# GRAMBLING STATE UNIVERSITY INTERCOLLEGIATE ATHLETICS PROGRAM

# AGREED-UPON PROCEDURES ENGAGEMENT FOR THE YEAR ENDED JUNE 30, 2008

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## INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES TO THE ACCOUNTING RECORDS

Dr. Horace A. Judson, President Grambling State University Grambling, Louisiana

At your request, we have performed the agreed-upon procedures, as enumerated below, which were agreed to by management of the Grambling State University (the University), to the accounting records of the Intercollegiate Athletics Program as of the year ended June 30, 2008, solely to assist the University in complying with NCAA Bylaw 6.2.3.1. The University is responsible for the accounting records of the Intercollegiate Athletics Program. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of the procedures is solely the responsibility of the parties specified in this report. Consequently, we make no representations regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose. Our procedures and findings were as follows:

#### MINIMUM AGREED-UPON GENERAL PROCEDURES

- 1. We obtained written representation from management as to the fair presentation of the statement of revenues and expenditures of the Intercollegiate Athletics Program, completeness of required schedules and related financial information, adequacy of controls, compliance with National Collegiate Athletic Association (NCAA) rules and legislation, and other information as we considered necessary. We also verified the mathematical accuracy of amounts and agreed the Schedule of Revenues and Expenditures for the year ended June 30, 2008 to the University's general ledger. We noted no exceptions based on the procedures performed.
- 2. We obtained an understanding of the control environment and accounting system used by the University's Intercollegiate Athletics Program, and performed test of the specific elements of the control environment and accounting system. We noted no exceptions based on the procedures performed.

## (CONTINUED)

#### MINIMUM AGREED-UPON GENERAL PROCEDURES, CONTINUED

- 3. We compared each operating revenue and expense category for June 30, 2007 and June 30, 2008, identifying variances of 20% or greater between categories that are 5% or more of the total, and obtained an explanation for variance. We obtained explanations for all variances that exceeded established thresholds, noting no exceptions.
- 4. We compared the budgeted revenues and expenditures to actual revenues and expenditures for each operating revenue and expense category for the year June 30, 2008, to identify any variances of 20% or greater between categories that are 5% or more of the total, and obtained an explanation for variance. We obtained explanations for all variances that exceeded established thresholds, noting no exceptions.

## MINIMUM AGREED-UPON PROCEDURES FOR REVENUES

- 1. We verified amounts reported as ticket sales by reviewing appropriate documentation (i.e. sales reports, receipts, contracts, etc.) and comparing amounts to the general ledger. Based on procedures performed, we noted that the business manager failed to obtain signed contracts for the athletic games selected for testing.
- 2. We agreed the amounts reported as Classic games and game guarantee revenue for Football, and Men's & Women's basketball games to the University's contractual agreements with other Universities or promoters and to amounts recorded in the general ledger. We also selected a sample and vouched the related cash receipts.

Based on procedures performed, we noted that proceeds from the Bayou Classic per the general ledger totaled \$859,660 for ticket sales; whereas, amounts per the settlement statement totaled \$697,901. It does not appear as if management reconciled the Bayou Classic settlement statement to amounts recorded in the general ledger. The difference appears to be Battle of the Bands ticket sales and other miscellaneous revenues recorded in the general ledger. We also noted that there was not a current signed contract between the University and the promoters of the Bayou Classic. There were no exceptions noted for any of the other classic or guarantee games.

(CONTINUED)

## MINIMUM AGREED-UPON PROCEDURES FOR REVENUES, CONTINUED

## Recommendation

We recommend that all game settlement statements for classic games be properly reconciled to amounts recorded in the general ledger. We also recommend that management of the University enter into a contract with the promoters of the Bayou Classic outlining the event arrangements.

- 3. Per discussion with the University's management and per review of the general ledger, the University did not receive any indirect institutional support for the year ended June 30, 2008.
- 4. We agreed the amounts reported as direct institutional support through state appropriations by vouching cash receipts and reviewing appropriate documentation. We noted no exceptions as a result of the procedures performed.
- 5. Per discussion with the University's management, the University did not participate in or receive revenues from NCAA/Conference tournaments for the year ended June 30, 2008.
- 6. We obtained and inspected agreements related to the University's receipt of revenues from royalties, advertisements, and sponsorships. The revenues were vouched to the related agreements and to cash receipts. Based on procedures performed, we noted that management was unable to provide supporting documentation for transactions selected for testing.

