

# Lincoln Parish School Board

Ruston, Louisiana



## Comprehensive Annual Financial Report

As of and for the year ended June 30, 2017



**LINCOLN PARISH SCHOOL BOARD**  
**Ruston, Louisiana**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT**

**FOR THE YEAR ENDED JUNE 30, 2017**

**Mr. Joe E. Mitcham, Jr.**  
**President**

**Mr. Mike Milstead**  
**Superintendent**

**Prepared by the Department of Finance**  
**Mr. George Murphy**  
**Business Manager**



**Lincoln Parish School Board  
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# INTRODUCTORY SECTION



# Lincoln Parish School Board

**Mike Milstead**  
Superintendent

**Joe E. Mitcham, Jr.**  
President

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December 15, 2017

Mr. Joe E. Mitcham, Jr., President,  
Members of the Lincoln  
Parish School Board  
And Citizens of Lincoln Parish  
Ruston, Louisiana

In accordance with the laws of the state of Louisiana, the Comprehensive Annual Financial Report of the Lincoln Parish School Board is hereby issued for the year ended June 30, 2017. This report consists of management's representations concerning the finances of the Lincoln Parish School Board. Consequently, management assumes full responsibility for the completeness and reliability of all the information provided in this report.

To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework designed both to protect the School Board's assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the Lincoln Parish School Board's financial statements. Because the costs of internal controls should not outweigh their benefits, the Lincoln Parish School Board's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we believe this report is accurate in all material respects, and is presented in a manner that fairly sets forth the results of operations and financial position of the Lincoln Parish School Board as of and for the year ended June 30, 2017. This report was prepared in accordance with generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) of the Financial Accounting Foundation. The Governmental Accounting Standards Board is the standard-setting body for establishing governmental accounting and financial reporting standards in the United States of America.

The School Board's financial statements, included herewith, have been audited by Allen, Green & Williamson, LLP, a firm of licensed certified public accountants, in accordance with generally accepted auditing standards. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Lincoln Parish School Board for the fiscal year ended June 30, 2017, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion on the School Board's financial statements for the fiscal year ended June 30, 2017 and the statements are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component in the financial section of this report.

The independent audit of the financial statements of the School Board was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. This year the School Board met the requirements for having a single audit conducted in accordance with The Single Audit Act Amendment of 1996 and the Uniform Guidance. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the School Board's separately issued Single Audit Report.

GASB requires management to provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The School Board's MD&A can be found immediately following the report of the independent auditor in the financial section of this report.

## Reporting Entity

The School Board is authorized by LSA-R.S. 17:81 to establish policies and procedures for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. Although created as a political subdivision of the State, the School Board legally stands on its own, is fiscally independent, and elects its own governing body who is accountable for the financial activities of the Lincoln Parish School Board. Therefore, it is considered a primary government under the provision of Governmental Accounting Standards Board Statements. The School Board has no component units nor is it a component unit of any other entity. All funds and activities of the Lincoln Parish School Board are included in this annual report.

The Lincoln Parish School Board serves approximately 5,989 students as of February 1, 2017, employs 829 full time employees, and offers a full range of educational services for students from pre-kindergarten through twelfth grade, including regular and special education services for the disabled, vocational education, and alternative education programs, in addition to auxiliary services such as student transportation and food service. These services are provided through the Central Office and its twelve school sites housed throughout the parish. The School Board also provides financial support for education to four university lab schools and one home for neglected and delinquent students adjudicated by the state. To learn more about the Lincoln Parish School Board, visit our web site at [www.lincolnschools.org](http://www.lincolnschools.org).

## Comprehensive Annual Financial Report Sections

This Comprehensive Annual Financial Report (CAFR) consists of three sections: the *introductory section*, the *financial section*, and the *statistical section*.

- The *introductory section* is the first major section of the CAFR. It introduces the reader to the CAFR and provides an overview of the annual report. It includes the title page, table of contents, this letter of transmittal, awards for financial reporting, teacher-of-the-year awards, organization chart, and list of elected officials and administrative officials.
- The *financial section* consists of the independent auditor's report, management's discussion and analysis, the basic financial statements, required supplementary information, and combining schedules. The basic financial statements include the following: government-wide financial statements, fund financial statements, and the notes to the financial statements.
- The *statistical section* is the last section in the CAFR. It includes comparative data over a ten-year period in addition to other demographic information. This information is prepared from both accounting and non-accounting sources for the purpose of reflecting financial trends and fiscal capacity of the School Board, as well as other social and economic information.

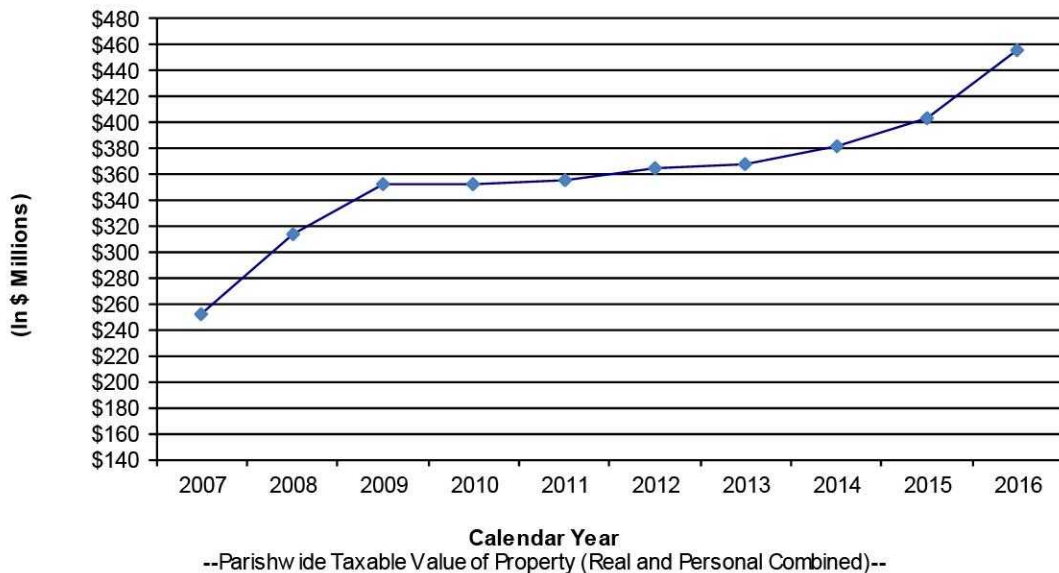
## Economic Condition and Outlook

Lincoln Parish is located in the north-central region of the state of Louisiana at the crossroads of U. S. Highway 167 which runs North and South and U.S. Interstate 20 which runs East and West. It has a land area of 472 square miles which is situated between the two largest metropolitan cities in North Louisiana: the City of Shreveport approximately 60 miles to the west and the City of Monroe approximately 32 miles to the east. Lincoln Parish is also within the same proximity to Dallas, Texas; Little Rock, Arkansas; and Jackson, Mississippi. Lincoln

Parish is considered one of the most business-friendly locations in the South. Lincoln Parish boasts a well-rounded economy based on education, natural resources, retail and service, transportation, manufacturing, agriculture and banking and financial services. The economy in Lincoln Parish is firmly rooted in education with two major universities, Louisiana Tech and Grambling State, two of the largest employers in the area, a strong K-12 public education program, and four private schools. Grambling State University maintains an enrollment of approximately 5,188 students and Louisiana Tech University has a student enrollment of 12,873<sup>6</sup>. With a population of 47,745 the citizens in Lincoln Parish enjoy all the benefits offered by life in a prosperous, smaller, family-oriented community, without big-city hassles. If a need does arise, however, proximity to metropolitan areas allows area citizens big city convenience at a moment's notice without sacrificing the safety and security of a non-urban lifestyle.<sup>1</sup> These are the qualities that continue to spur the prosperous economic growth in Lincoln Parish.

The growth and stability of the economy in Lincoln Parish is evidenced by several statistical factors. The growth in both the property tax base<sup>2</sup> and sales tax base<sup>3</sup> over the past ten years have been slow and steady.

### Property Tax Base Previous 10-Year Period



The property tax base in Lincoln is expected to continue the steady growth trend seen over the last ten years. Future growth will be enhanced by the continued development of the Squire Creek subdivision and country club in the northeast section of the parish. This exclusive subdivision provides for future growth of over 300 home sites situated around a professionally designed golf course and country club.

Like property values, the sales tax base in Lincoln Parish shows steady growth over the last 10 years. There was a noted increase in sales tax collections of 21% during the past ten years. Lincoln parish is gearing up for future economic development with the four-lane expansion of state Highway 167 which runs north and south through the parish from Alexandria, Louisiana to El Dorado, Arkansas. A 125-acre parcel of land has been purchased to construct the theater, national restaurant chains and a strip mall. This project has been regarded as one of the largest single commercial developments ever attempted in Ruston, Louisiana. It is estimated this project will provide about 300 permanent jobs in the area.

Lincoln Parish School Board has buildings currently in use that were constructed from 1937 to the present. From time to time over the years, voters have approved construction and renovation projects in the districts and this has helped us maintain our facilities in excellent condition. Most recently, the voters in the Ruston District approved \$21 million in 2013. This construction and renovation was completed in 2017.

The Lincoln Prep School opened in August 2016. It is a type 2 charter school operating in Lincoln Parish. As of February 1, 2017 the school had 387 enrolled students and 261 were from Lincoln Parish.

### Accounting System and Budgetary Control

An explanation of the School Board's accounting and budgetary policies are contained in the notes to the financial statements. Explained in detail are the basis of accounting, fund structure and other significant information regarding accounting and budgetary policies. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the School Board. Activities of the general fund and special revenue funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriate amount) is established by function within an individual fund. Management is responsible for review of the budget and making adjustments as needed by prior authority granted from the School Board. All budget amendments must be presented to the School Board for approval.

### Major Initiatives Undertaken by the School Board

The Ruston District approved a \$21 million capital improvement program and construction was completed in 2017. A five-year capital improvements plan was approved by the School Board in September 2017.

### Internal Control

The Lincoln Parish School Board has established and maintained internal control over financial information and compliance with applicable laws and regulations. Our staff has adequate education and experience to process financial transactions and record information accurately. Feedback received through various audits is used to enhance our internal control.

### Long Term Financial Planning

Effort in State Funding. The School Board's effort ranking is 24<sup>th</sup> according to the state MFP for fiscal year 2015-2016. The following is a chart which shows the changes in local revenues over the past three years and the local revenue per pupil compared to the state average. Lincoln's local revenue per pupil is consistently higher than the overall state's average of local revenues.

| <u>Fiscal Year</u> | <u>Total Pupils Served</u> | <u>Total Local Tax Revenues</u> | <u>Lincoln Parish Local Revenue Per Pupil</u> | <u>State Average Local Revenue Per Pupil<sup>1</sup></u> |
|--------------------|----------------------------|---------------------------------|---|--|
| 2014-15            | 6,370                      | \$39,495,526                    | 6,200   | \$3,725  |
| 2015-16            | 6,488                      | 40,301,739                      | 6,212   | 3,734  |
| 2016-17            | 5,989                      | 39,121,512                      | 6,532   | 3,961  |

School Board Meets Required Percent of Instruction. The MFP requires each school system in Louisiana to spend a minimum of 70% of total actual expenditures in the area of instruction. Lincoln Parish continues to meet this requirement as in years past, as well as exceed the state's average expenditures for instruction.

District Report Card Lincoln Parish School Board received a District Performance Score of 96, B for the 2015-2016 school year<sup>5</sup>. Lincoln Parish School Board compared favorably with the State of Louisiana on the following indicators on the report:

| <u>Indicator</u>   | <u>LPSB</u> | <u>State</u> |
|--|-------------|--------------|
| Grades 3-8 Assessments onTrack   | 32%         | 33%          |
| End of Course Exams onTrack  | 68%         | 61%          |
| Louisiana Alternate Assessment onTrack   | 90%         | 78%          |
| ACT: Average Score   | 19.8        | 19.3         |
| Graduates earning 18 or above on ACT or Silver and higher on Workkeys certificates | 77%         | 75%          |
| Students graduating in four years with diploma                                     | 90%         | 78%          |
| Graduates scoring 3+ on Advanced Placement Tests or 50+ on CLEP                    | 14%         | 8%           |
| Graduates earning TOPS aligned Dual Enrollment Credit                              | 38%         | 10%          |
| Students enrolling in college after graduating                                     | 63%         | 58%          |

### **GFOA Certificate of Achievement**



The Government Finance Officers Association of the United States and Canada (GFOA) has awarded the Lincoln Parish School Board its *Certificate of Achievement for Excellence in Financial Reporting*. This is a prestigious national award recognizing conformance with the highest standards for preparation of state and local Comprehensive Annual Financial Reports. This award certifies that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2016, substantially conforms to the principles and standards of financial reporting as recommended and adopted by GFOA. In order to be awarded a certificate of achievement, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. A certificate of achievement is valid for a period of one year only. The School Board has been awarded this Certificate of Achievement for the Comprehensive Annual Financial Report for the year ended June 30, 1995, and each year thereafter.

### **ASBO Certificate of Excellence**



The Lincoln Parish School Board has received the Association of School Business Officials International (ASBO) *Certificate of Excellence in Financial Reporting*. This award certifies that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2016, substantially conforms to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials International. The award is granted only after an intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials. The Lincoln Parish School Board has consecutively received this award for each Comprehensive Annual Financial Report prepared and submitted since June 30, 1994.

We believe the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2017, which will be submitted to GFOA and ASBO for review, continues to conform to the principles and standards of each organization.

## Acknowledgments

It is our desire that this report contain the necessary information and data which will provide a better understanding of the operations of the school system. It is further hoped that this report has been designed in a manner to be used as an administrative tool and general source of information so as to enhance our accountability to the public. We would like to take this opportunity to express our sincere appreciation to the staff of the business department whose extraordinary efforts contributed to the publication of this report.

Respectfully submitted,



Mr. Mike Milstead  
Superintendent

Respectfully submitted,



Mr. George Murphy  
Business Manager

1. Lincoln Parish information source: Ruston-Lincoln Chamber of Commerce (<http://www.rustonlincoln.org>)
2. Property tax base statistical data source: Lincoln Parish Tax Assessor's Annual Recapitulation Reports
3. Sales tax base statistical data source: Lincoln Sales & Use Tax Commission monthly distribution reports. Fiscal year parish-wide collections were divided by the parish-wide sales tax rate to arrive at parish-wide gross sales for the fiscal year.
4. Source of state average local revenue per student: Louisiana Department of Education, Minimum Foundation Program annual budget letters.
5. Source of District Report Cards: Louisiana Department of Education, School & District Report Cards.
6. Obtained from Grambling State University and Louisiana Tech University websites.





Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Lincoln Parish School Board  
Louisiana**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2016**

Executive Director/CEO

**Lincoln Parish School Board**

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ASSOCIATION OF  
SCHOOL BUSINESS OFFICIALS  
INTERNATIONAL

**The Certificate of Excellence in Financial Reporting  
is presented to**

## **Lincoln Parish School Board**

**for its Comprehensive Annual Financial Report (CAFR)  
for the Fiscal Year Ended June 30, 2016.**

The CAFR has been reviewed and met or exceeded  
ASBO International's Certificate of Excellence standards.



A handwritten signature in black ink, appearing to read 'Anthony N. Dragona', written over a horizontal line.

Anthony N. Dragona, Ed.D., RSBA  
President

A handwritten signature in black ink, appearing to read 'John D. Musso', written over a horizontal line.

John D. Musso, CAE, RSBA  
Executive Director

**Lincoln Parish School Board**

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Lincoln Parish School Board  
Ruston, Louisiana

TEACHERS-OF-THE-YEAR AWARDS  
2016-2017

| SCHOOL               | TEACHER         |
|----------------------|-----------------|
| <u>EARLY GRADES</u>  |                 |
| Choudrant Elementary | Carol Chrisman  |
| Dubach School        | N/A             |
| Glen View Elementary | Laura Hall      |
| Hillcrest Elementary | Karla Smith     |
| Lincoln Parish ECC   | Jordan Cheatham |
| Simsboro School      | Haley McHale    |
| A.E. Phillips School | Claudia Wagner  |

ELEMENTARY SCHOOL

|                            |                 |
|----------------------------|-----------------|
| Choudrant Elementary       | Tara Murphy     |
| Cypress Springs Elementary | Stacy Cole      |
| Dubach School              | Meg Johnson     |
| Ruston Elementary School   | Jillian McAlpin |
| Simsboro School            | Jordan Blachier |
| A.E. Phillips School       | Martie Clary    |

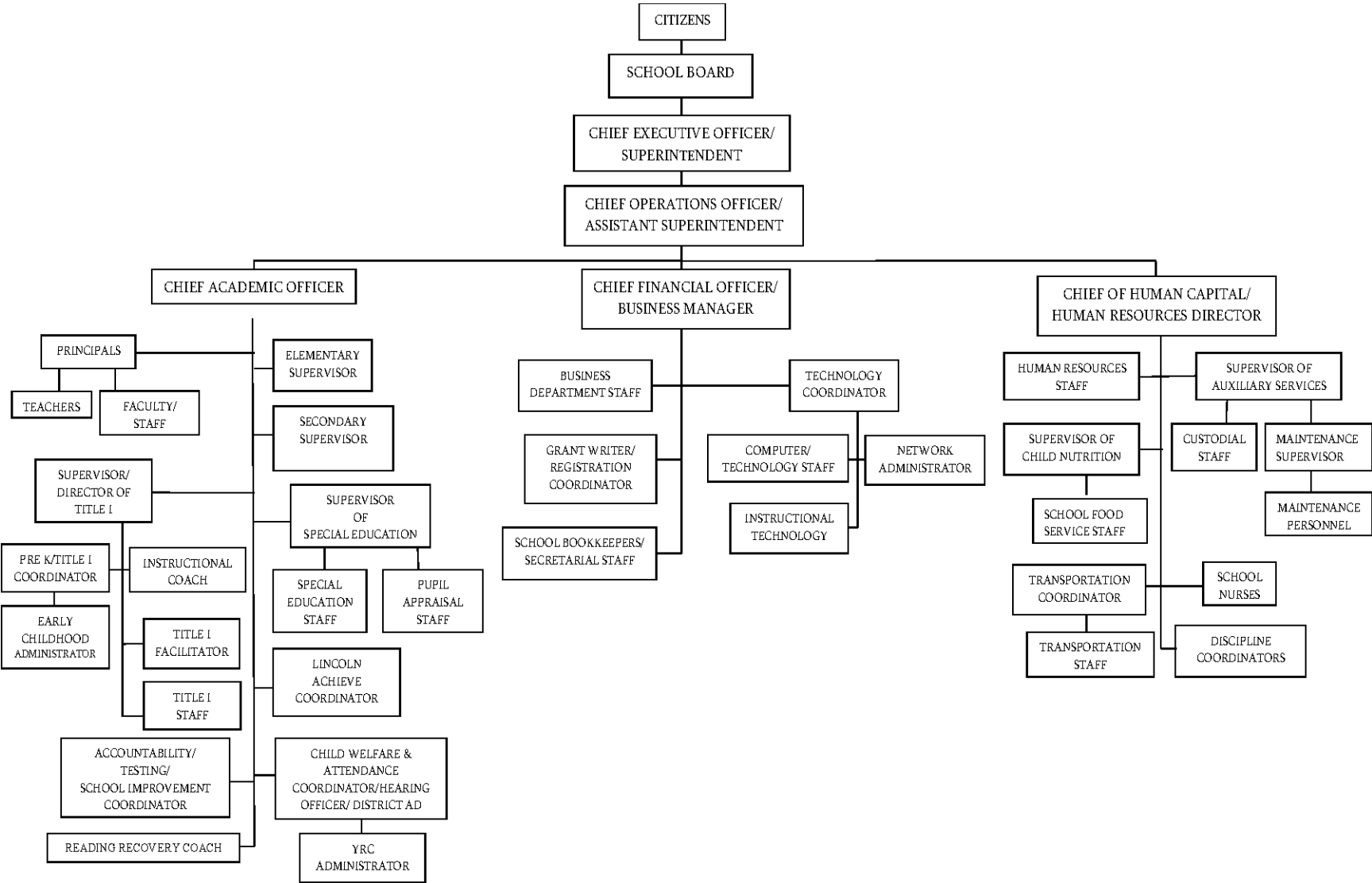
JUNIOR HIGH SCHOOL

|                           |                |
|---------------------------|----------------|
| Choudrant Elementary      | Dennis Bauch   |
| Choudrant High School     | Jane Wallace   |
| I.A. Lewis School         | Karmyn McLeroy |
| Ruston Junior High School | Ivory Bass     |
| Simsboro High School      | Johnathan Hood |
| A.E. Phillips School      | DeEtte Wick    |

HIGH SCHOOL

|                       |                |
|-----------------------|----------------|
| Choudrant High School | Kathy Lowery   |
| Ruston High School    | Corinne Nutt   |
| Simsboro High School  | Jennifer Green |

**Lincoln Parish School Board  
Ruston, Louisiana**



**Lincoln Parish School Board  
Ruston, Louisiana**

**Elected Officials  
June 30, 2017**

**Joe E. Mitcham, Jr., President**

**Lynda Henderson, Vice-President**

Deborah Abrahm

David Ferguson

Otha Anders

Danny Hancock

Michael Barmore

Alexander T. Hunt

Lisa A. Best

George Mack, Jr

Curtis Dowling

Susan Wiley

**Lincoln Parish School Board  
Ruston, Louisiana**

**Administrative Officials  
June 30, 2017**

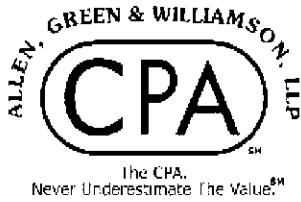
|                                   |   |
|-----------------------------------|---|
| <b>Mike Milstead</b>              | Superintendent  |
| <b>Lisa Bastion</b>               | Assistant Superintendent and Chief Academic Officer                         |
| <b>Doris Lewis</b>                | Chief of Human Capital/Human Resources Director                             |
| <b>Ricky Edmiston</b>             | Director of Auxiliary Services  |
| <b>George Murphy</b>              | Business Manager  |
| <b>Lillie Williams-<br/>Hearn</b> | Supervisor: Secondary and Vocational Programs                               |
| <b>Ashley Brown</b>               | Supervisor: Special Education   |
| <b>Becky Stutzman</b>             | Coordinator: Pupil Appraisal Services                                       |
| <b>Willie Washington</b>          | Supervisor: Title I Programs  |
| <b>Betty Fowler</b>               | Supervisor: School Food Services  |
| <b>Tim Nutt</b>                   | Coordinator: Child Welfare and Attendance and Truancy, Athletic<br>Director |
| <b>Debbie Pender</b>              | Coordinator: Technology Services  |
| <b>Cathi Cox</b>                  | Coordinator: Project ACHIEVE  |
| <b>Donna Doss</b>                 | Coordinator: Accountability, Testing and School Improvement                 |
| <b>Sherry Boyd</b>                | Supervisor: Elementary  |
| <b>Rik Cason</b>                  | Coordinator: Transportation   |



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# FINANCIAL SECTION





# ALLEN, GREEN & WILLIAMSON, LLP

CERTIFIED PUBLIC ACCOUNTANTS

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Monroe, LA 71201

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Amy Tynes, CPA, CFE  
Aimee Buchanan, CPA  
Nicia Mercer, CPA, CFE  
Principal: Cindy Thomason, CPA

Eddi Hernandez, CPA  
Aimee Jackson, CPA  
Ronnie Jacola, CPA  
Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA  
(Retired) 1963 - 2000

## Independent Auditor's Report

Board Members  
Lincoln Parish School Board  
Ruston, Louisiana

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Lincoln Parish School Board, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements as listed in the table of contents.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Funding Progress for Other Post-Employment Benefit Plan, Schedule of Proportionate Share of the Net Pension Liability, Schedule of Employer Contributions to Pension Plans, the Budgetary Comparison Schedules, and the notes to the required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Supplementary and Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Lincoln Parish School Board's basic financial statements. The accompanying supplementary information, as listed in the table of contents, and the other information such as the introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplementary information, as listed in the table of contents, is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information, as listed in the table of contents, is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information, listed as the introductory and statistical sections in the table of contents, has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report, under separate cover, dated December 15, 2017 on our consideration of the Lincoln Parish School Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Lincoln Parish School Board's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School Board's internal control over financial reporting and compliance.

*Allen, Green & Williamson, LLP*

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana  
December 15, 2017

**REQUIRED SUPPLEMENTARY INFORMATION**

**MANAGEMENT'S DISCUSSION  
AND ANALYSIS (MD&A)**

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**Lincoln Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2017**

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Our discussion and analysis of Lincoln Parish School Board's financial performance provides an overview of the School Board's financial activities for the fiscal year ended June 30, 2017. Certain comparative information between the current year and the prior year is required to be presented in the MD&A. Please read it in conjunction with the School Board's financial statements which follow this Management's Discussion and Analysis.

**FINANCIAL HIGHLIGHTS** The primary resources available to the School Board are local revenues which are primarily tax receipts, state revenues which are primarily minimum foundation funding and cost reimbursement grants, and federal revenues which are primarily cost reimbursement grants.

Total revenues for all governmental activities decreased \$4,457,458 due mainly to decreases in sales tax of \$2,461,731 and state equalization of \$2,935,517. Total expenses of our governmental activities increased \$2,134,129 due primarily to increases to instruction for regular programs of \$1,258,570 and special programs of \$1,084,669.

**USING THIS ANNUAL REPORT** The School Board's annual report consists of a series of financial statements that show information for the School Board as a whole, its funds, and its fiduciary responsibilities. The Statement of Net Position and the Statement of Activities provide information about the activities of the School Board as a whole and present a longer-term view of the School Board's finances. Our fund financial statements are included later in this report. For our governmental activities, these statements tell how we financed our services in the short-term as well as what remains for future spending. Fund statements also may give you some insights into the School Board's overall financial health. Fund financial statements also report the School Board's operations in more detail than the government-wide financial statements by providing information about the School Board's most significant funds, the General Fund and Title I special revenue fund. The remaining statement - the Statement of Fiduciary Assets and Liabilities presents financial information about activities for which the School Board acts solely as an agent for the benefit of students and parents.

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|---|
| <b>Comprehensive Annual Financial Report</b>  |
| <b><u>Introductory Section</u></b><br>Transmittal Letter<br>Certificates of Excellence in Financial Reporting<br>Organization Chart<br>Elected Officials and Selected Administrative Officers |
| <b><u>Financial Section</u></b><br>(Details outlined in the next chart)   |
| <b><u>Statistical Section</u></b><br>Financial Trends<br>Revenue Capacity<br>Debt Capacity<br>Demographic and Economic Information<br>Operating Information                                   |

**Required Supplementary Information**

Management's Discussion & Analysis (MD&A)

**Basic Financial Statements**

**Government-wide  
Financial Statements**

**Fund  
Financial Statements**

**Notes to the Basic Financial Statements**

**Required Supplementary Information**

Schedule of Funding Progress for Other Post-Employment Benefit Plan  
Schedule of Employers Proportional Share of the Net Pension Liability  
Schedule of Employers Contributions to Pension Plans  
Budgetary Information for Major Funds

**Supplementary Information**

General Fund Accounts  
Nonmajor Funds Combining Statements  
Agency Funds Statements/Schedules  
Schedule of Compensation Paid Board Members  
Schedule of Compensation, Benefits and Other Payments to Agency Head



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**Lincoln Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2017**

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Our auditor has provided assurance in the independent auditor's report, located immediately preceding this Management's Discussion and Analysis, that the Basic Financial Statements are fairly stated. Varying degrees of assurance is being provided by the auditor regarding the Required Supplementary Information and the Supplementary Information identified above. A user of this report should read the independent auditor's report carefully to ascertain the level of assurance being provided for each of the other parts in the Financial Section.

### **Reporting the School Board as a Whole**

#### ***The Statement of Net Position and the Statement of Activities***

Our analysis of the School Board as a whole begins with the government-wide financial statements. One of the most important questions asked about the School Board is, "Is the School Board as a whole better off or worse off financially as a result of the year's activities?" The Statement of Net Position and the Statement of Activities, which appear first in the School Board's financial statements, report information on the School Board as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets, liabilities and deferred inflows/outflows of resources, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the School Board's net position - the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, as reported in the Statement of Net Position - as one way to measure the School Board's financial health, or financial position. Over time, increases or decreases in the School Board's net position - as reported in the Statement of Activities - are one indicator of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School Board's operating results. However, the School Board's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other nonfinancial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the School Board.

The Statement of Net Position and Statement of Activities report the following activity for the School Board:

Governmental activities - All of the School Board's services are reported here, including instruction, plant services, transportation, and food services. Property taxes, sales taxes, Minimum Foundation Program funds, and state and federal grants finance most of these activities.

### **Reporting the School Board's Most Significant Funds**

#### ***Fund Financial Statements***

The School Board's fund financial statements provide detailed information about the most significant funds - not the School Board as a whole. Some funds are required to be established by State law and by bond covenants. However, the School Board establishes many other funds to help it control and manage money for particular purposes (like the school lunch) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (like grants the School Board receives from the U.S. Department of Education). The School Board's governmental funds use the following accounting approach:

Governmental Funds - All of the School Board's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School Board's operations and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that

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**Lincoln Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2017**

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can be spent in the near future to finance the School Board's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in the reconciliation on Statements D and F.

Proprietary Funds - When the School Board charges customers for the services it provides – whether to outside customers or to other units of the School Board – these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. The School Board uses internal service funds (the other component of proprietary funds) to report activities that provide supplies and services for the School Board's other programs and activities – the employee group health fund.

### **The School Board as Trustee**

#### ***Reporting the School Board's Fiduciary Responsibilities***

The School Board is the trustee, or fiduciary, for its student activities funds. All of the School Board's fiduciary activities are reported in the Statements of Fiduciary Assets and Liabilities. We exclude these activities from the School Board's other financial statements because the School Board cannot use these assets to finance its operations. The School Board is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

**Lincoln Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2017**

**THE SCHOOL BOARD AS A WHOLE** The School Board's net position was a deficit of \$(68,370,539) at June 30, 2017. Of this amount \$(109,622,258) was unrestricted. Restricted net position are reported separately to show legal constraints from debt covenants and enabling legislation that limit the School Board's ability to use those net position for day-to-day operations. Our analysis below focuses on the net position, (Table 1) and the change in net position (Table 2) of the School Board's governmental activities.

**Table 1**  
**Net Position**  
**June 30,**

|                                  | <u>Governmental Activities</u> |                        |                       |
|----------------------------------|--------------------------------|------------------------|-----------------------|
|                                  | <u>2017</u>                    | <u>2016</u>            | <u>Variance</u>       |
| Other assets                     | \$ 64,214,304                  | \$ 72,965,875          | \$ (8,751,571)        |
| Capital assets                   | 79,336,002                     | 77,001,356             | 2,334,646             |
| Total assets                     | <u>143,550,306</u>             | <u>149,967,231</u>     | <u>(6,416,925)</u>    |
| Deferred outflows of resources   | <u>23,060,968</u>              | <u>18,443,083</u>      | <u>4,617,885</u>      |
| Other liabilities                | 7,945,704                      | 11,444,836             | (3,499,132)           |
| Long-term liabilities            | 222,038,099                    | 214,726,622            | 7,311,477             |
| Total liabilities                | <u>229,983,803</u>             | <u>226,171,458</u>     | <u>3,812,345</u>      |
| Deferred inflows of resources    | <u>4,998,010</u>               | <u>3,615,135</u>       | <u>1,382,875</u>      |
| Net position                     |                                |                        |                       |
| Net investment in capital assets | 20,760,858                     | 21,318,895             | (558,037)             |
| Restricted                       | 20,490,861                     | 21,861,350             | (1,370,489)           |
| Unrestricted                     | <u>(109,622,258)</u>           | <u>(104,556,517)</u>   | <u>(5,065,741)</u>    |
| Total net position               | <u>\$ (68,370,539)</u>         | <u>\$ (61,376,272)</u> | <u>\$ (6,994,267)</u> |

The \$(109,622,258) in unrestricted net position of governmental activities represents accumulated results of all past year's operations. It means that if the School Board had to pay off all of its bills today including all of its non-capital liabilities such as compensated absences, there would be a deficit of \$109,622,258. The net position of the School Board had a decrease of \$6,994,267 for the year, which is due primarily to an increase in long-term liabilities for OPEB and pensions.

The results of this year's operations for the School Board as a whole are reported in the Statement of Activities. Table 2 on the following page, takes the information from that statement and rearranges it slightly so that readers can see total revenues for the year.

**Lincoln Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2017**

**Table 2**  
**Statement of Activities**  
**For the Years Ended June 30,**

|                                     | <u>Governmental Activities</u> |                        |                       |
|-------------------------------------|--------------------------------|------------------------|-----------------------|
|                                     | <u>2017</u>                    | <u>2016</u>            | <u>Variance</u>       |
| Revenues:                           |                                |                        |                       |
| Program revenues                    |                                |                        |                       |
| Charges for services                | \$ 104,455                     | \$ 236,185             | \$ (131,730)          |
| Operating grants and contributions  | 8,663,197                      | 8,646,589              | 16,608                |
| General Revenues                    |                                |                        |                       |
| Ad valorem taxes                    | 19,905,768                     | 18,624,264             | 1,281,504             |
| Sales taxes                         | 19,215,744                     | 21,677,475             | (2,461,731)           |
| State equalization                  | 31,125,348                     | 34,060,865             | (2,935,517)           |
| Other general revenues              | 1,664,410                      | 1,891,002              | (226,592)             |
| Total revenues                      | <u>80,678,922</u>              | <u>85,136,380</u>      | <u>(4,457,458)</u>    |
| Functions/Program Expenses:         |                                |                        |                       |
| Instruction                         |                                |                        |                       |
| Regular programs                    | 34,522,849                     | 33,264,279             | 1,258,570             |
| Special programs                    | 10,306,694                     | 9,222,025              | 1,084,669             |
| Other instructional programs        | 6,859,185                      | 7,038,294              | (179,109)             |
| Support services                    |                                |                        |                       |
| Student services                    | 4,663,641                      | 4,943,395              | (279,754)             |
| Instructional staff support         | 5,935,285                      | 5,063,025              | 872,260               |
| General administration              | 1,872,977                      | 2,144,596              | (271,619)             |
| School administration               | 5,146,860                      | 5,047,343              | 99,517                |
| Business services                   | 988,405                        | 999,380                | (10,975)              |
| Plant services                      | 6,332,191                      | 6,754,949              | (422,758)             |
| Student transportation services     | 4,412,274                      | 3,968,266              | 444,008               |
| Central services                    | 514,685                        | 692,382                | (177,697)             |
| Food Services                       | 4,451,103                      | 4,702,082              | (250,979)             |
| Community Service Programs          | 126,702                        | 122,103                | 4,599                 |
| Interest on long-term debt          | 1,540,338                      | 1,576,941              | (36,603)              |
| Total expenses                      | <u>87,673,189</u>              | <u>85,539,060</u>      | <u>2,134,129</u>      |
| Increase (decrease) in net position | (6,994,267)                    | (402,680)              | (6,591,587)           |
| Net Position – beginning            | (61,376,272)                   | (60,973,592)           | (402,680)             |
| Net Position – ending               | <u>\$ (68,370,539)</u>         | <u>\$ (61,376,272)</u> | <u>\$ (6,994,267)</u> |

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**Lincoln Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2017**

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Governmental activities - As reported in the Statement of Activities, the cost of all governmental activities this year was \$87,673,189. The amount that taxpayers ultimately financed for these activities through general revenues was only \$78,905,537 because some of the cost was paid by those who benefited from the programs (\$104,455) or by other governments and organizations who subsidized certain programs with grants and contributions (\$8,663,197). The School Board paid for the remaining "public benefit" portion of its governmental activities with \$39,121,512 in property and sales taxes, \$31,125,348 in Minimum Foundation Program State funds, and with other revenues such as interest and other local sources.

In the table below we have presented the cost of each of the School Board's seven largest functions regular programs, special programs, other instructional programs, student services, instructional staff support, school administration, and plant services as well as each program's net cost (total cost less revenues generated by the activities). Net cost shows the financial burden that was placed on the School Board's taxpayers by each of these functions. Providing this information allows our citizens to consider the cost of each function in comparison to the benefits they believe are provided by that function.

**Table 3**  
**For the Years Ended June 30,**  
**Governmental Activities**

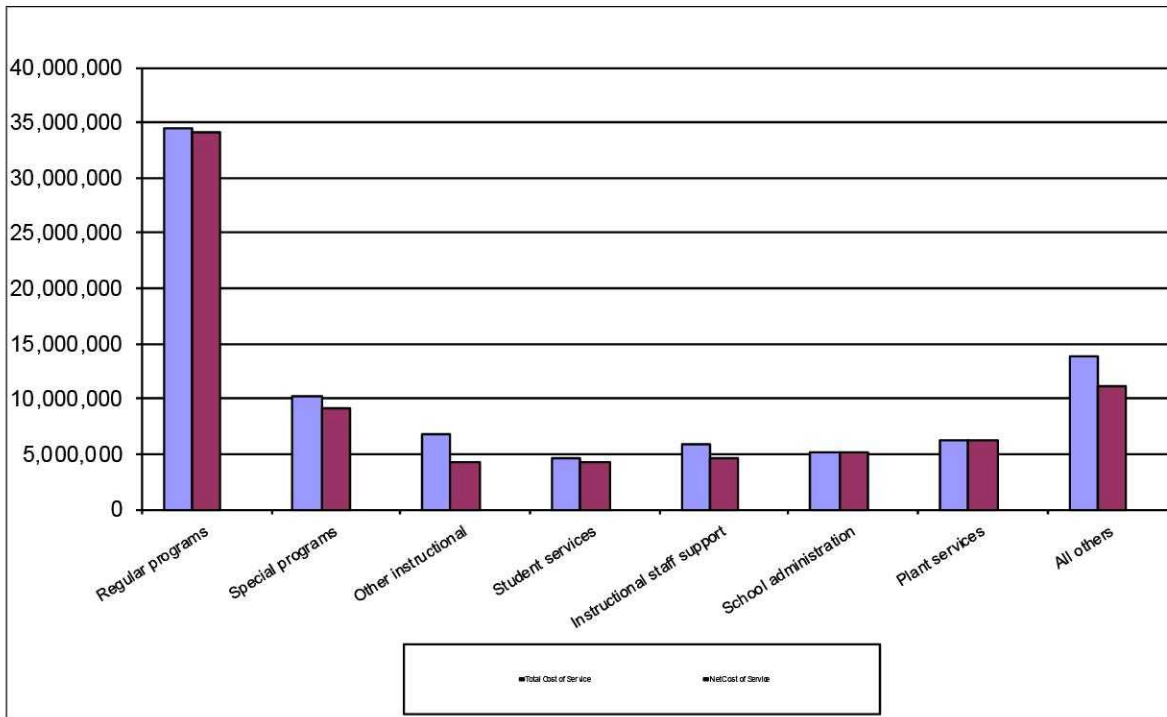
|                              | <u>Total Cost of Services</u> |                      | <u>Net Cost of Services</u> |                      |
|------------------------------|-------------------------------|----------------------|-----------------------------|----------------------|
|                              | <u>2017</u>                   | <u>2016</u>          | <u>2017</u>                 | <u>2016</u>          |
| Regular programs             | \$ 34,522,849                 | \$ 33,264,279        | \$ 34,131,300               | \$ 32,824,182        |
| Special programs             | 10,306,694                    | 9,222,025            | 9,067,700                   | 8,170,642            |
| Other instructional programs | 6,859,185                     | 7,038,294            | 4,246,079                   | 4,229,177            |
| Student services             | 4,663,641                     | 4,943,395            | 4,259,556                   | 4,434,251            |
| Instructional staff support  | 5,935,285                     | 5,063,025            | 4,610,900                   | 3,973,146            |
| School administration        | 5,146,860                     | 5,047,343            | 5,138,260                   | 5,009,750            |
| Plant services               | 6,332,191                     | 6,754,949            | 6,324,635                   | 6,730,566            |
| All others                   | 13,906,484                    | 14,205,750           | 11,127,107                  | 11,284,572           |
| Totals                       | <u>\$ 87,673,189</u>          | <u>\$ 85,539,060</u> | <u>\$ 78,905,537</u>        | <u>\$ 76,656,286</u> |

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**Lincoln Parish School Board  
Management's Discussion and Analysis (MD&A)  
June 30, 2017**

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**Total Cost of Services  
Versus  
Net Cost of Services  
For the Year Ended June 30, 2017**



**THE SCHOOL BOARD'S FUNDS** As we noted earlier, the School Board uses funds to help it control and manage money for particular purposes. Analyzing the funds is a factor in determining whether the School Board is being accountable for the resources taxpayers and others provide to it but may also give more insight into the School Board's overall financial health. The fund balance of the General Fund increased \$216,057. The main reason for the increase in fund balance of the general fund is due primarily to a decrease in total expenditures.

The Title I fund is a cost reimbursement fund and does not carry a fund balance.

The fund balance of the nonmajor governmental funds decreased \$4,697,197, which was due mainly due to capital outlay expenditures.

**Lincoln Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2017**

**GENERAL FUND BUDGETARY HIGHLIGHTS** As mentioned earlier the School Board revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. (A schedule showing the School Board's original and final budgets compared with actual results is provided in the required supplemental information section of this report.) Over the course of the year, the School Board revised the annual operating budgets only once. At the time the beginning budget for the fiscal year was approved by the School Board, management was given authorization to make amendments to the budget throughout the fiscal year and to bring all amendments before the Board at year-end for approval. Therefore, actual revenues and expenditures for the year are in line with final revised budgets approved by the School Board. Overall, actual revenues were more than budgeted revenues by \$1,229,967 while actual expenditures were more than expenditure projections by \$1,325,273. The reasons for the variations are due to state equalization payments increase and an increase in regular programs instruction.

In comparing the original budget and the final revised budget of the General Fund as shown in Exhibit 3, there are a few reasons for the significant changes between the original and final budget.

- The original budget for revenues was decreased \$1,714,769 due to decreases in state equalization payments and decreases in sales and use taxes.
- The original budget for expenditures was decreased by \$4,506,537 due to decreases in regular program instruction and decreases in plant services.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

*Capital Assets*

At June 30, 2017, the School Board had \$79,336,002 invested in a broad range of capital assets, including land, buildings, improvements other than buildings, furniture and equipment, and transportation equipment. This amount represents a net increase (including additions, deductions, and depreciation) of \$2,334,646 or 3% from last year. This increase is a result of the current year capital asset additions, which included construction in progress, exceeded depreciation expense.

**Capital Assets (net of accumulated depreciation) at June 30, 2017**

|                                   | Governmental Activities |                      |                     |
|-----------------------------------|-------------------------|----------------------|---------------------|
|                                   | 2017                    | 2016                 | Variance            |
| Land                              | \$ 1,041,065            | \$ 1,041,065         | \$ -                |
| Construction in progress          | 463,631                 | 8,356,026            | (7,892,395)         |
| Buildings                         | 74,756,321              | 64,834,544           | 9,921,777           |
| Improvements other than buildings | 70,187                  | 89,111               | (18,924)            |
| Furniture and equipment           | 588,207                 | 646,618              | (58,411)            |
| Transportation equipment          | 2,416,591               | 2,033,992            | 382,599             |
| Totals                            | <u>\$ 79,336,002</u>    | <u>\$ 77,001,356</u> | <u>\$ 2,334,646</u> |

More detail information regarding capital assets is included in Note 7 of the Notes to the Basic Financial Statements.

**Lincoln Parish School Board  
Management's Discussion and Analysis (MD&A)  
June 30, 2017**

**Debt**

At the end of the fiscal year, the School Board had \$59,817,000 in debt outstanding versus \$62,937,000 last year. The outstanding debts consisted of:

**Outstanding Debt at June 30, 2017**

|  | Governmental Activities |                      |                       |
|--|-------------------------|----------------------|-----------------------|
|  | 2017                    | 2016                 | Variance              |
| General Obligation (financed with property taxes)                  | \$ 48,165,000           | \$ 51,285,000        | \$ (3,120,000)        |
| Qualify School Construction Bonds (financed with general revenues) | 11,652,000              | 11,652,000           | -                     |
| Total  | <u>\$ 59,817,000</u>    | <u>\$ 62,937,000</u> | <u>\$ (3,120,000)</u> |

The Ruston School District #1 outstanding bonds currently have an AA- rating and the Simsboro School District #3 bonds have an AA- rating with Standard & Poor's. The state limits the amount of general obligation debt that can be issued to 33 percent of the assessed value of all taxable property within the School Board's corporate limits. The School Board's net bonded general obligation debt of \$46,385,638 (total General Obligation bond debt, net of premiums of \$49,171,541 less restricted fund balance in general obligation debt service funds of \$6,889,936 plus restricted fund balance associated with QSCB revenue bonds of \$4,104,033) is significantly below the \$169,538,261 statutory-imposed limit.

We present more detailed information about our long-term liabilities in Note 13 of the Notes to the Basic Financial Statements.

**ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

More supplemental information is presented on the economic condition and outlook in Lincoln Parish in the transmittal letter in the introductory section of this report.

At the time these financial statements were prepared and audited, the School Board was aware of the following circumstances that could significantly have an impact on the present and future budgets of the Lincoln Parish School Board:

Health care costs are expected to increase annually over the next several years due to implementation of the Affordable Care Act. Effective January 1, 2018, several plan changes are being made in order for the health care plan to remain financially viable. The school system operating costs will continue to increase with the growing need for more and better technology, the increasing demands for accountability, and the implementing of state and federal mandates with no additional funding to offset the associated new costs. State equalization payments are expected to increase for fiscal year 2018-2019.

**CONTACTING THE SCHOOL BOARD'S FINANCIAL MANAGEMENT** Our financial report is designed to provide our citizens, taxpayers, parents, students, and investors and creditors with a general overview of the School Board's finances and to show the School Board's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, contact Mr. George Murphy, Business Manager, at Lincoln Parish School Board, 410 S. Farmerville Street, Ruston, Louisiana 71270-4699, telephone number (318) 255-1430.



