721,691 78,252,389 75,899,280 78,961,321 83,043,517 91,859,961 85,098,000 82,356,617 86,210,141 83,848,661 Excess of revenues over (under) expenditures (7,598,438) (6,549,162) (3,779,593) (5,183,483) (1,974,161) (6,699,919) (4,610,673) (4,008,656) (7,002,098) (3,380,563) Other Financing Sources (Uses) 71,509,000 3,415,000 21,641 8,000,000 5,000,000 13,135,000 5,595,000 -	1											
Total Expenditures80,721,69178,252,38975,899,28078,961,32183,043,51791,859,96185,098,00082,356,61786,210,14183,848,661Excess of revenues over (under) expenditures(7,598,438)(6,549,162)(3,779,593)(5,183,483)(1,974,161)(6,699,919)(4,610,673)(4,008,656)(7,002,098)(3,380,563)Other Financing Sources (Uses) Proceeds from borrowing3,150,0003,415,00021,6418,000,0005,000,00013,135,0005,595,000Payments to escrow agent(4,980,000)(6,276,830)Transfers in5,599,2111,261,536-2,888,527(3,289,941)(2,200,279)(3,001,625)(4,575,000)(1,397,900)(657,017)Other119,293240,244811,3631,746,9702,704,598760,382Total other financing sources (uses)3,150,0003,415,99021,6418,000,0005,119,1467,895,244129,5331,969,7932,704,598760,382Net change in fund balances\$ (4,48,438) \$ (3,133,172) \$ (3,757,952) \$ 2,816,517\$ 3,144,985 \$ 1,195,325 \$ (4,481,140) \$ (2,038,863) \$ (4,297,500) \$ (2,620,181)Debt service as a percentage of noncapital expenditures5.0%6.2%6.4%4.9%5.4%5.5%5.7%5.7%5.6%5.8%		1,675,412	1,/42,3/5		1,181,817		1,334,/12			1,359,327	1,287,625	1,212,253
Excess of revenues over (under) expenditures (7,598,438) (6,549,162) (3,779,593) (5,183,483) (1,974,161) (6,699,919) (4,610,673) (4,008,656) (7,002,098) (3,380,563) Other Financing Sources (Uses) Proceeds from borrowing 3,150,000 3,415,000 21,641 8,000,000 5,000,000 13,135,000 5,595,000 - <	Bond Issuance	-	-	127,046	-		-	53,904	116,107	-		-
expenditures(7,598,438)(6,649,162)(3,779,593)(5,183,483)(1,974,161)(6,699,919)(4,610,673)(4,008,656)(7,002,098)(3,380,563)Other Financing Sources (Uses)3,150,0003,415,00021,6418,000,0005,000,00013,135,0005,595,000Payments to escrow agent(4,980,000)(6,276,830)Transfers in5,599,2111,261,536-2,888,5273,289,7941,790,2793,001,6254,797,8231,397,900657,017Transfers out(5,599,211)(1,260,546)-(2,888,527)(3,289,941)(2,290,279)(3,001,625)(4,575,000)(1,397,900)(657,017)Other119,293240,244811,3631,746,9702,704,598760,382Total other financing sources (uses)3,150,0003,415,99021,6418,000,0005,119,1467,895,244129,5331,969,7932,704,598760,382Net change in fund balances\$(4,484,38)\$(3,133,172)\$(3,757,952)\$2,816,517\$3,144,985\$1,195,325\$(4,481,140)\$(2,038,863)\$(4,297,500)\$(2,620,181)Debt service as a percentage of noncapital expenditures5.0%6.2%6.4%4.9%5.4%5.5%5.7%5.7%5.6%5.8%	Total Expenditures	80,721,691	78,252,389	75,899,280	78,961,321		83,043,517	91,859,961	85,098,000	82,356,617	86,210,141	83,848,661
Other Financing Sources (Uses) 3,150,000 3,415,000 21,641 8,000,000 5,000,000 13,135,000 5,595,000 -<	Excess of revenues over (under)											
Proceeds from borrowing Payments to escrow agent 3,150,000 3,415,000 21,641 8,000,000 5,000,000 13,135,000 5,595,000 -	expenditures	(7,598,438)	(6,549,162)	(3,779,593)	(5,183,483)		(1,974,161)	(6,699,919)	(4,610,673)	(4,008,656)	(7,002,098)	(3,380,563)
Payments to escrow agent - </td <td>Other Financing Sources (Uses)</td> <td></td>	Other Financing Sources (Uses)											
Transfers in Transfers out 5,599,211 1,261,536 - 2,888,527 3,289,794 1,790,279 3,001,625 4,797,823 1,397,900 657,017 Transfers out (5,599,211) (1,260,546) - (2,888,527) (3,289,941) (2,290,279) (3,001,625) (4,575,000) (1,397,900) (657,017) Other - - - - 119,293 240,244 811,363 1,746,970 2,704,598 760,382 Total other financing sources (uses) 3,150,000 3,415,990 21,641 8,000,000 5,119,146 7,895,244 129,533 1,969,793 2,704,598 760,382 Net change in fund balances § (4,448,438) § (3,133,172) § (3,757,952) § 3,144,985 § 1,195,325 § (4,481,140) § (2,038,863) § (2,620,181) Debt service as a percentage of noncapital expenditures 5.0% 6.2% 6.4% 4.9% 5.4% 5.5% 5.7% 5.7% 5.6% 5.8%	Proceeds from borrowing	3,150,000	3,415,000	21,641	8,000,000		5,000,000	13,135,000	5,595,000	-	-	-
Transfers out Other (5,599,211) (1,260,546) - (2,888,527) (3,289,941) (2,290,279) (3,001,625) (4,575,000) (1,397,900) (657,017) Other - - - 119,293 240,244 811,363 1,746,970 2,704,598 760,382 Total other financing sources (uses) 3,150,000 3,415,990 21,641 8,000,000 5,119,146 7,895,244 129,533 1,969,793 2,704,598 760,382 Net change in fund balances (4,448,438) (3,133,172) (3,757,952) 2,816,517 3,144,985 1,195,325 (4,481,140) (2,038,863) (4,297,500) (2,620,181) Debt service as a percentage of noncapital expenditures 5.0% 6.2% 6.4% 4.9% 5.4% 5.5% 5.7% 5.7% 5.6% 5.8%	Payments to escrow agent	-	-	-	-		-	(4,980,000)	(6,276,830)	-	-	-
Other - - - - 119,293 240,244 811,363 1,746,970 2,704,598 760,382 Total other financing sources (uses) 3,150,000 3,415,990 21,641 8,000,000 5,119,146 7,895,244 129,533 1,969,793 2,704,598 760,382 Net change in fund balances \$ (4,448,438) \$ (3,133,172) \$ (3,757,952) \$ 2,816,517 \$ 3,144,985 \$ 1,195,325 \$ (4,481,140) \$ (2,038,863) \$ (4,297,500) \$ (2,620,181) Debt service as a percentage of noncapital expenditures 5.0% 6.2% 6.4% 4.9% 5.4% 5.5% 5.7% 5.7% 5.6% 5.8%	Transfers in	5,599,211	1,261,536	-	2,888,527		3,289,794	1,790,279	3,001,625	4,797,823	1,397,900	657,017
Other - - - - - - 119,293 240,244 811,363 1,746,970 2,704,598 760,382 Total other financing sources (uses) 3,150,000 3,415,990 21,641 8,000,000 5,119,146 7,895,244 129,533 1,969,793 2,704,598 760,382 Net change in fund balances (4,448,438) (3,133,172) (3,757,952) 2,816,517 3,3144,985 1,195,325 (4,481,140) (2,038,863) (4,297,500) (2,620,181) Debt service as a percentage of noncapital expenditures 5.0% 6.2% 6.4% 4.9% 5.4% 5.5% 5.7% 5.7% 5.6% 5.8%	Transfers out	(5,599,211)	(1,260,546)	-	(2,888,527)		(3,289,941)	(2,290,279)	(3,001,625)	(4,575,000)	(1,397,900)	(657,017)
Net change in fund balances \$ (4,448,438) \$ (3,133,172) \$ (3,757,952) \$ 2,816,517 \$ 3,144,985 \$ 1,195,325 \$ (4,481,140) \$ (2,038,863) \$ (4,297,500) \$ (2,620,181) Debt service as a percentage of noncapital expenditures 5.0% 6.2% 6.4% 4.9% 5.4% 5.5% 5.7% 5.7% 5.6% 5.8%	Other	-	-	-	-		119,293		811,363	1,746,970	2,704,598	760,382
Debt service as a percentage of noncapital expenditures 5.0% 6.2% 6.4% 4.9% 5.4% 5.5% 5.7% 5.7% 5.6% 5.8%	Total other financing sources (uses)	3,150,000	3,415,990	21,641	8,000,000	_	5,119,146	7,895,244	129,533	1,969,793	2,704,598	760,382
of noncapital expenditures 5.0% 6.2% 6.4% 4.9% 5.4% 5.5% 5.7% 5.7% 5.6% 5.8%	Net change in fund balances	\$ (4,448,438)	\$ (3,133,172)	\$ (3,757,952)	\$ 2,816,517	\$	3,144,985	\$ 1,195,325	\$ (4,481,140)	\$ (2,038,863)	\$ (4,297,500)	\$ (2,620,181)
		5.00/	6 20/	<u> </u>	4.09/		5 40/	5 50/	5 70/	5 70/	5 (0)	5 00/
	or noncapital experientites		0.2%	0.4%	4.9%		3.4%	3.5%	3.1%	3.1%	3.0%	3.8%