#### Recommendation

We recommend that the accounting department ensure that supporting documentation is obtained for all receipts and disbursements.

7. We requested sport-camp agreements between the University and the sponsors of the sport-camps and noted that all sport camps were conducted by the coaches of their applicable sport. For those sport camps that were held at the University, we noted that the coaches are allowed to conduct the sport-camps as a part of their coach's contract with the University, except for the women's basketball coach who is not coaching under a contract. However, we also noted that the University did not enter into a contract with the coaches, which outlined the camp arrangements and responsibilities.

(CONTINUED)

#### MINIMUM AGREED-UPON PROCEDURES FOR REVENUES, CONTINUED

#### Recommendation

We recommend that the University enter into separate contracts with the coaches, which outlines the coaches' responsibility with respect to the sport camp.

8. We selected one operating revenue receipt from each category not previously mentioned above and agreed amounts to supporting documentation (i.e. contracts, sales reports, cash receipts) and agreed amounts to the general ledger, noting that there were amounts recorded as Parking revenues that appeared to be sponsorship revenues.

#### Recommendation

We recommend that supporting documentation be reviewed by accounting personnel prior to recording transactions in the general ledger.

#### MINIMUM AGREED-UPON PROCEDURES FOR EXPENDITURES

- 1. We vouched a random sample of student-athletes from the listing of the University student aid recipients. We then compared the students' award letter to the detail of the student accounts, and noted no exceptions as a result of this procedure.
- 2. We obtained and inspected the largest contractual agreement pertaining to expenditures recorded by the University from a guaranteed contest during the period. We reconciled the amounts recorded to the general ledger to the contractual agreement, and noted no exceptions.
- 3. We compared current payroll amounts to the prior year's amounts and reconciled all variances greater than a pre-determined amount. We also reviewed supporting personnel action forms, W-2's, and Contracts for fifteen (15) coaches and support personnel, noting appropriate approval for the related wages and fringe benefits increases and/or decreases. We noted no exceptions as a result of the procedures performed.
- 4. Per discussion with management and per payroll procedures performed above, the University did not make any severance payments to athletic department employees during the year ended June 30, 2008.

(CONTINUED)

## MINIMUM AGREED-UPON PROCEDURES FOR EXPENDITURES, CONTINUED

- 5. We obtained and documented an understanding of the University's recruiting expense policies. The University's policies were compared and agreed to existing institutional and NCAA related policies without exception.
- 6. We obtained and documented an understanding of the University's team travel policies. The University's policies were compared and agreed to existing institutional and NCAA related policies without exception.
- 7. We obtained and documented an understanding of the institution's methodology for allocating indirect facilities support. Per discussion with management, the University did not allocate indirect facilities support during the year.
- 8. Per discussion with management, we noted that the University elected not to report indirect facilities and administrative support in the statement for the period tested. No exceptions noted.
- 9. We vouched a random sample of operating expenditure transactions and reviewed the related purchasing documents, invoices and cancelled checks. We noted no exceptions based on the procedures performed.

#### MINIMUM AGREED-UPON PROCEDURES FOR NOTES AND DISCLOSURES

- 1. We requested from the University's management, a detail of contributions received by the athletic department, noting that the Black and Gold Foundation contributed \$500,000 to the Athletic Department.
- 2. We obtained and gained an understanding of the policies and procedures for acquiring, depreciating, and disposing of intercollegiate athletics related assets, noting no exception.
- 3. The University did not have any capitalized asset additions during the period.

(CONTINUED)

# MINIMUM AGREED-UPON PROCEDURES FOR AFFILIATES AND OUTSIDE ORGANIZATIONS

- The University provided written representation that the listing of all known affiliated and outside organizations provided to us by the University are the only outside organizations created for or on behalf of the athletic department. No exceptions noted.
  - 2. We requested from management a summary of revenue and expenditures for or on behalf of the Intercollegiate Athletics Programs affiliated and outside organizations to be included with agreed upon procedures report, and to confirm reported revenues and expenditures with a responsible official of the organization. No exceptions noted.
  - 3. We obtained and gained an understanding of the procedures used by the University to gather information on the nature and extent of affiliated and outside organizational activity for or on behalf of the University's Intercollegiate Athletics Programs. We tested the University's procedures on gathering information related to affiliated and outside organizational activity, and noted no exceptions as a result of procedures performed.
  - 4. We obtained and reviewed the independent audit report for the Grambling State University Athletic Foundation, noting no reportable conditions.