**BASIC FINANCIAL STATEMENTS:**

**GOVERNMENT-WIDE  
FINANCIAL STATEMENTS (GWFS)**

LINCOLN PARISH SCHOOL BOARD

STATEMENT OF NET POSITION  
June 30, 2017

Statement A

**GOVERNMENTAL  
ACTIVITIES**

|   |                        |
|---|------------------------|
| ASSETS                                      |                        |
| Cash and cash equivalents                   | \$ 14,627,607          |
| Investments                                 | 45,584,920             |
| Receivables                                 | 3,757,194              |
| Inventory                                   | 242,083                |
| Other assets                                | 2,500                  |
| Capital assets:                             |                        |
| Land and construction in progress           | 1,504,696              |
| Depreciable assets, net of depreciation     | 77,831,306             |
| <b>TOTAL ASSETS</b>                         | <b>143,550,306</b>     |
| DEFERRED OUTFLOWS OF RESOURCES              |                        |
| Deferred charge on refunding                | 1,611,993              |
| Deferred outflows related to pensions       | 21,448,975             |
| <b>TOTAL DEFERRED OUTFLOWS OF RESOURCES</b> | <b>23,060,968</b>      |
| LIABILITIES                                 |                        |
| Accounts, salaries and other payables       | 7,399,742              |
| Unearned revenue                            | 98,905                 |
| Interest payable                            | 447,057                |
| Long-term liabilities                       |                        |
| Due within one year                         | 4,987,962              |
| Due in more than one year                   | 217,050,137            |
| <b>TOTAL LIABILITIES</b>                    | <b>229,983,803</b>     |
| DEFERRED INFLOWS OF RESOURCES               |                        |
| Deferred inflows related to pensions        | 4,998,010              |
| NET POSITION                                |                        |
| Net investment in capital assets            | 20,760,858             |
| Restricted for:                             |                        |
| Miscellaneous Grant Programs                | 214,766                |
| School food service                         | 478,983                |
| Maintenance                                 | 979,492                |
| Salary improvement                          | 12,274,741             |
| Debt service                                | 6,442,879              |
| Workers' compensation                       | 100,000                |
| Unrestricted                                | (109,622,258)          |
| <b>TOTAL NET POSITION</b>                   | <b>\$ (68,370,539)</b> |

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

STATEMENT OF ACTIVITIES  
For the Year Ended June 30, 2017

Statement B

| FUNCTIONS/PROGRAMS                   | PROGRAM REVENUES     |                         |  | NET (EXPENSE)<br>REVENUE AND<br>CHANGES IN<br>NET POSITION |
|--------------------------------------|----------------------|-------------------------|--|--|
|                                      | EXPENSES             | CHARGES FOR<br>SERVICES | OPERATING<br>GRANTS AND<br>CONTRIBUTIONS |  |
| <i>Governmental activities:</i>      |                      |                         |  |  |
| Instruction:                         |                      |                         |  |  |
| Regular programs                     | \$ 34,522,849        | \$ -                    | \$ 391,549                               | \$ (34,131,300)  |
| Special programs                     | 10,306,694           | -                       | 1,238,994                                | (9,067,700)  |
| Other instructional programs         | 6,859,185            | -                       | 2,613,106                                | (4,246,079)  |
| Support services:                    |                      |                         |  |  |
| Student services                     | 4,663,641            | -                       | 404,085                                  | (4,259,556)  |
| Instructional staff support          | 5,935,285            | -                       | 1,324,385                                | (4,610,900)  |
| General administration               | 1,872,977            | -                       | 263,145                                  | (1,609,832)  |
| School administration                | 5,146,860            | -                       | 8,600                                    | (5,138,260)  |
| Business services                    | 988,405              | -                       | 78,245                                   | (910,160)  |
| Plant services                       | 6,332,191            | -                       | 7,556                                    | (6,324,635)  |
| Student transportation services      | 4,412,274            | -                       | 15,915                                   | (4,396,359)  |
| Central services                     | 514,685              | -                       | -  | (514,685)  |
| Food services                        | 4,451,103            | 104,455                 | 2,317,617                                | (2,029,031)  |
| Community service programs           | 126,702              | -                       | -  | (126,702)  |
| Interest on long-term debt           | 1,540,338            | -                       | -  | (1,540,338)  |
| <b>Total Governmental Activities</b> | <b>\$ 87,673,189</b> | <b>\$ 104,455</b>       | <b>\$ 8,663,197</b>                      | <b>\$ (78,905,537)</b>                                     |

General revenues:

Taxes:

|                |            |
|----------------|------------|
| Property taxes | 19,905,768 |
| Sales taxes    | 19,215,744 |

Grants and contributions not restricted to specific programs

|                                  |            |
|----------------------------------|------------|
| State revenue sharing            | 310,674    |
| Minimum Foundation Program       | 31,125,348 |
| Interest and investment earnings | 381,412    |
| Miscellaneous                    | 972,324    |

Total general revenues 71,911,270

Changes in net position (6,994,267)

Net position - beginning (61,376,272)

Net position - ending \$ (68,370,539)

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

**BASIC FINANCIAL STATEMENTS:**  
**FUND FINANCIAL STATEMENTS (FFS)**

LINCOLN PARISH SCHOOL BOARD

GOVERNMENTAL FUNDS  
Balance Sheet  
June 30, 2017

Statement C

|  | GENERAL              | TITLE I           | NONMAJOR<br>GOVERNMENTAL | TOTAL                |
|--|----------------------|-------------------|--------------------------|----------------------|
| <b>ASSETS</b>                              |                      |                   |                          |                      |
| Cash and cash equivalents                  | \$ 5,227,634         | \$ -              | \$ 8,122,961             | \$ 13,350,595        |
| Investments                                | 21,460,737           | -                 | 20,365,911               | 41,826,648           |
| Receivables                                | 1,124,376            | 968,877           | 1,663,941                | 3,757,194            |
| Interfund receivables                      | 1,371,018            | -                 | 548                      | 1,371,566            |
| Inventory                                  | -                    | -                 | 242,083                  | 242,083              |
| Other assets                               | -                    | -                 | 2,500                    | 2,500                |
| <b>TOTAL ASSETS</b>                        | <b>29,183,765</b>    | <b>968,877</b>    | <b>30,397,944</b>        | <b>60,550,586</b>    |
| <b>LIABILITIES AND FUND BALANCES</b>       |                      |                   |                          |                      |
| Liabilities:                               |                      |                   |                          |                      |
| Accounts, salaries and other payables      | 5,745,987            | 171,151           | 1,168,688                | 7,085,826            |
| Interfund payables                         | 225,579              | 797,726           | 573,292                  | 1,596,597            |
| Unearned revenues                          | -                    | -                 | 98,905                   | 98,905               |
| <b>Total Liabilities</b>                   | <b>5,971,566</b>     | <b>968,877</b>    | <b>1,840,885</b>         | <b>8,781,328</b>     |
| Fund Balances:                             |                      |                   |                          |                      |
| Nonspendable                               | -                    | -                 | 146,018                  | 146,018              |
| Restricted                                 | 2,703,222            | -                 | 18,771,100               | 21,474,322           |
| Committed                                  | 3,845,407            | -                 | 9,639,941                | 13,485,348           |
| Assigned                                   | 200,000              | -                 | -                        | 200,000              |
| Unassigned                                 | 16,463,570           | -                 | -                        | 16,463,570           |
| <b>Total Fund Balances</b>                 | <b>23,212,199</b>    | <b>-</b>          | <b>28,557,059</b>        | <b>51,769,258</b>    |
| <b>TOTAL LIABILITIES AND FUND BALANCES</b> | <b>\$ 29,183,765</b> | <b>\$ 968,877</b> | <b>\$ 30,397,944</b>     | <b>\$ 60,550,586</b> |

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

**LINCOLN PARISH SCHOOL BOARD**

**Reconciliation of the Governmental Funds  
Balance Sheet to the Statement of Net Position  
June 30, 2017**

**Statement D**

Total fund balances - governmental funds \$ 51,769,258

The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in governmental funds. The Statement of Net Position includes those capital assets among the assets of the School Board as a whole. The cost of those capital assets is allocated over their estimated useful lives (as depreciation expense) to the various programs reported as governmental activities in the Statement of Activities. Because depreciation expense does not affect financial resources, it is not reported in governmental funds.

|                          |                     |            |
|--------------------------|---------------------|------------|
| Costs of capital assets  | \$ 138,826,757      |            |
| Accumulated depreciation | <u>(59,490,755)</u> |            |
|                          |                     | 79,336,002 |

Net position of the internal service fund is reported as proprietary fund type in the fund financial statement but included as governmental activities in the government -wide financial statement.

|                    |  |           |
|--------------------|--|-----------|
| Total net position |  | 3,312,160 |
|--------------------|--|-----------|

Deferred outflows of resources are not available to pay current period expenditures and, therefore, are not reported in the governmental funds.

|                                       |  |            |
|---------------------------------------|--|------------|
| Deferred charges on refunding         |  | 1,611,993  |
| Deferred outflows related to pensions |  | 21,448,975 |

Deferred inflows of resources are not due and payable in the current period and accordingly are not reported in the fund financial statements.

|                                      |  |             |
|--------------------------------------|--|-------------|
| Deferred inflows related to pensions |  | (4,998,010) |
|--------------------------------------|--|-------------|

Long-term liabilities applicable to the School Board's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long term - are reported in the Statement of Net Position.

Balances at June 30, 2017 are:

|                              |                  |                      |
|------------------------------|------------------|----------------------|
| Long-term liabilities        |                  |                      |
| Bonds premiums               | (1,006,541)      |                      |
| Bonds payable                | (59,817,000)     |                      |
| Compensated absences payable | (3,285,667)      |                      |
| OPEB liability               | (65,888,103)     |                      |
| Net pension liability        | (90,406,549)     |                      |
| Interest payable             | <u>(447,057)</u> |                      |
|                              |                  | <u>(220,850,917)</u> |

|   |  |                        |
|---|--|------------------------|
| <b>Net Position - Governmental Activities</b> |  | <b>\$ (68,370,539)</b> |
|---|--|------------------------|

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

GOVERNMENTAL FUNDS  
Statement of Revenues, Expenditures,  
and Changes in Fund Balances  
For the Year Ended June 30, 2017

Statement E

|  | GENERAL             | TITLE I             | NONMAJOR<br>GOVERNMENTAL | TOTAL                 |
|--|---------------------|---------------------|--------------------------|-----------------------|
| <b>REVENUES</b>  |                     |                     |                          |                       |
| Local sources:   |                     |                     |                          |                       |
| Taxes:   |                     |                     |                          |                       |
| Ad valorem   | \$ 8,493,678        | \$ -                | \$ 11,412,090            | \$ 19,905,768         |
| Sales and use  | 9,607,872           | -                   | 9,607,872                | 19,215,744            |
| Interest earnings  | 133,199             | -                   | 221,075                  | 354,274               |
| Food services  | -                   | -                   | 104,455                  | 104,455               |
| Other  | 736,650             | -                   | 71,217                   | 807,867               |
| State sources:   |                     |                     |                          |                       |
| Equalization   | 30,760,944          | -                   | 364,404                  | 31,125,348            |
| Other  | 529,844             | -                   | 477,573                  | 1,007,417             |
| Federal sources  |                     |                     |                          |                       |
|  | 2,120               | 2,751,511           | 5,212,823                | 7,966,454             |
| <b>Total Revenues</b>  | <b>50,264,307</b>   | <b>2,751,511</b>    | <b>27,471,509</b>        | <b>80,487,327</b>     |
| <b>EXPENDITURES</b>  |                     |                     |                          |                       |
| Current:   |                     |                     |                          |                       |
| Instruction:   |                     |                     |                          |                       |
| Regular programs   | 20,676,833          | -                   | 6,263,628                | 26,940,461            |
| Special programs   | 6,318,084           | -                   | 2,901,884                | 9,219,968             |
| Other instructional programs                                 | 2,972,117           | 1,889,151           | 1,368,289                | 6,229,557             |
| Support services:  |                     |                     |                          |                       |
| Student services   | 3,203,815           | 57,900              | 858,920                  | 4,120,635             |
| Instructional staff support                                  | 3,038,737           | 924,574             | 1,385,203                | 5,348,514             |
| General administration                                       | 964,078             | 142,730             | 582,084                  | 1,688,892             |
| School administration  | 3,496,092           | -                   | 1,054,145                | 4,550,237             |
| Business services  | 724,460             | -                   | 173,748                  | 898,208               |
| Plant services   | 2,198,902           | 7,156               | 3,811,830                | 6,017,888             |
| Student transportation services                              | 2,361,365           | -                   | 1,295,415                | 3,656,780             |
| Central services   | 493,896             | -                   | 9,552                    | 503,448               |
| Food services  | 736,401             | -                   | 3,381,105                | 4,117,506             |
| Community service programs                                   | 105,201             | -                   | 12,071                   | 117,272               |
| Capital outlay   |                     |                     |                          |                       |
|  | 626,644             | -                   | 6,540,224                | 7,166,868             |
| Debt service:  |                     |                     |                          |                       |
| Principal retirement   | -                   | -                   | 3,035,000                | 3,035,000             |
| Interest and bank charges                                    | -                   | -                   | 1,370,659                | 1,370,659             |
| Bond issuance costs  | -                   | -                   | 116,107                  | 116,107               |
| <b>Total Expenditures</b>                                    | <b>47,916,625</b>   | <b>3,021,511</b>    | <b>34,159,864</b>        | <b>85,098,000</b>     |
| <b>EXCESS (Deficiency) OF REVENUES<br/>OVER EXPENDITURES</b> | <b>\$ 2,347,682</b> | <b>\$ (270,000)</b> | <b>\$ (6,688,355)</b>    | <b>\$ (4,610,673)</b> |

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

GOVERNMENTAL FUNDS  
 Statement of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

Statement E

|                                       | <u>GENERAL</u>       | <u>TITLE I</u> | <u>NONMAJOR<br/>GOVERNMENTAL</u> | <u>TOTAL</u>         |
|---------------------------------------|----------------------|----------------|----------------------------------|----------------------|
| OTHER FINANCING SOURCES (USES)        |                      |                |                                  |                      |
| Transfers in                          | \$ -                 | \$ 270,000     | \$ 2,731,625                     | \$ 3,001,625         |
| Transfers out                         | (2,131,625)          | -              | (870,000)                        | (3,001,625)          |
| Refunding bonds issued                | -                    | -              | 5,595,000                        | 5,595,000            |
| Payment to refunded bond escrow agent | -                    | -              | (6,276,830)                      | (6,276,830)          |
| Premium on refunding bonds issued     | -                    | -              | 811,363                          | 811,363              |
| Total Other Financing Sources (Uses)  | <u>(2,131,625)</u>   | <u>270,000</u> | <u>1,991,158</u>                 | <u>129,533</u>       |
| Net Change in Fund Balances           | 216,057              | -              | (4,697,197)                      | (4,481,140)          |
| FUND BALANCES - BEGINNING             | <u>22,996,142</u>    | <u>-</u>       | <u>33,254,256</u>                | <u>56,250,398</u>    |
| FUND BALANCES - ENDING                | <u>\$ 23,212,199</u> | <u>\$ -</u>    | <u>\$ 28,557,059</u>             | <u>\$ 51,769,258</u> |

(CONCLUDED)

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.



**LINCOLN PARISH SCHOOL BOARD**

**GOVERNMENTAL FUNDS  
Reconciliation of the Statement of Revenues, Expenditures,  
and Changes in Fund Balances to the Statement of Activities  
For the Year Ended June 30, 2017**

**Statement F**

Total net change in fund balances - governmental funds \$ (4,481,140)

Amounts reported for governmental activities in the Statement of Activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceed depreciation in the period:

|   |    |             |           |
|---|----|-------------|-----------|
| Capital outlays                                   | \$ | 7,166,868   |           |
| Depreciation expense                              |    | (4,801,434) |           |
| Loss on deletions from system and other disposals |    | (30,788)    | 2,334,646 |

The issuance of long-term debt provides current financial resources of governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.

|  |             |
|--|-------------|
| Receipt of bond proceeds and refunding bond proceeds | (5,595,000) |
| Repayment of bond principal                          | 3,035,000   |
| Payment to refunded bond escrow agent                | 6,276,830   |

Bond premiums are reported as financing sources in the governmental funds and thus contribute to the change in fund balance. In the Statement of Net Position, however, bond premiums increase long-term debt and are amortized over the life of the bonds. (769,300)

The Statement of Activities reflects the effects of other post-employment benefits, which is based on an actuarial amount that is increased over an amortized period and decreased for amounts actually paid during the year. The governmental funds reflect only the payments made as current year expenditures. This year, the change in OPEB liability was: (5,110,393)

The recognition of pension expense in the Statement of Activities is based on projected benefit payments discounted to actuarial present value and attributed to periods of employee service. Pension expenditures in the fund financial statements are the amounts actually paid. (1,639,362)

In the Statement of Activities, certain operating expenses-compensated absences (vacations and sick leave) - are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year, vacation and sick time used (\$280,972) exceeded the amounts earned (\$198,698) by \$82,274. 82,274

Deferred charges on advance refundings are reported in governmental funds as expenditures when debt is issued, whereas these amounts are deferred and amortized as interest expense in the Statement of Activities. The amortization for the current year is \$193,774. (193,744)

All revenues, expenses and changes in fund net position (deficits) of the internal service fund are reported as proprietary fund type in the fund financial statement but included as governmental activities in the government-wide financial statement.

Net income (loss) (916,080)

Interest on long-term debt in the Statement of Activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. (17,998)

**Change in net position of governmental activities \$ (6,994,267)**

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE

Statement of Net Position

June 30, 2017

Statement G

|  |                     |
|--|---------------------|
| ASSETS                                     |                     |
| CURRENT ASSETS                             |                     |
| Cash                                       | \$ 1,277,012        |
| Investments                                | 3,758,272           |
| Interfund receivables                      | <u>225,031</u>      |
| TOTAL CURRENT ASSETS                       | <u>5,260,315</u>    |
| LIABILITIES                                |                     |
| CURRENT LIABILITIES                        |                     |
| Accounts payable                           | 313,916             |
| Claims payable                             | <u>1,546,990</u>    |
| TOTAL CURRENT LIABILITIES                  | <u>1,860,906</u>    |
| NON CURRENT LIABILITIES                    |                     |
| Claims payable                             | <u>87,249</u>       |
| TOTAL NON CURRENT LIABILITIES              | <u>87,249</u>       |
| TOTAL LIABILITIES                          | <u>1,948,155</u>    |
| NET POSITION                               |                     |
| Restricted for workers compensation surety | 100,000             |
| Unrestricted                               | <u>3,212,160</u>    |
| TOTAL NET POSITION                         | <u>\$ 3,312,160</u> |

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE  
 Statement of Revenues, Expenses,  
 and Changes in Fund Net Position  
 For the Year Ended June 30, 2017

Statement H

|                                |               |
|--------------------------------|---------------|
| OPERATING REVENUES             |               |
| Premiums                       | \$ 12,393,575 |
| Other revenues                 | 195,245       |
|                                | <hr/>         |
| Total operating revenues       | 12,588,820    |
|                                | <hr/>         |
| OPERATING EXPENSES             |               |
| Administration                 | 1,848,733     |
| Insurance premiums             | 190,794       |
| Claims                         | 11,492,511    |
|                                | <hr/>         |
| Total operating expenses       | 13,532,038    |
|                                | <hr/>         |
| Operating income (loss)        | (943,218)     |
|                                | <hr/>         |
| NONOPERATING REVENUES/EXPENSES |               |
| Earnings on investments        | 27,138        |
|                                | <hr/>         |
| Change in Net Position         | (916,080)     |
|                                | <hr/>         |
| NET POSITION - BEGINNING       | 4,228,240     |
|                                | <hr/>         |
| NET POSITION - ENDING          | \$ 3,312,160  |
|                                | <hr/> <hr/>   |

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE

Statement of Cash Flows

For the Year Ended June 30, 2017

Statement I

|  |               |
|--|---------------|
| CASH FLOW (USES) FROM OPERATING ACTIVITIES   |               |
| Receipts from interfund services provided  | \$ 12,393,575 |
| Payments for administration  | (1,848,733)   |
| Payments for insurance premiums  | (164,401)     |
| Payments for claims  | (11,329,739)  |
| Other receipts   | 195,245       |
|  | <hr/>         |
| Net cash provided by (used for) operating activities   | (754,053)     |
|  | <hr/>         |
| CASH FLOW (USES) FROM INVESTING ACTIVITIES   |               |
| Purchase Investments   | (322,801)     |
| Earnings on investments  | 27,138        |
|  | <hr/>         |
| Net cash provided by (used for) investing activities   | (295,663)     |
|  | <hr/>         |
| Net increase (decrease) in cash and cash equivalents   | (1,049,716)   |
| CASH AND CASH EQUIVALENTS - BEGINNING  | 2,326,728     |
|  | <hr/>         |
| CASH AND CASH EQUIVALENTS - ENDING   | 1,277,012     |
|  | <hr/> <hr/>   |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES  |               |
| Operating (loss)   | (943,218)     |
| Adjustments to reconcile operating income to net cash provided (used) by operating activities: |               |
| Increase (decrease) in accounts payable  | 26,393        |
| Increase (decrease) in claims payable  | 162,772       |
|  | <hr/>         |
| Net cash provided by (used for) operating activities   | \$ (754,053)  |
|  | <hr/> <hr/>   |

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

FIDUCIARY FUND  
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES  
June 30, 2017

Statement J

AGENCY  
FUND

ASSETS

Cash and cash equivalents

\$ 1,297,793

Total assets

1,297,793

LIABILITIES

Deposits due others

1,297,793

Total liabilities

\$ 1,297,793

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

**Lincoln Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2017**

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**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** The accompanying financial statements of the School Board have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

**A. REPORTING ENTITY** The Lincoln Parish School Board was created by Louisiana Revised Statute LSA-R.S. 17:51 to provide public education for the children within Lincoln Parish. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of twelve members who are elected from twelve districts for terms of four years.

The School Board operates fourteen schools and is the fiscal agent for three university laboratory schools within the parish with a total enrollment of approximately 5,989 pupils. In conjunction with the regular educational programs, some of these schools offer special education and/or adult education programs. In addition, the School Board provides transportation and school food services for the students.

GASB Standards establish criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. The School Board is considered a *primary government*, since it is a special purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. As used in the standards, fiscally independent means that the School Board may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt. The School Board also has no *component units*, defined by GASB Standards as other legally separate organizations for which the elected School Board members are financially accountable. There are no other primary governments with which the School Board has a significant relationship.

**B. FUNDS** The accounts of the School Board are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The funds of the School Board are classified into three categories: governmental, proprietary and fiduciary.

**Governmental Funds** Governmental funds are used to account for the School Board's general government activities, including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of capital assets, and the servicing of long-term debt. The School Board reports the following major governmental fund:

**General Fund** The primary operating fund of the School Board. It accounts for all financial resources of the School Board, except those required to be accounted for in another fund.

**Title I** The special revenue fund that accounts for the Title I federal grant.

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**Proprietary Funds** Proprietary funds account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Proprietary funds differ from governmental funds in that their focus is on income measurement, which, together with the maintenance of equity, is an important financial indicator. Proprietary fund(s) include the following:

**Internal service funds** accounts for operations that provide services other departments or agencies of the government, or to other governments, on a cost-reimbursement basis.

**Workers' compensation** This fund, which began in fiscal year 1991, is used to account for the payment of workers' compensation benefits. Fund revenues are derived from government allocations. These revenues are planned to match: (1) expenses of insurance premiums in excess of risk retention amounts; (2) estimated claim losses resulting from risk retention programs which include estimated liabilities for claims incurred but not yet reported at year end, and (3) operating expenses.

**Group health insurance** Revenues for this fund are received from local sales and property taxes, employee deductions from payroll, payments from retirees, and Minimum Foundation Program Funding (MFP). Monies are used to pay employee health insurance claims, the administrative cost to the insurance administrator for administration of the plan and processing medical claims, cost of excess and specific insurance to protect the fund from exposure to large claims, hospital pre-certification, and life insurance with an insurance carrier.

**Fiduciary Funds** Fiduciary funds account for assets held by the government in a trustee capacity or as an agent on behalf of outside parties, including other governments, or on behalf of other funds within the School Board. Trust funds account for assets held by the government under the terms of a formal trust agreement.

*Agency funds* are custodial in nature (assets equal liabilities) and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. This fund is used to account for assets that the government holds for others in an agency capacity. The agency fund is as follows:

**School activities agency fund** accounts for assets held by the School Board as an agent for the individual schools and school organizations.

## **C. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING**

### **Government-Wide Financial Statements (GWFS)**

The Statement of Net Position and the Statement of Activities displays information about the reporting government as a whole. Fiduciary funds are not included in the GWFS. Fiduciary funds are reported only in the Statement of Fiduciary Assets and Liabilities at the fund financial statement level.

The Statement of Net Position and the Statement of Activities were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, liabilities and deferred inflows/outflows of resources resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, liabilities and deferred inflows/outflows of resources resulting from nonexchange transactions are recognized in accordance with the GASB Standards.



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**Internal Activities** The workers' compensation and group health insurance internal service funds provide services to the governmental funds. Accordingly, the internal service funds activities were rolled up into the governmental activities. The internal activities have been eliminated in order to avoid the "grossing-up" effect of a straight inclusion. Interfund services provided and used are not eliminated in the process of consolidation.

**Program revenues** Program revenues include 1) charges for services provided, 2) operating grants and contributions, and 3) capital grants and contributions; program revenues reduce the cost of the function to be financed from the School Board's general revenues. Charges for services are primarily derived from cafeteria sales and miscellaneous student fees. Operating grants and contributions consist of the many educational grants received from the federal and state government.

**Allocation of indirect expenses** The School Board reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Depreciation expense is specifically identified by function and is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately in the Statement of Activities. Other indirect expenses are not allocated.

#### **Fund Financial Statements (FFS)**

**Governmental Funds** The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available.") "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for interest and principal payments on long-term debt which is recognized when due, and certain compensated absences and claims and judgments which are recognized when they mature.

With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets. The governmental funds use the following practices in recording revenues and expenditures:

#### **Revenues**

**Ad valorem taxes and sales taxes** are susceptible to accrual.

**Entitlements and shared revenues** (which include state equalization and state revenue sharing) are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

**Other receipts** become measurable and available when cash is received by the School Board and are recognized as revenue at that time.

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**Expenditures**

**Salaries** are recorded as paid. Unpaid salaries for nine-month employees who are paid over twelve months are accrued at June 30. Substantially all other expenditures are recognized when the related fund liability has been incurred.

**Other Financing Sources (Uses)** Transfers between funds that are not expected to be repaid (or any other types, such as capital lease transactions, sale of capital assets, debt extinguishments, long-term debt proceeds, et cetera) are accounted for as other financing sources (uses). These other financing sources (uses) are recognized at the time the underlying events occur.

**Encumbrances** Encumbrance accounting, under which purchase orders are recorded in order to reserve that portion of the applicable appropriation, is not employed. However, outstanding purchase orders are taken into consideration before expenditures are incurred in order to assure that applicable appropriations are not exceeded. In addition, the monthly budget reports are reviewed to ensure compliance with the budget, and where necessary, revisions to the budget are made.

**Proprietary Funds** Proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

**Operating Revenues and Expenses** Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

**Fiduciary Funds** The *agency fund* is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting.

**D. DEPOSITS AND INVESTMENTS** Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in investments with original maturities of ninety days or less. Under state law, the School Board may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

Investments are limited by LSA-R.S. 33:2955 and the School Board's investment policy. If the original maturities of investments exceed 90 days, they are classified as investments; however, if the original maturities are 90 days or less, they are classified as cash equivalents.

The investments are reflected at fair value except for the following which are permitted per GASB Standards:

Investments in *nonparticipating* interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates, are reported using a cost-based measure.

The School Board reported at amortized cost money market investments and *participating* interest-earning investment contracts that have a remaining maturity at time of purchase of one year or less.

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Definitions:

Interest-earning investment contracts include time deposits with financial institutions (such as certificates of deposit), repurchase agreements, and guaranteed investment contracts.

Money market investments are short-term, highly liquid debt instruments that include U. S. Treasury obligations.

The School Board participates in the Louisiana Asset Management Pool, Inc. (LAMP) which is an external investment pool that is not SEC-registered. Because the LAMP is an arrangement sponsored by a type of governmental entity, it is exempt by statute from regulation by the SEC.

LAMP is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana. Only local government entities having contracted to participate in LAMP have an investment interest in its pool of assets. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest in accordance with LA-R.S. 33.2955.

GASB Statement No. 40 Deposit and Investment Risk Disclosure, requires disclosure of credit risk, custodial credit risk, concentration of credit risk, interest rate risk and foreign currency risk for all public entity investments.

LAMP is a 2a7-like investment pool. The following facts are relevant for 2a7-like investment pools:

- Credit risk: LAMP is rated AAAM by Standard & Poor's.
- Custodial credit risk: LAMP participants' investments in the pool are evidenced by shares of the pool. Investments in pools should be disclosed, but not categorized because they are not evidenced by securities that exist in physical or book-entry form. The public entity's investment is with the pool, not the securities that make up the pool; therefore, no disclosure is required.
- Concentration of credit risk: Pooled investments are excluded from the 5 percent disclosure requirement.
- Interest rate risk: LAMP is designed to be highly liquid to give its participants immediate access to their account balances. LAMP prepares its own interest rate risk disclosure using the weighted average maturity (WAM) method. The WAM of LAMP assets is restricted to not more than 60 days and consists of no securities with a maturity in excess of 397 days. The WAM for LAMP's total investments is 39 days as of June 30, 2017.
- Foreign currency risk: Not applicable to 2a7-like pools.

The investments in LAMP are stated at fair value based on quoted market rates. The fair value is determined on a weekly basis by LAMP and the value of the position in the external investment pool is the same as the net asset value of the pool shares.

LAMP, Inc. is subject to the regulatory oversight of the state treasurer and the board of directors. LAMP is not registered with the SEC as an investment company. An annual audit of LAMP is conducted by an independent certified public accountant. The Legislative Auditor of the state of Louisiana has full access to the records of the LAMP.

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LAMP issues financial reports. These financial reports can be obtained by writing: LAMP, Inc., 228 St. Charles Avenue, Suite 1123, New Orleans, LA 70130 or contact the LAMP administrative office at 800-249-5267.

**E. SHORT-TERM INTERFUND RECEIVABLES/PAYABLES** During the course of operations, numerous transactions occur between individual funds for services rendered. These receivables and payables are classified as due from other funds or due to other funds on the balance sheet. Short-term interfund loans are classified as interfund receivables/payables.

**F. INVENTORY** Inventory of the school food service special revenue fund consists of food purchased by the School Board and commodities granted by the United States Department of Agriculture through the Louisiana Department of Agriculture and Forestry. Inventory of the school food service fund is accounted for on the consumption method. Inventory items are valued at cost (first-in, first-out) and commodities are assigned values based on information provided by the United States Department of Agriculture. Revenues related to commodities which are not consumed as of the date of the balance sheet are reflected as unearned revenues since title does not pass to the School Board until the commodities are consumed. Inventories are classified as unspendable fund balance which indicates that these do not constitute “available spendable resources,” even though they are a component of total assets.

Acquisition of materials and supplies other than the food purchases are accounted for on the purchase method, that is, the expenditures are charged when the items are purchased. The value of these materials and supplies, except for the food purchased in the school food service special revenue fund, are not considered significant at June 30, 2017, and their value is not shown in the accompanying balance sheet.

**G. CAPITAL ASSETS** Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). The capitalization threshold is \$5,000. Donated capital assets are recorded at their acquisition value at the date of donation. Intangible assets have a capitalization threshold of \$100,000. Estimated useful life is management’s estimate of how long the asset is expected to meet service demands. Straight line depreciation is used based on the following estimated useful lives:

|                                   |               |
|-----------------------------------|---------------|
| Buildings                         | 20 - 40 years |
| Improvements other than buildings | 10 - 20 years |
| Furniture and equipment           | 3 - 10 years  |
| Transportation equipment          | 5-8 years     |
| Intangibles-software              | 5-8 years     |

**H. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES** In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School Board has two types of item that qualifies for reporting in this category. One item is deferred charges on refunding, which results from the difference in the carrying value of refunded debt and its requisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. In the Statement of Net Position, the net investment in capital assets includes the effect of deferring the recognition of expense from the deferred charge on refunding. The balance of deferred outflow of resources will be recognized as expense and decrease in net investment in capital assets through the 2029 fiscal year. Additionally, the school board had deferred outflows related to pensions; see Note 8 for additional information.

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In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenues) until that time. The School Board has one item that qualifies for reporting in this category, which is deferred inflows related to pensions. See Note 8 for additional information.

**I. UNEARNED REVENUES** The School Board reports unearned revenues on its combined balance sheet. Unearned revenues arise when resources are received by the School Board before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures or for commodities in inventory at June 30, as described in Note F. In subsequent periods, when the School Board has a legal claim to the resources, the liability for unearned revenue is removed from the combined balance sheet and the revenue is recognized.

**J. COMPENSATED ABSENCES** All twelve-month employees earn from ten to eighteen days of vacation leave each year, depending on their length of service with the School Board. Vacation leave may be accumulated and carried forward to the next fiscal year without limitation. Employees hired or transferred into twelve-month positions after December 31, 2002, are limited to 25 days of accumulated vacation leave. Upon retirement, termination, or death, unused accumulated vacation leave is paid to the employee or the employee's estate at the employee's current rate of pay. As of 2009, full time twelve-month employees hired prior to January 1, 2003 shall have the option to annually request a portion of their annual leave be paid out. Employees in twelve month positions hired prior to January 1, 2003, may request a portion of their accumulated vacation leave once a year. Nine-month employees earn two work days of personal leave per academic year, which is non-cumulative.

All School Board employees earn from ten to eighteen days of sick leave each year, depending upon the length of employee contracts and years of service. Sick leave can be accumulated without limitation. Upon retirement or death, unused accumulated sick leave of up to twenty-five days is paid to the employee or to the employee's estate at the employee's current rate of pay. Under the Louisiana Teachers' Retirement System and the Louisiana School Employees' Retirement System, all unpaid sick leave subject to retirement system limitations is used in the retirement benefit computation as earned service.

The School Board's recognition and measurement criteria for compensated absences follow:

GASB Statement No. 16 provides that vacation leave and other compensated absences with similar characteristics should be accrued as liability as the benefits are earned by the employees if both of the following conditions are met:

- A. The employees' right to receive compensation is attributable to services already rendered.
- B. It is probable that the employer will compensate the employees for the benefits through paid time off or some other means, such as cash payments at termination or retirement.

GASB Statement No. 16 provides that a liability for sick leave should be accrued using one of two termination approaches:

The School Board uses the following approach in accruing sick leave. A governmental entity should estimate its accrued sick leave liability based on the sick leave accumulated at the balance sheet date by those employees who currently are eligible to receive termination payments as well as other employees who are expected to become eligible in the future to receive such payments. Employees with ten years of experience or more are included in the estimate.

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**K. LONG-TERM OBLIGATIONS** For governmental fund types, bond premiums and discounts, as well as issuance costs, are recognized during the current period. Bond proceeds are reported as another financing source net of the applicable premium or discount. Issuance costs, even if withheld from the actual net proceeds received, are reported as debt service expenditures.

The School Board provides certain continuing health care and life insurance benefits for its retired employees. The OPEB Plan is a single employer defined benefit “substantive plan” as understood by past practices of the School Board. Expenditures are recorded as payments are made to the internal service fund as premiums.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems and additions to/deductions from the retirements systems fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**L. RESTRICTED NET POSITION** For the government-wide statement of net position, net position is reported as restricted when constraints placed on net position use are either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments;

Imposed by law through constitutional provisions or enabling legislation.

When both restricted and unrestricted resources are available for use, it is the government’s policy to use restricted resources first, and then unrestricted resources as they are needed. \$15,593,079 of the restricted net position reported by the School Board is restricted through enabling legislation.

**M. FUND EQUITY OF FUND FINANCIAL STATEMENTS** GASB Standards require the fund balance amounts to be reported within the fund balance categories as follows:

**Non-spendable:** Fund balance that is not in spendable form or legally or contractually required to be maintained intact. This category includes items that are not easily converted to cash such as inventories and prepaid items.

**Restricted:** Fund balance that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

**Committed:** Fund balance that can only be used for specific purposes determined by the School Board’s highest level of decision making authority. Committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action it employed to previously commit the funds. Committed fund balance is the result of resolutions that were passed at a School Board meeting committing the funds.

**Assigned:** Fund balance that is constrained by the School Board’s intent to be used for specific purposes, but are neither restricted nor committed. The Superintendent has the authority to assign unrestricted fund balance amounts according to the fund balance policy where the School Board’s intent is for those amounts to be used for specific purposes.

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**Unassigned:** Fund balance that is the residual classification for the general fund. A negative unassigned fund balance may be reported in other governmental funds if expenditures incurred for specific purposes exceeded the amounts restricted, committed or assigned to those purposes.

When an expenditure is incurred for which restricted and unrestricted funds are available, it is the School Board's policy to use restricted resources first. The School Board reduces committed amounts, followed by assigned amounts and then unassigned amounts when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

**N. INTERFUND TRANSACTIONS** Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. All other interfund transactions are reported as transfers. In the process of aggregating data for the statement of net position and the statement of activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified to minimize the "grossing up" effect on assets and liabilities within the governmental activities column.

**O. SALES TAXES** The School Board receives a two-cent sales and use tax. The tax is collected by the Lincoln Parish Sales and Use Tax Commission and is remitted to the School Board the same month the tax is collected. The sales and use tax is recorded as revenue in the general fund and special revenue funds.

A one-half cent sales and use tax approved September 12, 1967, is dedicated to supplement other revenues available for the payment of salaries of teachers in the public elementary and secondary schools and for the expenditures of operating said schools, such operating expenditures to include payment of other personnel employed by the School Board in addition to teachers.

A one-half cent sales and use tax approved May 19, 1979, and rededicated March 8, 1988, was dedicated as follows:

Two-thirds is for paying salaries of certified and non-certified employees of the School Board above their base pay and paying retirement and other benefits for said employees.

One-third is for constructing, acquiring, erecting, improving, and/or repairing schools and school-related facilities and for paying the cost of utilities therefore, and for improving instruction, providing instructional materials and student services and curriculum enrichment, including salaries for over-staffed instructional positions, in and for the public schools.

The third one-half cent sales and use tax approved January 16, 1993, is dedicated for the purpose of paying institutional and support staff salaries and benefits, including but not limited to salaries and benefits for elementary school librarians, elementary school vocal music instructors, and elementary coordinators.

Another one-half cent sales and use tax approved January 15, 2000, is dedicated for paying salaries and benefits of teachers and other School Board employees.

**P. BUDGETS**

**General Budget Policies** The School Board follows these procedures in establishing the budgetary data reflected in the combined financial statements.

State statute requires budgets be adopted for the general fund and all special revenue funds.

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Each year prior to September 15, the Superintendent submits to the School Board proposed annual budgets for the general fund and special revenue funds' budgets that are not grant-oriented. Public hearings are conducted, prior to the School Board's approval, to obtain citizen comments. Grant funds are included in special revenue funds and their budgets are adopted at the time the grant applications are approved by the grantor. The operating budgets include proposed expenditures and the means of financing them.

Appropriations (unexpended budget balances) lapse at year end.

Formal budget integration (within the accounting records) is employed as a management control device. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. All budget revisions are approved by the School Board.

**Budget Basis of Accounting** All governmental funds' budgets are prepared on the modified accrual basis of accounting, a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level for the general fund and at the fund level for special revenue funds. Management can transfer amounts between line items within a function.

**Q. USE OF ESTIMATES** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement and the reported amounts of revenues, expenditures and expenses during the reporting period. Actual results could differ from those estimates.

**NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

**Excess of Expenditures over Appropriations in Individual Funds** The following individual funds had actual expenditures over budgeted expenditures for the year ended June 30, 2017:

| <u>Fund</u>     | <u>Budget</u> | <u>Actual</u> | <u>Variance</u> |
|-----------------|---------------|---------------|-----------------|
| General Fund    | \$ 46,591,352 | \$ 47,916,625 | \$ (1,325,273)  |
| 2000 Ad Valorem | 2,287,918     | 2,291,239     | (3,321)         |

These variances were the result of unanticipated expenditures after the last budget revision.

**NOTE 3 - LEVIED TAXES** The School Board levies taxes on real and business personal property located within Lincoln Parish's boundaries. Property taxes are levied by the School Board on property values assessed by the Lincoln Parish Tax Assessor and approved by the state of Louisiana Tax Commission.



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The Lincoln Parish Sheriff's Office bills and collects property taxes for the School Board. Collections are remitted to the School Board monthly.

Property Tax Calendar

|                                  |                                  |
|----------------------------------|----------------------------------|
| Tax bills mailed                 | November 11, 2016                |
| Taxes due date                   | December 31, 2016                |
| Lien date                        | December 31, 2016                |
| Penalties and interest are added | December 31, 2016                |
| Collection dates                 | December 2016 thru February 2017 |
| sale – 2016 delinquent property  | June 6, 2017                     |

Assessed values are established by the Lincoln Parish Tax Assessor each year on a uniform basis at the following ratios of assessed value to fair market value.

|                              |   |
|------------------------------|---|
| 10% land                     | 15% machinery                                 |
| 10% residential improvements | 15% commercial improvements                   |
| 15% industrial improvements  | 25% public service properties, excluding land |

A revaluation of all property is required after 1978 to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2016. Total assessed value was \$513,752,307 for the 2016 calendar year. Louisiana state law exempts the first \$75,000 of assessed value of a taxpayer's primary residence from parish property taxes. This homestead exemption was \$58,577,541 of the assessed value in calendar year 2016.

State law requires the Sheriff to collect property taxes in the calendar year in which the assessment is made. Property taxes become delinquent January 1 of the following year. If taxes are not paid by the due date, taxes bear interest at the rate of 1.25% per month until the taxes are paid. After notice is given to the delinquent taxpayers, the Sheriff is required by the *Constitution of the State of Louisiana* to sell the least quantity of property necessary to settle the taxes and interest owed.

The tax roll is prepared by the tax assessor and approved by the State Tax Commission in November of each year. The amount of 2016 property taxes to be collected occurs in December 2016 and January and February 2017. All property taxes are recorded in the general, special revenue (maintenance funds), and debt service funds. The School Board considers the lien date (December 31, 2016) as the date an enforceable legal claim occurs for 2016 property taxes. Property tax revenue is recognized in the period for which the taxes are levied (budgeted). Accordingly, the 2016 property taxes are budgeted in the 2016-2017 fiscal year of the School Board.

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Estimated uncollectible taxes are those taxes based on past experience which will not be collected in the subsequent year and are primarily due to subsequent adjustments to the tax roll. Historically, virtually all ad valorem taxes receivable were collected since they are secured by property. Therefore, there is no allowance for uncollectible taxes.

The following is a summary of authorized and levied (tax rate per \$1,000 Assessed Value) ad valorem taxes:

|                                   | <u>Authorized<br/>Millage</u> | <u>Levied<br/>Millage</u> | <u>Expiration<br/>Date</u> |
|-----------------------------------|-------------------------------|---------------------------|----------------------------|
| Parish-wide taxes:                |                               |                           |                            |
| Constitutional                    | 4.23                          | 3.91                      | Statutory                  |
| Special maintenance and operation | 4.94                          | 4.57                      | 2018                       |
| Special repair and equipment      | 4.94                          | 4.57                      | 2018                       |
| Maintenance and operation         | 10.25                         | 9.47                      | 2022                       |
| Maintenance and operation         | 8.49                          | 7.84                      | 2019                       |
| District taxes:                   |                               |                           |                            |
| Maintenance and operations        |                               |                           |                            |
| Ruston School District #1         | 2.61                          | 2.28                      | 2023                       |
| Simsboro School District #3       | 3.19                          | 2.99                      | 2025                       |
| Dubach School District #5         | 3.49                          | 3.25                      | 2018                       |
| Choudrant School District #6      | 3.03                          | 2.64                      | 2019                       |
| Bond and interest                 |                               |                           |                            |
| Ruston School District #1         | Variable                      | 11.00                     | 2026                       |
| Simsboro School District #3       | Variable                      | 7.75                      | 2025                       |
| Choudrant School District #6      | Variable                      | 20.00                     | 2029                       |

The difference between authorized and levied millages is the result of the reassessment of taxable property required by Article 7, Section 23 of the Louisiana Constitution of 1974.

**NOTE 4 - DEPOSITS** Deposits are stated at cost, which approximates fair value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The fair value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

**Custodial credit risk-deposits.** At year-end, the School Board's carrying amount of deposits was \$31,468,409 (Statement A- \$14,627,607 classified as cash, Statement A-\$1,850,000 in CDs classified as investments, Statement A-\$13,693,009 in money market accounts classified as investments and Statement J-\$1,297,793) and the bank balance was \$31,712,154. The bank balance was covered by federal depository insurance in the amount of \$2,321,489 and \$29,390,665 was collateralized by securities held by the trust department but not in the School Board's name. The School Board's investment policy does not address custodial credit risk.

Additional information is included at Note 1 (d).

**NOTE 5 - INVESTMENTS** As of June 30, 2017, the School Board had its assets in U. S. agency securities, money market instruments and other government securities managed by a financial institution. The account managed by a financial institution has a fair value of \$31,891,911 (including \$1,850,000 in CDs) as of June 30, 2017 which represents 70% of the School Board's investments as of this date.

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Investments are measured at fair value on a recurring basis. Recurring fair value measurements are those that Governmental Accounting Standards Board (GASB) Statements require or permit in the Statement of Net Position at the end of each reporting period. Fair value measurements are categorized based on the valuation inputs used to measure an asset's fair value. Level 1 inputs are quoted prices in the active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments' fair value measurements are as follows at June 30, 2017:

| Type of Debt Investment          | Fair Value           | Matures in<br>Less Than 1<br>Year | Matures in 1<br>to 5 Years | Matures in<br>Greater than 5<br>Years | Percentage<br>of<br>Investment | Fair Market<br>Value<br>Hierarchy | Credit Risk |
|----------------------------------|----------------------|-----------------------------------|----------------------------|---------------------------------------|--------------------------------|-----------------------------------|-------------|
| LAMP                             | \$ 10,475,631        | \$ 10,475,631                     | \$ -                       | \$ -                                  | 23%                            | Level 1                           | AAAm (S&P)  |
| Federal Farm Credit Bonds        | 2,704,615            | 2,704,615                         | -                          | -                                     | 6%                             | Level 2                           | Unrated     |
| Federal Home Loan Bonds          | 7,352,704            | 6,233,834                         | 1,118,870                  | -                                     | 17%                            | Level 2                           | Unrated     |
| U. S. Treasury Notes             | 2,997,954            | 2,997,954                         | -                          | -                                     | 7%                             | Level 1                           | Unrated     |
| State and Local Government Bonds | 1,522,519            | 1,522,519                         | -                          | -                                     | 3%                             | Level 1                           | AA (S&P)    |
| State and Local Government Bonds | 4,988,488            | 426,222                           | -                          | 4,562,266                             | 12%                            | Level 2                           | Unrated     |
| Money Market                     | 13,693,009           | 13,693,009                        | -                          | -                                     | 31%                            | Level 1                           | Unrated     |
| Total investments                | <u>\$ 43,734,920</u> | <u>\$ 38,053,784</u>              | <u>\$ 1,118,870</u>        | <u>\$ 4,562,266</u>                   | <u>99%</u>                     |                                   |             |

**Interest Rate Risk:** The School Board's policy does not address interest rate risk. The School Board has \$4,562,266 in State and Local Government Bonds that mature in 2024 and 2026. These investments are for the QSCB 2009 and 2011 series maturity payment which are payable in 2024 and 2026.