Source: Comprehensive Annual Financial Report

Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal Years

Fiscal Year		Property	_	Less:	Total Taxable	Total	Estimated Actual	Assessed Value as a
Ended	Residential	Commercial	Personal	Homestead	Assessed	Direct	Taxable	Percentage of
June 30	Property	Property	Property	Exempt Property	Value	Tax Rate	Value	Actual Value
2011	\$ 177,017,012	\$ 102,543,244	\$ 130,696,587	\$ 57,011,497	\$ 353,245,346	86.20	\$ 3,154,246,995	13.01%
2012	179,487,928	102,771,387	129,749,705	57,082,309	354,926,711	84.70	3,177,412,371	12.97%
2013	187,616,732	108,154,310	127,182,937	57,253,450	365,700,529	84.60	3,271,223,590	12.93%
2014	189,625,042	102,372,586	132,835,571	56,722,532	368,110,667	83.35	3,305,682,426	12.85%
2015	192,958,394	100,769,419	145,669,235	56,961,721	382,435,327	83.35	3,368,585,893	13.04%
2016	196,294,125	105,606,908	158,949,220	57,071,964	403,778,289	83.35	3,568,550,012	12.91%
2017	224,435,657	112,921,687	176,394,963	58,577,541	455,174,766	80.27	4,008,485,298	12.82%
2018	229,235,196	115,363,001	168,168,483	58,144,746	454,621,934	77.77	4,020,231,828	12.75%
2019	234,538,663	113,495,781	181,304,775	58,159,866	471,179,353	77.77	4,161,196,264	12.72%
2020	245,232,502	113,340,276	181,871,840	57,891,849	482,552,769	76.25	4,284,065,966	12.62%

Source: Lincoln Parish Tax Assessor Agency

Notes:

- (1) Property in the parish is reassessed every four years.
- (2) Assessed values are established by the Assessor each year on a uniform basis at the following ratios of assessed value to actual value: 10% land
 - 10% residential improvements
 - 15% industrial improvements
 - 15% machinery
 - 15% commercial improvements
 - 25% public service properties, excluding land
- (3) Tax rates are per \$1,000 of assessed value.
- (4) Total direct tax rate includes operating and debt millages.

Table 6

LINCOLN PARISH SCHOOL BOARD Ruston, Louisiana

Overlapping Governments Last Ten Fiscal Years

Fiscal Year	Scho	ol District Direc	t Rate	Overlappir	ng Rates	Total Direct and
Ended	Operating	Debt Service	Total School	Lincoln Parish	City of	Overlapping
June 30	Millage	Millage	Millage	Police Jury	Ruston	Rates
2011	44.70	41.50	86.20	21.65	9.04	116.89
2012	44.70	40.00	84.70	21.65	9.04	115.39
2013	44.60	40.00	84.60	21.66	8.80	115.06
2014	44.60	38.75	83.35	20.66	8.80	112.81
2015	44.60	38.75	83.35	20.38	8.80	112.53
2016	44.60	38.75	83.35	20.38	8.80	112.53
2017	41.52	38.75	80.27	17.51	8.16	105.94
2018	41.52	36.25	77.77	17.82	8.15	103.74
2019	41.52	36.25	77.77	17.62	8.16	103.55
2020	42.00	34.25	76.25	19.07	8.16	103.48

Notes:

- (1) School district debt service millage is for individual school districts.
- (2) The above schedule does not include water districts, fire districts, forestry districts, or levee districts.
- (3) Overlapping rates are those of city and parish governments that apply to property owners within Lincoln Parish. Not all overlapping rates apply to all property owners.