(CONTINUED)

We were not engaged to, and did not, conduct an audit, the objective of which would be the expression of an opinion on the specified elements, accounts or items. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the President, his designees and authorized representatives of the National Collegiate Athletics Association and is not intended to be and should not be used by anyone other than these specified parties.

Bruno & Jewelon Lh?
BRUNO & TERVALON LLP
CERTIFIED PUBLIC ACCOUNTANTS

February 21, 2009

# GRAMBLING STATE UNIVERSITY INTERCOLLEGIATE ATHLETICS PROGRAMS SCHEDULE OF REVENUES AND EXPENDITURES FOR THE YEAR ENDED JUNE 30, 2008

am Total	- \$ 1,415,596 - 905,151 01 3,220,501		20 6,684,983	88 2,024,926 49 545,034 70 66,370 60,24,966 107,986 117,264,654 05 256,133 - 256,133 - 5,945 - 5,945 - 5,945 - 1,597,760 - 1,597,760 - 1,597,760 - 6,512,602
Non-Program Specific	\$ - 3,220,501	46,125 500,670 397,860 85,108 34,323 10,134	4,294,720	760,588 198,949 66,370 20,806 107,986 47,877 14,705 24,969 24,969 24,969 21,612 20,995
Other Sports	2,000		2,000	355,965 99,346 1,340 458,294 57,053 24,045 26,351 26,351 1,947,839 868,231 1,947,839
Women's Basketball	\$ 9,449		26,449	130,681 31,519 - 90,855 34,311 22,800 12,940 3,184 1,841 2,111 2,111 2,812 100,653
Men's Basketbail	\$ 9,576 300,101		309,677	165,802 42,782 2,220 124,862 33,466 20,600 3,090 1,239 4,104 3,674 14,504 105,258 521,602
Sub-total Football	\$ 1,396,572 586,050	3,700 17,500 - - - - - - - - - - - - - - - - - -	2,052,137	611,891 172,437 600 542,766 116,597 21,035 29,279 67,796 67,796 52,017 2,276 523,618
Bayou Classic Activity	\$ 859,660		859,660	198,666 30,941
Football	\$ 536,912 586,050	3,700 17,500 48,315	1,192,477	611,891 172,437 600 344,100 85,656 21,035 29,279 67,796 52,142 2,276 523,618
	Operating Revenues: Ticket sales Guarantees State appropriations (NOTE 3)	Program sales, concessions, novelty sales, and parking Gift income NCAA revenue distribution (NOTE 8) SWAC revenue distribution (NOTE 8) Royalties/Sponsorship Other revenue	Total operating revenues	Operating Expenditures: Salaries and wages Related benefits Professional services Membership dues Medical expense and insurance Travel Equipment & uniforms Game expenses Supplies Facifilite, maintenance, & rental Guarantees Other charges Food for persons Scholarships Total operating expenditures

The accompanying notes are an integral part of this schedule.

NOTES TO THE SCHEDULE OF REVENUES AND EXPENDITURES FOR THE YEAR ENDED JUNE 30, 2008

#### NOTE 1 - ORGANIZATION:

Grambling State University (the University) is a publicly supported institution of higher education. The University is a political subdivision of the State of Louisiana, within the Executive Branch of government, under the management and supervision of the Grambling State University Board of Supervisors. However, the annual budget of the University and proposed changes to the degree programs, departments of instruction, et cetera, require the approval of the Board of Regents. The Board of Supervisors is comprised of 17 members appointed for a six year term by the Governor with the consent of the Senate, and one student member appointed for a one year term by a council composed of the student body presidents of Grambling State University. As a State agency, operations of the University's instructional programs are funded through annual lapsing appropriations made by the Louisiana Legislature.

Grambling State University operates the following Intercollegiate Athletics Programs:

- Football;
- Basketball (men and women);
- · Baseball;
- · Tennis (men and women);
- Golf (men and women);
- Track (men and women);
- Volleyball; (women)
- · Softball (women); and
- Bowling (women).

NOTES TO THE SCHEDULE OF REVENUES AND EXPENDITURES FOR THE YEAR ENDED JUNE 30, 2008

(CONTINUED)

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

#### Basis of Reporting

The accompanying Schedule of Revenues and Expenditures for the Intercollegiate Athletics Program has been prepared in the format set forth in the NCAA Audit Guide. The purpose of the schedule is to present a summary of those activities of Grambling State University (the University) Intercollegiate Athletics Program for the year ended June 30, 2008.