**Credit Rate Risk:** State law limits investments to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies. Even though the School Board adheres to the state regulations, the School Board's policy does not address credit rate risk.

**Custodial Credit Risk-Investments:** For an investment, this is the risk that, in the event of the failure of the counter party, the School Board will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The School Board does maintain investment accounts at a financial institution.

**NOTE 6 - RECEIVABLES** The receivables at June 30, 2017, are as follows:

| Class of Receivables        | General             | Title I           | Nonmajor<br>Governmental | Total               |
|-----------------------------|---------------------|-------------------|--------------------------|---------------------|
| Taxes:                      |                     |                   |                          |                     |
| Ad Valorem                  | \$ 4,794            | \$ -              | \$ 47,487                | \$ 52,281           |
| Sales Tax                   | 952,747             | -                 | 942,212                  | 1,894,959           |
| Intergovernmental - grants: |                     |                   |                          |                     |
| Federal                     | -                   | 968,877           | 641,322                  | 1,610,199           |
| State                       | 51,120              | -                 | 32,920                   | 84,040              |
| Other                       | 115,715             | -                 | -                        | 115,715             |
| Total                       | <u>\$ 1,124,376</u> | <u>\$ 968,877</u> | <u>\$ 1,663,941</u>      | <u>\$ 3,757,194</u> |

The School Board expects to collect these balances in full; therefore, no allowance for doubtful accounts was established.

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**NOTE 7 - CAPITAL ASSETS** Capital assets balances and activity for the year ended June 30, 2017 is as follows:

|                                      | Balance<br>Beginning | Additions            | Deletions            | Balance<br>Ending    |
|--------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Governmental activities              |                      |                      |                      |                      |
| Non depreciable capital assets:      |                      |                      |                      |                      |
| Land                                 | \$ 1,041,065         | \$ -                 | \$ -                 | \$ 1,041,065         |
| Construction in progress             | 8,356,026            | 6,370,528            | 14,262,923           | 463,631              |
| Total non depreciable capital assets | <u>9,397,091</u>     | <u>6,370,528</u>     | <u>14,262,923</u>    | <u>1,504,696</u>     |
| Depreciable capital assets:          |                      |                      |                      |                      |
| Buildings                            | 113,118,133          | 14,262,923           | -                    | 127,381,056          |
| Improvements other than buildings    | 588,433              | -                    | -                    | 588,433              |
| Furniture and equipment              | 3,019,119            | 66,724               | 395,051              | 2,690,792            |
| Transportation equipment             | 5,954,968            | 729,616              | 22,804               | 6,661,780            |
| Total depreciable capital assets     | <u>122,680,653</u>   | <u>15,059,263</u>    | <u>417,855</u>       | <u>137,322,061</u>   |
| Total cost of capital assets         | <u>132,077,744</u>   | <u>21,429,791</u>    | <u>14,680,778</u>    | <u>138,826,757</u>   |
| Less accumulated depreciation        |                      |                      |                      |                      |
| Buildings                            | 48,283,589           | 4,341,146            | -                    | 52,624,735           |
| Improvements other than buildings    | 499,322              | 18,924               | -                    | 518,246              |
| Furniture and equipment              | 2,372,501            | 98,011               | 367,927              | 2,102,585            |
| Transportation equipment             | 3,920,976            | 343,353              | 19,140               | 4,245,189            |
| Total accumulated depreciation       | <u>55,076,388</u>    | <u>4,801,434</u>     | <u>387,067</u>       | <u>59,490,755</u>    |
| Depreciable capital assets, net      | <u>67,604,265</u>    | <u>10,257,829</u>    | <u>30,788</u>        | <u>77,831,306</u>    |
| Governmental activities              |                      |                      |                      |                      |
| Capital assets, net                  | <u>\$ 77,001,356</u> | <u>\$ 16,628,357</u> | <u>\$ 14,293,711</u> | <u>\$ 79,336,002</u> |

Depreciation expense was charged to governmental activities as follows:

|                                 |                     |
|---------------------------------|---------------------|
| Regular programs                | \$ 4,238,929        |
| Special programs                | 15,228              |
| Vocational programs             | 8,095               |
| Other instructional programs    | 1,191               |
| Other Special programs          | 15,652              |
| Instructional staff support     | 119                 |
| School administration           | 319                 |
| Plant services                  | 37,170              |
| Student transportation services | 428,904             |
| Food services                   | 55,827              |
| Total depreciation expense      | <u>\$ 4,801,434</u> |

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**NOTE 8 - PENSION PLANS**

The School Board is a participating employer in two statewide, public employee retirement systems, the Louisiana School Employees' Retirement System (LSERS) and the Teacher's Retirement System of Louisiana (TRSL). Both systems have separate boards of trustees and administer cost-sharing, multiple-employer defined benefit pension plans, including classes of employees with different benefits and contribution rates (sub-plans). Article X, Section 29(F) of the Louisiana Constitution of 1974 assigns the authority to establish and amend benefit provisions of all sub-plans administered by these systems to the State Legislature. Each system issues a public report that includes financial statements and required supplementary information. Copies of these reports for LSERS and TRSL may be obtained at [www.lasers.net](http://www.lasers.net) and [www.trsl.org](http://www.trsl.org), respectively.

TRSL also administers an optional retirement plan (ORP), which was created by Louisiana Revised Statute 11:921-931 for academic and administrative employees of public institutions of higher education and is considered a defined contribution plan (see Optional Retirement Plan note below). A portion of the employer contributions for ORP plan members is dedicated to the unfunded accrued liability of the TRSL defined benefit plan.

**General Information about the Pension Plans**

**Plan Descriptions/Benefits Provided:**

Louisiana School Employees' Retirement System: LSERS administers a plan to provide retirement, disability, and survivor's benefits to non-teacher school employees excluding those classified as lunch workers and their beneficiaries as defined in R.S. 11:1001. The age and years of creditable service (service) required in order for a member to receive retirement benefits are established by R.S. 11:1141-1153 and vary depending on the member's hire date.

A member who joined the system on or after July 1, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 62. A member who joined between July 1, 2010 and June 30, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 60. A member who joined the system on or before June 30, 2010 is eligible for normal retirement if he has at least 30 years of creditable service regardless of age, 25 years of creditable service and is at least age 55, or 10 years of creditable service and is at least age 60. All members are eligible for retirement with 20 years of creditable service regardless of age with an actuarially reduced benefit.

For members who joined the system prior to July 1, 2006, the maximum retirement benefit is an amount equal to 3 1/3% of the average compensation for the 3 highest consecutive years of membership service, subject to the 10% salary limitation, multiplied by the number of years of service limited to 100% of final average compensation plus a supplementary allowance of \$2.00 per month for each year of service. For members who joined the system on or after July 1, 2006 through June 30, 2010, 3 1/3% of the average compensation is used to calculate benefits, however, the calculation consists of the five highest consecutive years of membership service, subject to the 10% salary limitation. For members who joined the system on or after July 1, 2010, 2 1/2% of the average compensation is used to calculate benefits and consists of the five highest consecutive years' average salary, subject to the 15% salary limitation. The supplemental allowance was eliminated for members entering the plan on or after July 1, 1986. Effective January 1, 1992, the supplemental allowance was reinstated to all members whose service retirement became effective after July 1, 1971.

A member is eligible to retire and receive disability benefits if the member has at least 5 years of creditable service, is not eligible for normal retirement and has become totally and permanently disabled and is certified as disabled by the Medical Board. A vested person with twenty or more years of creditable service is eligible for a disability

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benefit until normal retirement age. A member who joins the system on or after July 1, 2006, must have at least 10 years of service to qualify for disability benefits. Upon the death of a member with five or more years of creditable service, the plan provides benefits for surviving spouses and minor children. Under certain conditions outlined in the statutes, a spouse is entitled to 75% of the member's benefit.

Teachers' Retirement System of Louisiana: TRSL administers a plan to provide retirement, disability, and survivor benefits to employees who meet the legal definition of a "teacher" as provided for in R.S 11:701. Eligibility for retirement benefits and the calculation of retirement benefits are provided for in R.S. 11:761. Statutory changes closed existing, and created new, sub-plans for members hired on or after January 1, 2011 and July 1, 2015.

Most members are eligible to receive retirement benefits 1) at the age of 60 with 5 years of service, 2) at the age of 55 with at least 25 years of service, or 3) at any age with at least 30 years of service. For members joining on or after July 1, 2015, retirement benefits are paid at age 62 with at least 5 years of service credit. Members may retire with an actuarially reduced benefit with 20 years of service credit. Retirement benefits are calculated by applying a percentage ranging from 2% to 3% of final average salary multiplied by years of service. Average compensation is defined as the member's average annual earned compensation for the highest 36 consecutive months of employment for members employed prior to January 1, 2011, or highest 60 consecutive months of employment for members employed after that date.

Under R.S. 11:778 and 11:779, members who have suffered a qualified disability are eligible for disability benefits if employed prior to January 1, 2011 and attained at least 5 years of service or if employed on or after January 1, 2011 and attained at least 10 years of service. Members employed prior to January 1, 2011 receive disability benefits equal to 2½% of average compensation multiplied by the years of service, but not more than 50% of average compensation subject to statutory minimums. Members employed on or after January 1, 2011 receive disability benefits equivalent to the regular retirement formula without reduction by reason of age.

Survivor benefits are provided for in R.S. 11:762. In order for survivor benefits to be paid, the deceased member must have been in state service at the time of death and must have a minimum of five years of service, at least two of which were earned immediately prior to death, or must have had a minimum of twenty years of service regardless of when earned in order for a benefit to be paid to a minor or handicapped child. Survivor benefits are equal to 50% of the benefit to which the member would have been entitled if retired on the date of death using a factor of 2½% regardless of years of service or age, or \$600 per month, whichever is greater. Benefits are payable to an unmarried child until age 21, or age 23 if the child remains a full-time student. The minimum service credit requirement is ten years for a surviving spouse with no minor children, and benefits are to be paid for life to the spouse or a qualified handicapped child.

**Deferred Retirement Option Program (DROP)**

In lieu of terminating employment and accepting a service retirement, an eligible LSERS or TRSL member can begin participation in the DROP on the first retirement eligibility date for a period not to exceed 3 years. A member has a 60 day window from his first eligible date to participate in the program in order to participate for the maximum number of years. Delayed participation reduces the three year maximum participation period. During participation, benefits otherwise payable are fixed, and deposited in an individual DROP account. Upon termination of DROP participation, the member can continue employment and earn additional benefit accruals to be added to the fixed pre-DROP benefit. Upon termination of employment, the member is entitled to the fixed benefit, an additional benefit based on post-DROP service (if any), and the individual DROP account balance which can be paid in a lump sum or an additional annuity based upon the account balance.

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**Cost of Living Adjustments**

As fully described in Title 11 of the Louisiana Revised Statutes, LSERS and TRSL allow for the payment of permanent benefit increases, also known as cost of living adjustments, or COLAs, that are funded through investment earnings when recommended by the board of trustees and approved by the Legislature. These ad hoc COLAs are not considered to be substantively automatic.

**Contributions**

Article X, Section 29(E)(2)(a) of the Louisiana Constitution of 1974 assigns the Legislature the authority to determine employee contributions. Employer contributions are actuarially determined using statutorily established methods on an annual basis and are constitutionally required to cover the employer's portion of the normal cost and provide for the amortization of the unfunded accrued liability. Employer contributions are adopted by the Legislature annually upon recommendation of the Public Retirement Systems' Actuarial Committee. For those members participating in the TRSL defined contribution ORP, a portion of the employer contributions are used to fund the TRSL defined benefit plans' unfunded accrual liability.

Employer contributions to LSERS for fiscal year 2017 were \$637,465, with active member contributions ranging from 7.5% to 8%, and employer contributions of 27.30%. Employer defined benefit plan contributions to TRSL for fiscal year 2017 were \$8,346,597, with active member contributions of 8%, and employer contributions of 25.5%. Non-employer contributing entity contributions to TRSL, which are comprised of \$330,698 from ad valorem tax revenue and \$4,227 from the State for PIP salaries, totaled \$334,925 for fiscal year 2017, and were recognized as revenue by the School Board.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At June 30, 2017, the School Board reported liabilities of \$6,400,357 and \$84,006,192 under LSERS and TRSL, respectively, for its proportionate share of the Net Pension Liability (NPL). The NPL for LSERS and TRSL was measured as of June 30, 2016, and the total pension liabilities used to calculate the NPL were determined by actuarial valuations as of that date. The School Board's proportions of the NPL were based on projections of the School Board's long-term share of contributions to the pension plans relative to the projected contribution of all participating employers, actuarially determined. As of June 30, 2016, the most recent measurement date, the School Board's proportions and the changes in proportion from the prior measurement date were .848463%, or a decrease of .077549% for LSERS and .71574%, or a decrease of .02888% for TRSL.

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For the year ended June 30, 2017, the School Board recognized a total pension expense of \$10,623,424, or \$747,765 and \$9,875,659 for LSERS and TRSL, respectively. The School Board reported deferred outflows of resources and deferred inflows of resources related to pensions as components of unrestricted net position from the following sources:

|   | Deferred Outflows   |                      |                      | Deferred Inflows  |                     |                     |
|---|---------------------|----------------------|----------------------|-------------------|---------------------|---------------------|
|   | LSERS               | TRSL                 | Total                | LSERS             | TRSL                | Total               |
| Differences between expected and actual experience  | \$ -                | \$ -                 | \$ -                 | \$ 174,661        | \$ 1,658,516        | \$ 1,833,177        |
| Changes of assumptions  | 151,625             | -                    | 151,625              | 169,167           | -                   | 169,167             |
| Net difference between projected and actual earnings on pension plan investments                              | 810,818             | 6,115,455            | 6,926,273            | -                 | -                   | -                   |
| Changes in proportion and differences between employer contributions and proportionate share of contributions | -                   | 5,387,015            | 5,387,015            | 399,962           | 2,595,704           | 2,995,666           |
| Employer contributions subsequent to the measurement date   | 637,465             | 8,346,597            | 8,984,062            | -                 | -                   | -                   |
| <b>Total</b>  | <b>\$ 1,599,908</b> | <b>\$ 19,849,067</b> | <b>\$ 21,448,975</b> | <b>\$ 743,790</b> | <b>\$ 4,254,220</b> | <b>\$ 4,998,010</b> |

Deferred outflows of resources related to pensions resulting from the School Board's contributions subsequent to the measurement date will be recognized as a reduction of the LSERS and TRSL NPL in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

|      | LSERS        | TRSL         | Total        |
|------|--------------|--------------|--------------|
| 2018 | \$ (224,540) | \$ 1,852,733 | \$ 1,628,193 |
| 2019 | (156,569)    | 1,852,733    | 1,696,164    |
| 2020 | 366,427      | 2,575,162    | 2,941,589    |
| 2021 | 233,335      | 967,622      | 1,200,957    |



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*Actuarial Assumptions*

The total pension liabilities for LSERS and TRSL in the June 30, 2016, actuarial valuations were determined using the following actuarial assumptions, applied to all periods included in the measurements:

|  | LSERS   | TRSL   |
|--|---|--|
| <b>Valuation Date</b>                      | June 30, 2016                                 | June 30, 2016                                      |
| <b>Actuarial Cost Method</b>               | Entry Age Normal                              | Entry Age Normal                                   |
| <b>Expected Remaining Service Lives</b>    | 3 years                                       | 5 years  |
| <b>Investment Rate of Return</b>           | 7.125% per annum                              | 7.75%, net of investment exp.                      |
| <b>Inflation Rate</b>                      | 2.625% per annum                              | 2.5% per annum                                     |
| <b>Mortality - Non-disabled</b>            | RP-2000 Sex Distinct Mortality Table          | RP-2000, scale AA to 2025                          |
| <b>Mortality - Disabled</b>                | RP-2000 Sex Distinct Disabled/Mortality Table | RP-2000  |
| <b>Termination, Disability, Retirement</b> | 2008-2012 experience study                    | 2008-2012 experience study                         |
| <b>Salary Increases</b>                    | 3.075% to 5.375%                              | 3.5% - 10% varies depending on duration of service |
| <b>Cost of Living Adjustments</b>          | Not substantively automatic                   | Not substantively automatic                        |

For LSERS the long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

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For TRSL the long-term expected rate of return for each plan was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5% and an adjustment for the effect of rebalancing/diversification. The target allocation and best estimates of real rates of return for each major asset class are summarized for each plan in the following table:

|                                    | Target Allocation | LT Expected Real Rate of Return |
|------------------------------------|-------------------|---------------------------------|
| TRSL (arithmetic)                  |                   |                                 |
| Domestic equity                    | 31.00%            | 4.50%                           |
| International equity               | 19.00%            | 5.31%                           |
| Domestic fixed income              | 14.00%            | 2.45%                           |
| International fixed income         | 7.00%             | 3.28%                           |
| Alternatives                       | 29.00%            | 11.62%                          |
| Total                              | <u>100.00%</u>    |                                 |
| LSERS (geometric)                  |                   |                                 |
| Fixed income                       | 30.00%            | 1.82%                           |
| Equity                             | 51.00%            | 3.10%                           |
| Alternative investments            | 13.00%            | 0.79%                           |
| Real assets                        | 6.00%             | 0.36%                           |
| Total                              | <u>100.00%</u>    | <u>6.07%</u>                    |
| Inflation                          |                   | <u>2.00%</u>                    |
| Expected arithmetic nominal return |                   | <u>8.07%</u>                    |

*Discount Rate.* The discount rate used to measure the total pension liability was 7.125% for LSERS and 7.75% for TRSL. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that employer contributions from participating employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

For LSERS, the discount rate used in the June 30, 2016 net pension liability valuation was increased from the 7.0% used in the June 30, 2015 valuation to 7.125%. For the June 30, 2015 year, the discount rate assumed 0.25% of investment return would offset administrative expenses. Based on Act 94 of the 2016 regular session of the legislature, beginning with the June 30, 2016 actuarial evaluation, the explicit cost of projected noninvestment related administrative expenses will be included in the calculation of the actuarially required contributions for the System. Prior to this valuation, no explicit provision was made to fund or offset administrative expenses. With this change, the valuation of plan liabilities based on a valuation interest rate set for .25% below the assumed long-term rate of return is no longer necessary. Instead, for the June 30, 2016 actuarial valuation, the assumed long-term rate of return was reduced from 7.25% to 7.125%, and the valuation interest rate was set equal to the long-term rate of return.

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*Sensitivity of the proportionate share of the NPL to changes in the discount rate.* The following presents the School Board's proportionate share of the NPL for LSERS and TRSL using the current discount rate as well as what the School Board's proportionate share of the NPL would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current rate:

|       | 1.0% Decrease | Current Discount Rate | 1.0% Increase |
|-------|---------------|-----------------------|---------------|
| LSERS | \$ 8,401,886  | \$ 6,400,357          | \$ 4,685,565  |
| TRSL  | 104,781,434   | 84,006,192            | 66,327,865    |

*Pension plan fiduciary net position* Detailed information about LSERS and TRSL fiduciary net position is available in the separately issued financial reports referenced above.

*Payables to the Pension Plan.* At June 30, 2017, the School Board had \$128,947 and \$1,870,854 as payables to LSERS and TRSL, respectively, for the June 2017 employee and employer legally required contributions.

**Optional Retirement Plan**

TRSL administers an optional retirement plan (ORP), which was created by R.S. 11:921-931 for academic and administrative employees of public institutions of higher education. The purpose of the optional retirement plan is to provide retirement and death benefits to the participants while affording the maximum portability of these benefits to the participants. The optional retirement plan is a defined contribution plan that provides for full and immediate vesting of all contributions remitted to the participating companies on behalf of the participants. Eligible employees make an irrevocable election to participate in the optional retirement plan rather than the TRSL and purchase retirement and death benefits through contracts provided by designated companies. Benefits payable to participants are not the obligation of the State of Louisiana or the TRSL. Such benefits and other rights of the ORP are the liability and responsibility solely of the designated company or companies to whom contributions have been made.

R.S. 11:927 sets the contribution requirements of the ORP plan members and the employer equal to the contribution rates established for the regular retirement plan of TRSL. However, effective July 1, 2014, the employer contribution rate for amounts credited to the ORP participants who are not employed in higher education must be the greater of: (1) the employer normal cost contribution for the TRSL Regular Plan; or (2) 6.2%.

Employer ORP contributions to TRSL for fiscal year 2017 totaled \$147,630 which represents pension expense for the School Board. Employee contributions totaled \$43,104. The Active member and employer contribution rates were 8% and 6.2%, respectively, with an additional employer contribution of 21.2% made to the TRSL defined benefit plan described in the note above.

**NOTE 9 - OTHER POST-EMPLOYMENT BENEFITS** Effective with the fiscal year ended June 30, 2009, the School Board implemented Government Accounting Standards Board Statement Number 45, Accounting and Financial Reporting by Employers for Post Employment Benefits Other than Pensions (GASB 45).

**Plan description** - In accordance with state statutes, the School Board provides certain continuing health care and life insurance benefits for its retired employees on a pay-as-you-go basis. The School Board's OPEB Plan is a single-employer defined benefit "substantive plan" as understood by past practices of the School Board and its employees. Substantially all of the School Board's employees become eligible for these benefits if they reach normal retirement age while working for the School Board. These benefits and similar benefits for active employees are provided through an insurance program, whose monthly premiums are paid jointly by the employee and the School Board. The School Board is self-insured for health care costs. The School Board pays the costs of life insurance for qualified individuals.

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**Funding Policy** - The contribution requirements of plan members and the School Board are established and may be amended by LRS 42:801-883. Employees do not contribute to their post employment benefits cost until they become retirees and begin receiving those benefits. The retirees contribute to the cost of retiree healthcare based on a rate schedule. Contribution amounts are approximately 25% retiree/75% employer of the stated costs of healthcare coverage.

The plan is currently financed on a “pay as you go basis”, with the School Board contributing \$3,421,944 for 543 retirees for the year ended June 30, 2017. The Plan does not issue a standalone financial report.

**Annual Other Post Employment Benefit Cost and Liability** - The School Board’s Annual Required Contribution (ARC) is an amount actuarially determined in accordance with GASB 45. The ARC represents a level of funding that, if paid on an ongoing basis, would cover normal cost each year and amortize any unfunded actuarial liabilities (UAL) over a period of thirty years. A 30 year closed amortization period (the maximum amortization period allowed by GASB 45) was used for post employment benefits.

The total ARC for fiscal year 2017 is \$10,306,963 as set forth below:

|                                    |               |
|------------------------------------|---------------|
| Normal Cost                        | \$ 3,234,448  |
| 30-year UAAL amortization amount   | 7,072,515     |
| Annual required contribution (ARC) | \$ 10,306,963 |

The following table presents the School Board’s OPEB Obligation for fiscal year 2017, 2016, and 2015:

|  | 2017          | 2016          | 2015          |
|--|---------------|---------------|---------------|
| Beginning Net OPEB Obligation July 1       | \$ 60,777,710 | \$ 54,856,685 | \$ 48,756,864 |
| Annual required contribution               | 10,306,963    | 10,178,602    | 10,178,602    |
| Interest on prior year Net OPEB Obligation | 2,431,108     | 2,194,267     | 1,950,275     |
| Adjustment to ARC                          | (4,205,734)   | (3,597,886)   | (3,197,817)   |
| Annual OPEB Cost                           | 8,532,337     | 8,774,983     | 8,931,060     |
| Less current year retiree premiums         | 3,421,944     | 2,853,958     | 2,831,239     |
| Increase in Net OPEB Obligation            | 5,110,393     | 5,921,025     | 6,099,821     |
| Ending Net OPEB Obligation at June 30      | \$ 65,888,103 | \$ 60,777,710 | \$ 54,856,685 |

Utilizing the pay as you go method, the School Board contributed 40.1% of the annual post-employment benefits cost during 2017, 32.5% during 2016, and 31.7% during 2015.

**Funded Status and Funding Progress** - Since the plan is not funded, the School Board’s entire actuarial accrued liability of \$102,205,999 was unfunded.

The funded status of the plan, as determined by an actuary as of July 1, 2016, was as follows:

|   |                |
|---|----------------|
| Actuarial accrued liability (AAL)                 | \$ 102,205,999 |
| Actuarial value of plan assets                    | -              |
| Unfunded actuarial accrued liability (UAAL)       | \$ 102,205,999 |
| Funded ratio (actuarial value of plan assets/AAL) | 0%             |
| <br>  |                |
| Covered payroll                                   | \$ 37,644,135  |
| UAAL as a percentage of covered payroll           | 271.51%        |

**Actuarial Methods and Assumptions** - Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples

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include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities consistent with the long-term perspective of the calculations.

In the July 1, 2016 Lincoln Parish School Board actuarial valuation, the projected unit credit actuarial cost method was used. The level dollar amortization method was used. The actuarial assumptions included a 4% discount rate on investments. The expected rate on increase in healthcare costs was based on Pre-Medicare and Medicare eligible with a 7.9% rate graduated down to an ultimate annual rate of 4.4%. Both rates include a 2.5% inflation assumption. The Sex Distinct RP 2000 Healthy Mortality Table for non-annuitants projected to 2031 using scale AA and the Sex Distinct RP 2000 Healthy Mortality Table for annuitants projected to 2023 using scale AA was used in making actuarial assumptions in regards to mortality rates. The disability rates range from .01% at 23 years of age to .20% at age 66+, in which age 60 having the highest rate of .80%. The withdrawal rates range from 5.0% at age 18 to 4.0% at age 74, in which ages 24-30 having the highest rate of 13.0%. The retirement rates range from 2.0% at age 38 to 100% at age 70+.

The remaining amortization period at June 30, 2017 for other post employment benefits (OPEB) was twenty-one years. The required schedule of funding progress immediately following the notes presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing overtime relative to the actuarial accrued liability.

**NOTE 10 - ACCOUNTS, SALARIES AND OTHER PAYABLES** The payables at June 30, 2017, are as follows:

|          | General             | Title I           | Nonmajor<br>Governmental | Internal Service  | Total               |
|----------|---------------------|-------------------|--------------------------|-------------------|---------------------|
| Salaries | \$ 3,012,822        | \$ 170,662        | \$ 307,526               | \$ -              | \$ 3,491,010        |
| Accounts | 2,733,165           | 489               | 861,162                  | 313,916           | 3,908,732           |
|          | <u>\$ 5,745,987</u> | <u>\$ 171,151</u> | <u>\$ 1,168,688</u>      | <u>\$ 313,916</u> | <u>\$ 7,399,742</u> |

**NOTE 11 - COMPENSATED ABSENCES** At June 30, 2017, employees of the School Board have accumulated and vested \$3,285,667 of employee leave benefits including \$46,961 of salary-related benefits.

**NOTE 12 - AGENCY FUND DEPOSITS DUE OTHERS** A summary of changes in school activity agency fund deposits due others for the year ended June 30, 2017 is as follows:

|                   | Balance at<br>Beginning<br>of year | Additions           | Deletions           | Balance<br>at Ending<br>of year |
|-------------------|------------------------------------|---------------------|---------------------|---------------------------------|
| Agency funds:     |                                    |                     |                     |                                 |
| School activities | <u>\$ 1,296,906</u>                | <u>\$ 3,206,429</u> | <u>\$ 3,205,542</u> | <u>\$ 1,297,793</u>             |

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**NOTE 13 - LONG-TERM OBLIGATIONS** The following is a summary of the long-term obligation transactions for the year ended June 30, 2017:

| Governmental activities:   | Claims<br>Payable   | Bond<br>Premiums   | Bonds &<br>QSCB<br>Payable | Compensated<br>Absences | OPEB<br>Liability    | Net Pension<br>Liability | Total                 |
|----------------------------|---------------------|--------------------|----------------------------|-------------------------|----------------------|--------------------------|-----------------------|
| Balance, beginning of year | \$ 1,471,467        | \$ 237,241         | \$62,937,000               | \$ 3,367,941            | \$60,777,710         | \$85,935,263             | \$ 214,726,622        |
| Additions                  | 11,103,138          | 811,363            | 5,595,000                  | 198,698                 | 8,532,337            | 14,325,649               | 40,566,185            |
| Deduction                  | 10,940,366          | 42,063             | 8,715,000                  | 280,972                 | 3,421,944            | 9,854,363                | 33,254,708            |
| Balance, end of year       | <u>\$ 1,634,239</u> | <u>\$1,006,541</u> | <u>\$59,817,000</u>        | <u>\$ 3,285,667</u>     | <u>\$ 65,888,103</u> | <u>\$90,406,549</u>      | <u>\$ 222,038,099</u> |
| Amounts due in one year    | <u>\$ 1,546,990</u> | <u>\$ -</u>        | <u>\$ 3,160,000</u>        | <u>\$ 280,972</u>       | <u>\$ -</u>          | <u>\$ -</u>              | <u>\$ 4,987,962</u>   |

Payments for claims payable are paid using the internal service funds. The majority of the payment requirements for compensated absences, OPEB liability will be funded by the School Board's General fund and will be appropriated in the year of payment as necessary. Net pension liability will be funded in the same manner as the corresponding salaries are changed. The Bonds and QSCB payments are made by the debt service funds.

The individual issues are as follows:

|                                     | Original Issue | Interest Rates | Range of<br>Maturities | Interest to<br>Maturity | Principal<br>Outstanding<br>June 30, 2017 | Amount due<br>in one year |
|-------------------------------------|----------------|----------------|------------------------|-------------------------|---|---------------------------|
| Ruston No. 1                        |                |                |                        |                         |   |                           |
| September, 2012                     | \$ 9,845,000   | 0.9-2.47%      | 2013-2024              | \$ 694,490              | \$ 7,515,000                              | \$ 995,000                |
| April, 2013                         | 6,605,000      | 2.58%          | 2013-2025              | 637,130                 | 5,315,000                                 | 600,000                   |
| March, 2014                         | 8,000,000      | 2.0-3.50%      | 2014-2034              | 2,194,940               | 7,170,000                                 | 300,000                   |
| March, 2015                         | 5,000,000      | 2.0-3.5%       | 2015-2035              | 1,664,618               | 5,000,000                                 | 70,000                    |
| December, 2015                      | 4,500,000      | 1.0-3.0%       | 2015-2026              | 577,957                 | 4,165,000                                 | 335,000                   |
| March 9, 2016                       | 8,000,000      | 2.0-3.0%       | 2019-2036              | 2,897,938               | 8,000,000                                 | -                         |
| January, 2016                       | 635,000        | 1.10-3.10%     | 2016-2026              | 81,662                  | 575,000                                   | 55,000                    |
| Simsboro No. 3                      |                |                |                        |                         |   |                           |
| April, 2013                         | 4,500,000      | 2.20%          | 2013-2025              | 370,919                 | 3,620,000                                 | 405,000                   |
| Choudrant No. 6                     |                |                |                        |                         |   |                           |
| June, 2010                          | 9,000,000      | 3.0 - 4.125%   | 2010-2030              | 195,475                 | 1,260,000                                 | 400,000                   |
| November 01, 2016                   | 5,595,000      | 2.0-4.00%      | 2016-2030              | 1,891,150               | 5,545,000                                 | -                         |
| Qualified School Construction Bonds |                |                |                        |                         |   |                           |
| September, 2009                     | 5,087,000      | N/A            | 2009-2024              | -                       | 5,087,000                                 | -                         |
| Qualified School Construction Bonds |                |                |                        |                         |   |                           |
| May, 2011                           | 3,150,000      | 0.79%          | 2011-2026              | 223,963                 | 3,150,000                                 | -                         |
| Qualified School Construction Bonds |                |                |                        |                         |   |                           |
| July, 2011                          | 3,415,000      | 1.0%           | 2011-2026              | 307,350                 | 3,415,000                                 | -                         |
| Total                               |                |                |                        | <u>\$ 11,737,592</u>    | <u>\$ 59,817,000</u>                      | <u>\$ 3,160,000</u>       |

All bond principal and interest requirements are funded in accordance with Louisiana law by the annual ad valorem tax levy on taxable property within the parish for all debt except the Qualified School Construction Bonds. At June 30, 2017, the School Board had accumulated \$2,785,903 in debt service funds for future general obligation debt requirements on general obligation bonds (total restricted fund balance in debt service funds of \$6,889,936 less amounts reported in investment accounts for QSCB payable of \$4,104,033). The Parishwide Sinking and the Ruston No. 1 Sinking fund balances are amounts set aside from general revenues for payments of the Qualified School Construction Bonds.

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The bonds were issued for acquiring and/or improving lands for building sites and playgrounds; purchasing, erecting and/or improving school buildings and other school related facilities within and for said school district including to the extent feasible, those specific school projects set forth in the capital improvement plan approved by the School Board.

Bonds are due as follows:

| Year Ending June 30, | Principal<br>Payments | Interest<br>Payments | Total                |
|----------------------|-----------------------|----------------------|----------------------|
| 2018                 | \$ 3,160,000          | \$ 1,359,029         | \$ 4,519,029         |
| 2019                 | 3,375,000             | 1,303,284            | 4,678,284            |
| 2020                 | 3,485,000             | 1,241,439            | 4,726,439            |
| 2021                 | 3,625,000             | 1,146,948            | 4,771,948            |
| 2022                 | 3,910,000             | 1,032,363            | 4,942,363            |
| 2023-2027            | 27,732,000            | 3,641,000            | 31,373,000           |
| 2028-2032            | 9,235,000             | 1,547,626            | 10,782,626           |
| 2033-2036            | 5,295,000             | 465,903              | 5,760,903            |
| Total                | <u>\$ 59,817,000</u>  | <u>\$11,737,592</u>  | <u>\$ 71,554,592</u> |

In accordance with Louisiana Revised Statute 39:562, the School Board is legally restricted from incurring long-term bonded debt in excess of 33 percent of the assessed value of taxable property. At June 30, 2017, the statutory limit is \$169,538,261 and outstanding net bonded debt totals \$46,385,638 (Total of individual issues net of premiums of \$49,171,541 less the amount in the Debt Service funds of \$6,889,936 plus restricted fund balance associated with QSCB revenue bonds of \$4,104,033.)

*Pledged revenues:* The School Board has pledged future collections of the 4.23 mills (such rate being subject to adjustment from time to time due to reassessment) ad valorem tax to repay the QSCB Revenue Bonds, Series 2009 and 2011. The original bond issuances were for \$5,087,000 for the 2009 and \$3,150,000 and \$3,415,000 for 2011 issuances. Proceeds from the bonds provided financing for the purpose of constructing, acquiring, improving and maintaining public school and school related facilities. The revenue bonds are payable through 2024 for the 2009 and 2026 for both the 2011 bonds. Total principal and interest remaining to be paid on the bonds is \$11,652,000 and \$531,313, respectively. The School Board has committed \$4,630,115 (in addition to the \$4,104,033 in restricted funds) which is recorded in the debt service funds for payment of the bonds. For the year ended June 30, 2017, the School Board received \$1,780,598 from the collection of the 4.23 mills and paid \$59,036 in debt service interest payments and made the required annual payments of \$682,523 into the QSCB investment accounts. The annual required payment and interest payments are estimated to be 18.2% of the tax revenues over the next 9 years.

*Advance Refunding:* In November 2016, the School Board issued \$5,595,00 in general obligation refunding bonds for Choudrant School District No. 6 to advance refund \$5,680,000 of the series 2010 general obligation bonds to reduce total future debt service payments. The proceeds were placed in an irrevocable trust with an escrow agent for the purpose of generating resources for all future debt service payments of the refunded general obligation bonds. The reacquisition price exceeded the net carrying amount of the old debt by \$596,830. This amount is considered a deferred outflow of resources and amortized over the life of the new bonds. The refunding resulted in a present value savings of \$251,289 in future debt service payments over the next 14 years for a net economic savings of \$285,618.

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**Defeasance of Debt**

In the current year, the School Board defeased general obligation bonds by placing the proceeds of the new bonds in an irrevocable trust account to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the School Board's financial statement. At June 30, 2017, \$5,680,000 of defeased bonds remain outstanding. These bonds will be called on March 1, 2020.

**NOTE 14 - RESTRICTED NET POSITION FOR WORKERS' COMPENSATION** The School Board entered into a security agreement with the State of Louisiana Office of Workers' Compensation (OWC) Department of Employment and Training that grants to OWC a security interest in the School Board's \$100,000 Certificate of Deposit. The security interest is to secure the prompt payment of all present and future obligations, including, but not limited to, prompt payment of workers' compensation payments, the furnishing of medical treatment, and or any other requirement under the provisions of the Louisiana Workers' Compensation Act and Rules of the OWC Fiscal Responsibility Unit.

**NOTE 15 - INTERFUND TRANSACTIONS (FFS Level Only)**

| <u>Receivable Fund</u>      | <u>Payable Fund</u>         | <u>Amount</u>       |
|-----------------------------|-----------------------------|---------------------|
| General                     | Nonmajor Governmental Funds | \$ 573,292          |
| General                     | Title I                     | 797,726             |
| Nonmajor Governmental Funds | General                     | 548                 |
| Internal Service Funds      | General                     | 225,031             |
| Total                       |                             | <u>\$ 1,596,597</u> |

At year-end the General Fund is owed from nonmajor governmental funds for the following:

1. Various federal grant programs held negative cash balances at year end due to outstanding federal or state reimbursement claims.

The General Fund owes the internal service funds \$225,031 for the following:

1. Employee and retiree insurance premiums of \$2,208 were collected by the General Fund through payroll deductions and bank drafts but not transferred to the Health Insurance Fund by the end of the year.
2. The Workers' Compensation Fund is owed \$222,823 to cover the outstanding workers compensation claims liability at year end.

**Transfers:**

|                       | <u>Transfers In</u> | <u>Transfers Out</u> |
|-----------------------|---------------------|----------------------|
| General               |                     | \$ 2,131,625         |
| Title I               | 270,000             |                      |
| Nonmajor Governmental | 2,131,625           | 270,000              |
| Nonmajor Governmental | 600,000             | 600,000              |
| Total                 | <u>\$ 3,001,625</u> | <u>\$ 3,001,625</u>  |

During the fiscal year, the General Fund transferred \$700,000 to the Parish-wide Maintenance fund to assist with various repair costs in the parish. The General Fund transferred \$300,000 to the Child Nutrition Program to help with operating costs of the program. The General Fund transferred \$1,000,000 to the Parish-wide capital project fund to assist with various construction costs in the parish. The remainder of transfers from the General Fund of \$131,625 were to the 2000 Ad Valorem Tax Fund and Choudrant Maintenance & Operations Fund for various operating costs.

The 2000 Ad Valorem Tax Fund transferred \$600,000 to the Parish-wide Capital Projects Fund to assist with various construction costs in the Parish. The Title II program transferred \$270,000 to the Title I program to assist with the costs of operating the program.



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**NOTE 16 - FUND BALANCE CLASSIFICATION DETAILS:** The following are details of the fund balance classifications:

|  | <u>General Fund</u>  | <u>Nonmajor<br/>Governmental</u> | <u>Total</u>         |
|--|----------------------|----------------------------------|----------------------|
| Non-spendable:                                       |                      |                                  |                      |
| Inventory  | \$ -                 | \$ 146,018                       | \$ 146,018           |
| Restricted for:                                      |                      |                                  |                      |
| School food service                                  | -                    | 478,983                          | 478,983              |
| Maintenance  | -                    | 979,492                          | 979,492              |
| Grant and Donor Restricted                           | 798                  | 213,968                          | 214,766              |
| School construction                                  | -                    | 636,404                          | 636,404              |
| Debt Service   | -                    | 6,889,936                        | 6,889,936            |
| Salary and benefit improvements                      | 2,702,424            | 9,572,317                        | 12,274,741           |
| Committed to:  |                      |                                  |                      |
| Maintenance  | -                    | 360,089                          | 360,089              |
| School construction                                  | -                    | 1,683,785                        | 1,683,785            |
| Debt Service   | -                    | 4,630,115                        | 4,630,115            |
| Health Insurance                                     | -                    | 1,186,380                        | 1,186,380            |
| Salary improvements                                  | 3,845,407            | -                                | 3,845,407            |
| Technology   | -                    | 593,192                          | 593,192              |
| Instruction, repairs, and construction<br>of schools | -                    | 1,186,380                        | 1,186,380            |
| Assigned:  |                      |                                  |                      |
| Casualty retention                                   | 200,000              | -                                | 200,000              |
| Unassigned   | 16,463,570           | -                                | 16,463,570           |
| Total  | <u>\$ 23,212,199</u> | <u>\$ 28,557,059</u>             | <u>\$ 51,769,258</u> |

**NOTE 17 - LITIGATION, COMMITMENTS AND CLAIMS**

**Litigation** At June 30, 2017, the School Board is involved in various litigations. It is the opinion of management and legal counsel for the School Board that potential claims against the School Board not covered by insurance would not materially affect the financial statements.

**Grant Disallowance** The School Board participates in a number of state and federally assisted grant programs. The programs are subject to compliance audits under the single audit approach. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. School Board management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

**Tax Arbitrage Rebate** Under the Tax Reform Act of 1986, interest earned on the debt proceeds in excess of interest expense prior to the disbursement of the proceeds must be rebated to the Internal Revenue Service (IRS). Management believes there is no tax arbitrage rebate liability at year end.

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**Construction Projects** The School Board had the following construction projects underway at the close of the 2016-17 year: \$2,160,000 in construction for a STEM building at Ruston Junior High School, \$220,000 in construction for a car line canopy at Choudrant Elementary School, \$550,000 for construction of a special education building at Ruston High School, \$77,000 for renovation of an engineering classroom at Ruston High School, \$385,000 for renovation of Ruston Junior High School restrooms and renovation of the Ruston High School auditorium, and \$538,000 for access control and security improvements at Choudrant Elementary, Choudrant High School, Simsboro High School and Dubach Elementary. The total amount remaining outstanding on these projects at June 30, 2017 was \$463,629.

**NOTE 18 - RISK MANAGEMENT** The School Board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and automobile liability for which the School Board carries commercial insurance. In addition to insurance coverage purchased from third-party insurers, the School Board retains liability for losses up to a specified retention limit per claim for several of the coverages above. The School Board maintains loss retention of property claims of \$50,000 per occurrence, for errors and omissions of \$10,000 per occurrence, and for general and automobile liability of \$25,000 per occurrence.

For its workers' compensation program the School Board maintains a partially self-insured program whereby the School Board is responsible for payment of all claims incurred during the year up to a maximum of \$425,000 per claim.

The School Board also administers its own health and dental insurance plan for its employees with a combination of self-insurance and stop-loss coverage. Claims are paid from contributions made by the School Board and its plan members. In the 2016-17 fiscal year the School Board retained specific stop-loss insurance coverage which provides excess coverage for claims in excess of \$150,000 per covered member.

On July 1, 2002, the School Board resumed the limited risk management program for workers' compensation claims in place prior to July 1, 1999. During fiscal year 2017, a total of \$312,808 was incurred in claims and changes in estimates. An excess insurance policy covers all claims prior to July 1, 1999, in excess of \$150,000, and after June 30, 2002, in excess of \$425,000 up to \$1,000,000 annually. This risk management program is accounted for in a separate internal service fund. Premiums are paid to the internal service fund from all other funds. The internal service fund for workers' compensation benefits at June 30, 2017 had net position of \$370,225.

The School Board established a risk management program for group health insurance in fiscal year 1990. The group health insurance plan provides benefits to active employees and retirees. Premiums are paid into the group health insurance internal service fund by its members and all other funds. These premiums are available to pay claims, claim reserves, and administrative costs of the program. During fiscal year 2017 a total of \$10,627,558 was paid for claims and administrative costs from the internal service fund. A third-party administrator is used to manage and pay claims according to group health plan provisions. The incurred but not reported claims at year-end of \$1,311,314 have been accrued as a liability based upon the third-party administrator's calculation using historical claim experience. The internal service fund for group health insurance benefits incurred a net loss during the fiscal year 2017 of \$917,241 and at June 30, 2017, had \$2,941,935 in net position.

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Changes in the claims amount in previous fiscal years were as follows:

|                        | Beginning of<br>Fiscal Year<br>Liability | Claims and<br>Changes in<br>Estimates | Benefit Payment<br>and Claims | Ending of Fiscal<br>Year Liability |
|------------------------|--|---------------------------------------|-------------------------------|------------------------------------|
| Workers' Compensation  |  |                                       |                               |                                    |
| 2015                   | 322,925                                  | 174,596                               | 174,596                       | 322,925                            |
| 2016                   | 322,925                                  | 548,018                               | 548,018                       | 322,925                            |
| 2017                   | 322,925                                  | 312,808                               | 312,808                       | 322,925                            |
| Group Health Insurance |  |                                       |                               |                                    |
| 2015                   | 781,280                                  | 10,825,671                            | 10,509,935                    | 1,097,016                          |
| 2016                   | 1,097,016                                | 11,825,879                            | 11,774,353                    | 1,148,542                          |
| 2017                   | 1,148,542                                | 10,790,330                            | 10,627,558                    | 1,311,314                          |

Settlements during the past three years have not exceeded insurance coverage. Additionally, the School Board has made no significant reductions in insurance coverage from the coverage in the prior year.

**NOTE 19 - ON-BEHALF PAYMENTS FOR FRINGE BENEFITS AND SALARIES** On-behalf payments for fringe benefits and salaries are direct payments made by an entity (the paying agent) to a third-party recipient for the employees of another, legally separate entity (the employer entity). GASB Statement No. 24 requires employer governments to recognize revenue and expenditures or expenses for these on-behalf payments.

The State of Louisiana made pension contributions (regarding Professional Improvement Program) directly to the Teachers' Retirement System of Louisiana on behalf of the School Board in the amount of \$4,227. This amount was recognized as state revenue and a corresponding expenditure in the applicable fund from which the salary was paid.

The Parish Tax Collector makes pension contributions to the Teacher's Retirement System of Louisiana on behalf of the School Board. These remittances are a portion of the property taxes and state revenue sharing collected which are statutorily set aside for teacher's retirement. The basis for recognizing the revenue and expenditures is the actual contribution made by the Tax Collector's office. For the 2017 fiscal year, the Tax Collector paid the Teacher's Retirement System of Louisiana \$330,698 on behalf of the School Board. This amount was recognized as ad valorem revenue and a reduction in the School Board's required contribution.