Principal Property Taxpayers June 30, 2020 and Nine Years Ago

	Fis	cal Year 2	2020	Fis	Fiscal Year 2011			
Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value		
Range Resources LLC	\$ 51,126,680	1	10.60 %					
ETC Texas Pipeline	11,505,682	2	2.38					
Roseburg Forest Products	10,848,069	3	2.25					
Enable Mississippi River Trans	8,181,430	4	1.70					
Enable Gas Trans	7,952,970	5	1.65					
Weyerhaeuser NR Co. LA 762	7,524,408	6	1.56	\$ 6,261,810	7	1.77 %		
Penntex North Louisiana LLC	6,704,851	7	1.39					
Gulf Crossing Pipeline Co.	6,668,740	8	1.38	8,379,990	6	2.37		
Entergy Louisiana	5,319,970	9	1.10	4,616,500	9	1.31		
Squre Creek Country Club & Dev.	1,779,004	10	0.37					
KCS Resources				16,855,230	1	4.77		
Centerpoint Miss. River Trans				12,750,170	2	3.61		
Centerpoint Energy Gas Trans				10,070,070	3	2.85		
LaClede Gas Co.				9,130,050	4	2.58		
Midcontinent Express Pipeline				9,074,340	5	2.57		
Community Trust Bank				4,952,762	8	1.40		
CenterPoint Energy Arkla				4,679,520	10	1.32		
Totals	\$ 117,611,804		24.37 %	\$ 86,770,442		24.56 %		

Source: Lincoln Parish Tax Assessor Agency Table 5 - Total Assessed Value

Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal Year Ended				Collected within the Fiscal Year of the Levy			Collections In		Total Collections to Date			
June 30	-	Fiscal Year	Fiscal Year Amount Percentage of Levy		ntage of Levy	Subsequent Years	_	Amount	Percer	ntage of Levy		
2011	\$	16,254,811	\$	15,649,323		96.28%	\$ 533	\$	15,649,856		96.28%	
2012		16,276,263		16,106,932		98.96%	396		16,107,328		98.96%	
2013		16,781,320		16,590,672		98.86%	1,293		16,591,965		98.87%	
2014		17,414,011		16,476,372		94.62%	(1,889)		16,474,483		94.60%	
2015		17,363,790		17,135,203		98.68%	(400)		17,134,803		98.68%	
2016		18,366,805		17,737,510		96.57%	1,888		17,739,398		96.58%	
2017		19,601,161		19,572,825		99.86%	19,291		19,592,116		99.95%	
2018		19,466,515		19,424,102		99.78%	28,987		19,453,089		99.93%	
2019		20,208,296		20,095,703		99.44%	2,489		20,098,192		99.46%	
2020		21,053,202		20,545,365		97.59%	N/A		20,545,365	9	97.59%	

Source: Lincoln Parish Sheriff (ex-officio tax collector)

N/A - Information is not yet available.

(1) Negative amounts represent refunds submitted to taxpayers

LINCOLN PARISH SCHOOL BOARD

Ruston, Louisiana

Sales and Use Tax Rates and Collections - All Governments Last Ten Fiscal Years

				Sales ar	nd Use Tax Ra	ites											
		Parishwide				Municipalities					Parishwide			Municipalities			
Fiscal	School	Police	Sheriff	City of	City of	Grambling	Cooktown		Total	School							
Year	Board	Jury	Dept.	Ruston	Grambling	EDD	EDD	Other	Rate	Board	Police Jury	Sheriff Dept.	Ruston	Grambling	Other	-	Total
2011	2.00%	0.75%	0.00%	1.75%	2.00%	0.00%	0.00%	2.25%	4.75%	\$ 14,500,745	\$ 5,432,187	\$ -	\$ 8,816,518	\$ 479,367	\$ 1,140,004	\$	30,368,821
2012	2.00%	0.75%	0.00%	1.75%	2.00%	0.00%	0.00%	2.25%	4.75%	14,354,105	5,382,763	-	8,849,616	557,157	1,106,739		30,250,380
2013	2.00%	0.75%	0.25%	1.75%	2.00%	0.00%	0.00%	2.25%	5.00%	14,889,567	5,583,326	1,803,337	8,952,627	466,674	1,195,084		32,890,615
2014	2.00%	0.75%	0.25%	1.75%	2.00%	0.00%	0.00%	2.25%	5.00%	16,029,943	6,011,299	2,000,568	8,964,195	465,755	1,392,676		34,864,436
2015	2.00%	0.75%	0.25%	1.75%	2.00%	0.00%	0.00%	2.25%	5.00%	21,717,482	8,144,046	2,706,659	10,037,505	478,108	2,132,781		45,216,581
2016	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.00%	2.25%	5.75%	21,683,420	8,131,268	2,706,573	10,538,261	522,764	2,117,525		45,699,811
2017	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.00%	2.25%	5.75%	19,215,744	7,207,333	2,386,995	10,891,088	603,641	1,709,517		42,014,318
2018	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.00%	2.25%	5.75%	19,759,622	7,373,025	2,457,726	15,316,281	625,480	1,823,289		47,355,423
2019	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.50%	2.25%	5.75%	17,798,249	6,672,272	2,222,435	16,251,258	687,833	1,656,631		45,288,679
2020	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.50%	2.25%	5.75%	17,875,875	6,703,456	2,230,830	17,793,237	639,615	1,485,469		46,728,482

Notes:

(1) Information provided by Lincoln Parish Sales and Use Tax Commission.

(2) Total rate represents the maximum amount that may be assessed by local taxing authorities. These rates do not include the state sales and use tax rate.

(3) The Municipalities - Other column includes Dubach, Choudrant, Convention and Visitors Bureau and Simsboro

(4) Grambling column contains Grambling and Grambling Economic District. Tax for Grambling Economic Development District effective 4/1/2016

(5) City of Grambling tax rate changed from 2.00 to 2.25 effective 4/1/2016

(6) City of Ruston tax rate changed from 1.75 to 2.50 effective 7/1/2016

(7) City of Grambling EDD tax rate effective 4/1/2016

(8) Sales tax collections totals are as of June 30th each year

(9) Cooktown EDD Effective 4/1/2019

(10) Collections are reported on the cash basis.

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Ratios of Outstanding Debt by Type Last Ten Fiscal Years

Fiscal Year Ended June 30	r General Obligation & Private Placement Bonds		Qualified School Construction Bonds	_	Total Bonds Outstanding	Percentage of Personal Income	_	Per Capita
2011	\$	40,653,711	\$ 7,897,867	\$	48,551,578	3.34%	\$	1,123
2012		38,699,305	10,546,409		49,245,714	3.43%		1,051
2013		38,324,899	9,759,267		48,084,166	3.28%		1,024
2014		43,840,000	11,652,000		55,492,000	3.58%		1,170
2015		46,050,000	11,652,000		57,702,000	3.56%		1,212
2016		51,285,000	11,652,000		62,937,000	3.87%		1,317
2017		49,171,541	11,652,000		60,823,541	3.58%		1,274
2018		45,915,404	11,652,000		57,567,404	3.30%		1,206
2019		42,492,315	11,652,000		54,144,315	3.02%		1,147
2020		38,935,202	11,652,000		50,587,202	2.68%		1,082

Notes:

(1) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.