Because the schedule presents only selected financial activities of the University, it is not intended to and does not present either the financial position, changes in fund balances or the current fund's revenues, expenditures and other changes of the University.

All activities of the Intercollegiate Athletics Program are reported among the University's unrestricted current funds. The unrestricted current funds of the University were audited by the State of Louisiana Legislative Auditor.

The accounting principles followed by the University in preparing the Schedule of Revenues and Expenditures are as follows:

#### Fund Accounting

The accounts of the University are maintained in accordance with the principles of fund accounting under which resources for various purposes are classified into funds according to specified activities or objectives. Financial transactions of funds having similar characteristics are combined and reported by fund group. As indicated above, the activities of the Intercollegiate Athletics Program are reported in the unrestricted current funds.

NOTES TO THE SCHEDULE OF REVENUES AND EXPENDITURES FOR THE YEAR ENDED JUNE 30, 2008

## (CONTINUED)

# NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

#### Basis of Accounting

The Schedule of Revenues and Expenditures for the Intercollegiate Athletics Program has been prepared on the accrual basis of accounting, except that (1) depreciation is not recognized, (2) annual and sick leave are recognized when paid, (3) summer school tuition and fees and faculty salaries and related benefits are not pro rated, but are deferred to the succeeding year, and (4) inventory of the general fund are recorded as expenditures at the time of purchase.

The preparation of the Schedule of Revenues and Expenditures in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Additionally, the excess of revenues over expenditures that a specific intercollegiate athletic program generates is utilized to offset a deficit experienced by another program and are recorded as transfers.

To the extent that current funds are used to finance plant assets, the amounts so provided are accounted for as expenditures.

#### NOTE 3 - CAPITAL OVERLAYS:

Capital outlays are recorded as expenditures in the current fund and as an addition to fund balance in the Net Investment in the Plant Fund.

#### NOTE 4 - NCAA REVENUE DISTRIBUTION:

The Intercollegiate Athletics Program received revenues during the year from the NCAA for certain intercollegiate athletic activities. The amount received was calculated by the NCAA in accordance with a distribution formula, which is utilized to determine the amount to be remitted to all participating institutions.

NOTES TO THE SCHEDULE OF REVENUES AND EXPENDITURES FOR THE YEAR ENDED JUNE 30, 2008

(CONTINUED)

#### NOTE 5 - OUTSIDE ORGANIZATIONS:

Grambling State University Intercollegiate Athletics Program is the recipient of contributions to or in behalf of the program established by the Grambling State University Athletic Foundation.

#### NOTE 6 - SCHOLARSHIP EXPENSE:

The total scholarship expense per the Statement of Revenues and Expenditures represents all athletic scholarships disbursed during the Fall 2007, Spring and Summer 2008 semesters.

#### NOTE 7 - BAYOU CLASSIC:

Ticket sales revenue included the net proceeds from the Bayou Classic. Revenues and direct expenditures are recorded in the University's Statement of Revenues, Expenditures, and Other Changes as auxiliary enterprises for intercollegiate athletic.

#### NOTE 8 - NCAA REVENUE DISTRIBUTION:

The Intercollegiate Athletics Program received revenues during the year from the NCAA for certain intercollegiate athletic activities. The amount received was calculated by the NCAA in accordance with a distribution formula which is utilized to determine the amount to be remitted to all participating institutions.



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## INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES -INTERNAL CONTROL OVER FINANCIAL REPORTING FOR THE INTERCOLLEGIATE ATHLETICS PROGRAM

Dr. Horace A. Judson, President Grambling State University Grambling, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of Grambling State University (the University), solely to assist the users in evaluating whether the University maintained an effective internal control over financial reporting for the Intercollegiate Athletics Program as of June 30, 2008. The management of the University is responsible for the University's Intercollegiate Athletics Program's internal control over financial reporting. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings are as follows:

- A. We reviewed the athletic department's organization and noted the following:
  - The Office of Business Service (ticket office) is currently responsible for selling tickets for all athletic events, recording the revenue received from such events and reconciling all game income, which represents a lack of separation of duties.
  - The staffing of the Office of Business Service (ticket office) was inadequate to meet the following office requirements.
    - -- Planning and supervising athletic travel needs;
    - -- Processing medical bills for athletics;
    - -- Selling game tickets;
    - -- Monitoring departmental expenditures;
    - -- Coordinating certain athletic events; and
    - -- Recording athletic event income.

# INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES -INTERNAL CONTROL OVER FINANCIAL REPORTING FOR THE INTERCOLLEGIATE ATHLETICS PROGRAM

## (CONTINUED)

B. We reviewed the flow of information through the accounting system for randomly selected revenue, cash receipts and cash disbursements transactions, noting no exceptions. We also noted that athletic ticket sales reports were not reconciled to amounts in the general ledger and that amounts recorded as Bayou Classic revenue were not reconciled to the Bayou Classic settlement statement.

We were not engaged to, and did not, conduct an examination, the objective of which would be the expression of an opinion on the effectiveness of internal control over financial reporting. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the President, his designees and authorized representatives of the National Collegiate Athletic Association and is not intended to be and should not be used by anyone other than these specified parties.

Bruno & Jernston LLP

BRUNO & TERVALON LLP

CERTIFIED PUBLIC ACCOUNTANTS

February 21, 2009



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# INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES COMPLIANCE WITH STATE LAWS AND REGULATIONS

Dr. Horace A. Judson, President Grambling State University Grambling, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of Grambling State University (the University), solely to assist the users in evaluating the effectiveness of the University's Intercollegiate Athletics Program's internal control over compliance with state laws and regulations as of June 30, 2008. The management of the University is responsible for the University's Intercollegiate Athletics Program's internal control over compliance with those requirements. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings were as follows:

- A. We reviewed and tested representations made by management in the Louisiana Systems Survey and Compliance Questionnaire which related to the operations of the Intercollegiate Athletic Program. We noted no exceptions as a result of this procedure.
- B. We reviewed the Athletic Department's compliance with state travel regulations and competitive bid requirements by randomly testing expenditure transactions. We noted no exceptions as a result of this procedure.

## INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES -COMPLIANCE WITH STATE LAWS AND REGULATIONS

(CONTINUED)

Dr. Horace A. Judson, President Grambling State University Grambling, Louisiana

We were not engaged to, and did not, conduct an examination, the objective of which would be the expression of an opinion on the effectiveness of internal control over compliance with state laws and regulations. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the President, his designees and authorized representatives of the National Collegiate Athletic Association and the Legislative Auditor for the State of Louisiana and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor for the State of Louisiana as a public document.

Bruno & Jeanson Lh?
BRUNO & TERVALON LLP
CERTIFIED PUBLIC ACCOUNTANTS

February 21, 2009



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# INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES TO THE FINANCIAL STATEMENTS OF AN OUTSIDE ORGANIZATION

Dr. Horace A. Judson, President Grambling State University Grambling, Louisiana 71245

At your request, we have performed the agreed-upon procedures, as enumerated below, which were agreed to by management of **Grambling State University** (the University), solely to assist you with respect to activities of the Intercollegiate Athletics Program and the Grambling State University Athletic Foundation (an outside organization).

This engagement to apply agreed-upon procedures was performed in accordance with standards established by the American Institute of Certified Public Accountants. The sufficiency of the procedures is solely the responsibility of the specified users of the report. Consequently, we make no representation regarding the sufficiency of the procedures below either for the purpose for which this report has been requested or for any other purpose. Our procedures and findings were as follows:

A. We obtained the statements of financial position and cash flows and the accompanying statements of activities of the Grambling State University Athletic Foundation (the Foundation) for the year ended June 30, 2008, which had been audited by other independent auditors who expressed an unqualified opinion on those statements. The audit report dated November 25, 2008 included no significant deficiencies relating to the outside organization's internal control.

# INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES TO THE FINANCIAL STATEMENTS OF AN OUTSIDE ORGANIZATION

(CONTINUED)

Dr. Horace A. Judson, President Grambling State University Grambling, Louisiana

We were not engaged to, and did not perform an audit, the objective of which would be the expression of an opinion on the specified elements, accounts, or items. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the acting President, her designees and authorized representatives of the National Collegiate Athletic Association and is not intended to be and should not be used by anyone other than these specified users.

Bruno & Jewslon LLP CERTIFIED PUBLIC ACCOUNTANTS

February 21, 2009

## **EXIT CONFERENCE**

An exit conference was held to discuss the report. Those in attendance were as follows:

## **GRAMBLING STATE UNIVERSITY**

Mr. Leon Sanders

Interim-Vice President for Finance and Administration

# BRUNO & TERVALON, LLP, CERTIFIED PUBLIC ACCOUNTANTS

Mr. Michael B. Bruno, CPA

Managing Partner

Mr. Sean M. Bruno, CPA

Manager