**NOTE 20 - ECONOMIC DEPENDENCY.** The Minimum Foundation funding provided by the state to all public school systems in Louisiana is primarily based on October 1 student count with an adjustment made based on February 1 student count. The state provided \$31,125,348 to the School Board, which represents approximately 38% of the School Board's total revenue for the year.

**NOTE 21 - NEW GASB STANDARDS** In fiscal year 2017, the School Board adopted the following new standards of financial accounting issued by the Governmental Accounting Standards Board:

- *Statement No. 77 – Tax Abatement Disclosures* establishes standards of accounting and financial reporting for tax abatements. Financial statement users need information about certain limitations on a government's ability to raise resources. This includes limitations on revenue-raising capacity resulting from government programs that use tax abatements to induce behavior by individuals and entities that is beneficial to the government or its citizens. Tax abatements are widely used by state and local governments, particularly to encourage economic development. This Statement requires disclosure of tax abatement information about (1) a reporting government's own tax abatement agreements and (2) those that are entered into by other governments and that reduce the reporting government's tax revenues.

**Lincoln Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2017**

- *Statement No. 82 – Pension Issues* This Statement establishes standards to improve consistency in the application of pension accounting and financial reporting requirements by addressing certain issues that have been raised with respect to statements No. 67, No. 68, and No. 73. This Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements.

The adoption of these standards had no impact on the School Board’s government-wide or fund financial statements. At June 30, 2017, the School Board did not have any tax abatements to disclose.

**NOTE 22 - CHANGE IN PRESENTATION** The Title I special revenue fund is reported as a major fund in the current year because of the size of its liabilities. This fund was reported as non-major in the prior year. The 2016 Ruston SD #1 capital project fund was reported as a major fund in the prior year but does not meet the criteria to be reported as a major fund in the current year.

**REQUIRED SUPPLEMENTARY  
INFORMATION**

**Lincoln Parish School Board**

**SCHEDULE OF FUNDING PROGRESS FOR OTHER POST-EMPLOYMENT BENEFIT PLAN  
JUNE 30, 2017**

**Exhibit 1**

| Year Ended<br>June 30 | Actuarial<br>Valuation<br>Date | (a)<br>Actuarial<br>Value of<br>Assets | (b)<br>Actuarial<br>Accrued<br>Liability<br>(AAL) | (b-a)<br>Unfunded<br>AAL (UAAL) | (a/b)<br>Funded<br>Ratio | (c)<br>Covered<br>Payroll | (b-a/c)<br>UAAL as a<br>Percentage of<br>Covered<br>Payroll |
|-----------------------|--------------------------------|--|---|---------------------------------|--------------------------|---------------------------|---|
| 2009                  | 7/1/2008                       | \$ -                                   | \$ 85,659,796                                     | \$ 85,659,796                   | 0%                       | \$36,231,615              | 236.42%   |
| 2010                  | 7/1/2008                       | -                                      | 85,659,796  | 85,659,796                      | 0%                       | 40,751,518                | 210.20%   |
| 2011                  | 7/1/2010                       | -                                      | 107,209,867                                       | 107,209,867                     | 0%                       | 40,075,483                | 267.52%   |
| 2012                  | 7/1/2010                       | -                                      | 107,209,867                                       | 107,209,867                     | 0%                       | 40,882,784                | 262.24%   |
| 2013                  | 7/1/2012                       | -                                      | 121,863,341                                       | 121,863,341                     | 0%                       | 37,665,779                | 323.54%   |
| 2014                  | 7/1/2012                       | -                                      | 121,863,341                                       | 121,863,341                     | 0%                       | 37,624,973                | 323.89%   |
| 2015                  | 7/1/2014                       | -                                      | 96,767,202  | 96,767,202                      | 0%                       | 40,964,209                | 236.22%   |
| 2016                  | 7/1/2014                       | -                                      | 96,767,202  | 96,767,202                      | 0%                       | 39,892,898                | 242.57%   |
| 2017                  | 7/1/2016                       | -                                      | 102,205,999                                       | 102,205,999                     | 0%                       | 37,644,135                | 271.51%   |

**Lincoln Parish School Board**

**Schedule of Proportionate Share of the Net Pension Liability  
June 30, 2017**

**Exhibit 2-1**

| <u>Fiscal Year</u>                            | <u>Employer's<br/>Proportion of<br/>the Net Pension<br/>Liability</u> | <u>Employer's<br/>Proportionate<br/>Share of the<br/>Net Pension<br/>Liability</u> | <u>Employer's<br/>Covered<br/>Payroll</u> | <u>Employer's<br/>Proportionate Share of<br/>the Net Pension<br/>Liability as a<br/>Percentage of its<br/>Covered Employee<br/>Payroll</u> | <u>Plan Fiduciary Net<br/>Position as a<br/>Percentage of the<br/>Total Pension<br/>Liability</u> |
|---|---|--|---|--|---|
| Louisiana School Employees' Retirement System |   |  |   |  |   |
| 2015  | 0.946000%   | \$ 5,492,956   | \$ 2,658,412                              | 207%   | 76.18%  |
| 2016  | 0.926012%   | 5,872,092  | 2,580,724                                 | 228%   | 74.49%  |
| 2017  | 0.848463%   | 6,400,357  | 2,408,756                                 | 266%   | 70.09%  |
| Teacher's Retirement System of Louisiana      |   |  |   |  |   |
| 2015  | 0.73387%  | \$ 75,011,728  | \$ 31,415,835                             | 239%   | 63.7%   |
| 2016  | 0.74462%  | 80,063,171   | 33,500,484                                | 239%   | 62.5%   |
| 2017  | 0.71574%  | 84,006,192   | 33,517,043                                | 251%   | 59.9%   |

**Notes:**

The amounts presented have a measurement date of the previous fiscal year end. This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

**Lincoln Parish School Board**

**Schedule of Employer Contributions to Pension Plans  
For the Year Ended June 30, 2017**

**Exhibit 2-2**

| <u>Fiscal Year</u>                            | <u>Contractually<br/>Required<br/>Contribution</u> | <u>Contributions in<br/>Relation to<br/>Contractually<br/>Required<br/>Contributions</u> | <u>Contribution<br/>Deficiency<br/>(Excess)</u> | <u>Employer's<br/>Covered<br/>Payroll</u> | <u>Contributions<br/>as a Percentage<br/>of Covered<br/>Employee<br/>Payroll</u> |
|---|--|--|---|---|--|
| Louisiana School Employees' Retirement System |  |  |   |   |  |
| 2015  | \$ 846,107   | \$ 846,107   | \$ -  | \$ 2,580,724                              | 32.8%  |
| 2016  | 726,884  | 726,884  | -   | 2,408,756                                 | 30.2%  |
| 2017  | 637,465  | 637,465  | -   | 2,335,042                                 | 27.3%  |
| Teacher's Retirement System of Louisiana      |  |  |   |   |  |
| 2015  | \$ 9,969,650                                       | \$ 9,969,650   | \$ -  | \$ 34,094,812                             | 29.2%  |
| 2016  | 9,127,479  | 9,127,479  | -   | 33,517,043                                | 27.2%  |
| 2017  | 8,346,597  | 8,346,597  | -   | 32,719,967                                | 25.5%  |

**Notes:**

The amounts presented were determined as of the fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.



## Lincoln Parish School Board

### Notes to Required Supplementary Information for Pension Plans

#### Louisiana School Employees' Retirement System

*Changes in Benefit Terms:* Members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015 may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after June 30, 2010.

*Changes in assumptions:* For amounts reported in 2016, the valuation investment rate of return was reduced from the 7.25% reported in 2015 to 7.00%. The reduction was made to account for the funding of administrative expenses out of investment earnings. Prior to this valuation, no explicit provision was made to fund or offset administrative expenses. In addition, the valuation model was revised. The long-term expected portfolio real rate of return (expected arithmetic nominal return) was increased .77% in 2016 to 8.30% from the rate of 7.53% used in the 2015 valuation.

*Change in discount rate:* For LSERS, the discount rate used in the June 30, 2016 net pension liability valuation was increased from the 7.0% used in the June 30, 2015 valuation to 7.125%. For the June 30, 2015 year, the discount rate assumed 0.25% of investment return would offset administrative expenses. Based on Act 94 of the 2016 regular session of the legislature, beginning with the June 30, 2016 actuarial evaluation, the explicit cost of projected noninvestment related administrative expenses will be included in the calculation of the actuarially required contributions for the System. Prior to this valuation, no explicit provision was made to fund or offset administrative expenses. With this change, the valuation of plan liabilities based on a valuation interest rate set for .25% below the assumed long-term rate of return is no longer necessary. Instead, for the June 30, 2016 actuarial valuation, the assumed long-term rate of return was reduced from 7.25% to 7.125%, and the valuation interest rate was set equal to the long-term rate of return.

#### Teacher's Retirement System of Louisiana

*Changes in Benefit Terms:* Members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015 may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after January 1, 2011.

**Lincoln Parish School Board**

**Budgetary Comparison Schedule**

**GENERAL FUND** The general fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

**TITLE I** The special revenue fund that accounts for the Title I federal grant.

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND  
Budgetary Comparison Schedule  
For the Year Ended June 30, 2017

Exhibit 3

|  | BUDGETED AMOUNTS  |                   | ACTUAL            | VARIANCE WITH      |
|--|-------------------|-------------------|-------------------|--------------------|
|  | ORIGINAL          | FINAL             | AMOUNTS           | FINAL BUDGET       |
|  |                   |                   |                   | POSITIVE           |
|  |                   |                   |                   | (NEGATIVE)         |
| <b>REVENUES</b>  |                   |                   |                   |                    |
| Local sources:   |                   |                   |                   |                    |
| Taxes:   |                   |                   |                   |                    |
| Ad valorem taxes   | \$ 8,134,916      | \$ 8,487,057      | \$ 8,493,678      | \$ 6,621           |
| Sales and use taxes  | 10,314,263        | 9,543,184         | 9,607,872         | 64,688             |
| Interest earnings  | 63,884            | 133,200           | 133,199           | (1)                |
| Other  | 1,057,412         | 1,734,397         | 736,650           | (997,747)          |
| State sources:   |                   |                   |                   |                    |
| Equalization   | 30,955,884        | 28,918,045        | 30,760,944        | 1,842,899          |
| Other  | 221,397           | 218,457           | 529,844           | 311,387            |
| Federal sources  | 1,353             | -                 | 2,120             | 2,120              |
| <b>Total Revenues</b>  | <b>50,749,109</b> | <b>49,034,340</b> | <b>50,264,307</b> | <b>1,229,967</b>   |
| <b>EXPENDITURES</b>  |                   |                   |                   |                    |
| Current:   |                   |                   |                   |                    |
| Instruction:   |                   |                   |                   |                    |
| Regular programs   | 21,404,527        | 19,014,144        | 20,676,833        | (1,662,689)        |
| Special programs   | 6,356,522         | 6,307,386         | 6,318,084         | (10,698)           |
| Other instructional programs                                 | 3,657,854         | 3,194,053         | 2,972,117         | 221,936            |
| Support services:  |                   |                   |                   |                    |
| Student services   | 3,663,727         | 3,330,175         | 3,203,815         | 126,360            |
| Instructional staff support                                  | 2,690,737         | 2,812,394         | 3,038,737         | (226,343)          |
| General administration                                       | 1,238,126         | 1,198,669         | 964,078           | 234,591            |
| School administration  | 3,808,250         | 3,496,091         | 3,496,092         | (1)                |
| Business services  | 711,013           | 724,393           | 724,460           | (67)               |
| Plant services   | 2,917,891         | 2,206,766         | 2,198,902         | 7,864              |
| Student transportation services                              | 3,273,848         | 2,964,152         | 2,361,365         | 602,787            |
| Central services   | 452,855           | 491,395           | 493,896           | (2,501)            |
| Food services  | 809,957           | 736,400           | 736,401           | (1)                |
| Community service programs                                   | 111,207           | 110,627           | 105,201           | 5,426              |
| Capital Outlay   | 1,375             | 4,707             | 626,644           | (621,937)          |
| <b>Total Expenditures</b>                                    | <b>51,097,889</b> | <b>46,591,352</b> | <b>47,916,625</b> | <b>(1,325,273)</b> |
| <b>EXCESS (Deficiency) OF REVENUES<br/>OVER EXPENDITURES</b> | <b>(348,780)</b>  | <b>2,442,988</b>  | <b>2,347,682</b>  | <b>(95,306)</b>    |

(continued)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND  
 Budgetary Comparison Schedule  
 For the Year Ended June 30, 2017

Exhibit 3

|                                      | BUDGETED AMOUNTS |               | ACTUAL<br>AMOUNTS | VARIANCE WITH<br>FINAL BUDGET<br>POSITIVE<br>(NEGATIVE) |
|--------------------------------------|------------------|---------------|-------------------|---|
|                                      | ORIGINAL         | FINAL         |                   |   |
| OTHER FINANCING SOURCES (USES)       |                  |               |                   |   |
| Transfers in                         | 4,641,910        | \$ 207        | \$ -              | (207)   |
| Transfers out                        | (3,362,778)      | (2,160,046)   | (2,131,625)       | 28,421  |
| Total Other Financing Sources (Uses) | 1,279,132        | (2,159,839)   | (2,131,625)       | 28,214  |
| Net Change in Fund Balances          | 930,352          | 283,149       | 216,057           | (67,092)  |
| FUND BALANCES - BEGINNING            | 23,007,366       | 22,995,497    | 22,996,142        | 645   |
| FUND BALANCES - ENDING               | \$ 23,937,718    | \$ 23,278,646 | \$ 23,212,199     | \$ (66,447)   |

(concluded)

LINCOLN PARISH SCHOOL BOARD

TITLE I  
 Budgetary Comparison Schedule  
 For the Year Ended June 30, 2017

Exhibit 3-1

|  | BUDGETED AMOUNTS |           | ACTUAL<br>AMOUNTS | VARIANCE WITH<br>FINAL BUDGET |
|--|------------------|-----------|-------------------|-------------------------------|
|  | ORIGINAL         | FINAL     |                   | POSITIVE<br>(NEGATIVE)        |
| REVENUES   | \$ -             | \$ -      | \$ -              | \$ -                          |
| Federal sources                                      | 2,391,662        | 3,186,404 | 2,751,511         | (434,893)                     |
| Total Revenues                                       | 2,391,662        | 3,186,404 | 2,751,511         | (434,893)                     |
| EXPENDITURES   |                  |           |                   |                               |
| Current:   |                  |           |                   |                               |
| Instruction:   |                  |           |                   |                               |
| Other instructional programs                         | 1,518,172        | 1,755,204 | 1,889,151         | (133,947)                     |
| Support services:                                    |                  |           |                   |                               |
| Student services                                     | -                | -         | 57,900            | (57,900)                      |
| Instructional staff support                          | 728,334          | 1,263,450 | 924,574           | 338,876                       |
| General administration                               | 138,000          | 160,594   | 142,730           | 17,864                        |
| Plant Services                                       | 7,156            | 7,156     | 7,156             | -                             |
| Total Expenditures                                   | 2,391,662        | 3,186,404 | 3,021,511         | 164,893                       |
| EXCESS (Deficiency) OF REVENUES<br>OVER EXPENDITURES | -                | -         | (270,000)         | (270,000)                     |
| Transfers in   | -                | -         | 270,000           | 270,000                       |
| Net Change in Fund Balances                          | -                | -         | -                 | -                             |
| FUND BALANCES - BEGINNING                            | -                | -         | -                 | -                             |
| FUND BALANCES - ENDING                               | \$ -             | \$ -      | \$ -              | \$ -                          |

**Lincoln Parish School Board  
Notes to Budgetary Comparison Schedule  
For the Year Ended June 30, 2017**

**A. BUDGETS**

Formal budget integration (within the accounting records) is employed as a management control device. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. All budget revisions are approved by the School Board.

**Budget Basis of Accounting** The General Fund budget is prepared on the modified accrual basis of accounting, a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level for the general fund and at the fund level for special revenue funds. Management can transfer amounts between line items within a function.

**Excess of Expenditures over Appropriations** The following individual fund had actual expenditures over budgeted expenditures for the year ended June 30, 2017:

| <u>Fund</u>  | <u>Budget</u> | <u>Actual</u> | <u>Variance</u> |
|--------------|---------------|---------------|-----------------|
| General Fund | \$ 46,591,352 | \$ 47,916,625 | \$ (1,325,273)  |

**OTHER SUPPLEMENTARY INFORMATION**

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND ACCOUNTS  
Combining Balance Sheet  
June 30, 2017

|  | GENERAL<br>ACCOUNTS  | 1967<br>SALES TAX<br>ACCOUNT | 1979<br>SALES TAX<br>ACCOUNT |
|--|----------------------|------------------------------|------------------------------|
| <b>ASSETS</b>                              |                      |                              |                              |
| Cash and cash equivalents                  | \$ 3,471,417         | \$ 545,334                   | \$ 849,198                   |
| Investments                                | 11,557,547           | 2,839,295                    | 2,816,849                    |
| Receivables                                | 166,835              | 471,106                      | 481,641                      |
| Interfund receivables                      | 1,371,018            | -                            | -                            |
| <b>TOTAL ASSETS</b>                        | <b>16,566,817</b>    | <b>3,855,735</b>             | <b>4,147,688</b>             |
| <b>LIABILITIES AND FUND BALANCES</b>       |                      |                              |                              |
| Liabilities:                               |                      |                              |                              |
| Accounts, salaries and other payables      | 5,531,558            | 10,328                       | 114,220                      |
| Interfund payables                         | 209,879              | -                            | -                            |
| <b>Total Liabilities</b>                   | <b>5,741,437</b>     | <b>10,328</b>                | <b>114,220</b>               |
| Fund Balances:                             |                      |                              |                              |
| Restricted                                 | 155                  | -                            | 2,702,424                    |
| Committed                                  | -                    | 3,845,407                    | -                            |
| Assigned                                   | 200,000              | -                            | -                            |
| Unassigned                                 | 10,625,225           | -                            | 1,331,044                    |
| <b>Total Fund Balances</b>                 | <b>10,825,380</b>    | <b>3,845,407</b>             | <b>4,033,468</b>             |
| <b>TOTAL LIABILITIES AND FUND BALANCES</b> | <b>\$ 16,566,817</b> | <b>\$ 3,855,735</b>          | <b>\$ 4,147,688</b>          |



**Exhibit 4**

| 1993<br>AD VALOREM<br>TAX ACCOUNT | EWING<br>FOUNDATION | TOTAL                |
|-----------------------------------|---------------------|----------------------|
| \$ 361,042                        | \$ 643              | \$ 5,227,634         |
| 4,247,046                         | -                   | 21,460,737           |
| 4,794                             | -                   | 1,124,376            |
| -                                 | -                   | 1,371,018            |
| <u>4,612,882</u>                  | <u>643</u>          | <u>29,183,765</u>    |
| 89,881                            | -                   | 5,745,987            |
| 15,700                            | -                   | 225,579              |
| <u>105,581</u>                    | <u>-</u>            | <u>5,971,566</u>     |
| -                                 | 643                 | 2,703,222            |
| -                                 | -                   | 3,845,407            |
| -                                 | -                   | 200,000              |
| 4,507,301                         | -                   | 16,463,570           |
| <u>4,507,301</u>                  | <u>643</u>          | <u>23,212,199</u>    |
| <u>\$ 4,612,882</u>               | <u>\$ 643</u>       | <u>\$ 29,183,765</u> |

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND ACCOUNTS  
 Combining Schedule of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

|  | GENERAL<br>ACCOUNTS | 1967<br>SALES TAX<br>ACCOUNT | 1979<br>SALES TAX<br>ACCOUNT |
|--|---------------------|------------------------------|------------------------------|
| <b>REVENUES</b>  |                     |                              |                              |
| Local sources:   |                     |                              |                              |
| Taxes:   |                     |                              |                              |
| Ad valorem   | \$ 4,190,134        | \$ -                         | \$ -                         |
| Sales and use  | -                   | 4,803,936                    | 4,803,936                    |
| Interest earnings  | 78,091              | 27,648                       | 15,730                       |
| Other  | 601,289             | -                            | 14,330                       |
| State sources:   |                     |                              |                              |
| Equalization   | 30,760,944          | -                            | -                            |
| Other  | 529,844             | -                            | -                            |
| Federal sources  |                     |                              |                              |
|  | 2,120               | -                            | -                            |
| <b>Total Revenues</b>  | <b>36,162,422</b>   | <b>4,831,584</b>             | <b>4,833,996</b>             |
| <b>EXPENDITURES</b>  |                     |                              |                              |
| Current:   |                     |                              |                              |
| Instruction:   |                     |                              |                              |
| Regular programs   | 15,154,524          | 2,383,148                    | 2,524,659                    |
| Special programs   | 4,818,722           | 778,211                      | 602,198                      |
| Other instructional programs                                 | 1,820,281           | 434,894                      | 569,749                      |
| Support services:  |                     |                              |                              |
| Student services   | 2,630,738           | 241,952                      | 200,750                      |
| Instructional staff support                                  | 2,550,055           | 202,904                      | 278,684                      |
| General administration                                       | 564,675             | 94,988                       | 67,325                       |
| School administration  | 2,889,985           | 362,252                      | 225,110                      |
| Business services  | 637,479             | 51,824                       | 33,968                       |
| Plant services   | 1,162,700           | 465,769                      | 223,848                      |
| Student transportation services                              | 1,499,905           | 488,152                      | 263,952                      |
| Central services   | 484,082             | 6,160                        | 3,348                        |
| Food services  | 12,360              | 437,722                      | 229,229                      |
| Community service programs                                   | 100,595             | 1,912                        | 2,694                        |
| Capital outlay   | 21,901              | -                            | 7,277                        |
| <b>Total Expenditures</b>                                    | <b>34,348,002</b>   | <b>5,949,888</b>             | <b>5,232,791</b>             |
| <b>EXCESS (Deficiency) OF REVENUES<br/>OVER EXPENDITURES</b> | <b>\$ 1,814,420</b> | <b>\$ (1,118,304)</b>        | <b>\$ (398,795)</b>          |

**Exhibit 5**

| 1993<br>AD VALOREM<br>TAX ACCOUNT | EWING<br>FOUNDATION | TOTAL               |
|-----------------------------------|---------------------|---------------------|
| \$ 4,303,544                      | \$ -                | \$ 8,493,678        |
| -                                 | -                   | 9,607,872           |
| 11,730                            | -                   | 133,199             |
| 121,031                           | -                   | 736,650             |
| -                                 | -                   | 30,760,944          |
| -                                 | -                   | 529,844             |
| -                                 | -                   | 2,120               |
| <u>4,436,305</u>                  | <u>-</u>            | <u>50,264,307</u>   |
| 614,502                           | -                   | 20,676,833          |
| 118,953                           | -                   | 6,318,084           |
| 147,193                           | -                   | 2,972,117           |
| 130,375                           | -                   | 3,203,815           |
| 7,094                             | -                   | 3,038,737           |
| 237,090                           | -                   | 964,078             |
| 18,745                            | -                   | 3,496,092           |
| 1,189                             | -                   | 724,460             |
| 346,585                           | -                   | 2,198,902           |
| 109,356                           | -                   | 2,361,365           |
| 306                               | -                   | 493,896             |
| 57,090                            | -                   | 736,401             |
| -                                 | -                   | 105,201             |
| 597,466                           | -                   | 626,644             |
| <u>2,385,944</u>                  | <u>-</u>            | <u>47,916,625</u>   |
| <u>\$ 2,050,361</u>               | <u>\$ -</u>         | <u>\$ 2,347,682</u> |

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND ACCOUNTS  
 Combining Schedule of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

|   | <u>GENERAL<br/>ACCOUNTS</u> | <u>1967<br/>SALES TAX<br/>ACCOUNT</u> | <u>1979<br/>SALES TAX<br/>ACCOUNT</u> |
|---|-----------------------------|---------------------------------------|---------------------------------------|
| OTHER FINANCING SOURCES (USES)          |                             |                                       |                                       |
| Transfers out                           | \$ (1,000,000)              | \$ -                                  | \$ -                                  |
| Total Other Financing<br>Sources (Uses) | <u>(1,000,000)</u>          | <u>-</u>                              | <u>-</u>                              |
| Net Change in Fund Balances             | 814,420                     | (1,118,304)                           | (398,795)                             |
| FUND BALANCES - BEGINNING               | <u>10,010,960</u>           | <u>4,963,711</u>                      | <u>4,432,263</u>                      |
| FUND BALANCES - ENDING                  | <u>\$ 10,825,380</u>        | <u>\$ 3,845,407</u>                   | <u>\$ 4,033,468</u>                   |

Exhibit 5

| <u>1993<br/>AD VALOREM<br/>TAX ACCOUNT</u> | <u>EWING<br/>FOUNDATION</u> | <u>TOTAL</u>         |
|--|-----------------------------|----------------------|
| \$ (1,131,625)                             | \$ -                        | \$ (2,131,625)       |
| (1,131,625)                                | -                           | (2,131,625)          |
| 918,736                                    | -                           | 216,057              |
| 3,588,565                                  | 643                         | 22,996,142           |
| <u>\$ 4,507,301</u>                        | <u>\$ 643</u>               | <u>\$ 23,212,199</u> |

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (GENERAL ACCOUNTS)  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 6

|   | <u>BUDGET</u>       | <u>ACTUAL</u>       | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|---------------------|---------------------|--------------------------------------|
| REVENUES  |                     |                     |                                      |
| Local sources:                                    |                     |                     |                                      |
| Taxes:  |                     |                     |                                      |
| Ad valorem  | \$ 4,188,307        | \$ 4,190,134        | \$ 1,827                             |
| Interest earnings                                 | 78,091              | 78,091              | -                                    |
| Other   | 1,599,035           | 601,289             | (997,746)                            |
| State sources:                                    |                     |                     |                                      |
| Equalization                                      | 28,918,045          | 30,760,944          | 1,842,899                            |
| Other   | 218,457             | 529,844             | 311,387                              |
| Federal sources                                   | -                   | 2,120               | 2,120                                |
| Total Revenues                                    | <u>35,001,935</u>   | <u>36,162,422</u>   | <u>1,160,487</u>                     |
| EXPENDITURES                                      |                     |                     |                                      |
| Current:  |                     |                     |                                      |
| Instruction:                                      |                     |                     |                                      |
| Regular programs                                  | 13,493,048          | 15,154,524          | (1,661,476)                          |
| Special programs                                  | 4,808,024           | 4,818,722           | (10,698)                             |
| Other instructional programs                      | 2,034,940           | 1,820,281           | 214,659                              |
| Support services:                                 |                     |                     |                                      |
| Student services                                  | 2,757,098           | 2,630,738           | 126,360                              |
| Instructional staff support                       | 2,323,712           | 2,550,055           | (226,343)                            |
| General administration                            | 801,121             | 564,675             | 236,446                              |
| School administration                             | 2,889,984           | 2,889,985           | (1)                                  |
| Business services                                 | 637,412             | 637,479             | (67)                                 |
| Plant services                                    | 1,179,894           | 1,162,700           | 17,194                               |
| Student transportation services                   | 1,505,226           | 1,499,905           | 5,321                                |
| Central services                                  | 481,582             | 484,082             | (2,500)                              |
| Food services                                     | 12,359              | 12,360              | (1)                                  |
| Community service programs                        | 106,021             | 100,595             | 5,426                                |
| Capital outlay                                    | 4,707               | 21,901              | (17,194)                             |
| Total Expenditures                                | <u>33,035,128</u>   | <u>34,348,002</u>   | <u>(1,312,874)</u>                   |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | <u>\$ 1,966,807</u> | <u>\$ 1,814,420</u> | <u>\$ (152,387)</u>                  |

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (GENERAL ACCOUNTS)  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 6

VARIANCE  
 OVER  
 (UNDER)

|                                      | <u>BUDGET</u>        | <u>ACTUAL</u>        | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|--------------------------------------|----------------------|----------------------|--------------------------------------|
| OTHER FINANCING SOURCES (USES)       |                      |                      |                                      |
| Transfers in                         | \$ 207               | \$ -                 | \$ (207)                             |
| Transfers out                        | (1,028,421)          | (1,000,000)          | 28,421                               |
| Total Other Financing Sources (Uses) | <u>(1,028,214)</u>   | <u>(1,000,000)</u>   | <u>28,214</u>                        |
| Net Change in Fund Balances          | 938,593              | 814,420              | (124,173)                            |
| FUND BALANCE AT BEGINNING OF YEAR    | <u>10,008,620</u>    | <u>10,010,960</u>    | <u>2,340</u>                         |
| FUND BALANCE AT END OF YEAR          | <u>\$ 10,947,213</u> | <u>\$ 10,825,380</u> | <u>\$ (121,833)</u>                  |

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (1967 SALES TAX ACCOUNT)  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 7

|                                   | <u>BUDGET</u>       | <u>ACTUAL</u>       | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|-----------------------------------|---------------------|---------------------|--------------------------------------|
| REVENUES                          |                     |                     |                                      |
| Local sources:                    |                     |                     |                                      |
| Taxes:                            |                     |                     |                                      |
| Sales and use                     | \$ 4,771,592        | \$ 4,803,936        | \$ 32,344                            |
| Interest earnings                 | 27,648              | 27,648              | -                                    |
| Total Revenues                    | <u>4,799,240</u>    | <u>4,831,584</u>    | <u>32,344</u>                        |
| EXPENDITURES                      |                     |                     |                                      |
| Current:                          |                     |                     |                                      |
| Instruction:                      |                     |                     |                                      |
| Regular programs                  | 2,383,148           | 2,383,148           | -                                    |
| Special programs                  | 778,211             | 778,211             | -                                    |
| Other instructional programs      | 434,894             | 434,894             | -                                    |
| Support services:                 |                     |                     |                                      |
| Student services                  | 241,952             | 241,952             | -                                    |
| Instructional staff support       | 202,904             | 202,904             | -                                    |
| General administration            | 94,988              | 94,988              | -                                    |
| School administration             | 362,252             | 362,252             | -                                    |
| Business services                 | 51,824              | 51,824              | -                                    |
| Plant services                    | 465,769             | 465,769             | -                                    |
| Student transportation services   | 488,152             | 488,152             | -                                    |
| Central services                  | 6,159               | 6,160               | (1)                                  |
| Food services                     | 437,722             | 437,722             | -                                    |
| Community service programs        | 1,912               | 1,912               | -                                    |
| Total Expenditures                | <u>5,949,887</u>    | <u>5,949,888</u>    | <u>(1)</u>                           |
| Net Change in Fund Balances       | (1,150,647)         | (1,118,304)         | 32,343                               |
| FUND BALANCE AT BEGINNING OF YEAR | <u>4,963,711</u>    | <u>4,963,711</u>    | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR       | <u>\$ 3,813,064</u> | <u>\$ 3,845,407</u> | <u>\$ 32,343</u>                     |



LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (1979 SALES TAX ACCOUNT)  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 8

|                                   | BUDGET              | ACTUAL              | VARIANCE<br>OVER<br>(UNDER) |
|-----------------------------------|---------------------|---------------------|-----------------------------|
| REVENUES                          |                     |                     |                             |
| Local sources:                    |                     |                     |                             |
| Taxes:                            |                     |                     |                             |
| Sales and use                     | \$ 4,771,592        | \$ 4,803,936        | \$ 32,344                   |
| Interest earnings                 | 15,731              | 15,730              | (1)                         |
| Other                             | 14,331              | 14,330              | (1)                         |
| Total Revenues                    | <u>4,801,654</u>    | <u>4,833,996</u>    | <u>32,342</u>               |
| EXPENDITURES                      |                     |                     |                             |
| Current:                          |                     |                     |                             |
| Instruction:                      |                     |                     |                             |
| Regular programs                  | 2,524,659           | 2,524,659           | -                           |
| Special programs                  | 602,198             | 602,198             | -                           |
| Other instructional programs      | 577,026             | 569,749             | 7,277                       |
| Support services:                 |                     |                     |                             |
| Student services                  | 200,750             | 200,750             | -                           |
| Instructional staff support       | 278,684             | 278,684             | -                           |
| General administration            | 65,470              | 67,325              | (1,855)                     |
| School administration             | 225,110             | 225,110             | -                           |
| Business services                 | 33,968              | 33,968              | -                           |
| Plant services                    | 223,848             | 223,848             | -                           |
| Student transportation services   | 263,952             | 263,952             | -                           |
| Central services                  | 3,348               | 3,348               | -                           |
| Food services                     | 229,229             | 229,229             | -                           |
| Community service programs        | 2,694               | 2,694               | -                           |
| Capital outlay                    | -                   | 7,277               | (7,277)                     |
| Total Expenditures                | <u>5,230,936</u>    | <u>5,232,791</u>    | <u>(1,855)</u>              |
| Net Change in Fund Balances       | (429,282)           | (398,795)           | 30,487                      |
| FUND BALANCE AT BEGINNING OF YEAR | <u>4,432,263</u>    | <u>4,432,263</u>    | -                           |
| FUND BALANCE AT END OF YEAR       | <u>\$ 4,002,981</u> | <u>\$ 4,033,468</u> | <u>\$ 30,487</u>            |

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (1993 AD VALOREM TAX ACCOUNT)  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 9

|  | <u>BUDGET</u>       | <u>ACTUAL</u>       | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|--|---------------------|---------------------|--------------------------------------|
| REVENUES   |                     |                     |                                      |
| Local sources:                                       |                     |                     |                                      |
| Taxes:   |                     |                     |                                      |
| Ad valorem   | \$ 4,298,750        | \$ 4,303,544        | \$ 4,794                             |
| Interest earnings                                    | 11,730              | 11,730              | -                                    |
| Other  | 121,031             | 121,031             | -                                    |
| Total Revenues                                       | <u>4,431,511</u>    | <u>4,436,305</u>    | <u>4,794</u>                         |
| EXPENDITURES   |                     |                     |                                      |
| Current:   |                     |                     |                                      |
| Instruction:   |                     |                     |                                      |
| Regular programs                                     | 613,289             | 614,502             | (1,213)                              |
| Special programs                                     | 118,953             | 118,953             | -                                    |
| Other instructional programs                         | 147,193             | 147,193             | -                                    |
| Support services:                                    |                     |                     |                                      |
| Student services                                     | 130,375             | 130,375             | -                                    |
| Instructional staff support                          | 7,094               | 7,094               | -                                    |
| General administration                               | 237,090             | 237,090             | -                                    |
| School administration                                | 18,745              | 18,745              | -                                    |
| Business services                                    | 1,189               | 1,189               | -                                    |
| Plant services                                       | 337,255             | 346,585             | (9,330)                              |
| Student transportation services                      | 706,822             | 109,356             | 597,466                              |
| Central services                                     | 306                 | 306                 | -                                    |
| Food services  | 57,090              | 57,090              | -                                    |
| Capital outlay                                       | -                   | 597,466             | (597,466)                            |
| Total Expenditures                                   | <u>2,375,401</u>    | <u>2,385,944</u>    | <u>(10,543)</u>                      |
| EXCESS (Deficiency) OF REVENUES<br>OVER EXPENDITURES | <u>2,056,110</u>    | <u>2,050,361</u>    | <u>(5,749)</u>                       |
| OTHER FINANCING SOURCES (USES)                       |                     |                     |                                      |
| Transfers out  | <u>(1,131,625)</u>  | <u>(1,131,625)</u>  | <u>-</u>                             |
| Total Other Financing Sources (Uses)                 | <u>(1,131,625)</u>  | <u>(1,131,625)</u>  | <u>-</u>                             |
| Net change in fund balance                           | 924,485             | 918,736             | (5,749)                              |
| FUND BALANCE AT BEGINNING OF YEAR                    | <u>3,590,903</u>    | <u>3,588,565</u>    | <u>(2,338)</u>                       |
| FUND BALANCE AT END OF YEAR                          | <u>\$ 4,515,388</u> | <u>\$ 4,507,301</u> | <u>\$ (8,087)</u>                    |

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (EWING FOUNDATION)  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 10

|   | <u>BUDGET</u> | <u>ACTUAL</u> | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|---------------|---------------|--------------------------------------|
| REVENUES  |               |               |                                      |
| Local sources:                                    |               |               |                                      |
| Other   | \$ -          | \$ -          | \$ -                                 |
| Total Revenues                                    | <u>-</u>      | <u>-</u>      | <u>-</u>                             |
| EXPENDITURES                                      |               |               |                                      |
| Current:  |               |               |                                      |
| Instruction:                                      |               |               |                                      |
| Regular programs                                  | <u>-</u>      | <u>-</u>      | <u>-</u>                             |
| Total Expenditures                                | <u>-</u>      | <u>-</u>      | <u>-</u>                             |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | -             | -             | -                                    |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>-</u>      | <u>643</u>    | <u>643</u>                           |
| FUND BALANCE AT END OF YEAR                       | <u>\$ -</u>   | <u>\$ 643</u> | <u>\$ 643</u>                        |

\*The School Board budgeted zero amounts.

**COMBINING  
NONMAJOR GOVERNMENTAL FUNDS**

LINCOLN PARISH SCHOOL BOARD

NONMAJOR GOVERNMENTAL FUNDS  
Combining Balance Sheet - By Fund Type  
June 30, 2017

Exhibit 11

|  | SPECIAL<br>REVENUE   | DEBT<br>SERVICE      | CAPITAL<br>PROJECTS | TOTAL                |
|--|----------------------|----------------------|---------------------|----------------------|
| <b>ASSETS</b>                              |                      |                      |                     |                      |
| Cash and cash equivalents                  | \$ 4,986,275         | \$ 1,550,586         | \$ 1,586,100        | \$ 8,122,961         |
| Investments                                | 9,220,242            | 9,936,596            | 1,209,073           | 20,365,911           |
| Receivables                                | 1,631,072            | 32,869               | -                   | 1,663,941            |
| Interfund receivables                      | 548                  | -                    | -                   | 548                  |
| Inventory                                  | 242,083              | -                    | -                   | 242,083              |
| Other assets                               | 2,500                | -                    | -                   | 2,500                |
| <b>TOTAL ASSETS</b>                        | <b>16,082,720</b>    | <b>11,520,051</b>    | <b>2,795,173</b>    | <b>30,397,944</b>    |
| <b>LIABILITIES AND FUND BALANCES</b>       |                      |                      |                     |                      |
| <b>Liabilities:</b>                        |                      |                      |                     |                      |
| Accounts, salaries and other payables      | 693,704              | -                    | 474,984             | 1,168,688            |
| Interfund payables                         | 573,292              | -                    | -                   | 573,292              |
| Unearned revenue                           | 98,905               | -                    | -                   | 98,905               |
| <b>Total Liabilities</b>                   | <b>1,365,901</b>     | <b>-</b>             | <b>474,984</b>      | <b>1,840,885</b>     |
| <b>Fund Balances:</b>                      |                      |                      |                     |                      |
| Nonspendable                               | 146,018              | -                    | -                   | 146,018              |
| Restricted                                 | 11,244,760           | 6,889,936            | 636,404             | 18,771,100           |
| Committed                                  | 3,326,041            | 4,630,115            | 1,683,785           | 9,639,941            |
| <b>Total Fund Balances</b>                 | <b>14,716,819</b>    | <b>11,520,051</b>    | <b>2,320,189</b>    | <b>28,557,059</b>    |
| <b>TOTAL LIABILITIES AND FUND BALANCES</b> | <b>\$ 16,082,720</b> | <b>\$ 11,520,051</b> | <b>\$ 2,795,173</b> | <b>\$ 30,397,944</b> |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR GOVERNMENTAL FUNDS  
 Combining Statement of Revenues, Expenditures,  
 and Changes in Fund Balances - By Fund Type  
 For the Year Ended June 30, 2017

Exhibit 12

|  | SPECIAL<br>REVENUE      | DEBT<br>SERVICE       | CAPITAL<br>PROJECTS       | TOTAL                     |
|--|-------------------------|-----------------------|---------------------------|---------------------------|
| <b>REVENUES</b>  |                         |                       |                           |                           |
| Local sources:   |                         |                       |                           |                           |
| Taxes:   |                         |                       |                           |                           |
| Ad valorem   | \$ 6,787,104            | \$ 4,624,986          | \$ -                      | \$ 11,412,090             |
| Sales and use  | 9,607,872               | -                     | -                         | 9,607,872                 |
| Interest earnings  | 56,321                  | 147,097               | 17,657                    | 221,075                   |
| Food services  | 104,455                 | -                     | -                         | 104,455                   |
| Other  | 71,217                  | -                     | -                         | 71,217                    |
| State sources:   |                         |                       |                           |                           |
| Equalization   | 364,404                 | -                     | -                         | 364,404                   |
| Other  | 477,573                 | -                     | -                         | 477,573                   |
| Federal sources  |                         |                       |                           |                           |
|  | 5,212,823               | -                     | -                         | 5,212,823                 |
| <br>Total Revenues                                       | <br><u>22,681,769</u>   | <br><u>4,772,083</u>  | <br><u>17,657</u>         | <br><u>27,471,509</u>     |
| <br><b>EXPENDITURES</b>                                  |                         |                       |                           |                           |
| Current:   |                         |                       |                           |                           |
| Instruction:   |                         |                       |                           |                           |
| Regular programs   | 6,263,628               | -                     | -                         | 6,263,628                 |
| Special programs   | 2,901,884               | -                     | -                         | 2,901,884                 |
| Other instructional programs                             | 1,368,289               | -                     | -                         | 1,368,289                 |
| Support services:  |                         |                       |                           |                           |
| Student services   | 858,920                 | -                     | -                         | 858,920                   |
| Instructional staff support                              | 1,385,203               | -                     | -                         | 1,385,203                 |
| General administration                                   | 436,787                 | 145,297               | -                         | 582,084                   |
| School administration                                    | 1,054,145               | -                     | -                         | 1,054,145                 |
| Business services  | 173,748                 | -                     | -                         | 173,748                   |
| Plant services   | 3,811,830               | -                     | -                         | 3,811,830                 |
| Student transportation services                          | 1,295,415               | -                     | -                         | 1,295,415                 |
| Central services   | 9,552                   | -                     | -                         | 9,552                     |
| Food services  | 3,381,105               | -                     | -                         | 3,381,105                 |
| Community service programs                               | 12,071                  | -                     | -                         | 12,071                    |
| Capital outlay   | 191,597                 | -                     | 6,348,627                 | 6,540,224                 |
| Debt service:  |                         |                       |                           |                           |
| Principal retirement                                     | -                       | 3,035,000             | -                         | 3,035,000                 |
| Interest and bank charges                                | -                       | 1,370,659             | -                         | 1,370,659                 |
| Bond issuance costs                                      | -                       | 116,107               | -                         | 116,107                   |
| <br>Total Expenditures                                   | <br><u>23,144,174</u>   | <br><u>4,667,063</u>  | <br><u>6,348,627</u>      | <br><u>34,159,864</u>     |
| <br>EXCESS (Deficiency) OF REVENUES<br>OVER EXPENDITURES | <br><u>\$ (462,405)</u> | <br><u>\$ 105,020</u> | <br><u>\$ (6,330,970)</u> | <br><u>\$ (6,688,355)</u> |

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR GOVERNMENTAL FUNDS  
 Combining Statement of Revenues, Expenditures,  
 and Changes in Fund Balances - By Fund Type  
 For the Year Ended June 30, 2017

Exhibit 12

|                                       | SPECIAL<br>REVENUE | DEBT<br>SERVICE | CAPITAL<br>PROJECTS | TOTAL         |
|---------------------------------------|--------------------|-----------------|---------------------|---------------|
| OTHER FINANCING SOURCES (USES)        |                    |                 |                     |               |
| Transfers in                          | \$ 1,131,625       | \$ -            | \$ 1,600,000        | \$ 2,731,625  |
| Transfers out                         | (870,000)          | -               | -                   | (870,000)     |
| Refunding bonds issued                | -                  | 5,595,000       | -                   | 5,595,000     |
| Premium on refunding bonds issued     | -                  | 811,363         | -                   | 811,363       |
| Payment to refunded bond escrow agent | -                  | (6,276,830)     | -                   | (6,276,830)   |
| Total Other Financing Sources (Uses)  | 261,625            | 129,533         | 1,600,000           | 1,991,158     |
| Net Change in Fund Balances           | (200,780)          | 234,553         | (4,730,970)         | (4,697,197)   |
| FUND BALANCES - BEGINNING             | 14,917,599         | 11,285,498      | 7,051,159           | 33,254,256    |
| FUND BALANCES - ENDING                | \$ 14,716,819      | \$ 11,520,051   | \$ 2,320,189        | \$ 28,557,059 |

(CONCLUDED)

## Lincoln Parish School Board

### Nonmajor Special Revenue Funds

**TITLE II** To improve the skills of teachers and the quality of instruction in mathematics and science, also to increase the accessibility of such instruction to all students.

**SPECIAL PROGRAMS** The special programs fund accounts for special education federal grants to the School Board. All of the grants are restricted for special purposes.

**SCHOOL FOOD SERVICE** To assist through cash grants and food donations in providing a nutritious breakfast and lunch service for school students and to encourage the domestic consumption of nutritious agricultural commodities.

**PARISHWIDE MAINTENANCE** The parishwide maintenance fund accounts for the proceeds of a specific parish-wide ad valorem tax to be used for maintenance and upkeep of school facilities.

**RUSTON NO. 1 MAINTENANCE AND OPERATIONS** The Ruston School District No. 1 maintenance and operation fund accounts for the proceeds of a 3-mill Ruston School District ad valorem tax to be used for the utilities of the schools in the district.

**SIMSBORO NO. 3 MAINTENANCE AND OPERATIONS** The Simsboro School District No. 3 maintenance and operation fund accounts for the proceeds of a 3-mill Simsboro School District ad valorem tax to be used for the utilities of the schools in the district.

**DUBACH NO. 5 MAINTENANCE AND OPERATIONS** The Dubach School District No. 5 maintenance and operation fund accounts for the proceeds of a 3-mill Dubach School District ad valorem tax to be used for maintaining and operating the school facilities in the district including the payment of the cost of the utilities.

**CHOUDRANT NO. 6 MAINTENANCE AND OPERATIONS** The Choudrant School District No. 6 maintenance and operation fund accounts for the proceeds of a 3-mill Choudrant School District ad valorem tax to be used for maintaining and operating the school facilities in the district including the cost of the utilities.

**EDUCATION EXCELLENCE** The Louisiana State Legislature established the Millennium Trust in 1999 to provide for the disposition of proceeds from the tobacco settlement. This fund is a component of the Millennium Trust. The funds are restricted to expenditure for pre-kindergarten through twelfth grade instructional enhancements for students, including early childhood education programs focused on at-risk children and remedial instruction and assistance to children who fail to achieve required scores on tests required for advancement.

**RURAL EDUCATION ACHIEVEMENT** These funds are used for teacher recruitment and retention, professional development, educational technology and parental involvement activities.