(2) General Obligation Bonds column includes premium.

(3) See the Schedule of Demographic and Economic Statistics (Table 15) for personal income and population data.

Table 11

LINCOLN PARISH SCHOOL BOARD Ruston, Louisiana

Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years

						Percentage of	
D: 117				T		Estimated	
Fiscal Year		General		Less: Amounts		Actual Taxable	
Ended		Obligation	A	vailable in Debt		Value of	Per
June 30	_	Bonds		Service Funds	 Net	Property	 Capita
2011	\$	40,653,711	\$	4,602,477	\$ 36,051,234	1.14%	\$ 834
2012		38,699,305		4,229,219	34,470,086	1.08%	736
2013		38,324,899		3,931,500	34,393,399	1.05%	733
2014		43,840,000		3,700,630	40,139,370	1.21%	847
2015		46,050,000		3,013,379	43,036,621	1.28%	904
2016		51,285,000		2,943,546	48,341,454	1.35%	1,012
2017		49,171,541		2,785,903	46,385,638	1.16%	972
2018		45,915,404		3,204,528	42,710,876	1.06%	895
2019		42,492,315		2,087,796	40,404,519	0.97%	856
2020		38,935,202		1,840,584	37,094,618	0.87%	794

Notes:

Details regarding the School Board's outstanding debt can be found in the notes to the financial

(1) statements.

(2) General Obligation Bonds column Qualified School Construction Bonds.

See the Schedule of Demographic and Economic Statistics for personal income and population

(3) data. (Table 15)

See Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data (Table 5)

(4) value data. (Table 5)

Legal Debt Margin Information Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Debt Limit	\$ 135,384,758	\$ 135,962,977	\$ 139,574,813	\$ 140,194,956	\$ 145,001,026	\$ 152,080,583	\$ 169,538,261	\$ 169,213,004	\$ 174,681,942	\$ 178,346,724
Total net debt applicable to limit	36,051,234	34,470,086	34,393,399	40,139,370	43,036,621	48,341,454	46,385,638	42,710,876	39,016,127	37,094,618
Legal debt margin	\$ 99,333,524	\$ 101,492,891	\$ 105,181,414	\$ 100,055,586	\$ 101,964,405	\$ 103,739,129	\$ 123,152,623	\$ 126,502,128	\$ 135,665,815	\$ 141,252,106
Total net debt applicable to the limit as a percentage of debt limit	26.63%	25.35%	24.64%	28.63%	29.68%	31.79%	27.36%	25.24%	22.34%	20.80%

Legal Debt Margin Calculation for Fiscal Year 2020

Assessed value	\$ 482,552,769
Add back: exempt real property	57,891,849
Total assessed value	540,444,618
Debt limit (33% of total assessed value)	178,346,724
Debt applicable to limit:	
General Obligation bonds	24,500,000
Private Placement bonds	13,645,000
Premium on bonds	790,202
Less: Amount set aside for repayment of	
general obligation debt	1,840,584
Total net debt applicable to limit	37,094,618
Legal debt margin	\$ 141,252,106

Source: Comprehensive Annual Financial Report

Assessed value is obtained from the Lincoln Parish Tax Assessor.

Notes:

(1) The debt limit is 33% of total assessed value. This percentage is in accordance with Act 103 or 1980 Regular Session of the Louisiana Legislature R.S. 39:562 (C).

Table 13

LINCOLN PARISH SCHOOL BOARD Ruston, Louisiana

Direct and Overlapping Governmental Activities Debt As of June 30, 2020

<u>Governmental Unit</u>	Debt Outstanding	Estimated Percentage Applicable	-	Estimated Share of Overlapping Debt
Lincoln Parish Police Jury City of Ruston Subtotal, overlapping debt	\$ 825,000 73,780,000	100.00% 100.00%	\$	825,000 73,780,000 74,605,000
Lincoln Parish School Board Direct Debt			-	50,587,202
Total direct and overlapping debt			\$_	125,192,202

Sources: Debt outstanding data extracted from annual financial report of respective governments.

Notes:

- (1) Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the School Board. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the School Board.
- (2) Various tax districts exist within Lincoln Parish that involve a small percentage of parish taxpayers. These districts' debt is not included as the amounts and impact on this schedule is not significant.

Table 14

LINCOLN PARISH SCHOOL BOARD Ruston, Louisiana

Pledged Revenue Coverage For the Fiscal Years Ended June 30, 2014 through June 30, 2020

			25	unned benoor e	one	didetion Bonds			
Fiscal Year	Constitutional								
Ended	Ad Valorem	Less: Operating		Net Available			Debt Service		
June 30	Millage	Expenses		Revenue		Principal(1)	Interest	Total	Coverage
2014	\$ 1,554,544	\$ 0	\$	1,554,544	\$	776,800	\$ 59,036	\$ 835,836	1.86
2015	1,618,146	0		1,618,146		712,099	59,036	771,135	2.10
2016	1,702,466	0		1,702,466		695,226	59,036	754,262	2.26
2017	1,780,598	0		1,780,598		682,523	59,036	741,559	2.40
2018	1,774,921	0		1,774,921		538,714	59,036	597,750	2.97
2019	1,834,996	0		1,834,996		630,744	59,036	689,780	2.66
2020	1,840,469	0		1,840,469		624,867	59,036	683,903	2.69

Qualified School Construction Bonds

Source: Lincoln Parish School System

Notes:

(1) Principal payments are required annual payments into the QSCB investment account.

(2) Information prior to the 2014 fiscal year end was not available.

Demographic and Economic Statistics Last Ten Fiscal Years

Fiscal Year Ended June 30	Population	Personal Income	_	Per Capita Personal Income	School Enrollment	Percentage on Free & Reduced Meals	Unemployment Rate
2011	43,217	\$ 1,454,172,000	\$	33,648	6,496	59.23	8.3
2012	46,856	1,437,027,000		30,669	6,451	59.41	8.7
2013	46,953	1,464,552,000		31,256	6,470	58.94	8.0
2014	47,414	1,550,864,526		32,709	6,354	58.23	7.6
2015	47,617	1,622,644,509		34,077	6,370	64.12	7.8
2016	47,774	1,627,994,598		34,077	6,488	64.42	7.3
2017	47,745	1,701,058,860		35,628	5,989	44.35	6.5
2018	47,744	1,746,714,240		36,585	5,888	60.93	5.2
2019	47,196	1,794,958,272		38,032	5,821	62.82	7.0
2020	46,742	1,888,844,220		40,410	5,767	61.93	6.3

Sources:

(1) Population data & Personal Income data obtained from www.StatsAmerica.org

(2) School enrollment and free and reduced meals data obtained from Louisiana Department of Education.

(3) Unemployment rate obtained from www.StatsAmerica.org

Table 16

Principal Employers June 30, 2020 and Nine Years Ago

	Fiscal	Year 20	020	Fiscal Year 2011			
	Number of Employees]	% of Total Employment	Number of Employees		% of Total nployment	
Louisiana Tech University	1,230	1	6.18%	1,400	1	7.71%	
Lincoln Parish School Board	1,104	2	5.55%	963	3	5.31%	
Grambling State University	900	3	4.52%	805	4	4.44%	
Northern Louisiana Medical Center	520	4	2.61%	535	8	2.95%	
Genesis Energy	480	5	2.41%				
Walmart	450	6	2.26%	500	9	2.76%	
Ardagh Glass Inc	433	7	2.18%				
Louisiana Methodists Childrens' Home	400	8	2.01%				
City of Ruston	268	9	1.35%				
North Louisiana Rehabilitation Center Inc	230	10	1.16%				
Lilcoln General Hospital				700	6	3.86%	
Smurfit-Stone Container Corporation				640	7	3.53%	
Hogan Hardwood & Mouldings/Builders Supply				460	10	2.53%	
Hunt Forest Products				710	5	3.91%	
ConAgra				1053	2	5.80%	

Source: North Louisiana Economic Partnership

Notes:

(1) Employment data obtained from U.S. Department of Labor.

School Building Information June 30, 2011 through June 30, 2020

Form of Government Area of Parish Regular School Days

Number of Schools:	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Pre-K	1	1	1	1	1	1	1	1	1	1
Pre-K - 5	0	0	0	0	0	0	1	1	1	1
Pre-K - 12	0	0	0	0	0	0	1	1	1	1
K-2	0	0	0	0	0	0	2	2	2	2
K-5	5	6	6	5	5	5	0	0	0	0
K-6	2	1	1	1	1	1	1	1	1	1
K-8	1	1	2	2	2	2	1	1	1	1
K-12	1	1	2	2	2	2	0	0	0	0
3-5	0	0	0	0	0	0	2	2	2	2
6 Grade Only	1	1	1	1	1	1	1	1	1	1
Middle School (5-12 only)	1	1	1	1	1	1	1	1	1	1
Junior High (7-8 only)	1	1	1	1	1	1	1	1	1	1
3rd - 12th Grade	1	1	0	0	0	0	0	0	0	0
7th - 12th Grade	1	1	0	0	0	0	0	0	0	0
High School (7-12 only)	2	1	1	1	1	1	1	1	1	1
High School (9-12 only)	2	2	2	2	2	2	1	1	1	1
Total	19	18	18	17	17	17	14	14	14	14
Enrollment (Public School Only):										
Preschool	47	71	71	64	89	97	82	74	82	90
Kindergarten	576	595	541	498	490	500	465	493	473	463
Grades 1-5	2,609	2,555	2,561	2,520	2,491	2,496	2,333	2,245	2,208	2,206
Grades 6-8	1,423	1,473	1,533	1,507	1,483	1,479	1,419	1,371	1,394	1,343
Grades 9-12	1,841	1,757	1,764	1,765	1,817	1,916	1,690	1,705	1,665	1,665
Total	6,496	6,451	6,470	6,354	6,370	6,488	5,989	5,888	5,822	5,767

Source: Lincoln Parish School Board Student Membership 2/1/20

Note:

(1) Included in total number of schools and enrollment are 4 university laboratory schools in the parish

for which Lincoln Parish School Board services as a pass-through for state equalization funding.

(2) Total enrollment does not include Pre-K students

Table 17

President/School Board 472 Square Miles 180

School Personnel Fiscal Years Ended June 30, 2011 Through June 30, 2020

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Teachers										
Less than a Bachelor's degree	0	0	0	0	0	0	0	0	0	1
Bachelor	261	255	243	251	256	257	242	244	235	227
Master	142	143	133	158	160	175	158	159	160	148
Master +30	70	69	65	55	56	50	48	38	40	40
Specialist in Education	4	3	3	2	1	1	1	2	2	2
Ph.D or Ed.D	3	1	3	1	2	3	4	4	5	4
Total	480	471	447	467	475	486	453	447	442	422
Principals & Assistants										
Bachelor	1	1	1	1	1	1	2	2	2	2
Master	6	7	6	7	7	12	10	10	11	11
Master +30	20	17	17	14	12	12	10	10	9	8
Specialist in Education	0	0	0	0	0	0	1	1	1	1
Ph.D or Ed.D	2	2	2	4	4	2	2	2	2	2
Total	29	27	26	26	24	27	25	25	25	24

Source:

2009-2017 Agreed upon procedures report on performance and statistical data accompanying the annual financial statements.

2018-2020 Lincoln Parish School Board

Table 19

LINCOLN PARISH SCHOOL BOARD Ruston, Louisiana

Operating Statistics For the Fiscal Years Ended June 30, 2011 through June 30, 2020

Fiscal Year Ended June 30	_	Expenses	Enrollment	_	_	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/ Teacher Ratio
2011	\$	83,490,238	6,496	5	\$	12,853	7.41%	480	13.53
2012		82,072,727	6,45	1		12,722	-1.01%	471	13.70
2013		78,453,618	6,470)		12,126	-4.69%	447	14.47
2014		83,002,280	6,354	4		13,063	7.73%	467	13.61
2015		84,235,232	6,370)		13,224	1.23%	475	13.41
2016		85,539,060	6,488	8		13,184	-0.30%	486	13.35
2017		87,673,189	5,989	9		14,639	11.03%	453	13.22
2018		83,121,657	5,888	8		14,117	-3.57%	447	13.17
2019		86,768,816	5,822	2		14,904	5.57%	442	13.17
2020		86,467,518	5,767	7		14,994	0.60%	422	13.67

Notes:

(1) Expenses are on full accrual and is extracted from Table 2, Changes in Net Position.

(2) Enrollment is extracted from Table 15, Demographic and Economic Statistics.

(3) Teaching staff is extracted from Table 18, School Personnel.