**2000 SALES TAX** The 2000 Sales Tax Fund accounts for the proceeds of a one-half cent sales tax to be used for the payment of salaries and benefits of teachers and other School Board employees.

**1993 SALES TAX** The 1993 Sales Tax Fund accounts for the proceeds of a one-half cent sales tax to be used for paying instructional and support staff salaries and benefits.

**2000 AD VALOREM** The 2000 Ad Valorem Tax Fund accounts for the proceeds of a parish-wide 10 mill ad valorem tax. Of the total tax collections, 50% is to be used for paying salaries and benefits. The remaining 50% of tax collections is to be used for paying retiree health insurance premiums, paying for technology, covering the cost of mandated summer school, and for maintaining, operating and improving school buildings, facilities, vehicles and equipment.

(Continued)



**Lincoln Parish School Board**  
**Nonmajor Special Revenue Funds**

**VOCATIONAL EDUCATION** These funds account for the federal Carl Perkins funds used to more fully develop the skills of students who elect to enroll in vocational and technical programs.

**EARLY CHILDHOOD** These funds account for state 8g grants and federal early childhood grants to provide enhancement to early childhood educational programs.

**OTHER MISCELLANEOUS** This fund accounts for several small state and federal funds, such as TANF/LA4, which are restricted for special purposes.

(Concluded)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS

Combining Balance Sheet

June 30, 2017

|  | TITLE II         | SPECIAL<br>PROGRAMS | SCHOOL<br>FOOD<br>SERVICE | PARISHWIDE<br>MAINTENANCE |
|--|------------------|---------------------|---------------------------|---------------------------|
| <b>ASSETS</b>                                      |                  |                     |                           |                           |
| Cash and cash equivalents                          | \$ -             | \$ -                | \$ 614,932                | \$ 500,619                |
| Investments  | -                | -                   | -                         | -                         |
| Receivables  | 74,263           | 246,337             | 2,311                     | 2,446                     |
| Interfund receivables                              | -                | -                   | -                         | -                         |
| Inventory  | -                | -                   | 242,083                   | -                         |
| Other assets                                       | -                | -                   | -                         | 2,500                     |
| <b>TOTAL ASSETS</b>                                | <b>74,263</b>    | <b>246,337</b>      | <b>859,326</b>            | <b>505,565</b>            |
| <b>LIABILITIES AND FUND BALANCES</b>               |                  |                     |                           |                           |
| Liabilities:                                       |                  |                     |                           |                           |
| Accounts, salaries and other payables              | 3,411            | 38,790              | 138,260                   | 145,476                   |
| Interfund payables                                 | 70,852           | 207,547             | -                         | -                         |
| Unearned revenue                                   | -                | -                   | 96,065                    | -                         |
| <b>Total Liabilities</b>                           | <b>74,263</b>    | <b>246,337</b>      | <b>234,325</b>            | <b>145,476</b>            |
| Fund Balances:                                     |                  |                     |                           |                           |
| Nonspendable                                       | -                | -                   | 146,018                   | -                         |
| Restricted   | -                | -                   | 478,983                   | -                         |
| Committed  | -                | -                   | -                         | 360,089                   |
| <b>Total Fund Balances</b>                         | <b>-</b>         | <b>-</b>            | <b>625,001</b>            | <b>360,089</b>            |
| <b>TOTAL LIABILITIES AND<br/>AND FUND BALANCES</b> | <b>\$ 74,263</b> | <b>\$ 246,337</b>   | <b>\$ 859,326</b>         | <b>\$ 505,565</b>         |

Exhibit 13

| SCHOOL DISTRICTS   |  |  |   |                                       |
|--|--|--|---|---------------------------------------|
| <u>RUSTON NO. 1</u><br><u>MAINTENANCE</u><br><u>&amp; OPERATIONS</u> | <u>SIMSBORO NO. 3</u><br><u>MAINTENANCE</u><br><u>&amp; OPERATIONS</u> | <u>DUBACH NO. 5</u><br><u>MAINTENANCE</u><br><u>&amp; OPERATIONS</u> | <u>CHOUDRANT NO. 6</u><br><u>MAINTENANCE</u><br><u>&amp; OPERATIONS</u> | <u>EDUCATION</u><br><u>EXCELLENCE</u> |
| \$ 318,920   | \$ 303,381   | \$ 414,741   | \$ 107,351  | \$ 192,745                            |
| -  | -  | -  | -   | -                                     |
| 920  | 68   | 56   | 180   | -                                     |
| -  | -  | -  | -   | -                                     |
| -  | -  | -  | -   | -                                     |
| -  | -  | -  | -   | -                                     |
| <u>319,840</u>   | <u>303,449</u>   | <u>414,797</u>   | <u>107,531</u>  | <u>192,745</u>                        |
| 46,173   | 12,179   | 97,013   | 10,760  | -                                     |
| -  | -  | -  | -   | -                                     |
| -  | -  | -  | -   | -                                     |
| <u>46,173</u>  | <u>12,179</u>  | <u>97,013</u>  | <u>10,760</u>   | <u>-</u>                              |
| -  | -  | -  | -   | -                                     |
| 273,667  | 291,270  | 317,784  | 96,771  | 192,745                               |
| -  | -  | -  | -   | -                                     |
| <u>273,667</u>   | <u>291,270</u>   | <u>317,784</u>   | <u>96,771</u>   | <u>192,745</u>                        |
| <u>\$ 319,840</u>  | <u>\$ 303,449</u>  | <u>\$ 414,797</u>  | <u>\$ 107,531</u>   | <u>\$ 192,745</u>                     |

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 Combining Balance Sheet  
 June 30, 2017

|  | RURAL<br>EDUCATION<br>ACHIEVEMENT | 2000<br>SALES TAX   | 1993<br>SALES TAX   | 2000<br>AD VALOREM  |
|--|-----------------------------------|---------------------|---------------------|---------------------|
| <b>ASSETS</b>                                  |                                   |                     |                     |                     |
| Cash and cash equivalents                      | \$ -                              | \$ 881,562          | \$ 990,342          | \$ 644,271          |
| Investments                                    | -                                 | 1,956,209           | 1,964,798           | 5,299,235           |
| Receivables                                    | 21,180                            | 471,106             | 471,106             | 10,948              |
| Interfund receivables                          | -                                 | -                   | -                   | -                   |
| Inventory                                      | -                                 | -                   | -                   | -                   |
| Other assets                                   | -                                 | -                   | -                   | -                   |
| <b>TOTAL ASSETS</b>                            | <b>21,180</b>                     | <b>3,308,877</b>    | <b>3,426,246</b>    | <b>5,954,454</b>    |
| <b>LIABILITIES AND FUND BALANCES</b>           |                                   |                     |                     |                     |
| <b>Liabilities:</b>                            |                                   |                     |                     |                     |
| Accounts, salaries and other payables          | -                                 | -                   | 128,758             | 22,550              |
| Interfund payables                             | 21,180                            | -                   | -                   | -                   |
| Unearned revenue                               | -                                 | -                   | -                   | -                   |
| <b>Total Liabilities</b>                       | <b>21,180</b>                     | <b>-</b>            | <b>128,758</b>      | <b>22,550</b>       |
| <b>Fund Balances:</b>                          |                                   |                     |                     |                     |
| Nonspendable                                   | -                                 | -                   | -                   | -                   |
| Restricted                                     | -                                 | 3,308,877           | 3,297,488           | 2,965,952           |
| Committed                                      | -                                 | -                   | -                   | 2,965,952           |
| <b>Total Fund Balances</b>                     | <b>-</b>                          | <b>3,308,877</b>    | <b>3,297,488</b>    | <b>5,931,904</b>    |
| <b>TOTAL LIABILITIES AND<br/>FUND BALANCES</b> | <b>\$ 21,180</b>                  | <b>\$ 3,308,877</b> | <b>\$ 3,426,246</b> | <b>\$ 5,954,454</b> |

Exhibit 13

| <u>VOCATIONAL<br/>EDUCATION</u> | <u>EARLY<br/>CHILDHOOD</u> | <u>OTHER<br/>MISCELLANEOUS</u> | <u>TOTAL</u>         |
|---------------------------------|----------------------------|--------------------------------|----------------------|
| \$ -                            | \$ -                       | \$ 17,411                      | \$ 4,986,275         |
| -                               | -                          | -                              | 9,220,242            |
| 33,452                          | 18,486                     | 278,213                        | 1,631,072            |
| 548                             | -                          | -                              | 548                  |
| -                               | -                          | -                              | 242,083              |
| -                               | -                          | -                              | 2,500                |
| <u>34,000</u>                   | <u>18,486</u>              | <u>295,624</u>                 | <u>16,082,720</u>    |
| 20,664                          | 9,846                      | 19,824                         | 693,704              |
| 13,336                          | 8,640                      | 251,737                        | 573,292              |
| -                               | -                          | 2,840                          | 98,905               |
| <u>34,000</u>                   | <u>18,486</u>              | <u>274,401</u>                 | <u>1,365,901</u>     |
| -                               | -                          | -                              | 146,018              |
| -                               | -                          | 21,223                         | 11,244,760           |
| -                               | -                          | -                              | 3,326,041            |
| -                               | -                          | 21,223                         | 14,716,819           |
| <u>\$ 34,000</u>                | <u>\$ 18,486</u>           | <u>\$ 295,624</u>              | <u>\$ 16,082,720</u> |

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 Combining Statement of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

|  | TITLE II          | SPECIAL PROGRAMS | SCHOOL FOOD SERVICE | PARISHWIDE MAINTENANCE |
|--|-------------------|------------------|---------------------|------------------------|
| <b>REVENUES</b>  |                   |                  |                     |                        |
| Local sources:   |                   |                  |                     |                        |
| Taxes:   |                   |                  |                     |                        |
| Ad valorem   | \$ -              | \$ -             | \$ -                | \$ 2,078,838           |
| Sales and use  | -                 | -                | -                   | -                      |
| Interest earnings  | -                 | -                | 697                 | 355                    |
| Food service   | -                 | -                | 104,455             | -                      |
| Other  | -                 | -                | -                   | 15,237                 |
| State sources:   |                   |                  |                     |                        |
| Equalization   | -                 | -                | 364,404             | -                      |
| Other  | -                 | -                | -                   | 108,795                |
| Federal sources  | 408,710           | 1,730,210        | 2,317,617           | -                      |
| <b>Total Revenues</b>                                    | <b>408,710</b>    | <b>1,730,210</b> | <b>2,787,173</b>    | <b>2,203,225</b>       |
| <b>EXPENDITURES</b>                                      |                   |                  |                     |                        |
| Current:   |                   |                  |                     |                        |
| Instruction:   |                   |                  |                     |                        |
| Regular programs   | -                 | -                | -                   | -                      |
| Special programs   | -                 | 1,134,566        | -                   | -                      |
| Other instructional programs                             | 134,469           | 89,140           | -                   | -                      |
| Support services:  |                   |                  |                     |                        |
| Student services   | -                 | 211,716          | -                   | -                      |
| Instructional staff support                              | 13                | 102,226          | -                   | -                      |
| General administration                                   | 4,228             | 98,002           | -                   | 63,683                 |
| School administration                                    | -                 | -                | -                   | -                      |
| Business services  | -                 | 78,245           | -                   | -                      |
| Plant services   | -                 | 400              | -                   | 1,909,712              |
| Student transportation services                          | -                 | 15,915           | -                   | 543,193                |
| Central services   | -                 | -                | -                   | -                      |
| Food services  | -                 | -                | 2,763,699           | -                      |
| Community service programs                               | -                 | -                | -                   | -                      |
| Capital outlay   | -                 | -                | 59,447              | 132,150                |
| <b>Total Expenditures</b>                                | <b>138,710</b>    | <b>1,730,210</b> | <b>2,823,146</b>    | <b>2,648,738</b>       |
| <b>EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES</b> | <b>\$ 270,000</b> | <b>\$ -</b>      | <b>\$ (35,973)</b>  | <b>\$ (445,513)</b>    |

Exhibit 14

| SCHOOL DISTRICTS                            |   |   |  |                         |
|---|---|---|--|-------------------------|
| RUSTON NO. 1<br>MAINTENANCE<br>& OPERATIONS | SIMSBORO NO. 3<br>MAINTENANCE<br>& OPERATIONS | DUBACH NO. 5<br>MAINTENANCE<br>& OPERATIONS | CHOUDRANT NO. 6<br>MAINTENANCE<br>& OPERATIONS | EDUCATION<br>EXCELLENCE |
| \$ 673,814                                  | \$ 214,152                                    | \$ 149,399                                  | \$ 108,619                                     | \$ -                    |
| -   | -   | -   | -  | -                       |
| 596   | 530   | 832   | 180  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | 127,036                 |
| -   | -   | -   | -  | -                       |
| <u>674,410</u>                              | <u>214,682</u>                                | <u>150,231</u>                              | <u>108,799</u>                                 | <u>127,036</u>          |
| -   | -   | -   | -  | 41,668                  |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| 20,655                                      | 6,546   | 4,559                                       | 3,356  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| 726,229                                     | 208,314                                       | 241,840                                     | 141,314  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | -  | -                       |
| <u>746,884</u>                              | <u>214,860</u>                                | <u>246,399</u>                              | <u>144,670</u>                                 | <u>41,668</u>           |
| \$ (72,474)                                 | \$ (178)                                      | \$ (96,168)                                 | \$ (35,871)                                    | \$ 85,368               |

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 Combining Statement of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

|   | TITLE II  | SPECIAL<br>PROGRAMS | SCHOOL<br>FOOD<br>SERVICE | PARISHWIDE<br>MAINTENANCE |
|---|-----------|---------------------|---------------------------|---------------------------|
| OTHER FINANCING SOURCES (USES)          |           |                     |                           |                           |
| Transfers in                            | \$ -      | \$ -                | \$ 300,000                | \$ 700,000                |
| Transfers out                           | (270,000) | -                   | -                         | -                         |
| TOTAL OTHER FINANCING<br>SOURCES (USES) | (270,000) | -                   | 300,000                   | 700,000                   |
| Net Change in Fund Balances             | -         | -                   | 264,027                   | 254,487                   |
| FUND BALANCES AT BEGINNING OF YEAR      | -         | -                   | 360,974                   | 105,602                   |
| FUND BALANCES AT END OF YEAR            | \$ -      | \$ -                | \$ 625,001                | \$ 360,089                |



Exhibit 14

| SCHOOL DISTRICTS                            |   |   |  |                         |
|---|---|---|--|-------------------------|
| RUSTON NO. 1<br>MAINTENANCE<br>& OPERATIONS | SIMSBORO NO. 3<br>MAINTENANCE<br>& OPERATIONS | DUBACH NO. 5<br>MAINTENANCE<br>& OPERATIONS | CHOUDRANT NO. 6<br>MAINTENANCE<br>& OPERATIONS | EDUCATION<br>EXCELLENCE |
| \$ -  | \$ -  | \$ -  | \$ 70,000                                      | \$ -                    |
| -   | -   | -   | -  | -                       |
| -   | -   | -   | 70,000   | -                       |
| (72,474)                                    | (178)   | (96,168)                                    | 34,129   | 85,368                  |
| 346,141                                     | 291,448                                       | 413,952                                     | 62,642   | 107,377                 |
| <u>\$ 273,667</u>                           | <u>\$ 291,270</u>                             | <u>\$ 317,784</u>                           | <u>\$ 96,771</u>                               | <u>\$ 192,745</u>       |

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 Combining Statement of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

|  | RURAL<br>EDUCATION<br>ACHIEVEMENT | 2000<br>SALES TAX   | 1993<br>SALES TAX     | 2000<br>AD VALOREM  |
|--|-----------------------------------|---------------------|-----------------------|---------------------|
| <b>REVENUES</b>  |                                   |                     |                       |                     |
| Local sources:   |                                   |                     |                       |                     |
| Taxes:   |                                   |                     |                       |                     |
| Ad valorem   | \$ -                              | \$ -                | \$ -                  | \$ 3,562,282        |
| Sales and use  | -                                 | 4,803,936           | 4,803,936             | -                   |
| Interest earnings  | -                                 | 15,597              | 11,296                | 26,238              |
| Food service   | -                                 | -                   | -                     | -                   |
| Other  | -                                 | -                   | -                     | 55,980              |
| State sources:   |                                   |                     |                       |                     |
| Equalization   | -                                 | -                   | -                     | -                   |
| Other  | -                                 | -                   | -                     | -                   |
| Federal sources  | 132,228                           | -                   | -                     | -                   |
| <b>Total Revenues</b>  | <b>132,228</b>                    | <b>4,819,533</b>    | <b>4,815,232</b>      | <b>3,644,500</b>    |
| <b>EXPENDITURES</b>  |                                   |                     |                       |                     |
| Current:   |                                   |                     |                       |                     |
| Instruction:   |                                   |                     |                       |                     |
| Regular programs   | 1,838                             | 2,630,359           | 2,464,303             | 1,049,279           |
| Special programs   | -                                 | 647,442             | 720,338               | 295,110             |
| Other instructional programs                                 | -                                 | 224,890             | 329,096               | 118,092             |
| Support services:  |                                   |                     |                       |                     |
| Student services   | -                                 | 263,706             | 251,841               | 114,598             |
| Instructional staff support                                  | 123,593                           | 214,524             | 651,098               | 118,760             |
| General administration                                       | 6,797                             | 40,954              | 58,985                | 120,883             |
| School administration  | -                                 | 286,252             | 640,312               | 118,981             |
| Business services  | -                                 | 37,219              | 41,838                | 16,446              |
| Plant services   | -                                 | 189,409             | 279,216               | 115,396             |
| Student transportation services                              | -                                 | 279,662             | 336,127               | 120,518             |
| Central services   | -                                 | 3,687               | 4,289                 | 1,576               |
| Food services  | -                                 | 228,118             | 289,996               | 99,292              |
| Community service programs                                   | -                                 | 5,943               | 3,820                 | 2,308               |
| Capital outlay   | -                                 | -                   | -                     | -                   |
| <b>Total Expenditures</b>                                    | <b>132,228</b>                    | <b>5,052,165</b>    | <b>6,071,259</b>      | <b>2,291,239</b>    |
| <b>EXCESS (Deficiency) OF REVENUES<br/>OVER EXPENDITURES</b> | <b>\$ -</b>                       | <b>\$ (232,632)</b> | <b>\$ (1,256,027)</b> | <b>\$ 1,353,261</b> |

Exhibit 14

| <u>VOCATIONAL<br/>EDUCATION</u> | <u>EARLY<br/>CHILDHOOD</u> | <u>OTHER<br/>MISCELLANEOUS</u> | <u>TOTAL</u>        |
|---------------------------------|----------------------------|--------------------------------|---------------------|
| \$ -                            | \$ -                       | \$ -                           | \$ 6,787,104        |
| -                               | -                          | -                              | 9,607,872           |
| -                               | -                          | -                              | 56,321              |
| -                               | -                          | -                              | 104,455             |
| -                               | -                          | -                              | 71,217              |
| -                               | -                          | -                              | 364,404             |
| -                               | 109,357                    | 132,385                        | 477,573             |
| 83,267                          | -                          | 540,791                        | 5,212,823           |
| <u>83,267</u>                   | <u>109,357</u>             | <u>673,176</u>                 | <u>22,681,769</u>   |
| -                               | -                          | 76,181                         | 6,263,628           |
| -                               | -                          | 104,428                        | 2,901,884           |
| 67,956                          | 109,357                    | 295,289                        | 1,368,289           |
| 15,311                          | -                          | 1,748                          | 858,920             |
| -                               | -                          | 174,989                        | 1,385,203           |
| -                               | -                          | 8,139                          | 436,787             |
| -                               | -                          | 8,600                          | 1,054,145           |
| -                               | -                          | -                              | 173,748             |
| -                               | -                          | -                              | 3,811,830           |
| -                               | -                          | -                              | 1,295,415           |
| -                               | -                          | -                              | 9,552               |
| -                               | -                          | -                              | 3,381,105           |
| -                               | -                          | -                              | 12,071              |
| -                               | -                          | -                              | 191,597             |
| <u>83,267</u>                   | <u>109,357</u>             | <u>669,374</u>                 | <u>23,144,174</u>   |
| <u>\$ -</u>                     | <u>\$ -</u>                | <u>\$ 3,802</u>                | <u>\$ (462,405)</u> |

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 Combining Statement of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

|   | RURAL<br>EDUCATION<br>ACHIEVEMENT | 2000<br>SALES TAX | 1993<br>SALES TAX | 2000<br>AD VALOREM |
|---|-----------------------------------|-------------------|-------------------|--------------------|
| OTHER FINANCING SOURCES (USES)          |                                   |                   |                   |                    |
| Transfers in                            | \$ -                              | \$ -              | \$ -              | \$ 61,625          |
| Transfers out                           | -                                 | -                 | -                 | (600,000)          |
| TOTAL OTHER FINANCING<br>SOURCES (USES) | -                                 | -                 | -                 | (538,375)          |
| Net Change in Fund Balances             | -                                 | (232,632)         | (1,256,027)       | 814,886            |
| FUND BALANCES AT BEGINNING OF YEAR      | -                                 | 3,541,509         | 4,553,515         | 5,117,018          |
| FUND BALANCES AT END OF YEAR            | \$ -                              | \$ 3,308,877      | \$ 3,297,488      | \$ 5,931,904       |

Exhibit 14

| <u>VOCATIONAL<br/>EDUCATION</u> | <u>EARLY<br/>CHILDHOOD</u> | <u>OTHER<br/>MISCELLANEOUS</u> | <u>TOTAL</u>         |
|---------------------------------|----------------------------|--------------------------------|----------------------|
| \$ -                            | \$ -                       | \$ -                           | \$ 1,131,625         |
| -                               | -                          | -                              | (870,000)            |
| -                               | -                          | -                              | 261,625              |
| -                               | -                          | 3,802                          | (200,780)            |
| -                               | -                          | 17,421                         | 14,917,599           |
| <u>\$ -</u>                     | <u>\$ -</u>                | <u>\$ 21,223</u>               | <u>\$ 14,716,819</u> |

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS

TITLE II

Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 15

|   | BUDGET         | ACTUAL           | VARIANCE<br>OVER<br>(UNDER) |
|---|----------------|------------------|-----------------------------|
| REVENUES  |                |                  |                             |
| Federal sources                                   | \$ 553,999     | \$ 408,710       | \$ (145,289)                |
| Total Revenues                                    | <u>553,999</u> | <u>408,710</u>   | <u>(145,289)</u>            |
| EXPENDITURES                                      |                |                  |                             |
| Current:  |                |                  |                             |
| Instruction:                                      |                |                  |                             |
| Other instructional programs                      | 545,334        | 134,469          | 410,865                     |
| Support services:                                 |                |                  |                             |
| Instructional staff support                       | 13             | 13               | -                           |
| General administration                            | 8,652          | 4,228            | 4,424                       |
| Total Expenditures                                | <u>553,999</u> | <u>138,710</u>   | <u>415,289</u>              |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | <u>-</u>       | <u>270,000</u>   | <u>270,000</u>              |
| OTHER FINANCING SOURCES (USES)                    |                |                  |                             |
| Transfers out                                     | <u>-</u>       | <u>(270,000)</u> | <u>(270,000)</u>            |
| TOTAL OTHER FINANCING SOURCES (USES)              | <u>-</u>       | <u>(270,000)</u> | <u>(270,000)</u>            |
| Net Change in Fund Balances                       | -              | -                | -                           |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>-</u>       | <u>-</u>         | <u>-</u>                    |
| FUND BALANCE AT END OF YEAR                       | <u>\$ -</u>    | <u>\$ -</u>      | <u>\$ -</u>                 |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
SPECIAL PROGRAMS

Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 16

|   | <u>BUDGET</u>    | <u>ACTUAL</u>    | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|------------------|------------------|--------------------------------------|
| REVENUES  |                  |                  |                                      |
| Federal sources                                   | \$ 2,203,871     | \$ 1,730,210     | \$ (473,661)                         |
| Total Revenues                                    | <u>2,203,871</u> | <u>1,730,210</u> | <u>(473,661)</u>                     |
| EXPENDITURES                                      |                  |                  |                                      |
| Current:  |                  |                  |                                      |
| Instruction:                                      |                  |                  |                                      |
| Special programs                                  | 1,443,358        | 1,134,566        | 308,792                              |
| Other instructional programs                      | 57,850           | 89,140           | (31,290)                             |
| Support services:                                 |                  |                  |                                      |
| Student services                                  | 246,948          | 211,716          | 35,232                               |
| Instructional staff support                       | 186,000          | 102,226          | 83,774                               |
| General administration                            | 127,296          | 98,002           | 29,294                               |
| Business services                                 | 106,750          | 78,245           | 28,505                               |
| Plant services                                    | 7,500            | 400              | 7,100                                |
| Student transportation                            | 28,169           | 15,915           | 12,254                               |
| Total Expenditures                                | <u>2,203,871</u> | <u>1,730,210</u> | <u>473,661</u>                       |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| Net Change in Fund Balances                       | -                | -                | -                                    |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>                          |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 SCHOOL FOOD SERVICE  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 17

|   | BUDGET                     | ACTUAL                   | VARIANCE<br>OVER<br>(UNDER) |
|---|----------------------------|--------------------------|-----------------------------|
| REVENUES  |                            |                          |                             |
| Local sources:                                    |                            |                          |                             |
| Interest earnings                                 | \$ 697                     | \$ 697                   | \$ -                        |
| Food service                                      | -                          | 104,455                  | 104,455                     |
| Other   | 104,455                    | -                        | (104,455)                   |
| State sources:                                    |                            |                          |                             |
| Equalization                                      | 364,404                    | 364,404                  | -                           |
| Federal sources                                   | 2,316,805                  | 2,317,617                | 812                         |
| <br>  |                            |                          |                             |
| Total Revenues                                    | <u>2,786,361</u>           | <u>2,787,173</u>         | <u>812</u>                  |
| <br>  |                            |                          |                             |
| EXPENDITURES                                      |                            |                          |                             |
| Current:  |                            |                          |                             |
| Food services                                     | 2,823,272                  | 2,763,699                | 59,573                      |
| Capital outlay                                    | -                          | 59,447                   | (59,447)                    |
| <br>  |                            |                          |                             |
| Total Expenditures                                | <u>2,823,272</u>           | <u>2,823,146</u>         | <u>126</u>                  |
| <br>  |                            |                          |                             |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | <u>(36,911)</u>            | <u>(35,973)</u>          | <u>938</u>                  |
| <br>  |                            |                          |                             |
| OTHER FINANCING SOURCES (USES)                    |                            |                          |                             |
| Transfers in                                      | <u>700,000</u>             | <u>300,000</u>           | <u>(400,000)</u>            |
| <br>  |                            |                          |                             |
| TOTAL OTHER FINANCING SOURCES (USES)              | <u>700,000</u>             | <u>300,000</u>           | <u>(400,000)</u>            |
| <br>  |                            |                          |                             |
| Net Change in Fund Balances                       | 663,089                    | 264,027                  | (399,062)                   |
| <br>  |                            |                          |                             |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>360,974</u>             | <u>360,974</u>           | <u>-</u>                    |
| <br>  |                            |                          |                             |
| FUND BALANCE AT END OF YEAR                       | <u><u>\$ 1,024,063</u></u> | <u><u>\$ 625,001</u></u> | <u><u>\$ (399,062)</u></u>  |



LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 PARISHWIDE MAINTENANCE  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 18

|   | <u>BUDGET</u>     | <u>ACTUAL</u>     | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|-------------------|-------------------|--------------------------------------|
| REVENUES  |                   |                   |                                      |
| Local sources:                                    |                   |                   |                                      |
| Taxes:  |                   |                   |                                      |
| Ad valorem  | \$ 2,076,524      | \$ 2,078,838      | \$ 2,314                             |
| Interest earnings                                 | 355               | 355               | -                                    |
| Other   | 15,105            | 15,237            | 132                                  |
| State sources:                                    |                   |                   |                                      |
| Other   | 108,795           | 108,795           | -                                    |
| Total Revenues                                    | <u>2,200,779</u>  | <u>2,203,225</u>  | <u>2,446</u>                         |
| EXPENDITURES                                      |                   |                   |                                      |
| Current:  |                   |                   |                                      |
| Support services:                                 |                   |                   |                                      |
| General administration                            | 63,683            | 63,683            | -                                    |
| Plant services                                    | 2,164,612         | 1,909,712         | 254,900                              |
| Student transportation services                   | 542,146           | 543,193           | (1,047)                              |
| Capital outlay                                    | -                 | 132,150           | (132,150)                            |
| Total Expenditures                                | <u>2,770,441</u>  | <u>2,648,738</u>  | <u>121,703</u>                       |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | <u>(569,662)</u>  | <u>(445,513)</u>  | <u>124,149</u>                       |
| OTHER FINANCING SOURCES (USES)                    |                   |                   |                                      |
| Transfers in                                      | <u>700,000</u>    | <u>700,000</u>    | <u>-</u>                             |
| TOTAL OTHER FINANCING SOURCES (USES)              | <u>700,000</u>    | <u>700,000</u>    | <u>-</u>                             |
| Net Change in Fund Balances                       | 130,338           | 254,487           | 124,149                              |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>105,602</u>    | <u>105,602</u>    | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ 235,940</u> | <u>\$ 360,089</u> | <u>\$ 124,149</u>                    |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 RUSTON NO. 1 MAINTENANCE AND OPERATIONS  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 19

|   | <u>BUDGET</u>     | <u>ACTUAL</u>     | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|-------------------|-------------------|--------------------------------------|
| REVENUES  |                   |                   |                                      |
| Local sources:                                    |                   |                   |                                      |
| Taxes:  |                   |                   |                                      |
| Ad valorem  | \$ 672,895        | \$ 673,814        | \$ 919                               |
| Interest earnings                                 | 596               | 596               | -                                    |
| Total Revenues                                    | <u>673,491</u>    | <u>674,410</u>    | <u>919</u>                           |
| EXPENDITURES                                      |                   |                   |                                      |
| Current:  |                   |                   |                                      |
| Support services:                                 |                   |                   |                                      |
| General administration                            | 20,656            | 20,655            | 1                                    |
| Plant services                                    | 750,227           | 726,229           | 23,998                               |
| Total Expenditures                                | <u>770,883</u>    | <u>746,884</u>    | <u>23,999</u>                        |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | (97,392)          | (72,474)          | 24,918                               |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>346,141</u>    | <u>346,141</u>    | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ 248,749</u> | <u>\$ 273,667</u> | <u>\$ 24,918</u>                     |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
SIMSBORO NO. 3 MAINTENANCE AND OPERATIONS  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 20

|   | <u>BUDGET</u>     | <u>ACTUAL</u>     | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|-------------------|-------------------|--------------------------------------|
| REVENUES  |                   |                   |                                      |
| Local sources:                                    |                   |                   |                                      |
| Taxes:  |                   |                   |                                      |
| Ad valorem  | \$ 214,084        | \$ 214,152        | \$ 68                                |
| Interest earnings                                 | 530               | 530               | -                                    |
| Total Revenues                                    | <u>214,614</u>    | <u>214,682</u>    | <u>68</u>                            |
| EXPENDITURES                                      |                   |                   |                                      |
| Current:  |                   |                   |                                      |
| Support services:                                 |                   |                   |                                      |
| General administration                            | 6,546             | 6,546             | -                                    |
| Plant services                                    | 278,221           | 208,314           | 69,907                               |
| Total Expenditures                                | <u>284,767</u>    | <u>214,860</u>    | <u>69,907</u>                        |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | (70,153)          | (178)             | 69,975                               |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>291,448</u>    | <u>291,448</u>    | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ 221,295</u> | <u>\$ 291,270</u> | <u>\$ 69,975</u>                     |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 DUBACH NO. 5 MAINTENANCE AND OPERATIONS  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 21

|   | <u>BUDGET</u>     | <u>ACTUAL</u>     | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|-------------------|-------------------|--------------------------------------|
| REVENUES  |                   |                   |                                      |
| Local sources:                                    |                   |                   |                                      |
| Taxes:  |                   |                   |                                      |
| Ad valorem  | \$ 149,343        | \$ 149,399        | \$ 56                                |
| Interest earnings                                 | 832               | 832               | -                                    |
| Total Revenues                                    | <u>150,175</u>    | <u>150,231</u>    | <u>56</u>                            |
| EXPENDITURES                                      |                   |                   |                                      |
| Current:  |                   |                   |                                      |
| Support services:                                 |                   |                   |                                      |
| General administration                            | 4,559             | 4,559             | -                                    |
| Plant services                                    | 337,665           | 241,840           | 95,825                               |
| Total Expenditures                                | <u>342,224</u>    | <u>246,399</u>    | <u>95,825</u>                        |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | (192,049)         | (96,168)          | 95,881                               |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>413,952</u>    | <u>413,952</u>    | -                                    |
| FUND BALANCE AT END OF YEAR                       | <u>\$ 221,903</u> | <u>\$ 317,784</u> | <u>\$ 95,881</u>                     |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 CHOUDRANT NO. 6 MAINTENANCE AND OPERATIONS  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 22

|   | <u>BUDGET</u>    | <u>ACTUAL</u>    | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|------------------|------------------|--------------------------------------|
| REVENUES  |                  |                  |                                      |
| Local sources:                                    |                  |                  |                                      |
| Taxes:  |                  |                  |                                      |
| Ad valorem  | \$ 108,439       | \$ 108,619       | \$ 180                               |
| Interest earnings                                 | 180              | 180              | -                                    |
| Total Revenues                                    | <u>108,619</u>   | <u>108,799</u>   | <u>180</u>                           |
| EXPENDITURES                                      |                  |                  |                                      |
| Current:  |                  |                  |                                      |
| Support services:                                 |                  |                  |                                      |
| General administration                            | 3,356            | 3,356            | -                                    |
| Plant services                                    | 147,377          | 141,314          | 6,063                                |
| Total Expenditures                                | <u>150,733</u>   | <u>144,670</u>   | <u>6,063</u>                         |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | <u>(42,114)</u>  | <u>(35,871)</u>  | <u>6,243</u>                         |
| OTHER FINANCING SOURCES (USES)                    |                  |                  |                                      |
| Transfers in                                      | -                | 70,000           | 70,000                               |
| TOTAL OTHER FINANCING SOURCES (USES)              | <u>-</u>         | <u>70,000</u>    | <u>70,000</u>                        |
| Net Change in Fund Balances                       | (42,114)         | 34,129           | 76,243                               |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>62,642</u>    | <u>62,642</u>    | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ 20,528</u> | <u>\$ 96,771</u> | <u>\$ 76,243</u>                     |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 EDUCATION EXCELLENCE  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 23

|   | <u>BUDGET</u>     | <u>ACTUAL</u>     | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|-------------------|-------------------|--------------------------------------|
| REVENUES  |                   |                   |                                      |
| State sources:                                    |                   |                   |                                      |
| Other   | \$ 226,010        | \$ 127,036        | \$ (98,974)                          |
| Total Revenues                                    | <u>226,010</u>    | <u>127,036</u>    | <u>(98,974)</u>                      |
| EXPENDITURES                                      |                   |                   |                                      |
| Current:  |                   |                   |                                      |
| Instruction:                                      |                   |                   |                                      |
| Regular programs                                  | 213,310           | 41,668            | 171,642                              |
| Support services:                                 |                   |                   |                                      |
| Instructional staff support                       | <u>13,000</u>     | <u>-</u>          | <u>13,000</u>                        |
| Total Expenditures                                | <u>226,310</u>    | <u>41,668</u>     | <u>184,642</u>                       |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | (300)             | 85,368            | 85,668                               |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>107,377</u>    | <u>107,377</u>    | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ 107,077</u> | <u>\$ 192,745</u> | <u>\$ 85,668</u>                     |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
RURAL EDUCATION ACHIEVEMENT  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 24

|   | <u>BUDGET</u>  | <u>ACTUAL</u>  | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|----------------|----------------|--------------------------------------|
| REVENUES  |                |                |                                      |
| Federal sources                                   | \$ 149,788     | \$ 132,228     | \$ (17,560)                          |
| Total Revenues                                    | <u>149,788</u> | <u>132,228</u> | <u>(17,560)</u>                      |
| EXPENDITURES                                      |                |                |                                      |
| Current:  |                |                |                                      |
| Instruction:                                      |                |                |                                      |
| Regular programs                                  | -              | 1,838          | (1,838)                              |
| Support services:                                 |                |                |                                      |
| Instructional staff support                       | 142,088        | 123,593        | 18,495                               |
| General administration                            | 7,700          | 6,797          | 903                                  |
| Total Expenditures                                | <u>149,788</u> | <u>132,228</u> | <u>17,560</u>                        |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | -              | -              | -                                    |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>-</u>       | <u>-</u>       | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ -</u>                          |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
2000 SALES TAX

Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 25

|                                   | <u>BUDGET</u>       | <u>ACTUAL</u>       | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|-----------------------------------|---------------------|---------------------|--------------------------------------|
| REVENUES                          |                     |                     |                                      |
| Local sources:                    |                     |                     |                                      |
| Taxes:                            |                     |                     |                                      |
| Sales and use                     | \$ 4,771,592        | \$ 4,803,936        | \$ 32,344                            |
| Interest earnings                 | 15,597              | 15,597              | -                                    |
| Total Revenues                    | <u>4,787,189</u>    | <u>4,819,533</u>    | <u>32,344</u>                        |
| EXPENDITURES                      |                     |                     |                                      |
| Current:                          |                     |                     |                                      |
| Instruction:                      |                     |                     |                                      |
| Regular programs                  | 2,630,359           | 2,630,359           | -                                    |
| Special programs                  | 647,442             | 647,442             | -                                    |
| Other instructional programs      | 224,890             | 224,890             | -                                    |
| Support services:                 |                     |                     |                                      |
| Student services                  | 263,706             | 263,706             | -                                    |
| Instructional staff support       | 214,524             | 214,524             | -                                    |
| General administration            | 40,954              | 40,954              | -                                    |
| School administration             | 286,252             | 286,252             | -                                    |
| Business services                 | 37,219              | 37,219              | -                                    |
| Plant services                    | 189,409             | 189,409             | -                                    |
| Student transportation services   | 279,662             | 279,662             | -                                    |
| Central services                  | 3,687               | 3,687               | -                                    |
| Food services                     | 228,118             | 228,118             | -                                    |
| Community services                | 5,943               | 5,943               | -                                    |
| Total Expenditures                | <u>5,052,165</u>    | <u>5,052,165</u>    | <u>-</u>                             |
| Net Change in Fund Balances       | (264,976)           | (232,632)           | 32,344                               |
| FUND BALANCE AT BEGINNING OF YEAR | <u>3,541,509</u>    | <u>3,541,509</u>    | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR       | <u>\$ 3,276,533</u> | <u>\$ 3,308,877</u> | <u>\$ 32,344</u>                     |



LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
 1993 SALES TAX  
 Schedule of Revenues, Expenditures, and Changes  
 in Fund Balance - Budget (GAAP Basis) and Actual  
 For the Year Ended June 30, 2017

Exhibit 26

|                                   | BUDGET       | ACTUAL       | VARIANCE<br>OVER<br>(UNDER) |
|-----------------------------------|--------------|--------------|-----------------------------|
| REVENUES                          |              |              |                             |
| Local sources:                    |              |              |                             |
| Taxes:                            |              |              |                             |
| Sales and use                     | \$ 4,771,592 | \$ 4,803,936 | \$ 32,344                   |
| Interest earnings                 | 11,296       | 11,296       | -                           |
| Total Revenues                    | 4,782,888    | 4,815,232    | 32,344                      |
| EXPENDITURES                      |              |              |                             |
| Current:                          |              |              |                             |
| Instruction:                      |              |              |                             |
| Regular programs                  | 2,464,303    | 2,464,303    | -                           |
| Special programs                  | 720,338      | 720,338      | -                           |
| Other instructional programs      | 329,096      | 329,096      | -                           |
| Support services:                 |              |              |                             |
| Student services                  | 251,841      | 251,841      | -                           |
| Instructional staff support       | 651,098      | 651,098      | -                           |
| General administration            | 58,985       | 58,985       | -                           |
| School administration             | 640,312      | 640,312      | -                           |
| Business services                 | 41,838       | 41,838       | -                           |
| Plant services                    | 279,216      | 279,216      | -                           |
| Student transportation services   | 336,127      | 336,127      | -                           |
| Central services                  | 4,289        | 4,289        | -                           |
| Food services                     | 289,996      | 289,996      | -                           |
| Community services                | 3,820        | 3,820        | -                           |
| Total Expenditures                | 6,071,259    | 6,071,259    | -                           |
| Net Change in Fund Balances       | (1,288,371)  | (1,256,027)  | 32,344                      |
| FUND BALANCE AT BEGINNING OF YEAR | 4,553,515    | 4,553,515    | -                           |
| FUND BALANCE AT END OF YEAR       | \$ 3,265,144 | \$ 3,297,488 | \$ 32,344                   |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
2000 AD VALOREM  
Schedule of Revenues, Expenditures, and Changes in  
Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 27

|   | <u>BUDGET</u>       | <u>ACTUAL</u>       | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|---------------------|---------------------|--------------------------------------|
| REVENUES  |                     |                     |                                      |
| Local sources:                                    |                     |                     |                                      |
| Taxes:  |                     |                     |                                      |
| Ad valorem  | \$ 3,558,313        | \$ 3,562,282        | \$ 3,969                             |
| Interest earnings                                 | 26,238              | 26,238              | -                                    |
| Other   | 49,000              | 55,980              | 6,980                                |
| Total Revenues                                    | <u>3,633,551</u>    | <u>3,644,500</u>    | <u>10,949</u>                        |
| EXPENDITURES                                      |                     |                     |                                      |
| Current:  |                     |                     |                                      |
| Instruction:                                      |                     |                     |                                      |
| Regular programs                                  | 1,049,279           | 1,049,279           | -                                    |
| Special programs                                  | 295,110             | 295,110             | -                                    |
| Other instructional programs                      | 118,092             | 118,092             | -                                    |
| Support services:                                 |                     |                     |                                      |
| Student services                                  | 114,598             | 114,598             | -                                    |
| Instructional staff support                       | 115,439             | 118,760             | (3,321)                              |
| General administration                            | 120,883             | 120,883             | -                                    |
| School administration                             | 118,981             | 118,981             | -                                    |
| Business services                                 | 16,446              | 16,446              | -                                    |
| Plant services                                    | 115,396             | 115,396             | -                                    |
| Student transportation services                   | 120,518             | 120,518             | -                                    |
| Central services                                  | 1,576               | 1,576               | -                                    |
| Food services                                     | 99,292              | 99,292              | -                                    |
| Community service programs                        | 2,308               | 2,308               | -                                    |
| Total Expenditures                                | <u>2,287,918</u>    | <u>2,291,239</u>    | <u>(3,321)</u>                       |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | <u>1,345,633</u>    | <u>1,353,261</u>    | <u>7,628</u>                         |
| OTHER FINANCING SOURCES (USES)                    |                     |                     |                                      |
| Transfers in                                      | 61,625              | 61,625              | -                                    |
| Transfers out                                     | (600,000)           | (600,000)           | -                                    |
| TOTAL OTHER FINANCING SOURCES (USES)              | <u>(538,375)</u>    | <u>(538,375)</u>    | <u>-</u>                             |
| Net Change in Fund Balances                       | 807,258             | 814,886             | 7,628                                |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>5,117,018</u>    | <u>5,117,018</u>    | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ 5,924,276</u> | <u>\$ 5,931,904</u> | <u>\$ 7,628</u>                      |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
VOCATIONAL EDUCATION

Schedule of Revenues, Expenditures, and Changes in  
Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 28

|   | <u>BUDGET</u> | <u>ACTUAL</u> | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|---------------|---------------|--------------------------------------|
| REVENUES  |               |               |                                      |
| Federal sources                                   | \$ 83,267     | \$ 83,267     | \$ -                                 |
| Total Revenues                                    | <u>83,267</u> | <u>83,267</u> | <u>-</u>                             |
| EXPENDITURES                                      |               |               |                                      |
| Current:  |               |               |                                      |
| Instruction:                                      |               |               |                                      |
| Other instructional programs                      | 65,649        | 67,956        | (2,307)                              |
| Support services:                                 |               |               |                                      |
| Student services                                  | 15,000        | 15,311        | (311)                                |
| General administration                            | 2,618         | -             | 2,618                                |
| Total Expenditures                                | <u>83,267</u> | <u>83,267</u> | <u>-</u>                             |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | -             | -             | -                                    |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>-</u>      | <u>-</u>      | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ -</u>   | <u>\$ -</u>   | <u>\$ -</u>                          |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
EARLY CHILDHOOD

Schedule of Revenues, Expenditures, and Changes in  
Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 29

|   | <u>BUDGET</u>  | <u>ACTUAL</u>  | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|---|----------------|----------------|--------------------------------------|
| REVENUES  |                |                |                                      |
| State sources:                                    |                |                |                                      |
| Other   | \$ 109,626     | \$ 109,357     | \$ (269)                             |
| Total Revenues                                    | <u>109,626</u> | <u>109,357</u> | <u>(269)</u>                         |
| EXPENDITURES                                      |                |                |                                      |
| Current:  |                |                |                                      |
| Instruction:                                      |                |                |                                      |
| Other instructional programs                      | <u>109,626</u> | <u>109,357</u> | <u>269</u>                           |
| Total Expenditures                                | <u>109,626</u> | <u>109,357</u> | <u>269</u>                           |
| EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES | -              | -              | -                                    |
| FUND BALANCE AT BEGINNING OF YEAR                 | <u>-</u>       | <u>-</u>       | <u>-</u>                             |
| FUND BALANCE AT END OF YEAR                       | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ -</u>                          |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS  
OTHER MISCELLANEOUS

Schedule of Revenues, Expenditures, and Changes in  
Fund Balance - Budget (GAAP Basis) and Actual  
For the Year Ended June 30, 2017

Exhibit 30

|                                   | <u>BUDGET</u>  | <u>ACTUAL</u>    | <u>VARIANCE<br/>OVER<br/>(UNDER)</u> |
|-----------------------------------|----------------|------------------|--------------------------------------|
| REVENUES                          |                |                  |                                      |
| State sources:                    |                |                  |                                      |
| Other                             | \$ 135,197     | \$ 132,385       | \$ (2,812)                           |
| Federal sources                   | 582,800        | 540,791          | (42,009)                             |
|                                   | <u>717,997</u> | <u>673,176</u>   | <u>(44,821)</u>                      |
| Total Revenues                    |                |                  |                                      |
| EXPENDITURES                      |                |                  |                                      |
| Current:                          |                |                  |                                      |
| Instruction:                      |                |                  |                                      |
| Regular programs                  | 85,937         | 76,181           | 9,756                                |
| Special programs                  | 57,442         | 104,428          | (46,986)                             |
| Other instructional programs      | 378,984        | 295,289          | 83,695                               |
| Support services:                 |                |                  |                                      |
| Student services                  | 4,340          | 1,748            | 2,592                                |
| Instructional staff support       | 175,898        | 174,989          | 909                                  |
| General administration            | 10,481         | 8,139            | 2,342                                |
| School administration             | 4,915          | 8,600            | (3,685)                              |
|                                   | <u>717,997</u> | <u>669,374</u>   | <u>48,623</u>                        |
| Total Expenditures                |                |                  |                                      |
| Net change in fund balances       | -              | 3,802            | 3,802                                |
| FUND BALANCE AT BEGINNING OF YEAR | -              | 17,421           | 17,421                               |
| FUND BALANCE AT END OF YEAR       | <u>\$ -</u>    | <u>\$ 21,223</u> | <u>\$ 21,223</u>                     |

**Lincoln Parish School Board**

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## **Lincoln Parish School Board**

### **Nonmajor Debt Service Funds**

The debt service funds are used to accumulate monies to pay outstanding bond issues. The bonds were issued by the respective school districts to acquire land for building sites and to purchase, erect, and improve school buildings, equipment, and furnishings. The bond issues are financed by an ad valorem tax on property within the legal boundaries of the respective school districts.