Lincoln Parish School Board Ruston, Louisiana

Single Audit Report For the Year Ended June 30, 2020

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Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Independent Auditor's Report

Board Members Lincoln Parish School Board Ruston, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Lincoln Parish School Board, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements, and have issued our report thereon dated June 30, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School Board's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

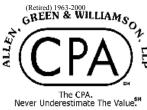
The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

allen, Green + Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana June 30, 2021



ALLEN, GREEN & WILLIAMSON, LLP

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Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Independent Auditor's Report

Board Members Lincoln Parish School Board Ruston, Louisiana

Report on Compliance for Each Major Federal Program

2441 Tower Drive

Monroe, LA 71201

We have audited Lincoln Parish School Board's compliance with the types of compliance requirements described in the OMB Compliance Supplement that could have a direct and material effect on each of the School Board's major federal programs for the year ended June 30, 2020. The School Board's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School Board's compliance.

Opinion on Each Major Federal Program

In our opinion, the School Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2020.

Report on Internal Control over Compliance

Management of the School Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance possibility that material noncompliance with a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance requirement of a federal program that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements. We issued our report thereon dated June 30, 2021 which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including

comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

allen, Green + Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana June 30, 2021

Lincoln Parish School Board Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2020

FEDERAL GRANTOR/ <u>PASS-THROUGH GRANTOR/PROGRAM NAME</u>	CFDA Grantor No.	Pass-Through Grantor No.		<u>Expenditures</u>
United States Department of Agriculture Passed Through Louisiana Department of Education: Child Nutrition Cluster:				
Non Cash Assistance (Commodities): National School Lunch Program	10.555	N/A		\$ 41,466
Cash Assistance:	10.552	NT/A	¢ 53(050	
National School Breakfast Program	10.553	N/A	\$ 526,059	
COVID-19 National School Breakfast Program National School Lunch Program	10.553 10.555	N/A N/A	56,859 1,365,349	
COVID-19 National School Lunch Program	10.555	N/A N/A	90,457	
Total Cash Assistance	10.333	1N/A	90,437	2,038,724
Total Child Nutrition Cluster				2,080,190
Total United States Department of Agriculture				2,080,190
United States Department of Education Passed Through Louisiana Department of Education:				2,000,170
Title I Grants to Local Educational Agencies	84.010A	28-20-DSS-31	80,033	
	84.010A 84.010	28-20-D33-31 28-19-RD19-31	261,047	
	84.010A	28-20-T1-31	2,592,752	2,933,832
Special Education Chuston	01.01011	20 20 11 51	2,372,732	2,755,052
Special Education Cluster:				
Grants to States (Part B)	84.027A	28-20-B1-31	1,244,051	
Preschool Grants	84.173A	28-20-P1-31	35,112	
	84.173	N/A	30,000	
Total Special Education Cluster				1,309,163
Rural Education	84.358B	28-20-RE-31		126,018
Special Education State Personnel Development	84.323A	28-18-SPDU-31		42,000
Title IIA - Supporting Effective Instruction State Grants	84.367A	28-20-50-31	5 1 1 0	293,105
Title III - English Language Acquisition State Grants	84.365A	28-20-S3-31	5,110	25.0(2
Title IVA Student Summert and Academic Envictment Program	84.365A	28-20-60-31	20,853	25,963
Title IVA- Student Support and Academic Enrichment Program	84.424 84.424A	28-19-UIRD-31 28-20-71-31	2,422 208,778	211 200
Mathematics and Science Partnership	84.366B	28-17-MP02-31	200,770	211,200 45,608
Migrant Education State Grant Program	84.011A	28-20-M1-31		45,008 39,095
Striving Readers Comprehensive Literacy Development	84.371C	28-18-SR01-31	74,638	57,075
Surving readers comprehensive Energy Development	84.371C	28-18-SR05-31	66,558	
	84.371C	28-18-SR06-31	83,800	224,996
Teacher & School Leader Incentive Grant	84.374A	29 20 TD 21	184,775	
Teacher & School Leader Incentive Orant	84.374A 84.374A	28-20-TP-31 28-18-PBCS-31	397,601	582,376
	04.3/4A	20-10-1 DC3-51	397,001	582,570
Preschool Development Grant	84.419B	28-20-RM-31	25,443	
	84.419B	28-18-RL-31	18,762	44,205
Education Stabilization Fund Career and Technical Education:	84.425D	28-20-ESRF-31		17,976
Basic Grants to States	84.048A	28-20-02-31		52,872
Total United States Department of Education				5,948,409
Four office Suits Department of Education				(continued)

(continued)

Lincoln Parish School Board Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2020

FEDERAL GRANTOR/ <u>PASS-THROUGH GRANTOR/PROGRAM NAME</u>	CFDA <u>Grantor No.</u>	Pass-Through <u>Grantor No.</u>	Expenditures
United States Department of Health and Human Services Passed Through Louisiana Department of Education: Childcare & Development Block Grant (CCDF Cluster) United States Department of Homeland Security	93.575	28-19-CO-31	21,725
Passed Through Louisiana Department of Homeland Security & Emergency Preparedness:	07.02(DUL //10	75.000
Disaster Grants Public Assistance United States Environmental Protection Agency Direct Program:	97.036	PW #12	75,000
National Clean Diesel Rebate Program	66.UKN	N/A	100,000
TOTAL FEDERAL AWARDS			\$ 8,225,324 (concluded)

The accompanying notes are an integral part of this schedule.

Lincoln Parish School Board Notes to the Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2020

NOTE 1 - BASIS OF PRESENTATION The accompanying Schedule of Expenditures of Federal Awards includes the federal award activity of the Lincoln Parish School Board, (the School Board) Ruston, Louisiana under programs of the federal government for the year ended June 30, 2020. The information in this schedule is presented in accordance with the requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). The School Board's reporting entity is defined in Note 1 of the Notes to the basic financial statements of the School Board's Comprehensive Annual Financial Report. Because the schedule presents only a selected portion of the operations of the School Board it is not intended to and does not present the financial position, changes in net position, or cash flows of the school board.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting, which is described in Note 1 of the Notes to the basic financial statements of the School Board's Comprehensive Annual Financial Report. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 3 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS Federal awards revenues are reported in the School Board's basic financial statements as follows:

	Federal
	Sources
Major Funds:	
General fund	\$ 205,000
Title I	2,933,832
Nonmajor Funds:	
Title II	293,105
Special programs	1,279,163
School food service	2,080,190
Rural education achievement	126,018
Vocational education	52,872
Striving readers	224,996
Other miscellaneous	1,030,148
Total	\$ 8,225,324

NOTE 4 - RELATIONSHIP TO FEDERAL FINANCIAL REPORTS Amounts reported in the accompanying schedule agree with the amounts reported in the related federal basic financial reports except for changes made to reflect amounts in accordance with accounting principles generally accepted in the United States of America.

NOTE 5 - MAJOR FEDERAL AWARDS For those funds that have matching revenues and state funding, federal expenditures were determined by deducting matching revenues from total expenditures.

NOTE 6 - NONCASH PROGRAMS The commodities received, which are noncash revenues, are valued using prices provided by the United States Department of Agriculture.

NOTE 7 - INDIRECT COST RATE The School Board has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

Lincoln Parish School Board Schedule of Findings and Questioned Costs For the Year Ended June 30, 2020

PART I - Summary of the Auditor's Results

Financial Statement Audit

- i. The type of audit report issued was unmodified.
- ii. There were no significant deficiencies required to be disclosed by Government Auditing Standards issued by the Comptroller General of the United States of America.
- iii. The audit disclosed no instances of noncompliance considered material to the financial statements, as defined by Government Auditing Standards.

Audit of Federal Awards

- iv. There were no significant deficiencies required to be disclosed by the Uniform Guidance (2 CFR 200).
- v. The type of report the auditor issued on compliance for major programs was unmodified.
- vi. The audit disclosed no audit findings which the auditor is required to report under the Uniform Guidance.
- vii. The major federal programs are:

Child Nutrition Cluster	
National School Breakfast Program	CFDA #10.553
National School Lunch Program	CFDA #10.555
Striving Readers Comprehensive Literacy	
Developement	CFDA #84.371C

- viii. The dollar threshold used to distinguish between Type A and Type B programs as described in the Uniform Guidance was \$750,000.
- ix. The auditee does qualify as a low-risk auditee under the Uniform Guidance.

Lincoln Parish School Board

OTHER INFORMATION

Ricky Durrett Superintendent

Joe E. Mitcham, Jr. President

Lincoln Parish School Board

410 South Farmerville Street Ruston, Louisiana 71270-4699 Phone: 318-255-1430 Fax: 318-255-3203 Website: www.lincolnschools.org



Status of Prior Year Findings and Questioned Costs For the Year Ended June 30, 2020

Reference # and title:2019-001Failure by Simsboro High School to Follow Board Policy
Regarding Student Activity Funds

Entity-wide or program/department specific: This finding pertains only to Simsboro High School student activity funds.

Condition: In accordance with Louisiana RS 17.414.3, (School Fund; management, expenditure, and accounting; duties of school principal; accounts for certain closed schools; committees; creation and authority;) the public schools are required to follow certain criteria over school activity fund accounting. The School Board also has a student activity fund policy that details procedures to be followed for student activity fund accounting.

Central office personnel requested the CPA, who does the work on the student activity funds to conduct an investigation into the athletic accounts at Simsboro High School after being notified of possible misuse of school funds. The report noted that the baseball coach intentionally ignored school board receipting and expenditure procedures for the baseball fund. Throughout the year, he collected funds without receipting individuals who turned in money to him and he did not deposit these funds in the school account. The baseball coach stated the funds he collected and did not deposit were used for various purposes, but were all for school purposes. He did not provide any receipts for these expenditures. In addition, due to inadequate controls over gate reconciliations, the CPA was unable to verify all admission funds were deposited. The CPA also determined that the basketball coach did not handle the basketball fundraisers in accordance with School Board policy. Additional sports accounts were reviewed, including girls' basketball and track, to determine if all money receipted by the coaches/sponsors was turned in to the bookkeeper and invoices were reviewed to determine if all expenses appear to be appropriate. Receipted funds were traced to their respective journals. Expenses from the softball account for apparel appeared to be excessive for the number of players. Jackets were purchased for the team and embroidered with the school logo. The invoice noted one jacket was embroidered "Pinecrest Pirates".

Several issues were noted where the bookkeeper did not follow School Board policy regarding student activity funds. Numerous receipts were written to individuals she did not actually receive the money from but were written to the original individual turning in the funds. Most of the receipts reviewed had no documentation. Fundraisers were not tracked or reconciled.

<u>Corrective action taken</u>: Financial audits of Simsboro High School's student activity funds will be conducted annually to ensure proper controls are effectively in place and established school accounting procedures are being consistently followed.

The District's School Activity Funds Policies and Procedures manual was revised in July 2019 to include more stringent procedures for receipting of monies and accounting for fundraisers and booster clubs transactions. These revisions included requiring advanced approval of fundraiser activities by the Principal, as well as, requiring fundraiser reconciliation sheets to be completed and turned in to the school office within one week of the closing date for review and approval. Fundraisers are now required to have an ending date, and may not continue throughout the entire year.

A mandatory training on fraud and best practices in school accounting was held on July 25, 2019 for all school bookkeepers in the district and the Simsboro School Principal. The workshop was presented by an independent CPA experienced in performing student activity fund audits and who is also a Certified Fraud Examiner.

Additionally, District staff conducted school visits in August 2019 prior to the start of school to review cash management procedures with all faculty at each school, specifically on receipting funds in classrooms, fundraisers, and in-school booster clubs.

Reference # and title:2019-002Health Insurance Accounts Receivable and Premiums RevenueOverstated

Entity-wide or program/department specific: This finding is specific to the health insurance internal service fund.

<u>Condition</u>: Sound internal controls over financial reporting require that accounting records contain accurate, complete, and up-to-date information to ensure that the financial data can be relied upon to monitor the financial condition of the School Board. Additionally, the financial close process should ensure that accounting records are reviewed and balance sheet accounts are reconciled in a timely manner to ensure that transactions are properly recorded and classified in the accounting records.

Accounts receivable and premium revenue in the health insurance fund was overstated at June 30, 2019. The financial report presented to the Board did not include this accounts receivable. Later in the month of July the receipt was posted as a "PY" receipt. A question was answered incorrectly when the receipt was posted.

<u>Corrective action taken</u>: The posting period assignment for monthly inter-fund transfers to the Health Insurance Fund was reviewed with the Insurance Financial Specialist to ensure the deposit will be posted to the correct period in the future.

The Assistant Business Manager reviewed the posting of all Health Insurance Fund transactions to ensure accruals and transactions are posted to the correct accounting period. The Chief Financial Officer implemented procedures to ensure end-of-year financial statement balances are reviewed for reasonableness prior to submission for final audit review and close-out.

Respectfully submitted:

hante A. Deke

Juanita H. Duke, Chief Financial Officer Lincoln Parish School Board



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INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING BESE AGREED-UPON PROCEDURES

Board Members Lincoln Parish School Board Ruston, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of Lincoln Parish School Board, Ruston, Louisiana, the Louisiana Department of Education, and the Office of the Louisiana Legislative Auditor, State of Louisiana, on the performance and statistical data accompanying the annual financial statements of Lincoln Parish School Board for the fiscal year ended June 30, 2020; and to determine whether the specified schedules are free of obvious errors and omissions as provided by the Board of Elementary and Secondary Education (BESE) in compliance with Louisiana Revised Statute 24:514(I). The Lincoln Parish School Board's management is responsible for the performance and statistical data. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and standards applicable to attestation engagements contained in *Government Auditing Standards* issued by the Comptroller General of the United States. The sufficiency of these procedures is solely the responsibility of the specified users of the reports. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings relate to the accompanying schedules of supplemental information and are as follows:

General Fund Instructional and Support Expenditures and Certain Local Revenue Sources (Schedule 1)

- 1. We selected a random sample of 25 transactions and reviewed supporting documentation to determine if the sampled expenditures/revenues are classified correctly and are reported in the proper amounts for each of the following amounts reported on the schedule:
 - Total General Fund Instructional Expenditures,
 - Total General Fund Equipment Expenditures,
 - Total Local Taxation Revenue,
 - Total Local Earnings on Investment in Real Property,
 - Total State Revenue in Lieu of Taxes,
 - Nonpublic Textbook Revenue, and
 - Nonpublic Transportation Revenue.