The School Board utilizes the following debt service funds:

RUSTON SCHOOL DISTRICT NO. 1

SIMSBORO SCHOOL DISTRICT NO. 3

CHOUDRANT SCHOOL DISTRICT NO. 6

PARISHWIDE SINKING

RUSTON NO. 1 SINKING

LINCOLN PARISH SCHOOL BOARD

NONMAJOR DEBT SERVICE FUNDS

Combining Balance Sheet

June 30, 2017

|  | SCHOOL DISTRICTS    |                   |                    |
|--|---------------------|-------------------|--------------------|
|  | RUSTON<br>NO. 1     | SIMSBORO<br>NO. 3 | CHOUDRANT<br>NO. 6 |
| ASSETS                                 |                     |                   |                    |
| Cash and cash equivalents              | \$ 303,030          | \$ 132,203        | \$ 349,899         |
| Investments                            | 2,582,268           | 300,917           | 300,917            |
| Receivables                            | 4,425               | 413               | 28,031             |
| TOTAL ASSETS                           | <u>2,889,723</u>    | <u>433,533</u>    | <u>678,847</u>     |
| FUND BALANCES                          |                     |                   |                    |
| Restricted                             | 2,889,723           | 433,533           | 678,847            |
| Committed                              | -                   | -                 | -                  |
| TOTAL FUND BALANCES                    | <u>2,889,723</u>    | <u>433,533</u>    | <u>678,847</u>     |
| TOTAL LIABILITIES AND FUND<br>BALANCES | <u>\$ 2,889,723</u> | <u>\$ 433,533</u> | <u>\$ 678,847</u>  |



Exhibit 31

| SCHOOL DISTRICTS      |                         |                      |
|-----------------------|-------------------------|----------------------|
| PARISHWIDE<br>SINKING | RUSTON NO. 1<br>SINKING | TOTAL                |
| \$ 500,805            | \$ 264,649              | \$ 1,550,586         |
| 4,040,219             | 2,712,275               | 9,936,596            |
| -                     | -                       | 32,869               |
| <u>4,541,024</u>      | <u>2,976,924</u>        | <u>11,520,051</u>    |
| 1,639,347             | 1,248,486               | 6,889,936            |
| <u>2,901,677</u>      | <u>1,728,438</u>        | <u>4,630,115</u>     |
| <u>4,541,024</u>      | <u>2,976,924</u>        | <u>11,520,051</u>    |
| <u>\$ 4,541,024</u>   | <u>\$ 2,976,924</u>     | <u>\$ 11,520,051</u> |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR DEBT SERVICE FUNDS  
 Combining Statement of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

|  | SCHOOL DISTRICTS    |                   |                    |
|--|---------------------|-------------------|--------------------|
|  | RUSTON<br>NO. 1     | SIMSBORO<br>NO. 3 | CHOUDRANT<br>NO. 6 |
| REVENUES   |                     |                   |                    |
| Local sources:                                       |                     |                   |                    |
| Taxes:   |                     |                   |                    |
| Ad valorem   | \$ 3,247,487        | \$ 555,296        | \$ 822,203         |
| Interest earnings                                    | 32,413              | 1,183             | 1,368              |
| Total Revenues                                       | <u>3,279,900</u>    | <u>556,479</u>    | <u>823,571</u>     |
| EXPENDITURES   |                     |                   |                    |
| Current:   |                     |                   |                    |
| Support services:                                    |                     |                   |                    |
| General administration                               | 99,655              | 16,968            | 28,674             |
| Debt service:  |                     |                   |                    |
| Principal retirement                                 | 2,205,000           | 395,000           | 435,000            |
| Interest and bank charges                            | 1,032,950           | 88,434            | 223,765            |
| Bond issuance costs                                  | -                   | -                 | 116,107            |
| Total Expenditures                                   | <u>3,337,605</u>    | <u>500,402</u>    | <u>803,546</u>     |
| EXCESS (Deficiency) OF REVENUES<br>OVER EXPENDITURES | <u>(57,705)</u>     | <u>56,077</u>     | <u>20,025</u>      |
| OTHER FINANCING SOURCES (USES)                       |                     |                   |                    |
| Refunding bonds issued                               | -                   | -                 | 5,595,000          |
| Premium on refunding bonds issued                    | -                   | -                 | 811,363            |
| Payment to refunded bond escrow agent                | -                   | -                 | (6,276,830)        |
| Total Other Financing Sources (Uses)                 | <u>-</u>            | <u>-</u>          | <u>129,533</u>     |
| Net Change in Fund Balance                           | (57,705)            | 56,077            | 149,558            |
| FUND BALANCES - BEGINNING                            | <u>2,947,428</u>    | <u>377,456</u>    | <u>529,289</u>     |
| FUND BALANCES - ENDING                               | <u>\$ 2,889,723</u> | <u>\$ 433,533</u> | <u>\$ 678,847</u>  |

Exhibit 32

| SCHOOL DISTRICTS      |                         |               |
|-----------------------|-------------------------|---------------|
| PARISHWIDE<br>SINKING | RUSTON NO. 1<br>SINKING | TOTAL         |
| \$ -                  | \$ -                    | \$ 4,624,986  |
| 95,129                | 17,004                  | 147,097       |
| 95,129                | 17,004                  | 4,772,083     |
| -                     | -                       | 145,297       |
| -                     | -                       | 3,035,000     |
| 625                   | 24,885                  | 1,370,659     |
| -                     | -                       | 116,107       |
| 625                   | 24,885                  | 4,667,063     |
| 94,504                | (7,881)                 | 105,020       |
| -                     | -                       | 5,595,000     |
| -                     | -                       | 811,363       |
| -                     | -                       | (6,276,830)   |
| -                     | -                       | 129,533       |
| 94,504                | (7,881)                 | 234,553       |
| 4,446,520             | 2,984,805               | 11,285,498    |
| \$ 4,541,024          | \$ 2,976,924            | \$ 11,520,051 |

## **Lincoln Parish School Board**

### **Nonmajor Capital Project Funds**

The capital project funds are used to account for financial resources used to acquire, construct, or improve facilities within the respective districts.

The School Board utilizes the following capital project funds:

PARISHWIDE CAPITAL PROJECTS

2015 RUSTON SCHOOL DISTRICT NO. 1

2016 RUSTON SCHOOL DISTRICT NO. 1

LINCOLN PARISH SCHOOL BOARD  
NONMAJOR CAPITAL PROJECT FUNDS  
Combining Balance Sheet  
June 30, 2017

Exhibit 33

|  | PARISHWIDE<br>CAPITAL<br>PROJECTS | 2015<br>RUSTON SD #1<br>BOND | 2016<br>RUSTON SD #1<br>BOND | TOTAL               |
|--|-----------------------------------|------------------------------|------------------------------|---------------------|
| <b>ASSETS</b>                                  |                                   |                              |                              |                     |
| Cash and cash equivalents                      | \$ 641,922                        | \$ -                         | \$ 944,178                   | \$ 1,586,100        |
| Investments                                    | 1,209,073                         | -                            | -                            | 1,209,073           |
| <b>TOTAL ASSETS</b>                            | <b>1,850,995</b>                  | <b>-</b>                     | <b>944,178</b>               | <b>2,795,173</b>    |
| <b>LIABILITIES</b>                             |                                   |                              |                              |                     |
| Accounts, salaries and other payables          | 167,210                           | -                            | 307,774                      | 474,984             |
| <b>TOTAL LIABILITIES</b>                       | <b>167,210</b>                    | <b>-</b>                     | <b>307,774</b>               | <b>474,984</b>      |
| <b>FUND BALANCES</b>                           |                                   |                              |                              |                     |
| Restricted                                     | -                                 | -                            | 636,404                      | 636,404             |
| Committed                                      | 1,683,785                         | -                            | -                            | 1,683,785           |
| <b>TOTAL FUND BALANCES</b>                     | <b>1,683,785</b>                  | <b>-</b>                     | <b>636,404</b>               | <b>2,320,189</b>    |
| <b>TOTAL LIABILITIES AND FUND<br/>BALANCES</b> | <b>\$ 1,850,995</b>               | <b>\$ -</b>                  | <b>\$ 944,178</b>            | <b>\$ 2,795,173</b> |

LINCOLN PARISH SCHOOL BOARD

NONMAJOR CAPITAL PROJECT FUNDS  
 Combining Statement of Revenues, Expenditures,  
 and Changes in Fund Balances  
 For the Year Ended June 30, 2017

Exhibit 34

|  | PARISHWIDE<br>CAPITAL<br>PROJECTS | 2015<br>RUSTON SD #1<br>BOND | 2016<br>RUSTON SD #1<br>BOND | TOTAL        |
|--|-----------------------------------|------------------------------|------------------------------|--------------|
| REVENUES   |                                   |                              |                              |              |
| Local sources:                                       |                                   |                              |                              |              |
| Interest earnings                                    | \$ 5,601                          | \$ 1,095                     | \$ 10,961                    | \$ 17,657    |
| Total Revenues                                       | 5,601                             | 1,095                        | 10,961                       | 17,657       |
| EXPENDITURES   |                                   |                              |                              |              |
| Capital outlay                                       | 690,101                           | 612,100                      | 5,046,426                    | 6,348,627    |
| Total Expenditures                                   | 690,101                           | 612,100                      | 5,046,426                    | 6,348,627    |
| EXCESS (Deficiency) OF REVENUES<br>OVER EXPENDITURES | (684,500)                         | (611,005)                    | (5,035,465)                  | (6,330,970)  |
| OTHER FINANCING SOURCES (USES)                       |                                   |                              |                              |              |
| Transfers in   | 1,600,000                         | -                            | -                            | 1,600,000    |
| Total Other Financing Sources (Uses)                 | 1,600,000                         | -                            | -                            | 1,600,000    |
| Net Change in Fund Balances                          | 915,500                           | (611,005)                    | (5,035,465)                  | (4,730,970)  |
| FUND BALANCES - BEGINNING                            | 768,285                           | 611,005                      | 5,671,869                    | 7,051,159    |
| FUND BALANCES - ENDING                               | \$ 1,683,785                      | \$ -                         | \$ 636,404                   | \$ 2,320,189 |

## Lincoln Parish School Board

### INTERNAL SERVICE FUNDS

The internal service funds are used to account for the accumulation of resources for and the payment of benefits by the School Board's risk retention programs. The School Board maintains the following risk retention funds:

**Workers' Compensation** - This fund, which began in fiscal year 1991, is used to account for the payment of workers' compensation benefits. Fund revenues are derived from government allocations. These revenues are planned to match: (1) expenses of insurance premiums in excess of risk retention amounts; (2) estimated claim losses resulting from risk retention programs which include estimated liabilities for claims incurred but not yet reported at year end, and (3) operating expenses.

**Group Health Insurance** - Monies in this fund are received from three sources: employee deductions from payroll, 1967 sales tax fund, and the general fund. Monies are used to pay employee health insurance claims, the administrative cost to the insurance administrator for administration of the plan and processing medical claims, cost of excess and specific insurance to protect the fund from exposure to large claims, hospital pre-certification, and life insurance with an insurance carrier.

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE  
 Combining Statement of Net Position  
 June 30, 2017

Exhibit 35

|  | <u>WORKERS'</u><br><u>COMPENSATION</u> | <u>GROUP</u><br><u>HEALTH</u><br><u>INSURANCE</u> | <u>TOTAL</u>     |
|--|--|---|------------------|
| ASSETS                                     |  |   |                  |
| CURRENT ASSETS                             |  |   |                  |
| Cash                                       | \$ 60,125                              | \$ 1,216,887                                      | \$ 1,277,012     |
| Investments                                | 410,202                                | 3,348,070   | 3,758,272        |
| Interfund receivables                      | 222,823                                | 2,208   | 225,031          |
|  | <u>693,150</u>                         | <u>4,567,165</u>                                  | <u>5,260,315</u> |
| TOTAL CURRENT ASSETS                       |  |   |                  |
| LIABILITIES                                |  |   |                  |
| CURRENT LIABILITIES                        |  |   |                  |
| Accounts payable                           | -                                      | 313,916   | 313,916          |
| Claims payable                             | 235,676                                | 1,311,314   | 1,546,990        |
|  | <u>235,676</u>                         | <u>1,625,230</u>                                  | <u>1,860,906</u> |
| TOTAL CURRENT LIABILITIES                  |  |   |                  |
| NON CURRENT LIABILITIES                    |  |   |                  |
| Claims payable                             | 87,249                                 | -   | 87,249           |
|  | <u>87,249</u>                          | <u>-</u>  | <u>87,249</u>    |
| TOTAL NON CURRENT LIABILITIES              |  |   |                  |
| TOTAL LIABILITIES                          |  |   |                  |
|  | <u>322,925</u>                         | <u>1,625,230</u>                                  | <u>1,948,155</u> |
| NET POSITION                               |  |   |                  |
| Restricted for workers compensation surety | 100,000                                | -   | 100,000          |
| Unrestricted                               | 270,225                                | 2,941,935   | 3,212,160        |
|  | <u>370,225</u>                         | <u>2,941,935</u>                                  | <u>3,312,160</u> |
| TOTAL NET POSITION                         |  |   |                  |



LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE  
 Combining Statement of Revenues, Expenses,  
 and Changes in Fund Net Position  
 For the Year Ended June 30, 2017

Exhibit 36

|                                | <u>WORKERS'<br/>COMPENSATION</u> | <u>GROUP<br/>HEALTH<br/>INSURANCE</u> | <u>TOTAL</u>        |
|--------------------------------|----------------------------------|---------------------------------------|---------------------|
| OPERATING REVENUE              |                                  |                                       |                     |
| Premiums                       | \$ 329,961                       | \$ 12,063,614                         | \$ 12,393,575       |
| Other revenues                 | -                                | 195,245                               | 195,245             |
| Total operating revenues       | <u>329,961</u>                   | <u>12,258,859</u>                     | <u>12,588,820</u>   |
| OPERATING EXPENSES             |                                  |                                       |                     |
| Administration                 | -                                | 1,848,733                             | 1,848,733           |
| Insurance premiums             | -                                | 190,794                               | 190,794             |
| Claims                         | 329,961                          | 11,162,550                            | 11,492,511          |
| Total operating expenses       | <u>329,961</u>                   | <u>13,202,077</u>                     | <u>13,532,038</u>   |
| Operating income (loss)        | <u>-</u>                         | <u>(943,218)</u>                      | <u>(943,218)</u>    |
| NONOPERATING REVENUES/EXPENSES |                                  |                                       |                     |
| Earnings on investments        | <u>1,161</u>                     | <u>25,977</u>                         | <u>27,138</u>       |
| Change in Net Position         | 1,161                            | (917,241)                             | (916,080)           |
| NET POSITION - BEGINNING       | <u>369,064</u>                   | <u>3,859,176</u>                      | <u>4,228,240</u>    |
| NET POSITION - ENDING          | <u>\$ 370,225</u>                | <u>\$ 2,941,935</u>                   | <u>\$ 3,312,160</u> |

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE  
 Combining Statement of Cash Flows  
 For the Year Ended June 30, 2017

Exhibit 37

|  | WORKERS'<br>COMPENSATION | GROUP<br>HEALTH<br>INSURANCE | TOTAL               |
|--|--------------------------|------------------------------|---------------------|
| <b>CASH FLOW (USES) FROM OPERATING ACTIVITIES</b>  |                          |                              |                     |
| Receipts from interfund services provided  | \$ 329,961               | \$ 12,063,614                | \$ 12,393,575       |
| Payments for administration  | -                        | (1,848,733)                  | (1,848,733)         |
| Payments for insurance premiums  | -                        | (164,401)                    | (164,401)           |
| Payments for claims  | (329,961)                | (10,999,778)                 | (11,329,739)        |
| Other receipts   | -                        | 195,245                      | 195,245             |
|  | <u>-</u>                 | <u>(754,053)</u>             | <u>(754,053)</u>    |
| <b>CASH FLOW (USES) FROM INVESTING ACTIVITIES</b>  |                          |                              |                     |
| Purchase investments   | (300,975)                | (21,826)                     | (322,801)           |
| Earnings on investments  | 1,161                    | 25,977                       | 27,138              |
|  | <u>(299,814)</u>         | <u>4,151</u>                 | <u>(295,663)</u>    |
| Net cash provided by (used for) operating activities   | <u>-</u>                 | <u>(754,053)</u>             | <u>(754,053)</u>    |
| <b>CASH AND CASH EQUIVALENTS - BEGINNING</b>   |                          |                              |                     |
|  | 359,939                  | 1,966,789                    | 2,326,728           |
| <b>CASH AND CASH EQUIVALENTS - ENDING</b>  |                          |                              |                     |
|  | <u>60,125</u>            | <u>1,216,887</u>             | <u>1,277,012</u>    |
| <b>RECONCILIATION OF OPERATING INCOME (LOSS) TO<br/>NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b> |                          |                              |                     |
| Operating (loss)   | -                        | (943,218)                    | (943,218)           |
| Adjustments to reconcile operating income<br>to net cash provided (used) by operating activities:        |                          |                              |                     |
| Increase (decrease) in accounts payable  | -                        | 26,393                       | 26,393              |
| Increase (decrease) in claims payable  | -                        | 162,772                      | 162,772             |
|  | <u>-</u>                 | <u>162,772</u>               | <u>162,772</u>      |
| Net cash provided by (used for) operating activities   | <u>\$ -</u>              | <u>\$ (754,053)</u>          | <u>\$ (754,053)</u> |

**Lincoln Parish School Board**

**AGENCY FUNDS**

**SCHOOL ACTIVITIES AGENCY FUND** The activities of the various individual school accounts are accounted for in the school activities agency fund. While the accounts are under the supervision of the School Board, they belong to the individual schools or their student bodies and are not available for use by the School Board.

LINCOLN PARISH SCHOOL BOARD

SCHOOL ACTIVITIES AGENCY FUND  
 Statement of Changes in Assets and Liabilities  
 For the Year Ended June 30, 2017

Exhibit 38

|                           | <u>Balance<br/>July 1, 2016</u> | <u>Additions</u>    | <u>Deductions</u>   | <u>Balance<br/>June 30, 2017</u> |
|---------------------------|---------------------------------|---------------------|---------------------|----------------------------------|
| <b>ASSETS</b>             |                                 |                     |                     |                                  |
| Cash and cash equivalents | \$ 1,296,906                    | \$ 3,206,429        | \$ 3,205,542        | \$ 1,297,793                     |
| Total assets              | <u>1,296,906</u>                | <u>3,206,429</u>    | <u>3,205,542</u>    | <u>1,297,793</u>                 |
| <b>LIABILITIES</b>        |                                 |                     |                     |                                  |
| Deposits due others       | <u>1,296,906</u>                | <u>3,206,429</u>    | <u>3,205,542</u>    | <u>1,297,793</u>                 |
| Total liabilities         | <u>\$ 1,296,906</u>             | <u>\$ 3,206,429</u> | <u>\$ 3,205,542</u> | <u>\$ 1,297,793</u>              |

**LINCOLN PARISH SCHOOL BOARD**  
**SCHOOL ACTIVITIES AGENCY FUND**  
**Schedule of Changes in Deposits Due Others**  
**For the Year Ended June 30, 2017**

Exhibit 39

| <u>SCHOOL</u>              | <u>Balance,<br/>Beginning</u> | <u>Additions</u> | <u>Deductions</u> | <u>Balance,<br/>Ending</u> |
|----------------------------|-------------------------------|------------------|-------------------|----------------------------|
| Choudrant Elementary       | \$ 52,319                     | \$ 76,153        | \$ 71,927         | \$ 56,545                  |
| Choudrant High School      | 95,202                        | 448,206          | 434,895           | 108,513                    |
| Cypress Springs Elementary | 54,693                        | 149,137          | 165,210           | 38,620                     |
| Dubach High School         | 70,897                        | 47,611           | 48,917            | 69,591                     |
| Early Childhood Center     | 94,486                        | 44,082           | 29,435            | 109,133                    |
| Glen View Elementary       | 143,792                       | 101,854          | 88,422            | 157,224                    |
| Hillcrest Elementary       | 16,606                        | 62,084           | 67,201            | 11,489                     |
| I. A. Lewis School         | 35,361                        | 119,313          | 124,286           | 30,388                     |
| Ruston Elementary          | 22,217                        | 93,022           | 92,307            | 22,932                     |
| Ruston High School         | 504,180                       | 1,416,708        | 1,444,170         | 476,718                    |
| Ruston Junior High         | 124,594                       | 341,365          | 366,348           | 99,611                     |
| Simsboro High              | 82,559                        | 306,894          | 272,424           | 117,029                    |
|                            | <hr/>                         | <hr/>            | <hr/>             | <hr/>                      |
| Total                      | \$ 1,296,906                  | \$ 3,206,429     | \$ 3,205,542      | \$ 1,297,793               |
|                            | <hr/> <hr/>                   | <hr/> <hr/>      | <hr/> <hr/>       | <hr/> <hr/>                |

Lincoln Parish School Board

Schedule of Compensation Paid Board Members  
For the Year Ended June 30, 2017

Exhibit 40

The schedule of compensation paid to School Board members is presented in compliance with House Concurrent Resolution No. 54 of the 1979 Session of the Louisiana Legislature. Compensation of the School Board members is included in the general administrative expenditures of the general fund. In accordance with Louisiana Revised Statute 17:56, the School Board members have elected the monthly payment method of compensation. Under this method, each member of the School Board receives \$600 per month and the president receives \$700 per month for performing the duties of the office.

|                                    |                 |
|------------------------------------|-----------------|
| Joe E. Mitcham, Jr., President     | \$ 8,400        |
| Lynda D. Henderson, Vice-President | 7,200           |
| Deborah E. Abrahm                  | 7,200           |
| Michael J. Barmore                 | 7,200           |
| Lisa A. Best                       | 7,200           |
| Curtis Dowling                     | 7,200           |
| David Ferguson                     | 7,200           |
| Danny R. Hancock                   | 7,200           |
| Otha L. Anders                     | 7,200           |
| Alexander T. Hunt III              | 7,200           |
| George Mack, Jr.                   | 7,200           |
| Susan Wiley                        | <u>7,200</u>    |
| Total                              | <u>\$87,600</u> |

Lincoln Parish School Board

Schedule of Compensation, Benefits and Other Payments to Agency Head (Superintendent)  
For the Year Ended June 30, 2017

Exhibit 41

Agency Head Name: Mike Milstead, Superintendent

| <u>Purpose</u>      | <u>Amount</u>  |
|---------------------|----------------|
| Salary              | <u>137,197</u> |
| Benefits-insurance  | <u>7,038</u>   |
| Benefits-retirement | <u>34,465</u>  |
| Cell phone          | <u>720</u>     |
| Travel              | <u>7,400</u>   |

**Lincoln Parish School Board**

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# STATISTICAL SECTION



**Lincoln Parish School Board  
Statistical Section  
Contents**

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| <b>Financial Trends</b>  |                         |                        |
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**Lincoln Parish School Board  
Statistical Section  
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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.

(concluded)

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Net Position by Component  
As of June 30, 2008 through June 30, 2017  
(Accrual Basis of Accounting)

|  | 2008                 | 2009                 | 2010                 | 2011                 | 2012                 | 2013                 | 2014                 | 2015                   | 2016                   | 2017                   |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|------------------------|------------------------|
| Governmental Activities                    |                      |                      |                      |                      |                      |                      |                      |                        |                        |                        |
| Net investment in capital assets           | \$ 15,821,552        | \$ 17,471,102        | \$ 21,217,155        | \$ 20,235,907        | \$ 21,094,207        | \$ 17,225,141        | \$ 18,889,958        | \$ 19,672,809          | \$ 21,318,895          | \$ 20,760,858          |
| Restricted                                 | 25,575,046           | 26,269,612           | 28,125,864           | 20,273,480           | 16,101,180           | 17,056,352           | 19,385,787           | 20,730,179             | 21,861,350             | 20,490,861             |
| Unrestricted                               | 18,999,036           | 13,520,916           | 3,645,445            | 2,120,496            | (4,574,729)          | (7,805,312)          | (20,778,030)         | (101,376,587)          | (104,556,524)          | (109,622,258)          |
| Total governmental activities net position | <u>\$ 60,395,634</u> | <u>\$ 57,261,630</u> | <u>\$ 52,988,464</u> | <u>\$ 42,629,883</u> | <u>\$ 32,620,658</u> | <u>\$ 26,476,181</u> | <u>\$ 17,497,715</u> | <u>\$ (60,973,599)</u> | <u>\$ (61,376,279)</u> | <u>\$ (68,370,539)</u> |

Source: Comprehensive Annual Financial Report

Notes: GASB Statement No. 63 was implemented for the year ended June 30, 2013. The statement changed the term net assets to net position.

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Changes in Net Position  
Fiscal Years Ended June 30, 2008 through June 30, 2017  
(Accrual Basis of Accounting)

|  | 2008                | 2009                  | 2010                  | 2011                   | 2012                   | 2013                  | 2014                  | 2015                  | 2016                | 2017                  |
|--|---------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|-----------------------|-----------------------|---------------------|-----------------------|
| <b>Expenses</b>  |                     |                       |                       |                        |                        |                       |                       |                       |                     |                       |
| Instruction:   |                     |                       |                       |                        |                        |                       |                       |                       |                     |                       |
| Regular programs   | \$ 26,568,041       | \$ 30,163,462         | \$ 30,427,302         | \$ 32,642,396          | \$ 33,068,518          | \$ 31,500,292         | \$ 32,663,625         | \$ 34,247,192         | \$ 33,264,279       | \$ 34,522,849         |
| Special programs   | 7,380,325           | 8,031,993             | 8,496,973             | 9,188,534              | 8,714,638              | 8,137,886             | 8,759,210             | 8,864,384             | 9,222,025           | 10,306,694            |
| Other instructional programs                                 | 5,251,047           | 7,691,752             | 6,661,970             | 7,375,026              | 6,289,918              | 5,640,524             | 6,491,780             | 6,380,248             | 7,038,294           | 6,859,185             |
| Support services:  |                     |                       |                       |                        |                        |                       |                       |                       |                     |                       |
| Student services   | 2,802,103           | 3,272,079             | 4,249,298             | 4,505,317              | 4,761,831              | 4,375,322             | 4,560,723             | 4,694,693             | 4,943,395           | 4,663,641             |
| Instructional staff support                                  | 3,897,456           | 4,720,407             | 4,498,787             | 5,273,039              | 4,792,607              | 4,400,846             | 5,027,381             | 4,805,141             | 5,063,025           | 5,935,285             |
| General administration                                       | 1,274,781           | 918,507               | 962,385               | 1,437,546              | 1,930,984              | 1,680,642             | 1,701,078             | 1,645,180             | 2,144,596           | 1,872,977             |
| School administration  | 4,026,853           | 4,932,880             | 4,640,775             | 5,145,320              | 5,039,560              | 4,832,407             | 5,026,979             | 4,971,805             | 5,047,343           | 5,146,860             |
| Business services  | 1,072,736           | 961,722               | 1,239,033             | 1,196,835              | 560,074                | 799,194               | 895,336               | 971,276               | 999,380             | 988,405               |
| Plant services   | 5,049,805           | 6,263,414             | 5,601,915             | 5,718,301              | 5,735,159              | 6,122,978             | 6,336,565             | 6,452,901             | 6,754,949           | 6,332,191             |
| Student transportation services                              | 4,322,200           | 3,853,893             | 3,682,459             | 3,939,094              | 4,057,003              | 4,128,052             | 4,572,395             | 4,178,165             | 3,968,266           | 4,412,274             |
| Central services   | 684,385             | 638,967               | 673,685               | 602,886                | 647,069                | 651,162               | 716,716               | 726,120               | 692,382             | 514,685               |
| Food services  | 4,398,820           | 4,917,466             | 4,597,796             | 4,862,319              | 4,665,598              | 4,568,379             | 4,763,151             | 4,689,505             | 4,702,082           | 4,451,103             |
| Community service programs                                   | 128,271             | 129,591               | 127,472               | 120,025                | 122,464                | 97,781                | 98,181                | 103,415               | 122,103             | 126,702               |
| Interest on long-term debt                                   | 1,562,995           | 1,523,279             | 1,464,046             | 1,765,129              | 1,687,304              | 1,518,153             | 1,389,160             | 1,505,207             | 1,576,941           | 1,540,338             |
| Total expenses   | 68,419,818          | 78,019,412            | 77,323,896            | 83,771,767             | 82,072,727             | 78,453,618            | 83,002,280            | 84,235,232            | 85,539,060          | 87,673,189            |
| <b>Program Revenues</b>                                      |                     |                       |                       |                        |                        |                       |                       |                       |                     |                       |
| Charges for services:  |                     |                       |                       |                        |                        |                       |                       |                       |                     |                       |
| Food Service Operations                                      | 407,292             | 481,394               | 428,867               | 390,539                | 460,527                | 359,319               | 285,760               | 274,055               | 236,185             | 104,455               |
| Operating Grants and Contributions                           | 8,147,677           | 9,158,702             | 10,108,590            | 9,524,505              | 7,798,000              | 7,568,327             | 7,597,696             | 7,126,905             | 8,646,589           | 8,663,197             |
| Total program revenues                                       | 8,554,969           | 9,640,096             | 10,537,457            | 9,915,044              | 8,258,527              | 7,927,646             | 7,883,456             | 7,400,960             | 8,882,774           | 8,767,652             |
| <b>Net (Expense) / Revenue</b>                               | <u>(59,864,849)</u> | <u>(68,379,316)</u>   | <u>(66,786,439)</u>   | <u>(73,856,723)</u>    | <u>(73,814,200)</u>    | <u>(70,525,972)</u>   | <u>(75,118,824)</u>   | <u>(76,834,272)</u>   | <u>(76,656,286)</u> | <u>(78,905,537)</u>   |
| <b>General Revenues and Other Changes in Net Position</b>    |                     |                       |                       |                        |                        |                       |                       |                       |                     |                       |
| Taxes  |                     |                       |                       |                        |                        |                       |                       |                       |                     |                       |
| Property taxes   | 14,977,200          | 13,628,657            | 15,722,585            | 16,427,235             | 16,588,347             | 17,114,594            | 16,981,856            | 17,670,812            | 18,624,264          | 19,905,768            |
| Sales taxes  | 17,172,180          | 17,135,956            | 13,737,876            | 14,503,760             | 14,341,048             | 14,907,193            | 15,930,635            | 21,824,714            | 21,677,475          | 19,215,744            |
| Grants and contributions not restricted to specific programs | 31,541,003          | 32,517,429            | 30,872,533            | 31,202,870             | 31,622,931             | 30,992,218            | 32,329,375            | 33,247,328            | 34,355,511          | 31,436,022            |
| Interest and investment earnings                             | 2,365,935           | 1,196,099             | 279,044               | 277,631                | 205,119                | 124,681               | 215,195               | 112,897               | 228,500             | 381,412               |
| Miscellaneous  | 733,617             | 767,171               | 769,908               | 1,086,646              | 1,047,520              | 1,242,814             | 683,297               | 1,122,743             | 1,367,856           | 972,324               |
| Total  | 66,789,935          | 65,245,312            | 61,381,946            | 63,498,142             | 63,804,965             | 64,381,500            | 66,140,358            | 73,978,494            | 76,253,606          | 71,911,270            |
| <b>Change in Net Position</b>                                | <u>\$ 6,925,086</u> | <u>\$ (3,134,004)</u> | <u>\$ (5,404,493)</u> | <u>\$ (10,358,581)</u> | <u>\$ (10,009,235)</u> | <u>\$ (6,144,472)</u> | <u>\$ (8,978,466)</u> | <u>\$ (2,855,778)</u> | <u>\$ (402,680)</u> | <u>\$ (6,994,267)</u> |

Source: Comprehensive Annual Financial Report

Notes: GASB Statement No. 63 was implemented for the year ended June 30, 2013. The statement changed the term net assets to net position.

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Fund Balances of Governmental Funds  
As of June 30, 2008 through June 30, 2017  
(Modified Accrual Basis of Accounting)

|   | 2008                 | 2009                 | 2010                 | 2011                 | 2012                 | 2013                 | 2014                 | 2015                 | 2016                 | 2017                 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>General Fund</b>                       |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved                                  | \$ 10,229,855        | \$ 11,130,963        | \$ 9,815,401         | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 |
| Unreserved                                | 15,783,187           | 9,763,144            | 13,302,919           | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Nonspendable                              | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Restricted                                | -                    | -                    | -                    | 2,982,976            | 603,318              | 2,633,004            | 2,504,929            | 2,786,218            | 3,177,809            | 2,703,222            |
| Committed                                 | -                    | -                    | -                    | 5,417,506            | 6,963,486            | 5,349,385            | 5,633,198            | 4,865,055            | 4,963,711            | 3,845,407            |
| Assigned                                  | -                    | -                    | -                    | 200,000              | 200,000              | 200,000              | 200,000              | 200,000              | 200,000              | 200,000              |
| Unassigned                                | -                    | -                    | -                    | 13,664,232           | 15,254,193           | 13,056,610           | 9,835,583            | 10,942,748           | 14,654,620           | 16,463,570           |
| <b>Total general fund</b>                 | <u>26,013,042</u>    | <u>20,894,107</u>    | <u>23,118,320</u>    | <u>22,264,714</u>    | <u>23,020,997</u>    | <u>21,238,999</u>    | <u>18,173,710</u>    | <u>18,794,021</u>    | <u>22,996,140</u>    | <u>23,212,199</u>    |
| <b>All Other Governmental Funds</b>       |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved                                  | 16,526,043           | 16,046,862           | 19,660,931           | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Unreserved, reported in:                  |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Special revenue funds                     | 2,327,803            | 2,122,435            | 3,022,809            | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Capital projects funds                    | 3,596,882            | 7,177,996            | 12,735,334           | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Nonspendable                              | -                    | -                    | -                    | 79,339               | 90,082               | 133,499              | 144,401              | 100,469              | 73,536               | 146,018              |
| Restricted                                | -                    | -                    | -                    | 20,346,918           | 15,810,005           | 14,278,371           | 23,366,913           | 25,756,027           | 25,295,473           | 18,771,100           |
| Committed                                 | -                    | -                    | -                    | 11,397,985           | 12,034,700           | 11,549,958           | 10,225,053           | 10,404,549           | 7,885,242            | 9,639,941            |
| Assigned                                  | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Unassigned                                | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| <b>Total all other governmental funds</b> | <u>22,450,728</u>    | <u>25,347,293</u>    | <u>35,419,074</u>    | <u>31,824,242</u>    | <u>27,934,787</u>    | <u>25,961,828</u>    | <u>33,736,367</u>    | <u>36,261,045</u>    | <u>33,254,251</u>    | <u>28,557,059</u>    |
| <b>Grand Total of funds</b>               | <u>\$ 48,463,770</u> | <u>\$ 46,241,400</u> | <u>\$ 58,537,394</u> | <u>\$ 54,088,956</u> | <u>\$ 50,955,784</u> | <u>\$ 47,200,827</u> | <u>\$ 51,910,077</u> | <u>\$ 55,055,066</u> | <u>\$ 56,250,391</u> | <u>\$ 51,769,258</u> |

Source: Comprehensive Annual Financial Report  
New Fund Balance Categories (June 2011)

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Changes in Fund Balances of Governmental Funds  
Fiscal Years Ended June 30, 2008 through June 30, 2017  
(Modified Accrual Basis of Accounting)

|   | 2008                  | 2009                  | 2010                  | 2011                  | 2012                  | 2013                  | 2014                | 2015                | 2016                | 2017                  |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|---------------------|---------------------|-----------------------|
| <b>Revenues</b>   |                       |                       |                       |                       |                       |                       |                     |                     |                     |                       |
| Ad valorem taxes  | \$ 14,977,200         | \$ 13,626,657         | \$ 15,722,585         | \$ 16,427,235         | \$ 16,588,347         | \$ 17,114,594         | \$ 16,981,856       | \$ 17,670,812       | \$ 18,624,264       | \$ 19,905,768         |
| Sales & use taxes                                       | 17,172,180            | 17,135,956            | 13,737,876            | 14,503,760            | 14,341,048            | 14,907,193            | 15,930,635          | 21,824,714          | 21,677,475          | 19,215,744            |
| Investment Earning                                      | 2,193,564             | 1,095,279             | 254,185               | 239,527               | 189,152               | 110,932               | 130,791             | 107,376             | 215,951             | 354,274               |
| Food Services   | 407,292               | 481,394               | 428,867               | 390,539               | 460,527               | 359,319               | 285,760             | 274,055             | 236,185             | 104,455               |
| Other Revenues  | 486,738               | 519,705               | 722,525               | 834,817               | 703,212               | 1,067,104             | 521,725             | 818,166             | 1,404,067           | 807,867               |
| Total revenues from local sources                       | <u>35,236,974</u>     | <u>32,858,991</u>     | <u>30,866,038</u>     | <u>32,395,878</u>     | <u>32,282,286</u>     | <u>33,559,142</u>     | <u>33,850,767</u>   | <u>40,695,123</u>   | <u>42,157,942</u>   | <u>40,388,108</u>     |
| Revenue from state sources                              |                       |                       |                       |                       |                       |                       |                     |                     |                     |                       |
| Equalization  | 31,241,701            | 32,242,502            | 30,588,211            | 29,582,077            | 31,298,443            | 30,694,168            | 31,657,271          | 32,942,869          | 34,060,865          | 31,125,348            |
| Other   | 1,907,711             | 2,592,254             | 1,158,839             | 971,138               | 730,750               | 816,328               | 1,619,796           | 830,267             | 1,297,965           | 1,007,482             |
| Total revenue from state sources                        | <u>33,149,412</u>     | <u>34,834,756</u>     | <u>31,747,050</u>     | <u>30,553,215</u>     | <u>32,029,193</u>     | <u>31,510,496</u>     | <u>33,277,067</u>   | <u>33,773,136</u>   | <u>35,358,830</u>   | <u>32,132,830</u>     |
| Revenue from federal sources                            | 6,539,268             | 6,841,375             | 9,234,073             | 10,174,160            | 7,391,748             | 7,050,049             | 6,650,004           | 6,601,097           | 7,643,270           | 7,966,389             |
| Total Revenues  | <u>74,925,654</u>     | <u>74,535,122</u>     | <u>71,847,161</u>     | <u>73,123,253</u>     | <u>71,703,227</u>     | <u>72,119,687</u>     | <u>73,777,838</u>   | <u>81,069,356</u>   | <u>85,160,042</u>   | <u>80,487,327</u>     |
| <b>Expenditures:</b>                                    |                       |                       |                       |                       |                       |                       |                     |                     |                     |                       |
| <b>Current</b>  |                       |                       |                       |                       |                       |                       |                     |                     |                     |                       |
| Instruction services                                    | 36,729,066            | 37,857,331            | 38,495,336            | 39,976,958            | 39,280,230            | 37,772,937            | 39,897,194          | 42,103,939          | 42,618,771          | 42,389,986            |
| Student services  | 2,722,781             | 2,792,847             | 3,799,922             | 3,933,493             | 4,217,345             | 3,915,798             | 4,218,687           | 4,308,702           | 4,574,644           | 4,120,635             |
| Instructional staff support                             | 3,625,545             | 4,107,975             | 3,942,309             | 4,536,033             | 4,076,366             | 3,935,938             | 4,452,557           | 4,408,802           | 4,615,250           | 5,348,514             |
| General administration                                  | 1,240,449             | 879,223               | 915,653               | 1,380,563             | 1,586,859             | 1,490,801             | 1,556,495           | 1,553,646           | 2,034,874           | 1,688,892             |
| School administration                                   | 3,794,892             | 4,152,272             | 4,029,608             | 4,272,081             | 4,198,058             | 4,307,187             | 4,657,489           | 4,529,093           | 4,660,427           | 4,550,237             |
| Business services                                       | 1,038,572             | 869,411               | 1,156,961             | 1,081,994             | 443,959               | 716,987               | 826,757             | 902,902             | 937,758             | 898,208               |
| Plant services  | 4,906,579             | 5,797,908             | 5,238,277             | 5,270,824             | 5,440,027             | 5,797,311             | 5,742,758           | 6,209,713           | 6,530,639           | 6,017,888             |
| Student transportation services                         | 3,928,144             | 3,213,446             | 3,071,306             | 3,214,950             | 3,338,561             | 3,491,370             | 3,653,350           | 3,640,654           | 3,422,256           | 3,656,780             |
| Central services  | 682,879               | 642,241               | 665,880               | 591,057               | 635,715               | 641,051               | 709,879             | 717,647             | 686,392             | 503,448               |
| Food service  | 4,244,933             | 4,368,744             | 4,081,070             | 4,246,023             | 4,070,262             | 4,269,431             | 4,201,941           | 4,426,764           | 4,485,793           | 4,117,506             |
| Community services                                      | 122,523               | 120,669               | 120,451               | 114,460               | 117,241               | 97,322                | 98,181              | 103,415             | 123,355             | 117,272               |
| Capital Outlay  | 12,611,116            | 6,709,061             | 6,330,856             | 8,493,710             | 6,388,933             | 4,797,667             | 5,354,216           | 6,013,528           | 12,788,489          | 7,166,868             |
| Debt service  |                       |                       |                       |                       |                       |                       |                     |                     |                     |                       |
| Principal   | 1,380,000             | 1,455,000             | 1,525,000             | 1,934,133             | 2,716,458             | 2,992,142             | 2,410,000           | 2,790,000           | 2,920,000           | 3,035,000             |
| Interest  | 1,600,456             | 1,543,364             | 1,484,982             | 1,675,412             | 1,742,375             | 1,546,292             | 1,181,817           | 1,334,712           | 1,407,409           | 1,370,659             |
| Bond Issuance   | -                     | -                     | -                     | -                     | -                     | 127,046               | -                   | -                   | 53,904              | 116,107               |
| Total Expenditures                                      | <u>78,627,935</u>     | <u>74,509,492</u>     | <u>74,857,611</u>     | <u>80,721,691</u>     | <u>78,252,389</u>     | <u>75,899,280</u>     | <u>78,961,321</u>   | <u>83,043,517</u>   | <u>91,859,961</u>   | <u>85,098,000</u>     |
| Excess of revenues over (under) expenditures            | <u>(3,702,281)</u>    | <u>25,630</u>         | <u>(3,010,450)</u>    | <u>(7,598,438)</u>    | <u>(6,549,162)</u>    | <u>(3,779,593)</u>    | <u>(5,183,483)</u>  | <u>(1,974,161)</u>  | <u>(6,699,919)</u>  | <u>(4,610,673)</u>    |
| <b>Other Financing Sources (Uses)</b>                   |                       |                       |                       |                       |                       |                       |                     |                     |                     |                       |
| Proceeds from borrowing                                 | -                     | -                     | -                     | 3,150,000             | 3,415,000             | 21,641                | 8,000,000           | 5,000,000           | 13,135,000          | 5,595,000             |
| Payments to escrow agent                                | -                     | -                     | -                     | -                     | -                     | -                     | -                   | -                   | (4,980,000)         | (6,276,830)           |
| Transfers in  | -                     | 7,500,000             | 4,696,956             | 5,599,211             | 1,261,536             | -                     | 2,888,527           | 3,289,794           | 1,790,279           | 3,001,625             |
| Transfers out   | (1,800,000)           | (9,750,000)           | (4,696,956)           | (5,599,211)           | (1,260,546)           | -                     | (2,888,527)         | (3,289,941)         | (2,290,279)         | (3,001,625)           |
| Other   | -                     | -                     | -                     | -                     | -                     | -                     | -                   | 119,293             | 240,244             | 811,363               |
| Total other financing sources (uses)                    | <u>(1,800,000)</u>    | <u>(2,250,000)</u>    | <u>-</u>              | <u>3,150,000</u>      | <u>3,415,990</u>      | <u>21,641</u>         | <u>8,000,000</u>    | <u>5,119,146</u>    | <u>7,895,244</u>    | <u>129,533</u>        |
| Net change in fund balances                             | <u>\$ (5,502,281)</u> | <u>\$ (2,224,370)</u> | <u>\$ (3,010,450)</u> | <u>\$ (4,448,438)</u> | <u>\$ (3,133,172)</u> | <u>\$ (3,757,952)</u> | <u>\$ 2,816,517</u> | <u>\$ 3,144,985</u> | <u>\$ 1,195,325</u> | <u>\$ (4,481,140)</u> |
| Debt service as a percentage of noncapital expenditures | 4.5%                  | 4.4%                  | 4.4%                  | 5.0%                  | 6.2%                  | 6.4%                  | 4.9%                | 5.4%                | 5.9%                | 5.7%                  |

Source: Comprehensive Annual Financial Report



LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Assessed Value and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years

| Fiscal<br>Year<br>Ended<br>June 30 | Real Property           |                        | Personal<br>Property | Less:<br>Homestead<br>Exempt Property | Total Taxable<br>Assessed<br>Value | Total<br>Direct<br>Tax Rate | Estimated<br>Actual<br>Taxable<br>Value | Assessed<br>Value as a<br>Percentage of<br>Actual Value |
|------------------------------------|-------------------------|------------------------|----------------------|---------------------------------------|------------------------------------|-----------------------------|---|---|
|                                    | Residential<br>Property | Commercial<br>Property |                      |                                       |                                    |                             |   |   |
| 2008                               | \$ 129,599,582          | \$ 74,702,159          | \$ 100,449,245       | \$ 52,524,903                         | \$ 252,226,083                     | 84.76                       | \$ 2,379,928,891                        | 12.81%  |
| 2009                               | 170,661,941             | 80,605,827             | 118,357,662          | 55,839,945                            | 313,785,485                        | 61.41                       | 2,920,418,379                           | 12.66%  |
| 2010                               | 174,569,477             | 97,095,409             | 136,916,109          | 56,496,942                            | 352,084,053                        | 62.20                       | 3,147,569,130                           | 12.98%  |
| 2011                               | 177,017,012             | 102,543,244            | 130,696,587          | 57,011,497                            | 353,245,346                        | 86.20                       | 3,154,246,995                           | 13.01%  |
| 2012                               | 179,487,928             | 102,771,387            | 129,749,705          | 57,082,309                            | 354,926,711                        | 84.70                       | 3,177,412,371                           | 12.97%  |
| 2013                               | 187,616,732             | 108,154,310            | 127,182,937          | 57,253,450                            | 365,700,529                        | 84.60                       | 3,271,223,590                           | 12.93%  |
| 2014                               | 189,625,042             | 102,372,586            | 132,835,571          | 56,722,532                            | 368,110,667                        | 83.35                       | 3,305,682,426                           | 12.85%  |
| 2015                               | 192,958,394             | 100,769,419            | 145,669,235          | 56,961,721                            | 382,435,327                        | 83.35                       | 3,368,585,893                           | 13.04%  |
| 2016                               | 196,294,125             | 105,606,908            | 158,949,220          | 57,071,964                            | 403,778,289                        | 83.35                       | 3,568,550,012                           | 12.91%  |
| 2017                               | 224,435,657             | 112,921,687            | 176,394,963          | 58,577,541                            | 455,174,766                        | 80.27                       | 4,008,485,298                           | 12.82%  |

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Source: Lincoln Parish Tax Assessor Agency

Notes:

- (1) Property in the parish is reassessed every four years.
- (2) Assessed values are established by the Assessor each year on a uniform basis at the following ratios of assessed value to actual value:
  - 10% land
  - 10% residential improvements
  - 15% industrial improvements
  - 15% machinery
  - 15% commercial improvements
  - 25% public service properties, excluding land
- (3) Tax rates are per \$1,000 of assessed value.
- (4) Total direct tax rate includes operating and debt millages.

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Overlapping Governments  
Last Ten Fiscal Years

| Fiscal<br>Year<br>Ended<br>June 30 | School District Direct Rate |                         |                         | Overlapping Rates             |                   | Total Direct and<br>Overlapping<br>Rates |
|------------------------------------|-----------------------------|-------------------------|-------------------------|-------------------------------|-------------------|--|
|                                    | Operating<br>Millage        | Debt Service<br>Millage | Total School<br>Millage | Lincoln Parish<br>Police Jury | City of<br>Ruston |  |
| 2008                               | 45.31                       | 39.45                   | 84.76                   | 24.57                         | 8.69              | 118.02                                   |
| 2009                               | 40.41                       | 21.00                   | 61.41                   | 21.65                         | 9.04              | 92.10                                    |
| 2010                               | 41.70                       | 20.50                   | 62.20                   | 21.65                         | 9.04              | 92.89                                    |
| 2011                               | 44.70                       | 41.50                   | 86.20                   | 21.65                         | 9.04              | 116.89                                   |
| 2012                               | 44.70                       | 40.00                   | 84.70                   | 21.65                         | 9.04              | 115.39                                   |
| 2013                               | 44.60                       | 40.00                   | 84.60                   | 21.66                         | 8.80              | 115.06                                   |
| 2014                               | 44.60                       | 38.75                   | 83.35                   | 20.66                         | 8.80              | 112.81                                   |
| 2015                               | 44.60                       | 38.75                   | 83.35                   | 20.38                         | 8.80              | 112.53                                   |
| 2016                               | 44.60                       | 38.75                   | 83.35                   | 20.38                         | 8.80              | 112.53                                   |
| 2017                               | 41.52                       | 38.75                   | 80.27                   | 17.51                         | 8.16              | 105.94                                   |

Source: Lincoln Parish Tax Assessor Agency

Notes:

- (1) School district debt service millage is for individual school districts.
- (2) The above schedule does not include water districts, fire districts, forestry districts, or levee districts.
- (3) Overlapping rates are those of city and parish governments that apply to property owners within Lincoln Parish. Not all overlapping rates apply to all property owners.

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Principal Property Taxpayers  
June 30, 2017 and Nine Years Ago

| Taxpayer  | Fiscal Year 2017       |      |  | Fiscal Year 2008       |      |  |
|---|------------------------|------|--|------------------------|------|--|
|   | Taxable Assessed Value | Rank | Percentage of Total Taxable Assessed Value | Taxable Assessed Value | Rank | Percentage of Total Taxable Assessed Value |
| MRD Operating LLC   | \$ 36,938,856          | 1    | 8.12 %                                     |                        |      |  |
| Roseburg Forest Products  | 11,874,585             | 2    | 2.61                                       |                        |      |  |
| ETC Field Service, LLC<br>formerly Regency Gas<br>Gathering & Proc) | 9,648,044              | 3    | 2.12                                       |                        |      |  |
| Enable Mississippi River Trans                                      | 9,781,740              | 4    | 2.15                                       |                        |      |  |
| PenTex NL Oper 3 LLC  | 8,124,010              | 5    | 1.78                                       |                        |      |  |
| Enable Gas Transfer   | 7,805,780              | 6    | 1.71                                       |                        |      |  |
| Origin Bank   | 6,354,540              | 7    | 1.40                                       |                        |      |  |
| Midcontinent Express Pipeline                                       | 7,735,170              | 8    | 1.70                                       |                        |      |  |
| Entergy Louisiana Inc   | 6,044,270              | 8    | 1.33                                       |                        |      |  |
| Weyeraruser NR Co. LA 762   | 6,711,676              | 10   | 1.47                                       | \$ 8,267,710           | 3    | 3.28 %                                     |
| Laclede Gas Co.   |                        |      |  | 10,114,110             | 1    | 4.01                                       |
| Center Point Miss. River Trans                                      |                        |      |  | 9,548,410              | 2    | 3.79                                       |
| CenterPoint Energy Gas Trans  |                        |      |  | 7,045,370              | 4    | 2.79                                       |
| CenterPoint Energy Arkla  |                        |      |  | 4,309,410              | 5    | 1.71                                       |
| St. Gobain Containers   |                        |      |  | 3,916,710              | 6    | 1.55                                       |
| Petrohawk Energy  |                        |      |  | 3,770,940              | 7    | 1.50                                       |
| Energy Louisiana  |                        |      |  | 3,421,440              | 8    | 1.36                                       |
| Flakeboard America Ltd  |                        |      |  | 2,858,455              | 9    | 1.13                                       |
| Weyeraruser Co.   |                        |      |  | 2,613,027              | 10   | 1.04                                       |
| Totals  | \$ <u>111,018,671</u>  |      | <u>24.39 %</u>                             | \$ <u>55,865,582</u>   |      | <u>22.15 %</u>                             |

Source: Lincoln Parish Tax Assessor Agency  
Table 5 - Total Assessed Value

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Property Tax Levies and Collections  
Last Ten Fiscal Years

| Fiscal Year<br>Ended<br>June 30 | Total Tax<br>Levy for<br>Fiscal Year | Collected within the<br>Fiscal Year of the Levy |                    | Collections In<br>Subsequent Years | Total Collections to Date |                    |
|---------------------------------|--------------------------------------|---|--------------------|------------------------------------|---------------------------|--------------------|
|                                 |                                      | Amount  | Percentage of Levy |                                    | Amount                    | Percentage of Levy |
| 2008                            | \$ 13,428,659                        | \$ 13,415,230                                   | 99.90%             | \$ 215                             | \$ 13,415,230             | 99.90%             |
| 2009                            | 13,540,614                           | 13,381,344                                      | 98.82%             | 91,249                             | 13,472,593                | 99.50%             |
| 2010                            | 15,495,822                           | 15,287,561                                      | 98.66%             | 299                                | 15,287,860                | 98.66%             |
| 2011                            | 16,254,811                           | 15,649,323                                      | 96.28%             | 533                                | 15,649,856                | 96.28%             |
| 2012                            | 16,276,263                           | 16,106,932                                      | 98.96%             | 396                                | 16,107,328                | 98.96%             |
| 2013                            | 16,781,320                           | 16,590,672                                      | 98.86%             | 1,293                              | 16,591,965                | 98.87%             |
| 2014                            | 17,414,011                           | 16,476,372                                      | 94.62%             | (1,889)                            | 16,474,483                | 94.60%             |
| 2015                            | 17,363,790                           | 17,135,203                                      | 98.68%             | (400)                              | 17,134,803                | 98.68%             |
| 2016                            | 18,366,805                           | 17,737,510                                      | 96.57%             | 1,888                              | 17,739,398                | 96.58%             |
| 2017                            | 19,601,161                           | 19,572,825                                      | 99.86%             | N/A                                | 19,572,825                | 99.86%             |

Source: Lincoln Parish Sheriff (ex-officio tax collector)

N/A - Information is not yet available.

(1) Negative amounts represent refunds submitted to taxpayers

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Sales and Use Tax Rates and Collections - All Governments  
Last Ten Fiscal Years

| Fiscal Year | Sales and Use Tax Rates |             |              |                |                   |               |       |              | Sales and Use Tax Collections |              |              |              |                |            |               |       |
|-------------|-------------------------|-------------|--------------|----------------|-------------------|---------------|-------|--------------|-------------------------------|--------------|--------------|--------------|----------------|------------|---------------|-------|
|             | Parishwide              |             |              | Municipalities |                   |               |       |              | Total Rate                    | Parishwide   |              |              | Municipalities |            |               | Total |
|             | School Board            | Police Jury | Sheriff Dept | City of Ruston | City of Grambling | Grambling EDD | Other | School Board |                               | Police Jury  | Sheriff Dept | Ruston       | Grambling EDD  | Other      |               |       |
| 2008        | 2.00%                   | 0.75%       | 0.00%        | 1.75%          | 2.00%             | 0.00%         | 2.25% | 4.75%        | \$ 17,154,391                 | \$ 6,410,386 | \$ -         | \$ 8,778,707 | 531,042        | \$ 717,194 | \$ 33,591,720 |       |
| 2009        | 2.00%                   | 0.75%       | 0.00%        | 1.75%          | 2.00%             | 0.00%         | 2.25% | 4.75%        | 17,128,678                    | 6,393,742    | -            | 8,998,399    | 443,486        | 1,077,334  | 34,041,639    |       |
| 2010        | 2.00%                   | 0.75%       | 0.00%        | 1.75%          | 2.00%             | 0.00%         | 2.25% | 4.75%        | 13,758,809                    | 5,120,974    | -            | 8,536,175    | 409,649        | 1,025,739  | 28,851,346    |       |
| 2011        | 2.00%                   | 0.75%       | 0.00%        | 1.75%          | 2.00%             | 0.00%         | 2.25% | 4.75%        | 14,500,745                    | 5,432,187    | -            | 8,816,518    | 479,367        | 1,140,004  | 30,368,821    |       |
| 2012        | 2.00%                   | 0.75%       | 0.00%        | 1.75%          | 2.00%             | 0.00%         | 2.25% | 4.75%        | 14,354,105                    | 5,382,763    | -            | 8,849,616    | 557,157        | 1,106,739  | 30,250,380    |       |
| 2013        | 2.00%                   | 0.75%       | 0.25%        | 1.75%          | 2.00%             | 0.00%         | 2.25% | 5.00%        | 14,889,567                    | 5,583,326    | 1,803,337    | 8,952,627    | 466,674        | 1,195,084  | 32,890,615    |       |
| 2014        | 2.00%                   | 0.75%       | 0.25%        | 1.75%          | 2.00%             | 0.00%         | 2.25% | 5.00%        | 16,029,943                    | 6,011,299    | 2,000,568    | 8,964,195    | 465,755        | 1,392,676  | 34,864,436    |       |
| 2015        | 2.00%                   | 0.75%       | 0.25%        | 1.75%          | 2.00%             | 0.00%         | 2.25% | 5.00%        | 21,717,482                    | 8,144,046    | 2,706,659    | 10,037,505   | 478,108        | 2,132,781  | 45,216,581    |       |
| 2016        | 2.00%                   | 0.75%       | 0.25%        | 2.50%          | 2.25%             | 0.50%         | 2.25% | 5.75%        | 21,683,420                    | 8,131,268    | 2,706,573    | 10,538,261   | 522,764        | 2,117,525  | 45,699,811    |       |
| 2017        | 2.00%                   | 0.75%       | 0.25%        | 2.50%          | 2.25%             | 0.50%         | 2.25% | 5.75%        | 19,215,744                    | 7,207,333    | 2,386,995    | 10,891,088   | 603,641        | 1,709,517  | 42,014,318    |       |

Notes

- (1) Information provided by Lincoln Parish Sales and Use Tax Commission
- (2) Total rate represents the maximum amount that may be assessed by local taxing authorities. These rates do not include the state sales and use tax rate.
- (3) The Municipalities - Other column includes Dubach, Choudrant and Convention and Visitors Bureau.
- (4) Grambling column contains Grambling and Grambling Economic District Tax for Grambling Economic Development District effective 4/1/2016.
- (5) City of Grambling tax rate changed from 2.00 to 2.25 effective 4/1/2016.
- (6) City of Ruston tax rate changed from 1.75 to 2.50 effective 7/1/2016.
- (7) City of Grambling EDD tax rate effective 4/1/2016.
- (8) Sales tax collections totals are as of June 30th each year.

Table 10

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years

| Fiscal Year<br>Ended<br>June 30 | General<br>Obligation<br>Bonds | Qualified<br>School<br>Construction<br>Bonds | Certificates<br>of<br>Indebtedness | Total<br>Bonds<br>Outstanding | Percentage<br>of Personal<br>Income | Per<br>Capita |
|---------------------------------|--------------------------------|--|------------------------------------|-------------------------------|-------------------------------------|---------------|
| 2008                            | \$ 36,055,000                  | \$ -   | \$ 90,000                          | \$ 36,145,000                 | 2.99%                               | \$ 849        |
| 2009                            | 34,630,000                     | -  | 60,000                             | 34,690,000                    | 2.83%                               | 815           |
| 2010                            | 42,135,000                     | 5,087,000                                    | 30,000                             | 47,252,000                    | 3.52%                               | 1,092         |
| 2011                            | 40,653,711                     | 7,897,867                                    | -                                  | 48,551,578                    | 3.34%                               | 1,123         |
| 2012                            | 38,699,305                     | 10,546,409                                   | -                                  | 49,245,714                    | 3.43%                               | 1,051         |
| 2013                            | 38,324,899                     | 9,759,267                                    | -                                  | 48,084,166                    | 3.28%                               | 1,024         |
| 2014                            | 43,840,000                     | 11,652,000                                   | -                                  | 55,492,000                    | 3.58%                               | 1,170         |
| 2015                            | 46,050,000                     | 11,652,000                                   | -                                  | 57,702,000                    | 3.56%                               | 1,212         |
| 2016                            | 51,285,000                     | 11,652,000                                   | -                                  | 62,937,000                    | 3.87%                               | 1,317         |
| 2017                            | 49,171,541                     | 11,652,000                                   | -                                  | 60,823,541                    | 3.58%                               | 1,274         |

## Notes:

- (1) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.
- (2) General Obligation Bonds column excludes certificates of indebtedness.
- (3) See the Schedule of Demographic and Economic Statistics (Table 14) for personal income and population data.

Table 11

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Ratios of General Bonded Debt Outstanding  
Last Ten Fiscal Years

| Fiscal Year<br>Ended<br>June 30 | General<br>Obligation<br>Bonds | Less: Amounts<br>Available in Debt<br>Service Funds | Net           | Percentage of<br>Estimated<br>Actual Taxable<br>Value of<br>Property | Per<br>Capita |
|---------------------------------|--------------------------------|---|---------------|--|---------------|
| 2008                            | \$ 36,055,000                  | \$ 4,606,967  | \$ 31,448,033 | 1.32%  | \$ 739        |
| 2009                            | 34,630,000                     | 4,309,777   | 30,320,223    | 1.04%  | 712           |
| 2010                            | 42,135,000                     | 8,500,419   | 33,634,581    | 1.07%  | 777           |
| 2011                            | 40,653,711                     | 4,602,477   | 36,051,234    | 1.14%  | 834           |
| 2012                            | 38,699,305                     | 4,229,219   | 34,470,086    | 1.08%  | 736           |
| 2013                            | 38,324,899                     | 3,931,500   | 34,393,399    | 1.05%  | 733           |
| 2014                            | 43,840,000                     | 3,700,630   | 40,139,370    | 1.21%  | 847           |
| 2015                            | 46,050,000                     | 3,013,379   | 43,036,621    | 1.28%  | 904           |
| 2016                            | 51,285,000                     | 2,943,546   | 48,341,454    | 1.35%  | 1,012         |
| 2017                            | 49,171,541                     | 2,785,903   | 46,385,638    | 1.16%  | 972           |

## Notes:

- (1) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.
- (2) General Obligation Bonds column excludes certificates of indebtedness and Qualified School Construction Bonds.
- (3) See the Schedule of Demographic and Economic Statistics for personal income and population data. (Table 14)
- (4) See Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data. (Table 15)

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Legal Debt Margin Information  
Last Ten Fiscal Years

|   | <u>2008</u>          | <u>2009</u>          | <u>2010</u>           | <u>2011</u>          | <u>2012</u>           | <u>2013</u>           | <u>2014</u>           | <u>2015</u>           | <u>2016</u>           | <u>2017</u>           |
|---|----------------------|----------------------|-----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Debt Limit  | \$ 100,567,825       | \$ 121,976,392       | \$ 134,831,728        | \$ 135,384,758       | \$ 135,962,977        | \$ 139,574,813        | \$ 140,194,956        | \$ 145,001,026        | \$ 152,080,583        | \$ 169,538,261        |
| Total net debt applicable to limit                                      | <u>31,448,033</u>    | <u>30,320,223</u>    | <u>33,634,581</u>     | <u>36,051,234</u>    | <u>34,470,086</u>     | <u>34,393,399</u>     | <u>40,139,370</u>     | <u>43,036,621</u>     | <u>48,341,454</u>     | <u>46,385,638</u>     |
| Legal debt margin   | <u>\$ 69,119,792</u> | <u>\$ 91,656,169</u> | <u>\$ 101,197,147</u> | <u>\$ 99,333,524</u> | <u>\$ 101,492,891</u> | <u>\$ 105,181,414</u> | <u>\$ 100,055,586</u> | <u>\$ 101,964,405</u> | <u>\$ 103,739,129</u> | <u>\$ 123,152,623</u> |
| Total net debt applicable to the limit<br>as a percentage of debt limit | 31.27%               | 24.86%               | 24.95%                | 26.63%               | 25.35%                | 24.64%                | 28.63%                | 29.68%                | 31.79%                | 27.36%                |

**Legal Debt Margin Calculation for Fiscal Year 2016**

|  |                    |
|--|--------------------|
| Assessed value   | 455,174,766        |
| Add back: exempt real property                                     | <u>58,577,541</u>  |
| Total assessed value   | 513,752,307        |
| Debt limit ( 33% of total assessed value)                          | 169,538,261        |
| Debt applicable to limit:  |                    |
| General Obligation bonds   | 49,171,541         |
| Less: Amount set aside for repayment of<br>general obligation debt | <u>2,785,903</u>   |
| Total net debt applicable to limit                                 | <u>46,385,638</u>  |
| Legal debt margin  | <u>123,152,623</u> |

Source: Comprehensive Annual Financial Report  
Assessed value is obtained from the Lincoln Parish Tax Assessor.

Notes:

(1) The debt limit is 33% of total assessed value. This percentage is in accordance with Act 103 of 1980 Regular Session of the Louisiana Legislature R.S. 39:562 ( C ).



LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Direct and Overlapping Governmental Activities Debt  
As of June 30, 2017

| <u>Governmental Unit</u>                       | <u>Debt<br/>Outstanding</u> | <u>Estimated<br/>Percentage<br/>Applicable</u> | <u>Estimated<br/>Share of<br/>Overlapping<br/>Debt</u> |
|--|-----------------------------|--|--|
| Lincoln Parish Police Jury                     | \$ 2,481,000                | 100.00%  | \$ 2,481,000   |
| City of Grambling                              | -                           | 100.00%  | -  |
| City of Ruston                                 | 43,690,000                  | 100.00%  | <u>43,690,000</u>                                      |
| Subtotal, overlapping debt                     |                             |  | <u>46,171,000</u>                                      |
| <b>Lincoln Parish School Board Direct Debt</b> |                             |  | <u>60,823,541</u>                                      |
| Total direct and overlapping debt              |                             |  | <u>\$ 106,994,541</u>                                  |

Sources: Debt outstanding data extracted from annual financial report of respective governments.

Notes:

- (1) Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the School Board. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the School Board.
- (2) Various tax districts exist within Lincoln Parish that involve a small percentage of parish taxpayers. These districts' debt is not included as the amounts and impact on this schedule is not significant.

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Demographic and Economic Statistics  
Last Ten Fiscal Years

| <u>Fiscal Year<br/>Ended<br/>June 30</u> | <u>Population</u> | <u>Personal<br/>Income</u> | <u>Per<br/>Capita<br/>Personal<br/>Income</u> | <u>School<br/>Enrollment</u> | <u>Percentage<br/>on Free &amp;<br/>Reduced<br/>Meals</u> | <u>Unemployment<br/>Rate</u> |
|--|-------------------|----------------------------|---|------------------------------|---|------------------------------|
| 2008                                     | 42,562            | \$ 1,209,959,000           | \$ 28,428                                     | 6,452                        | 57.85   | 6.1                          |
| 2009                                     | 42,558            | 1,226,291,000              | 28,815  | 6,582                        | 58.21   | 5.1                          |
| 2010                                     | 43,286            | 1,343,843,000              | 31,046  | 6,462                        | 59.79   | 7.4                          |
| 2011                                     | 43,217            | 1,454,172,000              | 33,648  | 6,496                        | 59.23   | 8.3                          |
| 2012                                     | 46,856            | 1,437,027,000              | 30,669  | 6,451                        | 59.41   | 8.7                          |
| 2013                                     | 46,953            | 1,464,552,000              | 31,256  | 6,470                        | 58.94   | 8.0                          |
| 2014                                     | 47,414            | 1,550,864,526              | 32,709  | 6,354                        | 58.23   | 7.6                          |
| 2015                                     | 47,617            | 1,622,644,509              | 34,077  | 6,370                        | 64.12   | 7.8                          |
| 2016                                     | 47,774            | 1,627,994,598              | 34,077  | 6,488                        | 64.42   | 7.3                          |
| 2017                                     | 47,745            | 1,701,058,860              | 35,628  | 5,989                        | 44.35   | 6.5                          |

Sources:

- (1) Population data obtained American Factfinder from U. S. Census Bureau.
- (2) School enrollment and free and reduced meals data obtained from Louisiana Department of Education.
- (3) Unemployment rate obtained from [www.StatsAmerica.org](http://www.StatsAmerica.org)
- (4) Personal Income data obtained from [www.StatsAmerica.org](http://www.StatsAmerica.org).

Table 15

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Principal Employers  
June 30, 2017 and Nine Years Ago

|   | Fiscal Year 2017       |    |                          | Fiscal Year 2008       |    |                          |
|---|------------------------|----|--------------------------|------------------------|----|--------------------------|
|   | Number of<br>Employees |    | % of Total<br>Employment | Number of<br>Employees |    | % of Total<br>Employment |
| Louisiana Tech University                 | 1,230                  | 1  | 6.58%                    | 1,275                  | 1  | 7.01%                    |
| Grambling State University                | 900                    | 2  | 4.82%                    | 794                    | 3  | 4.36%                    |
| Lincoln Parish School Board               | 829                    | 3  | 4.44%                    | 1,000                  | 2  | 5.50%                    |
| Northern Louisiana Medical Center         | 520                    | 4  | 2.78%                    | 645                    | 4  | 3.54%                    |
| Genisis Energy                            | 480                    | 6  | 2.57%                    |                        |    | 0.00%                    |
| Walmart                                   | 450                    | 5  | 2.41%                    | 500                    | 5  | 2.75%                    |
| Ardagh Glass Inc                          | 433                    | 7  | 2.32%                    |                        |    |                          |
| Louisiana Methodists Childrens' Home      | 400                    | 8  | 2.14%                    | 300                    | 8  | 1.65%                    |
| City of Ruston                            | 268                    | 9  | 1.43%                    | 293                    | 9  | 1.61%                    |
| North Louisiana Rehabilitation Center Inc | 230                    | 10 | 1.23%                    |                        |    |                          |
| Franke Consumer Products                  |                        |    |                          | 200                    | 10 | 1.10%                    |
| HealthSouth                               |                        |    |                          | 325                    | 7  | 1.79%                    |
| Saint Gobain container                    |                        |    |                          | 348                    | 6  | 1.91%                    |

Notes:

Source: North Louisiana Economic Partnership

(1) Employment data obtained from U.S. Department of Labor.

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

School Building Information  
June 30, 2008 through June 30, 2017

Form of Government  
Area of Parish  
Regular School Days

President/School Board  
472 Square Miles  
180

180

| <b>Number of Schools:</b>               | 2008         | 2009         | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Pre-K                                   | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            |
| K-5                                     | 5            | 5            | 5            | 5            | 6            | 6            | 5            | 5            | 5            | 5            |
| K-6                                     | 2            | 2            | 2            | 2            | 1            | 1            | 1            | 1            | 1            | 1            |
| K-8                                     | 1            | 1            | 1            | 1            | 1            | 2            | 2            | 2            | 2            | 2            |
| K-12                                    | 1            | 1            | 1            | 1            | 1            | 2            | 2            | 2            | 2            | 2            |
| 6 Grade Only                            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            |
| Middle School (6-8 only)                | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            |
| Junior High (7-8 only)                  | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            | 1            |
| 3rd - 12th Grade                        | 1            | 1            | 1            | 1            | 1            | 0            | 0            | 0            | 0            | 0            |
| 6th - 12th Grade                        | 1            | 1            | 1            | 1            | 1            | 0            | 0            | 0            | 0            | 0            |
| High School (7-12 only)                 | 2            | 2            | 2            | 2            | 1            | 1            | 1            | 1            | 1            | 1            |
| High School (9-12 only)                 | 2            | 2            | 2            | 2            | 2            | 2            | 2            | 2            | 2            | 2            |
| <b>Total</b>                            | <u>19</u>    | <u>19</u>    | <u>19</u>    | <u>19</u>    | <u>18</u>    | <u>18</u>    | <u>17</u>    | <u>17</u>    | <u>17</u>    | <u>17</u>    |
| <b>Enrollment (Public School Only):</b> |              |              |              |              |              |              |              |              |              |              |
| Preschool                               | 40           | 40           | 44           | 47           | 71           | 71           | 64           | 89           | 97           | 82           |
| Kindergarten                            | 579          | 563          | 523          | 576          | 595          | 541          | 498          | 490          | 500          | 465          |
| Grades 1-5                              | 2464         | 2582         | 2,579        | 2,609        | 2,555        | 2,561        | 2,520        | 2,491        | 2,496        | 2,333        |
| Grades 6-8                              | 1593         | 1573         | 1,536        | 1,423        | 1,473        | 1,533        | 1,507        | 1,483        | 1,479        | 1,419        |
| Grades 9-12                             | 1,776        | 1,824        | 1,780        | 1,841        | 1,757        | 1,764        | 1,765        | 1,817        | 1,916        | 1,690        |
| <b>Total</b>                            | <u>6,452</u> | <u>6,582</u> | <u>6,462</u> | <u>6,496</u> | <u>6,451</u> | <u>6,470</u> | <u>6,354</u> | <u>6,370</u> | <u>6,488</u> | <u>5,989</u> |

Source: Lincoln Parish School Board Student Membership 02/1/17

Note:

- (1) Included in total number of schools and enrollment are 4 university laboratory schools in the parish for which Lincoln Parish School Board services as a pass-through for state equalization funding.
- (2) Total enrollment does not include Pre-K students

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

School Personnel  
Fiscal Years Ended June 30, 2008 Through June 30, 2017

|                                    | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|------------------------------------|------|------|------|------|------|------|------|------|------|------|
| <b>Teachers</b>                    |      |      |      |      |      |      |      |      |      |      |
| Less than a Bachelor's degree      | 1    | 1    | 1    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |
| Bachelor                           | 251  | 248  | 255  | 261  | 255  | 243  | 251  | 256  | 257  | 242  |
| Master                             | 154  | 154  | 146  | 142  | 143  | 133  | 158  | 160  | 175  | 158  |
| Master +30                         | 85   | 84   | 78   | 70   | 69   | 65   | 55   | 56   | 50   | 48   |
| Specialist in Education            | 3    | 3    | 3    | 4    | 3    | 3    | 2    | 1    | 1    | 1    |
| Ph.D or Ed.D                       | 3    | 3    | 4    | 3    | 1    | 3    | 1    | 2    | 3    | 4    |
| Total                              | 497  | 493  | 487  | 480  | 471  | 447  | 467  | 475  | 486  | 453  |
| <b>Principals &amp; Assistants</b> |      |      |      |      |      |      |      |      |      |      |
| Bachelor                           | 1    | 1    | 0    | 1    | 1    | 1    | 1    | 1    | 1    | 2    |
| Master                             | 5    | 5    | 6    | 6    | 7    | 6    | 7    | 7    | 12   | 10   |
| Master +30                         | 23   | 23   | 21   | 20   | 17   | 17   | 14   | 12   | 12   | 10   |
| Specialist in Education            | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 1    |
| Ph.D or Ed.D                       | 2    | 2    | 2    | 2    | 2    | 2    | 4    | 4    | 2    | 2    |
| Total                              | 31   | 31   | 29   | 29   | 27   | 26   | 26   | 24   | 27   | 25   |

Source: Agreed upon procedures report on performance and statistical data accompanying the annual financial statements.

LINCOLN PARISH SCHOOL BOARD  
Ruston, Louisiana

Operating Statistics  
For the Fiscal Years Ended June 30, 2008 through June 30, 2017

| Fiscal Year<br>Ended<br>June 30 | Expenses      | Enrollment | Cost Per<br>Pupil | Percentage<br>Change | Teaching<br>Staff | Pupil/<br>Teacher<br>Ratio |
|---------------------------------|---------------|------------|-------------------|----------------------|-------------------|----------------------------|
| 2008                            | \$ 68,419,818 | 6,452      | \$ 10,604         | 20.00%               | 497               | 12.98                      |
| 2009                            | 77,604,544    | 6,582      | 11,790            | 11.18%               | 493               | 13.35                      |
| 2010                            | 77,323,896    | 6,462      | 11,966            | 1.49%                | 487               | 13.27                      |
| 2011                            | 83,490,238    | 6,496      | 12,853            | 7.41%                | 480               | 13.53                      |
| 2012                            | 82,072,727    | 6,451      | 12,722            | -1.01%               | 471               | 13.70                      |
| 2013                            | 78,453,618    | 6,470      | 12,126            | -4.69%               | 447               | 14.47                      |
| 2014                            | 83,002,280    | 6,354      | 13,063            | 7.73%                | 467               | 13.61                      |
| 2015                            | 84,235,232    | 6,370      | 13,224            | 1.23%                | 475               | 13.41                      |
| 2016                            | 85,539,060    | 6,488      | 13,184            | -0.30%               | 486               | 13.35                      |
| 2017                            | 87,673,189    | 5,989      | 14,639            | 11.03%               | 453               | 13.22                      |

## Notes:

- (1) Expenses are on full accrual and is extracted from Table 2, Changes in Net Assets.
- (2) Enrollment is extracted from Table 14, Demographic and Economic Statistics.
- (3) Teaching staff is extracted from Table 17, School Personnel.

**Lincoln Parish School Board  
Ruston, Louisiana**

**Single Audit Report  
For the Year Ended June 30, 2017**

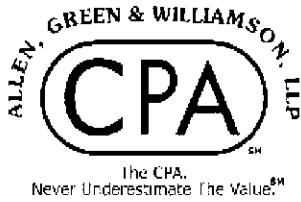




**Lincoln Parish School Board  
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Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA  
(Retired) 1963-2000

## Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

### Independent Auditor's Report

Board Members  
Lincoln Parish School Board  
Ruston, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Lincoln Parish School Board, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements, and have issued our report thereon dated December 15, 2017.

### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School Board's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## Purpose of this Report

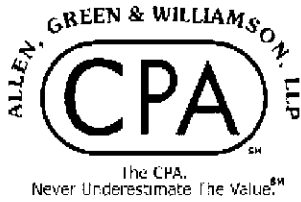
The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

*Allen, Green + Williamson, LLP*

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana  
December 15, 2017



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Aimee Jackson, CPA  
Ronnie Jacola, CPA  
Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA

## **Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance**

### **Independent Auditor's Report**

Board Members  
Lincoln Parish School Board  
Ruston, Louisiana

#### **Report on Compliance for Each Major Federal Program**

We have audited Lincoln Parish School Board's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the School Board's major federal programs for the year ended June 30, 2017. The School Board's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

#### ***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the School Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 *U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*. Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School Board's compliance.

### ***Opinion on Each Major Federal Program***

In our opinion, the School Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

### **Report on Internal Control over Compliance**

Management of the School Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

### **Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance**

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board, as of and for the year ended June 30, 2017 and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements. We issued our report thereon dated December 15, 2017, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional

procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

*Allen, Green + Williamson, LLP*

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana

December 15, 2017

**Lincoln Parish School Board**  
**Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2017**

| FEDERAL GRANTOR/<br>PASS-THROUGH GRANTOR/PROGRAM NAME                            | CFDA<br><u>Grantor No.</u> | Pass-Through<br><u>Grantor No.</u> | <u>Expenditures</u> |
|--|----------------------------|------------------------------------|---------------------|
| United States Department of Agriculture  |                            |                                    |                     |
| Passed Through Louisiana Department of Education:                                |                            |                                    |                     |
| Child Nutrition Cluster:   |                            |                                    |                     |
| Non Cash Assistance (Commodities):   |                            |                                    |                     |
| National School Lunch Program  | 10.555                     | N/A                                | \$ 146,240          |
| Cash Assistance:   |                            |                                    |                     |
| School Breakfast Program   | 10.553                     | N/A                                | \$ 543,611          |
| National School Lunch Program  | 10.555                     | N/A                                | <u>1,627,766</u>    |
| Total Cash Assistance  |                            |                                    | <u>2,171,377</u>    |
| Total United States Department of Agriculture<br>(Total Child Nutrition Cluster) |                            |                                    | <u>2,317,617</u>    |
| United States Department of Education  |                            |                                    |                     |
| Passed Through Louisiana Department of Education:                                |                            |                                    |                     |
| Title I Grants to Local Educational Agencies                                     | 84.010A                    | 28-17-BG-31<br>28-17-T1-31         | 2,751,576           |
| Special Education Cluster:   |                            |                                    |                     |
|  |                            | 28-17-BI-31<br>28-15-OG-31         |                     |
| Grants to States (Part B)  | 84.027A                    | 28-17-RH-31                        | 1,836,866           |
| Preschool Grants   | 84.173A                    | 28-17-P1-31                        | <u>40,191</u>       |
| Total Special Education Cluster  |                            |                                    | 1,877,057           |
| Advanced Placement Test Fee  | 84.330B                    | 28-16-26-31                        | 2,120               |
| Rural Education Achievement  | 84.358B                    | 28-17-RE-31                        | 132,228             |
| Title VII - Homeless Assistance  | 84.196A                    | 28-17-H1-31                        | 1,794               |
| Title II - Improving Teacher Quality State Grants                                | 84.367A                    | 28-17-50-31                        | 408,710             |
| Title III - English Language Acquisition Grants                                  | 84.365A                    | 28-17-60-31                        | 30,163              |
| Migrant Education  | 84.011A                    | 28-17-M1-31                        | 47,558              |
| Striving Readers   | 84.371                     | 28-15-RR-31                        | 12,942              |
| Teacher Incentive Fund   | 84.374                     | 28-17-TP-31                        | 104,938             |
| Preschool Development Grant  | 84.419B                    | 28-16-RM-31                        | 97,797              |
| Passed Through Louisiana Community and Technical<br>College System               |                            |                                    |                     |
| Vocational Education:  |                            |                                    |                     |
| Basic Grants to States   | 84.048                     | 28-17-02-31                        | <u>83,267</u>       |
| Total United States Department of Education                                      |                            |                                    | <u>5,550,150</u>    |
| United States Department of Health and Human Services                            |                            |                                    |                     |
| Passed Through Louisiana Department of Education:                                |                            |                                    |                     |
| Early Childhood Community Network Pilot (CCDF)                                   | 93.575                     | 28-17-CO-31                        | 11,770              |
| Temporary Assistance for Needy Families (TANF)                                   | 93.558                     | 28-17-36-31                        | <u>86,917</u>       |
| Total United States Department of Health and Human Services                      |                            |                                    | <u>98,687</u>       |
| TOTAL FEDERAL AWARDS   |                            |                                    | <u>\$ 7,966,454</u> |



**Lincoln Parish School Board**  
**Notes to the Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2017**

**NOTE 1 – BASIS OF PRESENTATION** The accompanying Schedule of Expenditures of Federal Awards includes the federal award activity of the Lincoln Parish School Board, (the School Board) Ruston, Louisiana under programs of the federal government for the year ended June 30, 2017. The information in this schedule is presented in accordance with the requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). The School Board's reporting entity is defined in Note 1 of the Notes to the basic financial statements of the School Board's Comprehensive Annual Financial Report. Because the schedule presents only a selected portion of the operations of the School Board it is not intended to and does not present the financial position, changes in net assets, or cash flows of the school board.

**NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting, which is described in Note 1 of the Notes to the basic Financial Statements of the School Board's Comprehensive Annual Financial Report. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

**NOTE 3 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS** Federal awards revenues are reported in the School Board's basic financial statements as follows:

|                             | Federal Sources |
|-----------------------------|-----------------|
| Major Funds:                |                 |
| General Fund                | \$ 2,120        |
| Title I                     | 2,751,511       |
| Nonmajor Funds:             |                 |
| Title II                    | 408,710         |
| Special programs            | 1,730,210       |
| School food service         | 2,317,617       |
| Rural education achievement | 132,228         |
| Vocational education        | 83,267          |
| Other miscellaneous         | 540,791         |
| Total                       | \$ 7,966,454    |

**NOTE 4 - RELATIONSHIP TO FEDERAL FINANCIAL REPORTS** Amounts reported in the accompanying schedule agree with the amounts reported in the related federal basic financial reports except for changes made to reflect amounts in accordance with accounting principles generally accepted in the United States of America.

**NOTE 5 - MAJOR FEDERAL AWARDS** For those funds that have matching revenues and state funding, federal expenditures were determined by deducting matching revenues from total expenditures.

**NOTE 6 - NONCASH PROGRAMS** The commodities received, which are noncash revenues, are valued using prices provided by the United States Department of Agriculture.

**NOTE 7 - INDIRECT COST RATE** The School Board has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**Lincoln Parish School Board  
Schedule of Findings and Questioned Costs  
For the Year Ended June 30, 2017**

**PART I - Summary of the Auditor's Results**

**Financial Statement Audit**

- i. The type of audit report issued was unmodified.
- ii. There were no significant deficiencies required to be disclosed by Government Auditing Standards issued by the Comptroller General of the United States of America.
- iii. The audit disclosed no instances of noncompliance considered material to the financial statements, as defined by Government Auditing Standards.

**Audit of Federal Awards**

- iv. There were no significant deficiencies required to be disclosed by the Uniform Guidance (2 CFR 200).
- v. The type of report the auditor issued on compliance for major programs was unmodified.
- vi. The audit disclosed no audit findings which the auditor is required to report under the Uniform Guidance.
- vii. The major federal program is:
  - CFDA #84.010A      Title I Grants to Local Educational Agencies
  - Special Education Program Cluster:
    - CFDA #84.027A      Grants to States (IDEA) Part B
    - CFDA #84.173A      Preschool Grants
- viii. The dollar threshold used to distinguish between Type A and Type B programs as described in the Uniform Guidance was \$750,000.
- ix. The auditee does not qualify as a low-risk auditee under the Uniform Guidance.

**Lincoln Parish School Board**

**OTHER INFORMATION**

**Lincoln Parish School Board  
Status of Prior Year Audit Findings and Questioned Costs  
For the Year Ended June 30, 2017**

**Reference # and title:**                      **2016-001**                      **Five Percent Budget Variance**

**Origination Date:** June 30, 2016.

**Entity-wide or program/department specific:** This finding is entity-wide.

**Condition:** Louisiana Revised Statute 39:1311 requires the chief executive or administrative officer to advise the governing authority or independently elected official in writing when total expenditures and other uses for the remainder of the year, within a fund, are exceeding the total budgeted expenditures and other uses by five percent or more and when total revenues and other sources for the remainder of the year, within a fund, are failing to meet budgeted revenues and other sources by five percent or more.

For fiscal year ended June 30, 2016, the School Board had four funds in which the total revenues and other sources failed to meet the budgeted amounts by five percent or more, which equated to approximately 5.4%. All fund exceptions were due to sales tax actual revenues being less than budgeted.

**Corrective action taken:** See management's corrective action on page 16. This finding is considered cleared.

**Reference # and title:**                      **2016-002**                      **Pubic Bid Law Violation**

**Origination Date:** June 30, 2016.

**Entity-wide or program/department specific:** This finding related to the Title I, Believe and Succeed School Improvement Grant.

**Condition:** In accordance with LA Revised Statute 38:2212.1, all purchases of any materials or supplies exceeding the sum of thirty thousand dollars to be paid out of public funds shall be advertised and let by contract to lowest bidder who has bid according to the specifications as advertised.

The School Board reimbursed Grambling High Foundation for the purchase of \$63,978 in band equipment under the Title I Believe and Succeed School Improvement Grant without performing bid and advertising requirements.

**Corrective action taken:** See management's corrective action on page 16. This finding is considered cleared.

**Reference # and title:**                      **2016-003**                      **Procurement, Suspension and Debarment**

**Origination Date:** June 30, 2016.

**CFDA#, Federal Award Title, Federal Agency, Federal Award # and Year, and the name of Pass-Through Entity:** This finding relates to the Title I Believe and Succeed School Improvement Grant CFDA# 84.010A for the Federal Award Year 2015, received from Federal Agency: U.S. Department of Education, passed through Louisiana Department of Education.

**Condition:** Due to Louisiana State Law being more restrictive then federal law, the School Board is required to follow La. Revised Statute 38:2212.1 when making purchases of materials and supplies exceeding the sum of \$30,000. Additionally, the School Board is required to perform suspension and debarment reviews when entering into covered transaction with vendors that are expected to equal or exceed \$25,000 to ensure the vendor is not suspended or debarred from receiving federal funds.

The School Board reimbursed Grambling High Foundation for the purchase of \$63,978 in band equipment without

**Lincoln Parish School Board  
Status of Prior Year Audit Findings and Questioned Costs  
For the Year Ended June 30, 2017**

performing bidding and advertising requirements. Although the auditor was able to determine the vendor used in this purchase was not suspended or debarred, the School Board did not perform a review of suspension or debarment before the transaction was entered into.

**Corrective action taken:** See management's corrective action on page 16. This finding is considered cleared.

**Reference # and title:**                **2016-004**                **Internal controls Over Disbursements-Allowable Costs**

**Origination Date:** June 30, 2016.

**CFDA#, Federal Award Title, Federal Agency, Federal Award # and Year, and the name of Pass-Through Entity:** This finding relates to the Title I grants CFDA# 84.010A for the Federal Award Year 2015, received from Federal Agency: U.S. Department of Education, passed through Louisiana Department of Education.

**Condition:** Proper internal controls over disbursements require proper documentation to be obtained, the charge should be properly allocated based on documentation and all charges should be reasonable and necessary for the grant's objective.

When testing payroll disbursements over the Title I program as well as through discussion with staff, it was noted that two employees were fully charged to the Title I program; however the employees had certified that they only spent approximately 70% of their time on Title I. Therefore, Title I was overcharged for salaries, benefits and related indirect cost.

Additionally, in the sample of vendor disbursements, it was noted the School Board had charged unallowable cost to the Title I basic grant in the amount of \$107.

For the Title I Believe and Succeed School Improvement grant, it was noted that no time certifications nor timesheets were being maintained for employees being paid by Grambling High Foundation who oversaw the program. Therefore, all salaries and related benefits as well as the related indirect cost were considered improper payments.

**Corrective action taken:** See management's corrective action on page 16. This finding is considered cleared.

**Reference # and title:**                **2016-005**                **Title I Targeting - Eligibility**

**Origination Date:** June 30, 2016.

**CFDA#, Federal Award Title, Federal Agency, Federal Award # and Year, and the name of Pass-Through Entity:** This finding relates to the Title I CFDA# 84.010A for the Federal Award Year 2015, received from Federal Agency: U.S. Department of Education, passed through Louisiana Department of Education.

**Condition:** Federal guidelines require that the School Board determine which schools are eligible to participate in Title I Part A based on poverty measures for children between ages 5 to 17. Additionally, the schools that meet the selected criteria by the School Board should be served using Title I allocated funds.

When testing the targeting calculation within the Title I application, it was noted that the School Board was not consistently applying the multiplier as well as was not consistently using the economically disadvantaged data for the Community Eligibility Provision (CEP) schools. Therefore, the schools within the parish were not properly ranked regarding the poverty measures. This error would have changed the amount of funding allocated to the schools.

**Corrective action taken:** See management's corrective action on page 17. This finding is considered cleared.

# Lincoln Parish School Board

Mike Milstead  
Superintendent

Joe E. Mitcham, Jr.  
President

410 South Farmerville Street  
Ruston, Louisiana 71270-4699  
Phone: 318-255-1430  
Fax: 318-255-3203  
Website: [www.lincolnschools.org](http://www.lincolnschools.org)



December 14, 2017

Allen, Green & Williamson, LLP  
Certified Public Accountants  
Attention: Margie Williamson  
PO Box 6075  
Monroe, LA 71211-6075

Dear Mrs. Williamson:

We have provided below the responses to prior year audit findings for FYE June 30, 2016.

**Reference # and title:**            **2016-001**            **Five Percent Budget Variance**

**Corrective Action Taken**

The School Board established procedures to ensure reports being used agree with general ledger balances.

**Reference # and title:**            **2016-002**            **Pubic Bid Law Violation**

**Corrective Action Taken**

The School Board established procedures to ensure all individuals making purchases on behalf of the school board or with grant funds in the name of the school board are aware of the bid/procurement requirements.

**Reference # and title:**            **2016-003**            **Procurement, Suspension and Debarment**

**Corrective Action Taken**

All new grant recipients receive a copy of all federal and state regulations regarding the procurement, suspension and debarment of a vendor.