<u>Comment</u>: No exceptions were noted in applying the agreed upon procedures.

Class Size Characteristics (Schedule 2)

2. We obtained a list of classes by school, school type, and class size as reported on the schedule. We then traced a random sample of ten classes to the October 1st roll books for those classes and observed that the class was properly classified on the schedule.

<u>Comment</u>: No exceptions were noted in applying the agreed upon procedures.

Education Levels/Experience of Public School Staff (No Schedule)

3. We obtained October 1st PEP data submitted to the Department of Education (or equivalent listing prepared by management), including full-time teachers, principals, and assistant principals by classification, as well as their level of education and experience, and obtained management's representation that the data/listing was complete. We then selected a sample of 25 individuals, traced to each individual's personnel file, and observed that each individual's education level and experience was property classified on the PEP data or equivalent listing prepared by management.

<u>Comment</u>: No exceptions were noted in applying the agreed upon procedures.

Public School Staff Data: Average Salaries (No Schedule)

4. We obtained June 30th PEP data submitted to the Department of Education (or equivalent listing provided by management) of all classroom teachers, including base salary, extra compensation, and ROTC or rehired retiree status, as well as full-time equivalents, and obtained management's representation that the data/listing was complete. We then selected a sample of 25 individuals, traced to each individual's personnel file, and observed that each individual's salary, extra compensation, and full-time equivalents were properly included on the PEP data (or equivalent listing prepared by management).

<u>Comment</u>: Two exceptions noted where a teacher had leave without pay and the actual number of minutes worked was not reduced on the PEP report.

<u>Management's response</u>: The payroll office will adjust its procedures to ensure actual days worked in the employee master payroll file is adjusted each month if dockage is received by a salaried employee in order for annual work minutes to be accurately reported to the state in PEP.

We were not engaged to, and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on the performance and statistical data. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on the performance and statistical data accompanying the annual financial statements of the Lincoln Parish School Board as required by Louisiana Revised Statute 24:514(I) and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. This report is intended solely for the information and use of the specified users listed above and is not intended to be and should not be used by anyone other than specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

allen, Green+ Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana June 30, 2021

Schedule 1

Lincoln Parish School Board Ruston, Louisiana

General Fund Instructional and Support Expenditures and Certain Local Revenue Sources For the Year Ended June 30, 2019-20

For the Year Ended June 30, 2019-20				
		Column A		Column B
General Fund Instructional and Equipment Expenditures				
General Fund Instructional Expenditures:				
Teacher and Student Interaction Activities:				
Classroom Teacher Salaries	\$	16,971,844		
Other Instructional Staff Activities	+	1,520,464		
Instructional Staff Employee Benefits		9,228,951		
Purchased Professional and Technical Services		32,876		
Instructional Materials and Supplies		854,644		
Instructional Equipment		223,973		
		223,973	¢	00 000 750
Total Teacher and Student Interaction Activities			\$	28,832,752
Other Instructional Activities				525,729
Pupil Support Services		3,271,105		
Less: Equipment for Pupil Support Services		191		
Net Pupil Support Services				3,270,914
Instructional Staff Services		2,134,253		
Less: Equipment for Instructional Staff Services		9,283		
Net Instructional Staff Services		-,		2,124,970
				2,124,010
School Administration		3,500,407		
Less: Equipment for School Administration		0		
Net School Administration			_	3,500,407
Total General Fund Instructional Expenditures (Total of Column B)				38,254,772
			=	
Total General Fund Equipment Expenditures (Object 730; Function Series 1000-4000)			=	689,500
Certain Local Revenue Sources				
Local Taxation Revenue:				
Constitutional Ad Valorem Taxes				1,840,469
Renewable Ad Valorem Tax				13,967,939
Debt Service Ad Valorem Tax				4,715,201
Up to 1% of Collections by the Sheriff on Taxes Other than School Taxes				354,253
Sales and Use Taxes			_	17,711,354
Total Local Taxation Revenue			=	38,589,216
Local Earnings on Investment in Real Property:				
Earnings from 16th Section Property				0
Earnings from Other Real Property				65,585
Total Local Earnings on Investment in Real Property			-	65,585
			=	,
State Revenue in Lieu of Taxes:				
Revenue Sharing - Constitutional Tax				87,690
Revenue Sharing - Other Taxes				221,553
Revenue Sharing - Excess Portion				0
Other Revenue in Lieu of Taxes				0
Total State Revenue in Lieu of Taxes			-	309,243
			=	000,240
Nonpublic Textbook Revenue				21,376
Nonpublic Transportation Revenue			-	0
			=	0

Schedule 2

Lincoln PARISH SCHOOL BOARD Ruston, Louisiana

Class Size Characteristics As of October 1, 2019

		Class Size Range						
	1 - 2	20	21 - 26		27 - 33		34+	
School Type	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Elementary	33.80%	584	43.00%	252	40.71%	57	65.22%	15
Elementary Activity Classes	3.99%	69	6.48%	38	12.86%	18	21.74%	5
Middle/Jr. High	5.50%	95	9.73%	57	17.14%	24	0.00%	0
Middle/Jr. High Activity Classes	2.89%	50	0.85%	5	2.86%	4	0.00%	0
High	30.84%	533	26.96%	158	18.57%	26	0.00%	0
High Activity Classes	7.99%	138	2.05%	12	5.00%	7	13.04%	3
Combination	12.85%	222	9.56%	56	2.14%	3	0.00%	0
Combination Activity Classes	2.14%	37	1.37%	8	0.71%	1	0.00%	0
	100.00%	1728	100.00%	586	100.00%	140	100.00%	23

Note: The Board of Elementary and Secondary Education has set specific limits on the maximum size of classes at various grade levels. The maximum enrollment in grades K-3 is 26 students and maximum enrollment in grades 4-12 is 33 students. These limits do not apply to activity classes such as physical education, chorus, band, and other classes without maximum enrollment standards. Therefore, these classes are included only as separate line items.