**Reference # and title:**            **2016-004**            **Internal Controls Over Disbursements-Allowable Costs**

**Corrective Action Taken**

Lincoln Parish School Board now ensures that all split source funding is initially charged to the General Fund and at the end of the year expenses chargeable to the grant are recorded.

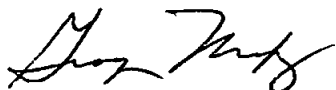
**All regulations and guidelines regarding time certifications and maintaining of payroll records are given to the grant recipient at the beginning of the grant award. All efforts will be made to ensure that the grant recipient understands fully the process of these guidelines.**

**Reference # and title:            2016-005            Title I Targeting - Eligibility**

**Corrective Action Taken**

**All staff have been trained to effectively use federal guidelines in reporting of disadvantaged data for the CEP schools to ensure that no Title I schools are without educational services needed.**

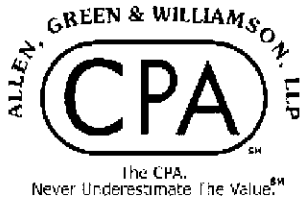
Sincerely,



Mr. George Murphy, CFO  
Lincoln Parish School Board

GM/KP

cc: Mike Milstead, Kathy Pool



# ALLEN, GREEN & WILLIAMSON, LLP

CERTIFIED PUBLIC ACCOUNTANTS

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Eddi Hernandez, CPA  
Aimee Jackson, CPA  
Ronnie Jacola, CPA  
Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA  
(Retired) 1963 - 2000

## INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING STATEWIDE AGREED-UPON PROCEDURES

Board Members  
Lincoln Parish School Board  
Ruston, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of Lincoln Parish School Board, Ruston, Louisiana, and the Legislative Auditor (LLA) on the control and compliance areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the period April 1, 2016 through March 31, 2017. The School Board's management is responsible for the control and compliance areas identified in these Statewide Agreed-Upon Procedures. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. The sufficiency of these procedures is solely the responsibility of the specified users of the reports. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings are as follows:

### *Written Policies and Procedures*

---

1. Obtain the entity's written policies and procedures and report whether those written policies and procedures address each of the following financial/business functions (or report that the entity does not have any written policies and procedures), as applicable:
  - a) **Budgeting**, including preparing, adopting, monitoring, and amending the budget
  - b) **Purchasing**, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law; and (5) documentation required to be maintained for all bids and price quotes.
  - c) **Disbursements**, including processing, reviewing, and approving
  - d) **Receipts**, including receiving, recording, and preparing deposits
  - e) **Payroll/Personnel**, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked
  - f) **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process

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American Institute of Certified Public Accountants Division for CPA Firms,

Government Audit Quality Center,

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- g) ***Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)***, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers, and (5) monitoring card usage
- h) ***Travel and expense reimbursement***, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers
- i) ***Ethics***, including (1) the prohibitions as defined in Louisiana Revised Statute 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees, including elected officials, annually attest through signature verification that they have read the entity's ethics policy. Note: Ethics requirements are not applicable to nonprofits.
- j) ***Debt Service***, including (1) debt issuance approval, (2) EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements

**Comment:** When reviewing the applicable written policies and procedures for the required elements, the following exceptions were noted:

- ***Contracting-*** Procedures do not address types of services requiring written contracts, standard terms and conditions, or legal review.
- ***Credit Cards-*** Procedures do not address allowable business uses.

**Management's Response:** The School Board has developed procedures for contracts addressing types of services requiring contracts, terms and conditions and legal reviews and credit cards allowable business uses.

***Board (or Finance Committee, if applicable)***

---

- 2. Obtain and review the board/committee minutes for the fiscal period, and:
  - a) Report whether the managing board met (with a quorum) at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, or other equivalent document.
  - b) Report whether the minutes referenced or included monthly budget-to-actual comparisons on the General Fund and any additional funds identified as major funds in the entity's prior audit (GAAP-basis).
    - If the budget-to-actual comparisons show that management was deficit spending during the fiscal period, report whether there is a formal/written plan to eliminate the deficit spending for those entities with a fund balance deficit. If there is a formal/written plan, report whether the meeting minutes for at least one board meeting during the fiscal period reflect that the board is monitoring the plan.
  - c) Report whether the minutes referenced or included non-budgetary financial information (e.g. approval of contracts and disbursements) for at least one meeting during the fiscal period.

**Comment:** Budget information was not presented for the months of April 2016 through February 2017.

**Management's Response:** The Business Department presented to the School Board in March of 2017 the budget to actual variance information on the monthly financial report once the final audit procedures were sent out by the LLA. Each month the board is given an actual to budget variance with dollars and percent variances showing on the report.

***Bank Reconciliations***

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- 3. Obtain a listing of client bank accounts from management and management's representation that the listing is complete.

4. Using the listing provided by management, select all of the entity's bank accounts (if five accounts or less) or one-third of the bank accounts on a three year rotating basis (if more than 5 accounts). If there is a change in practitioners, the new practitioner is not bound to follow the rotation established by the previous practitioner. *Note: School student activity fund accounts may be excluded from selection if they are otherwise addressed in a separate audit or AUP engagement.* For each of the bank accounts selected, obtain bank statements and reconciliations for all months in the fiscal period and report whether:
- Bank reconciliations have been prepared;
  - Bank reconciliations include evidence that a member of management or a board member (with no involvement in the transactions associated with the bank account) has reviewed each bank reconciliation; and
  - If applicable, management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 6 months as of the end of the fiscal period.

**Comment:** Ten bank accounts were selected for testing. For 6 of these accounts the person reviewing the reconciliations was involved in the transactions. For 4 of these accounts the person reviewing the reconciliations was involved in the transactions for the months of April 2016 through January 2017. For the months of February and March 2017, the person reviewing the reconciliations was not involved in the transactions. Seven of the 10 bank accounts selected for testing had outstanding checks greater than 6 months with no documentation of research on the checks.

**Management's Response:** Bank reconciliations at the school level are handled by the Bookkeeper and Principal and they reconcile, review, and process all payments. Lack of funding does not allow these processes to be separate.

### ***Collections***

---

5. Obtain a listing of cash/check/money order (cash) collection locations and management's representation that the listing is complete.
6. Using the listing provided by management, select all of the entity's cash collection locations (if five locations or less) or one-third of the collection locations on a three year rotating basis (if more than 5 locations). If there is a change in practitioners, the new practitioner is not bound to follow the rotation established by the previous practitioner. *Note: School student activity funds may be excluded from selection if they are otherwise addressed in a separate audit or AUP engagement.* **For each cash collection location selected:**
- Obtain existing written documentation (e.g. insurance policy, policy manual, job description) and report whether each person responsible for collecting cash is (1) bonded, (2) not responsible for depositing the cash in the bank, recording the related transaction, or reconciling the related bank account (report if there are compensating controls performed by an outside party), and (3) not required to share the same cash register or drawer with another employee.
  - Obtain existing written documentation (e.g. sequentially numbered receipts, system report, reconciliation worksheets, policy manual) and report whether the entity has a formal process to reconcile cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, by a person who is not responsible for cash collections in the cash collection location selected.
  - Select the highest (dollar) week of cash collections from the general ledger or other accounting records during the fiscal period and:
    - Using entity collection documentation, deposit slips, and bank statements, trace daily collections to the deposit date on the corresponding bank statement and report whether the deposits were made within one day of collection. If deposits were not made within one day of collection, report the number of days from receipt to deposit for each day at each collection location.

- Using sequentially numbered receipts, system reports, or other related collection documentation, verify that daily cash collections are completely supported by documentation and report any exceptions.
7. Obtain existing written documentation (e.g. policy manual, written procedure) and report whether the entity has a process specifically defined (identified as such by the entity) to determine completeness of all collections, including electronic transfers, for each revenue source and agency fund additions (e.g. periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation) by a person who is not responsible for collections.

**Comment:** Eight locations were tested. There were exceptions for each location in that the person responsible for collecting cash was responsible for making deposits, recording the transaction or reconciling the bank accounts. For 4 of the locations a formal written process did not exist for the reconciliation of cash collection to the accounting records by revenue source by someone who is not responsible for collections. Highest dollar week of cash collection was tested at each location. Four deposits were made greater than 1 day of collection: 1 deposit was within 2 days, 2 deposits were within 3 days and 1 deposit was within 4 days.

**Management's Response:** Lack of funding does not allow these processes to be separated. The School Bookkeeper is responsible for taking in collections and recording deposits and reconciling deposits. However, procedures are in place to ensure that these monies are handled correctly and internal audits are done on all of these funds every other year.

**Disbursements – General (excluding credit card/debit card/fuel card/P-Card purchases or payments)**

---

8. Obtain a listing of entity disbursements from management or, alternately, obtain the general ledger and sort/filter for entity disbursements. Obtain management's representation that the listing or general ledger population is complete.
9. Using the disbursement population from #8 above, randomly select 25 disbursements (or randomly select disbursements constituting at least one-third of the dollar disbursement population if the entity had less than 25 transactions during the fiscal period), excluding credit card/debit card/fuel card/P-card purchases or payments. Obtain supporting documentation (e.g. purchase requisitions, system screens/logs) for each transaction and report whether the supporting documentation for each transaction demonstrated that:
  - a) Purchases were initiated using a requisition/purchase order system or an equivalent electronic system that separates initiation from approval functions in the same manner as a requisition/purchase order system.
  - b) Purchase orders, or an electronic equivalent, were approved by a person who did not initiate the purchase.
  - c) Payments for purchases were not processed without (1) an approved requisition and/or purchase order, or electronic equivalent; a receiving report showing receipt of goods purchased, or electronic equivalent; and an approved invoice.
10. Using entity documentation (e.g. electronic system control documentation, policy manual, written procedure), report whether the person responsible for processing payments is prohibited from adding vendors to the entity's purchasing/disbursement system.
11. Using entity documentation (e.g. electronic system control documentation, policy manual, written procedure), report whether the persons with signatory authority or who make the final authorization for disbursements have no responsibility for initiating or recording purchases.
12. Inquire of management and observe whether the supply of unused checks is maintained in a locked location, with access restricted to those persons that do not have signatory authority, and report any exceptions. Alternately, if the checks are electronically printed on blank check stock, review entity documentation

(electronic system control documentation) and report whether the persons with signatory authority have system access to print checks.

13. If a signature stamp or signature machine is used, inquire of the signer whether his or her signature is maintained under his or her control or is used only with the knowledge and consent of the signer. Inquire of the signer whether signed checks are likewise maintained under the control of the signer or authorized user until mailed. Report any exceptions.

**Comment:** Two checks tested had no purchase order or equivalent documentation. Four exceptions noted with no evidence of receipt of services or goods. Eight locations were tested for disbursement processes. At 7 of those locations personnel with signatory authority are responsible for initiation or recording purchases. At all locations tested the person with signatory authority has access to blank checks.

**Management's Response:** All schools will be made aware by internal auditors that evidence of receipt of services and goods are required with each purchase and every check should include accurate documentation for payment. School Bookkeepers and Principals are responsible for purchasing, payment and recording of all transactions; but adequate controls are in place to ensure that all transactions are accurately recorded to the best use of public funds.

### ***Credit Cards/Debit Cards/Fuel Cards/P-Cards***

---

14. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards), including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
15. Using the listing prepared by management, randomly select 10 cards (or at least one-third of the cards if the entity has less than 10 cards) that were used during the fiscal period, rotating cards each year. If there is a change in practitioners, the new practitioner is not bound to follow the rotation established by the previous practitioner.

Obtain the monthly statements, or combined statements if multiple cards are on one statement, for the selected cards. Select the monthly statement or combined statement with the largest dollar activity for each card (for a debit card, select the monthly bank statement with the largest dollar amount of debit card purchases) and:

- a) Report whether there is evidence that the monthly statement or combined statement and supporting documentation was reviewed and approved, in writing, by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.]
  - b) Report whether finance charges and/or late fees were assessed on the selected statements.
16. Using the monthly statements or combined statements selected under #15 above, obtain supporting documentation for all transactions for each of the 10 cards selected (i.e. each of the 10 cards should have one month of transactions subject to testing).
    - a) For each transaction, report whether the transaction is supported by:
      - An original itemized receipt (i.e., identifies precisely what was purchased)
      - Documentation of the business/public purpose. For meal charges, there should also be documentation of the individuals participating.
      - Other documentation that may be required by written policy (e.g., purchase order, written authorization.)

- b) For each transaction, compare the transaction's detail (nature of purchase, dollar amount of purchase, supporting documentation) to the entity's written purchasing/disbursement policies and the Louisiana Public Bid Law (i.e. transaction is a large or recurring purchase requiring the solicitation of bids or quotes) and report any exceptions.
- c) For each transaction, compare the entity's documentation of the business/public purpose to the requirements of Article 7, Section 14 of the Louisiana Constitution, which prohibits the loan, pledge, or donation of funds, credit, property, or things of value, and report any exceptions (e.g. cash advances or non-business purchases, regardless whether they are reimbursed). If the nature of the transaction precludes or obscures a comparison to the requirements of Article 7, Section 14, the practitioner should report the transaction as an exception.

**Comment:** One exception noted where finance charge and/or late fee of \$34.98 was assessed on the statement.

**Management's Response:** The Business Department will stress to the schools the importance of not incurring or paying late fees. Every other year an audit is performed to ensure that these are not being paid.

### *Travel and Expense Reimbursement*

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- 17. Obtain from management a listing of all travel and related expense reimbursements, by person, during the fiscal period or, alternately, obtain the general ledger and sort/filter for travel reimbursements. Obtain management's representation that the listing or general ledger is complete.
- 18. Obtain the entity's written policies related to travel and expense reimbursements. Compare the amounts in the policies to the per diem and mileage rates established by the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov)) and report any amounts that exceed GSA rates.
- 19. Using the listing or general ledger from #17 above, select the three persons who incurred the most travel costs during the fiscal period. Obtain the expense reimbursement reports or prepaid expense documentation of each selected person, including the supporting documentation, and choose the largest travel expense for each person to review in detail. For each of the three travel expenses selected:
  - a) Compare expense documentation to written policies and report whether each expense was reimbursed or prepaid in accordance with written policy (e.g., rates established for meals, mileage, lodging). If the entity does not have written policies, compare to the GSA rates (#18 above) and report each reimbursement that exceeded those rates.
  - b) Report whether each expense is supported by:
    - An original itemized receipt that identifies precisely what was purchased. [Note: An expense that is reimbursed based on an established per diem amount (e.g., meals) does not require a receipt.]
    - Documentation of the business/public purpose (Note: For meal charges, there should also be documentation of the individuals participating).
    - Other documentation as may be required by written policy (e.g., authorization for travel, conference brochure, certificate of attendance)
  - c) Compare the entity's documentation of the business/public purpose to the requirements of Article 7, Section 14 of the Louisiana Constitution, which prohibits the loan, pledge, or donation of funds, credit, property, or things of value, and report any exceptions (e.g. hotel stays that extend beyond conference periods or payment for the travel expenses of a spouse). If the nature of the transaction precludes or obscures a comparison to the requirements of Article 7, Section 14, the practitioner should report the transaction as an exception.

- d) Report whether each expense and related documentation was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

**Comment:** One exceptions was noted for disbursement without proper approval.

**Management's Response:** One exception was noted to travel and the Supervisor has been made aware that any deviation from Travel Policy should be made in writing not verbal when given approval.

### ***Contracts***

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20. Obtain a listing of all contracts in effect during the fiscal period or, alternately, obtain the general ledger and sort/filter for contract payments. Obtain management's representation that the listing or general ledger is complete.
21. Using the listing above, select the five contract "vendors" that were paid the most money during the fiscal period (excluding purchases on state contract and excluding payments to the practitioner). Obtain the related contracts and paid invoices and:
  - a) Report whether there is a formal/written contract that supports the services arrangement and the amount paid.
  - b) Compare each contract's detail to the Louisiana Public Bid Law or Procurement Code. Report whether each contract is subject to the Louisiana Public Bid Law or Procurement Code and:
    - If yes, obtain/compare supporting contract documentation to legal requirements and report whether the entity complied with all legal requirements (e.g., solicited quotes or bids, advertisement, selected lowest bidder)
    - If no, obtain supporting contract documentation and report whether the entity solicited quotes as a best practice.
  - c) Report whether the contract was amended. If so, report the scope and dollar amount of the amendment and whether the original contract terms contemplated or provided for such an amendment.
  - d) Select the largest payment from each of the five contracts, obtain the supporting invoice, compare the invoice to the contract terms, and report whether the invoice and related payment complied with the terms and conditions of the contract.
  - e) Obtain/review contract documentation and board minutes and report whether there is documentation of board approval, if required by policy or law (e.g. Lawrason Act or Home Rule Charter).

**Comment:** No exceptions noted in applying agreed upon procedures.

### ***Payroll and Personnel***

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22. Obtain a listing of employees (and elected officials, if applicable) with their related salaries, and obtain management's representation that the listing is complete. Randomly select five employees/officials, obtain their personnel files, and:
  - a) Review compensation paid to each employee during the fiscal period and report whether payments were made in strict accordance with the terms and conditions of the employment contract or pay rate structure.
  - b) Review changes made to hourly pay rates/salaries during the fiscal period and report whether those changes were approved in writing and in accordance with written policy.

23. Obtain attendance and leave records and randomly select one pay period in which leave has been taken by at least one employee. Within that pay period, randomly select 25 employees/officials (or randomly select one-third of employees/officials if the entity had less than 25 employees during the fiscal period), and:
  - a) Report whether all selected employees/officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, an elected official is not eligible to earn leave and does not document his/her attendance and leave. However, if the elected official is earning leave according to policy and/or contract, the official should document his/her daily attendance and leave.)
  - b) Report whether there is written documentation that supervisors approved, electronically or in writing, the attendance and leave of the selected employees/officials.
  - c) Report whether there is written documentation that the entity maintained written leave records (e.g., hours earned, hours used, and balance available) on those selected employees/officials that earn leave.
24. Obtain from management a list of those employees/officials that terminated during the fiscal period and management's representation that the list is complete. If applicable, select the two largest termination payments (e.g., vacation, sick, compensatory time) made during the fiscal period and obtain the personnel files for the two employees/officials. Report whether the termination payments were made in strict accordance with policy and/or contract and approved by management.
25. Obtain supporting documentation (e.g. cancelled checks, EFT documentation) relating to payroll taxes and retirement contributions during the fiscal period. Report whether the employee and employer portions of payroll taxes and retirement contributions, as well as the required reporting forms, were submitted to the applicable agencies by the required deadlines.

**Comment:** The month of September was selected for testing. Leave was documented for all 25 employees but attendance was not documented for 20 of the employees selected. For the 5 employees with documented attendance records, 1 of the attendance sheets was not approved. One termination payment was overpaid by \$9.78.

**Management's Response:** Due to waiting on the final LLA audit procedures, attendance was not documented on salaried employees at the time of the testing period (September 2016). In February 2017, when LLA audit procedures were received, the School Board put in place a sign in and out policy for all certified employees. All other employees clock in and out each day. Principals are to make sure that all employees are signing in and out each day and those records are to be kept for documentation of attendance.

#### ***Ethics (excluding nonprofits)***

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26. Using the five randomly selected employees/officials from procedure #22 under "Payroll and Personnel" above, obtain ethics compliance documentation from management and report whether the entity maintained documentation to demonstrate that required ethics training was completed.
27. Inquire of management whether any alleged ethics violations were reported to the entity during the fiscal period. If applicable, review documentation that demonstrates whether management investigated alleged ethics violations, the corrective actions taken, and whether management's actions complied with the entity's ethics policy. Report whether management received allegations, whether management investigated allegations received, and whether the allegations were addressed in accordance with policy.

**Comment:** There were no exceptions noted in applying agreed upon procedures.

#### ***Debt Service (excluding nonprofits)***

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28. If debt was issued during the fiscal period, obtain supporting documentation from the entity, and report whether State Bond Commission approval was obtained.

29. If the entity had outstanding debt during the fiscal period, obtain supporting documentation from the entity and report whether the entity made scheduled debt service payments and maintained debt reserves, as required by debt covenants.
30. If the entity had tax millages relating to debt service, obtain supporting documentation and report whether millage collections exceed debt service payments by more than 10% during the fiscal period. Also, report any millages that continue to be received for debt that has been paid off.

**Comment:** There were no exceptions noted as a result of applying agreed upon procedures.

***Other***

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31. Inquire of management whether the entity had any misappropriations of public funds or assets. If so, obtain/review supporting documentation and report whether the entity reported the misappropriation to the legislative auditor and the district attorney of the parish in which the entity is domiciled.
32. Observe and report whether the entity has posted on its premises and website, the notice required by R.S. 24:523.1. This notice (available for download or print at [www.lla.la.gov/hotline](http://www.lla.la.gov/hotline)) concerns the reporting of misappropriation, fraud, waste, or abuse of public funds.
33. If the practitioner observes or otherwise identifies any exceptions regarding management's representations in the procedures above, report the nature of each exception.

**Comment:** There were no exceptions noted in applying agreed upon procedures.

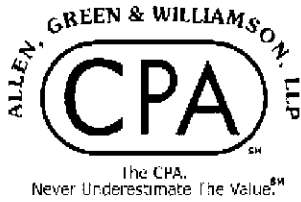
We were not engaged to and did not perform an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on those control and compliance areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on those control and compliance areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Office of the LLA as a public document.

*Allen, Green + Williamson, LLP*  
Allen, Green & Williamson, LLP  
Monroe, Louisiana

December 15, 2017





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(Retired) 1963 - 2000

## INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING BESE AGREED-UPON PROCEDURES

Board Members  
Lincoln Parish School Board  
Ruston, Louisiana

We have performed the procedures included in the *Louisiana Governmental Audit Guide* and enumerated below, which were agreed to by the management of Lincoln Parish School Board, Ruston, Louisiana, and the Office of the Louisiana Legislative Auditor, State of Louisiana, solely to assist users in evaluating management's assertions about the performance and statistical data accompanying the annual financial statements of Lincoln Parish School Board and to determine whether the specified schedules are free of obvious errors and omissions as provided by the Board of Elementary and Secondary Education (BESE). The Lincoln Parish School Board's management is responsible for the performance and statistical data. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. The sufficiency of these procedures is solely the responsibility of the specified users of the reports. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings relate to the accompanying schedules of supplemental information and are as follows:

### General Fund Instructional and Support Expenditures and Certain Local Revenue Sources (Schedule 1)

1. We selected a random sample of 25 transactions and reviewed supporting documentation to determine if the sampled expenditures/revenues are classified correctly and are reported in the proper amounts for each of the following amounts reported on the schedule:
  - Total General Fund Instructional Expenditures,
  - Total General Fund Equipment Expenditures,
  - Total Local Taxation Revenue,
  - Total Local Earnings on Investment in Real Property,
  - Total State Revenue in Lieu of Taxes,
  - Nonpublic Textbook Revenue, and
  - Nonpublic Transportation Revenue.

**Comment:** There were no exceptions noted as a result of applying the agreed upon procedures.

Education Levels of Public School Staff (Schedule 2)

2. We reconciled the total number of full-time classroom teachers per the schedule "Experience of Public Principals and Full-time Classroom Teachers" (Schedule 4) to the combined total number of full-time classroom teachers per this schedule and to school board supporting payroll records as of October 1st.

**Comment:** There were no exceptions noted as a result of applying the agreed upon procedures.

3. We reconciled the combined total of principals and assistant principals per the schedule "Experience of Public Principals and Full-time Classroom Teachers" (Schedule 4) to the combined total of principals and assistant principals per this schedule.

**Comment:** There were no exceptions noted as a result of applying the agreed upon procedures.

4. We obtained a list of full-time teachers, principals, and assistant principals by classification as of October 1st and as reported on the schedule. We traced a random sample of 25 teachers to the individual's personnel file and determined if the individual's education level was properly classified on the schedule.

**Comment:** There were no exceptions noted as a result of applying the agreed upon procedures.

Number and Type of Public Schools (Schedule 3)

5. We obtained a list of schools by type as reported on the schedule. We compared the list to the schools and grade levels as reported on the Title 1 Grants to Local Educational Agencies (CFDA 84.010) application and/or the National School Lunch Program (CFDA 10.555).

**Comment:** One exception noted where a school was incorrectly classified. The schedule was revised.

Experience of Public Principals and Full-time Classroom Teachers (Schedule 4)

6. We obtained a list of full-time teachers, principals, and assistant principals by classification as of October 1 and as reported on the schedule and traced the same sample used in procedure 4 to the individual's personnel file and determined if the individual's experience was properly classified on the schedule.

**Comment:** There were no exceptions noted as a result of applying the agreed upon procedures.

Public Staff Data (Schedule 5)

7. We obtained a list of all classroom teachers including their base salary, extra compensation, and ROTC or rehired retiree status as well as full-time equivalent as reported on the schedule and traced a random sample of 25 teachers to the individual's personnel file and determined if the individual's salary, extra compensation, and full-time equivalents were properly included on the schedule. We recalculated the average salaries and full-time equivalents reported in the schedule.

**Comment:** The schedule did not include salary that was coded to the 'extra comp' code in the payroll system.

**Management's Response:** The School Board will change the computer program to include Earning Code 03 Extra Duties in the generation of the AUP Schedule 5.

Class Size Characteristics (Schedule 6)

- 8 We obtained a list of classes by school, school type, and class size as reported on the schedule and reconciled school type classifications to Schedule 3 data, as obtained in procedure 5. We then traced a random sample of ten classes to the October 1st roll books for those classes and determined if the class was properly classified on the schedule.

**Comment:** There were no exceptions were noted as a result of applying the agreed upon procedures.

Louisiana Educational Assessment Program (LEAP) for the 21st century (Schedule 7)

9. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

**Comment:** There were no exceptions noted as a result of applying the agreed upon procedures.

The Iowa Tests (Schedule 9)

- 10 We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

**Comment:** There were no exception noted as a result of applying the agreed upon procedures.

We were not engaged to, and did not, perform an audit or examination, the objective of which would be the expression of an opinion on management's assertions. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the use of management of the School Board, the Louisiana Department of Education, the Louisiana Legislature, and the Legislative Auditor, State of Louisiana, and should not be used by those who have not agreed to the procedures and taken responsibility for the sufficiency of the procedures for their purposes. Under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

*Allen, Green + Williamson, LLP*  
ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana  
December 15, 2017

**Lincoln Parish School Board  
Ruston, Louisiana**

**General Fund Instructional and Support Expenditures  
and Certain Local Revenue Sources  
For the Year Ended June 30, 2017**

|   | Column A       | Column B                 |
|---|----------------|--------------------------|
| <b><u>General Fund Instructional and Equipment Expenditures</u></b>               |                |                          |
| General Fund Instructional Expenditures:  |                |                          |
| Teacher and Student Interaction Activities:                                       |                |                          |
| Classroom Teacher Salaries  | \$ 15,803,345  |                          |
| Other Instructional Staff Activities  | 1,421,834      |                          |
| Instructional Staff Employee Benefits   | 8,544,260      |                          |
| Purchased Professional and Technical Services                                     | 605,934        |                          |
| Instructional Materials and Supplies  | 891,549        |                          |
| Instructional Equipment   | <u>448,334</u> |                          |
| Total Teacher and Student Interaction Activities                                  |                | \$ 27,715,256            |
| Other Instructional Activities  |                | 261,077                  |
| Pupil Support Services  | 3,380,014      |                          |
| Less: Equipment for Pupil Support Services  | <u>2,106</u>   |                          |
| Net Pupil Support Services  |                | 3,377,908                |
| Instructional Staff Services  | 2,842,605      |                          |
| Less: Equipment for Instructional Staff Services                                  | <u>2,412</u>   |                          |
| Net Instructional Staff Services  |                | 2,840,193                |
| School Administration   | 3,496,091      |                          |
| Less: Equipment for School Administration   | <u>6,881</u>   |                          |
| Net School Administration   |                | <u>3,489,210</u>         |
| Total General Fund Instructional Expenditures (Total of Column B)                 |                | <u><u>37,683,644</u></u> |
| Total General Fund Equipment Expenditures (Object 730; Function Series 1000-4000) |                | <u><u>972,194</u></u>    |
| <b><u>Certain Local Revenue Sources</u></b>                                       |                |                          |
| Local Taxation Revenue:   |                |                          |
| Constitutional Ad Valorem Taxes   |                | 1,780,598                |
| Renewable Ad Valorem Tax  |                | 13,169,486               |
| Debt Service Ad Valorem Tax   |                | 4,624,985                |
| Up to 1% of Collections by the Sheriff on Taxes Other than School Taxes           |                | 330,698                  |
| Sales and Use Taxes   |                | <u>19,086,368</u>        |
| Total Local Taxation Revenue  |                | <u><u>38,992,135</u></u> |
| Local Earnings on Investment in Real Property:                                    |                |                          |
| Earnings from 16th Section Property   |                | 0                        |
| Earnings from Other Real Property   |                | <u>159,831</u>           |
| Total Local Earnings on Investment in Real Property                               |                | <u><u>159,831</u></u>    |
| State Revenue in Lieu of Taxes:   |                |                          |
| Revenue Sharing - Constitutional Tax  |                | 93,084                   |
| Revenue Sharing - Other Taxes   |                | 217,590                  |
| Revenue Sharing - Excess Portion  |                | 0                        |
| Other Revenue in Lieu of Taxes  |                | <u>0</u>                 |
| Total State Revenue in Lieu of Taxes  |                | <u><u>310,674</u></u>    |
| Nonpublic Textbook Revenue  |                | <u><u>24,225</u></u>     |
| Nonpublic Transportation Revenue  |                | <u><u>0</u></u>          |

**Lincoln Parish School Board  
Ruston, Louisiana**

**Education Levels of Public School Staff  
As of October 1, 2016**

| Category                      | Full-time Classroom Teachers |            |                |          | Principals & Assistant Principals |            |                |          |
|-------------------------------|------------------------------|------------|----------------|----------|-----------------------------------|------------|----------------|----------|
|                               | Certificated                 |            | Uncertificated |          | Certificated                      |            | Uncertificated |          |
|                               | Number                       | Percent    | Number         | Percent  | Number                            | Percent    | Number         | Percent  |
| Less than a Bachelor's Degree | 0                            | 0          | 0              | 0        | 0                                 | 0          | 0              | 0        |
| Bachelor's Degree             | 242                          | 53.4       | 0              | 0        | 2                                 | 8          | 0              | 0        |
| Master's Degree               | 158                          | 34.9       | 0              | 0        | 10                                | 40         | 0              | 0        |
| Master's Degree + 30          | 48                           | 10.6       | 0              | 0        | 10                                | 40         | 0              | 0        |
| Specialist in Education       | 1                            | 0.22       | 0              | 0        | 1                                 | 4          | 0              | 0        |
| Ph. D. or Ed. D.              | 4                            | 0.88       | 0              | 0        | 2                                 | 8          | 0              | 0        |
| <b>Total</b>                  | <b>453</b>                   | <b>100</b> | <b>0</b>       | <b>0</b> | <b>25</b>                         | <b>100</b> | <b>0</b>       | <b>0</b> |

**Lincoln Parish School Board  
Ruston, Louisiana**

**Number and Type of Public Schools  
For the Year Ended June 30, 2017**

| <b>Type</b>     | <b>Number</b> |
|-----------------|---------------|
| Elementary      | 9             |
| Middle/Jr. High | 1             |
| Secondary       | 2             |
| Combination     | 2             |
| <b>Total</b>    | <b>14</b>     |

Note: Schools opened or closed during the fiscal year are included in this schedule.

***\*\*Include Howard***

**Lincoln Parish School Board  
Ruston, Louisiana**

**Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers  
As of October 1, 2016**

|                      | 0-1 Yr. | 2-3 Yrs. | 4-10 Yrs. | 11-14 Yrs. | 15-19 Yrs. | 20-24 Yrs. | 25+ Yrs. | Total |
|----------------------|---------|----------|-----------|------------|------------|------------|----------|-------|
| Assistant Principals | 0       | 0        | 2         | 3          | 3          | 3          | 0        | 11    |
| Principals           | 0       | 0        | 1         | 1          | 4          | 1          | 7        | 14    |
| Classroom Teachers   | 47      | 52       | 133       | 56         | 75         | 37         | 53       | 453   |
| <b>Total</b>         | 47      | 52       | 136       | 60         | 82         | 41         | 60       | 478   |

**Lincoln Parish School Board  
Ruston, Louisiana**

**Public School Staff Data: Average Salaries  
For the Year Ended June 30, 2017**

|   | <b>All Classroom<br/>Teachers</b> | <b>Classroom Teachers<br/>Excluding ROTC,<br/>Rehired Retirees, and<br/>Flagged Salary<br/>Reductions</b> |
|---|-----------------------------------|---|
| <b>Average Classroom<br/>Teachers' Salary<br/>Including Extra Compensation</b>                        | 47,897.40                         | 47,963.57   |
| <b>Average Classroom<br/>Teachers' Salary<br/>Excluding Extra Compensation</b>                        | 47,456.03                         | 47,520.22   |
| <b>Number of Teacher Full-time<br/>Equivalents (FTEs) used in<br/>Computation of Average Salaries</b> | 448.11                            | 446.11  |

**Note:** Figures reported include all sources of funding (i.e., federal, state, and local) but exclude stipends and employee benefits. Generally, retired teachers rehired to teach receive less compensation than non-retired teachers; some teachers may have been flagged as receiving reduced salaries (e.g., extended medical leave); and ROTC teachers usually receive more compensation because of a federal supplement. For these reasons, these teachers are excluded from the computation in the last column. This schedule excludes day-to-day substitutes, temporary employees, and any teachers on sabbatical leave during any part of the school year.



Lincoln Parish School Board  
Ruston, Louisiana

Class Size Characteristics  
As of October 1, 2016

| School Type                      | Class Size Range |        |         |        |         |        |         |        |
|----------------------------------|------------------|--------|---------|--------|---------|--------|---------|--------|
|                                  | 1 - 20           |        | 21 - 26 |        | 27 - 33 |        | 34+     |        |
|                                  | Percent          | Number | Percent | Number | Percent | Number | Percent | Number |
| Elementary                       | 30.20%           | 545    | 52.10%  | 389    | 37.50%  | 39     | 58.80%  | 20     |
| Elementary Activity Classes      | 2.50%            | 45     | 9.00%   | 67     | 12.50%  | 13     | 17.60%  | 6      |
| Middle/Jr. High                  | 6.80%            | 122    | 8.30%   | 62     | 18.30%  | 19     | 0.00%   | 0      |
| Middle/Jr. High Activity Classes | 2.20%            | 41     | 0.40%   | 3      | 5.80%   | 6      | 3.00%   | 1      |
| High                             | 34.00%           | 614    | 23.20%  | 173    | 18.30%  | 19     | 0.00%   | 0      |
| High Activity Classes            | 7.20%            | 129    | 0.80%   | 6      | 3.80%   | 4      | 20.60%  | 7      |
| Combination                      | 15.00%           | 271    | 5.40%   | 40     | 0.90%   | 1      | 0.00%   | 0      |
| Combination Activity Classes     | 2.10%            | 37     | 0.80%   | 6      | 2.90%   | 3      | 0.00%   | 0      |
|                                  | 100.00%          | 1804   | 100.00% | 746    | 100.00% | 104    | 100.00% | 34     |

**Note:** The Board of Elementary and Secondary Education has set specific limits on the maximum size of classes at various grade levels. The maximum enrollment in grades K-3 is 26 students and maximum enrollment in grades 4-12 is 33 students. These limits do not apply to activity classes such as physical education, chorus, band, and other classes without maximum enrollment standards. Therefore, these classes are included only as separate line items.

**Lincoln Parish School Board  
Ruston, Louisiana**

**For the Year Ended June 30, 2017**

**Schedule 7:** Louisiana Educational Assessment Program (LEAP)

| District Achievement Level Results | English Language Arts |            |            | Mathematics |           |            |
|------------------------------------|-----------------------|------------|------------|-------------|-----------|------------|
|                                    | 2017                  | 2016       | 2015       | 2017        | 2016      | 2015       |
| <b>Grade 3 Students</b>            | Percent               | Percent    | Percent    | Percent     | Percent   | Percent    |
| Advanced                           | 5                     | 2          | 4          | 8           | 5         | 5          |
| Mastery                            | 36                    | 31         | 36         | 39          | 36        | 30         |
| Basic                              | 28                    | 27         | 27         | 29          | 30        | 30         |
| Approaching Basic                  | 19                    | 21         | 20         | 16          | 19        | 24         |
| Unsatisfactory                     | 11                    | 19         | 14         | 8           | 9         | 11         |
| <b>Total</b>                       | <b>99</b>             | <b>100</b> | <b>101</b> | <b>100</b>  | <b>99</b> | <b>100</b> |

| District Achievement Level Results | English Language Arts |            |            | Mathematics |            |            |
|------------------------------------|-----------------------|------------|------------|-------------|------------|------------|
|                                    | 2017                  | 2016       | 2015       | 2017        | 2016       | 2015       |
| <b>Grade 4 Students</b>            | Percent               | Percent    | Percent    | Percent     | Percent    | Percent    |
| Advanced                           | 4                     | 7          | 5          | 3           | 5          | 2          |
| Mastery                            | 31                    | 30         | 31         | 27          | 30         | 26         |
| Basic                              | 28                    | 27         | 33         | 26          | 27         | 32         |
| Approaching Basic                  | 23                    | 24         | 24         | 33          | 29         | 29         |
| Unsatisfactory                     | 13                    | 12         | 8          | 12          | 9          | 12         |
| <b>Total</b>                       | <b>99</b>             | <b>100</b> | <b>101</b> | <b>101</b>  | <b>100</b> | <b>101</b> |

| District Achievement Level Results | English Language Arts |            |            | Mathematics |            |            |
|------------------------------------|-----------------------|------------|------------|-------------|------------|------------|
|                                    | 2017                  | 2016       | 2015       | 2017        | 2016       | 2015       |
| <b>Grade 5 Students</b>            | Percent               | Percent    | Percent    | Percent     | Percent    | Percent    |
| Advanced                           | 3                     | 2          | 2          | 4           | 5          | 3          |
| Mastery                            | 33                    | 35         | 27         | 30          | 23         | 19         |
| Basic                              | 31                    | 32         | 33         | 37          | 32         | 30         |
| Approaching Basic                  | 22                    | 21         | 27         | 21          | 28         | 36         |
| Unsatisfactory                     | 10                    | 10         | 12         | 8           | 12         | 12         |
| <b>Total</b>                       | <b>99</b>             | <b>100</b> | <b>101</b> | <b>100</b>  | <b>100</b> | <b>100</b> |

**Lincoln Parish School Board  
Ruston, Louisiana**

**For the Year Ended June 30, 2017**

**Schedule 7:** Louisiana Educational Assessment Program (LEAP)

| District Achievement Level<br>Results | English Language Arts |         |         | Mathematics |         |         |
|---------------------------------------|-----------------------|---------|---------|-------------|---------|---------|
|                                       | 2017                  | 2016    | 2015    | 2017        | 2016    | 2015    |
| <b>Grade 6 Students</b>               | Percent               | Percent | Percent | Percent     | Percent | Percent |
| Advanced                              | 6                     | 7       | 4       | 7           | 4       | 4       |
| Mastery                               | 32                    | 30      | 39      | 28          | 20      | 29      |
| Basic                                 | 25                    | 33      | 38      | 26          | 32      | 36      |
| Approaching Basic                     | 27                    | 23      | 14      | 25          | 33      | 26      |
| Unsatisfactory                        | 11                    | 7       | 4       | 13          | 11      | 5       |
| Total                                 | 101                   | 100     | 99      | 99          | 100     | 100     |

| District Achievement Level<br>Results | English Language Arts |         |         | Mathematics |         |         |
|---------------------------------------|-----------------------|---------|---------|-------------|---------|---------|
|                                       | 2017                  | 2016    | 2015    | 2017        | 2016    | 2015    |
| <b>Grade 7 Students</b>               | Percent               | Percent | Percent | Percent     | Percent | Percent |
| Advanced                              | 11                    | 10      | 7       | 4           | 5       | 3       |
| Mastery                               | 24                    | 29      | 33      | 23          | 27      | 25      |
| Basic                                 | 28                    | 27      | 32      | 31          | 32      | 40      |
| Approaching Basic                     | 18                    | 18      | 22      | 29          | 31      | 25      |
| Unsatisfactory                        | 18                    | 16      | 5       | 14          | 5       | 7       |
| Total                                 | 99                    | 100     | 99      | 101         | 100     | 100     |

| District Achievement Level<br>Results | English Language Arts |         |         | Mathematics |         |         |
|---------------------------------------|-----------------------|---------|---------|-------------|---------|---------|
|                                       | 2017                  | 2016    | 2015    | 2017        | 2016    | 2015    |
| <b>Grade 8 Students</b>               | Percent               | Percent | Percent | Percent     | Percent | Percent |
| Advanced                              | 18                    | 6       | 4       | 4           | 4       | 6       |
| Mastery                               | 36                    | 36      | 37      | 37          | 37      | 28      |
| Basic                                 | 21                    | 27      | 33      | 23          | 29      | 31      |
| Approaching Basic                     | 14                    | 23      | 20      | 23          | 21      | 20      |
| Unsatisfactory                        | 12                    | 8       | 6       | 14          | 9       | 15      |
| Total                                 | 101                   | 100     | 100     | 101         | 100     | 100     |

Lincoln Parish School Board  
Ruston, Louisiana

**Schedule 8:** Graduation Exit Examination (GEE)

N/A: GEE is no longer administered

**Lincoln Parish School Board  
Ruston, Louisiana**

**For the Year Ended June 30, 2017**

**Schedule 9: iLEAP Tests**

| District Achievement<br>Level Results | Science |         |         | Social Studies |         |         |
|---------------------------------------|---------|---------|---------|----------------|---------|---------|
|                                       | 2017    | 2016    | 2015    | 2017           | 2016    | 2015    |
| <b>Grade 3 Students</b>               | Percent | Percent | Percent | Percent        | Percent | Percent |
| Advanced                              | 7       | 4       | 5       | 7              | N/A     | 2       |
| Mastery                               | 24      | 21      | 18      | 20             | N/A     | 16      |
| Basic                                 | 42      | 41      | 44      | 30             | N/A     | 48      |
| Approaching Basic                     | 17      | 22      | 22      | 29             | N/A     | 20      |
| Unsatisfactory                        | 11      | 11      | 11      | 14             | N/A     | 14      |
| Total                                 | 101     | 99      | 100     | 100            | N/A     | 100     |

| District Achievement<br>Level Results | Science |         |         | Social Studies |         |         |
|---------------------------------------|---------|---------|---------|----------------|---------|---------|
|                                       | 2017    | 2016    | 2015    | 2017           | 2016    | 2015    |
| <b>Grade 4 Students</b>               | Percent | Percent | Percent | Percent        | Percent | Percent |
| Advanced                              | 3       | 4       | 3       | 2              | N/A     | 3       |
| Mastery                               | 15      | 14      | 11      | 19             | N/A     | 12      |
| Basic                                 | 42      | 42      | 40      | 24             | N/A     | 44      |
| Approaching Basic                     | 30      | 29      | 32      | 32             | N/A     | 22      |
| Unsatisfactory                        | 10      | 11      | 14      | 23             | N/A     | 19      |
| Total                                 | 100     | 100     | 100     | 100            | N/A     | 100     |

| District Achievement<br>Level Results | Science |         |         | Social Studies |         |         |
|---------------------------------------|---------|---------|---------|----------------|---------|---------|
|                                       | 2017    | 2016    | 2015    | 2017           | 2016    | 2015    |
| <b>Grade 5 Students</b>               | Percent | Percent | Percent | Percent        | Percent | Percent |
| Advanced                              | 5       | 4       | 2       | 5              | N/A     | 4       |
| Mastery                               | 16      | 14      | 10      | 16             | N/A     | 13      |
| Basic                                 | 44      | 41      | 38      | 28             | N/A     | 44      |
| Approaching Basic                     | 23      | 23      | 31      | 27             | N/A     | 24      |
| Unsatisfactory                        | 12      | 18      | 19      | 24             | N/A     | 16      |
| Total                                 | 100     | 100     | 100     | 100            | N/A     | 101     |

**Lincoln Parish School Board  
Ruston, Louisiana**

**For the Year Ended June 30, 2017**

**Schedule 9: iLEAP Tests**

| District Achievement Level Results | Science |         |         | Social Studies |         |         |
|------------------------------------|---------|---------|---------|----------------|---------|---------|
|                                    | 2017    | 2016    | 2015    | 2017           | 2016    | 2015    |
| <b>Grade 6 Students</b>            | Percent | Percent | Percent | Percent        | Percent | Percent |
| Advanced                           | 5       | 5       | 3       | 7              | N/A     | 12      |
| Mastery                            | 17      | 13      | 21      | 18             | N/A     | 17      |
| Basic                              | 38      | 45      | 44      | 26             | N/A     | 47      |
| Approaching Basic                  | 29      | 24      | 26      | 27             | N/A     | 18      |
| Unsatisfactory                     | 11      | 13      | 6       | 22             | N/A     | 7       |
| Total                              | 100     | 100     | 100     | 100            | N/A     | 101     |

| District Achievement Level Results | Science |         |         | Social Studies |         |         |
|------------------------------------|---------|---------|---------|----------------|---------|---------|
|                                    | 2017    | 2016    | 2015    | 2017           | 2016    | 2015    |
| <b>Grade 7 Students</b>            | Percent | Percent | Percent | Percent        | Percent | Percent |
| Advanced                           | 6       | 9       | 6       | 9              | N/A     | 6       |
| Mastery                            | 19      | 24      | 19      | 25             | N/A     | 16      |
| Basic                              | 31      | 37      | 39      | 24             | N/A     | 47      |
| Approaching Basic                  | 27      | 23      | 27      | 21             | N/A     | 22      |
| Unsatisfactory                     | 16      | 7       | 10      | 22             | N/A     | 10      |
| Total                              | 99      | 100     | 101     | 101            | N/A     | 101     |

| District Achievement Level Results | Science |         |         | Social Studies |         |         |
|------------------------------------|---------|---------|---------|----------------|---------|---------|
|                                    | 2017    | 2016    | 2015    | 2017           | 2016    | 2015    |
| <b>Grade 8 Students</b>            | Percent | Percent | Percent | Percent        | Percent | Percent |
| Advanced                           | 4       | 5       | 2       | 16             | N/A     | ≤ 1     |
| Mastery                            | 24      | 20      | 20      | 30             | N/A     | 13      |
| Basic                              | 39      | 42      | 36      | 26             | N/A     | 46      |
| Approaching Basic                  | 23      | 21      | 27      | 15             | N/A     | 27      |
| Unsatisfactory                     | 11      | 12      | 15      | 12             | N/A     | 13      |
| Total                              | 101     | 100     | 100     | 99             | N/A     | 100     |